



# BUDGET

Fiscal Year 2019-2020



# CITY OF CARSON ELECTED OFFICIALS

## FISCAL YEAR 2019/20



Albert Robles  
Mayor



Cedric L. Hicks, Sr.  
Mayor Pro Tem



Lula Davis-Holmes  
Councilmember



Jawane Hilton  
Councilmember



Jim Dear  
Councilmember



Donesia L. Gause  
City Clerk



Monica Cooper  
City Treasurer

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## CITY MANAGEMENT

Sharon L. Landers, City Manager  
John Raymond, Assistant City Manager-Economic Development  
David Roberts, Assistant City Manager-Administrative Services  
Tarik Rahmani, Director of Finance  
Dr. Maria Slaughter, Director of Public Works  
Saied Naaseh, Director of Community Development  
Faye Moseley, Director of Human Resources & Risk Management  
Idris Jassim Al-Oboudi, Director of Community Services



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## City of Carson

# *Position Statement*

Carson is a vibrant city with a small town atmosphere where relationships are important. This is clearly visible throughout the community, from the stable single family neighborhoods, which make up nearly eighty percent of the City's residences, to the partnerships between businesses and volunteer-driven agencies, which strengthen the City's remarkable social fabric.

The social composition of Carson is California miniature. It is a city with a balanced ethnic and cultural mix living together in harmony and prosperity.

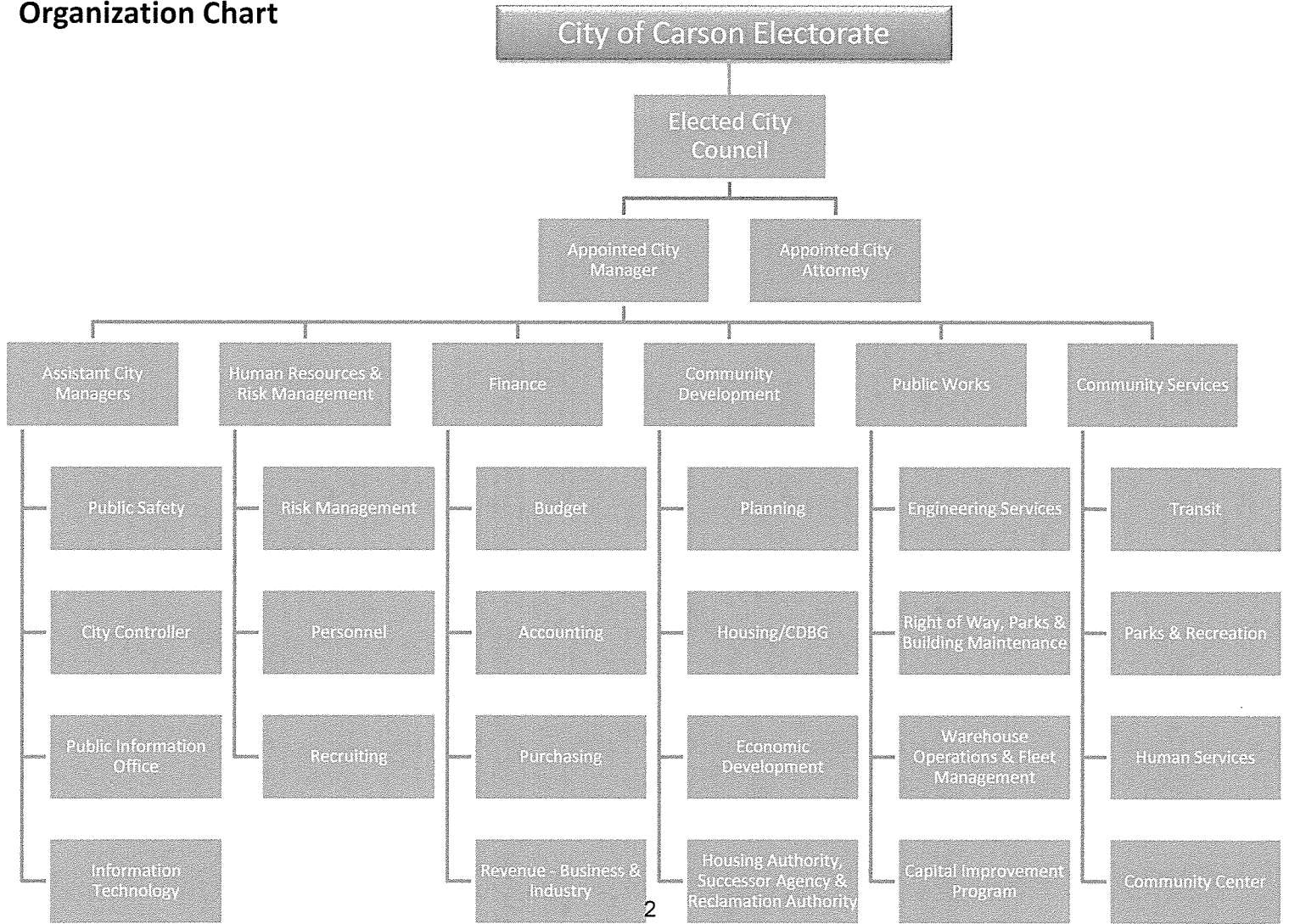
The community takes pride in the large percentage of Carson students who attend college, many to California State University, Dominguez Hills, a valuable asset to the City.

Carson's strategic position in the heart of the powerful economic engine that is Southern California attracts international corporations, which recognize the City's bright future. The City's proximity to the West Coast's two major ports, as well as its intersection by four Southland freeways, makes it a major gateway to the Pacific Rim.

We, the people who live and work in Carson, take pride in our City and will continue to build relationships which ensure that future.



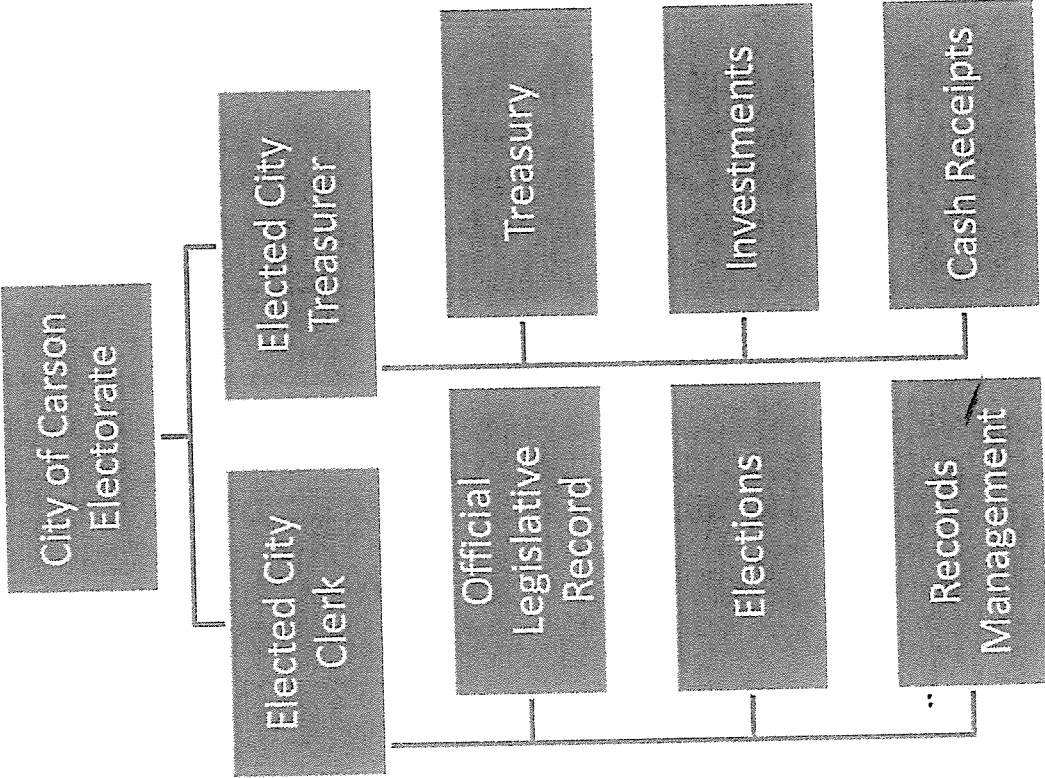
# Organization Chart







Organization Chart (continued)



**RESOLUTION NO. 19-120**

**A RESOLUTION OF THE CITY OF CARSON CITY COUNCIL ADOPTING THE  
FISCAL YEAR 2019-20 BUDGET IN THE GENERAL FUND AND SPECIAL  
REVENUE FUNDS**

**WHEREAS**, the City Manager and Staff have prepared and submitted to the City Council the proposed budget for Fiscal Year 2019-2020 (FY19-20), which commences on July 1, 2019 and ends on June 30, 2020; and

**WHEREAS**, on March 20, 2019, May 7, 2019, June 4, 2019, and June 11, 2019, the City Council conducted budget workshops to provide an opportunity to the public to comment on the proposed budget for FY19-20; and

**WHEREAS**, pursuant to Carson Municipal Code Section 2952, the City Council held a duly noticed public hearing on June 18, 2019 to consider adopting the budget for FY19-20; and

**WHEREAS**, the City Council has reviewed the proposed FY19-20 budget; and

**WHEREAS**, the City Council has determined it necessary for efficient management of the City to appropriate certain sums in various departments for various activities of the City.

**NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF CARSON DOES HEREBY RESOLVE, FIND, DETERMINE, AND ORDER AS FOLLOWS:**

**Section 1.** The General Fund budget and Special Revenue Funds budget for the City of Carson beginning July 1, 2019 and ending June 30, 2020 is hereby adopted. Said budget being the proposed budget as reviewed and amended by the City Council, a copy of which is on file in the City Clerk’s Office.

**Section 2.** The funds are hereby appropriated to the respective accounts for expenditure in FY19-20, as set forth in the proposed and amended budget.

**Section 3.** The following sums of money are hereby appropriated to the following departments of the City for expenditure during FY19-20.

GENERAL FUND	
City Council	\$1,111,464
City Clerk	\$737,555
City Treasurer	\$728,911
Legal Services	\$2,920,000
City Manager	\$4,633,085
Public Safety	\$24,949,069





Human Resources	\$2,706,570
Finance	\$4,393,355
Community Development	\$7,392,861
Public Works	\$16,369,284
Community Services	\$13,524,924
Non-Departmental	<u>\$12,268,378</u>
GENERAL FUND EXPEDITURE TOTAL	\$91,735,456
GENERAL FUND TRANSFERS TO OTHER FUNDS	
To Special Events Fund	\$132,500
To Capital Asset Replacement Fund	<u>\$360,000</u>
GENERAL FUND TRANSFERS TO OTHER FUNDS TOTAL	\$492,500
SPECIAL REVENUE FUNDS	
Restricted Donations	\$1,000,000
Beverage Container Recycling	\$14,069
State Public Safety Grants	\$145,000
Family Support Grant	\$50,256
State Gas Tax	\$2,271,113
CDBG	\$1,271,144
Park Development	\$435,000
Bicycle Pathway TDA Article 3	\$60,000
Proposition A	\$1,979,467
Proposition C	\$1,634,005
Used Oil State Grant	\$7,887
Air Quality	\$239,800
Capital Asset Replacement	\$841,338
Special Events	\$261,750
Load Shed Program	\$85,000
Public Ed/Gov Broadcasting	\$125,500
Measure R	\$1,153,080
Restricted Admin Tow Fee	\$67,500
Measure M	\$1,228,540
Cooperative Agreement	\$183,486
Facility Maintenance Fees	\$15,000
Road Maintenance & Rehab Acct	\$1,572,302
BEVERAGE CONTAINER RECYCLING FUND TRANSFER TO GENERAL FUND	\$9,840
OIL PAYMENT PROGRAM FUND TRANSFER TO GENERAL FUND	\$10,461



**Section 4.** The City Manager is hereby instructed to have copies of the adopted budget on file with the City Clerk’s Office, a copy of the adopted budget posted to the City’s website, and electronic copies of the adopted budget distributed to all departments, officials, and interested parties, as soon as convenient.

**Section 5.** The City Clerk shall certify to the adoption of this resolution and shall keep a copy of this resolution attached to the FY19-20 budget on file, and effective as of July 1, 2019, the same shall be in force and effect.

**PASSED, APPROVED, AND ADOPTED this 18<sup>th</sup> day of June, 2019.**

APPROVED AS TO FORM:

CITY OF CARSON:

\_\_\_\_\_  
Sunny K. Soltani, City Attorney

\_\_\_\_\_  
Albert Robles, Mayor

ATTEST:

\_\_\_\_\_  
Donesia Gause-Aldana, MMC, City Clerk

STATE OF CALIFORNIA            )  
COUNTY OF LOS ANGELES    ) ss.  
CITY OF CARSON                 )

I, Donesia Gause-Aldana, City Clerk of the City of Carson, California, hereby attest to and certify that the foregoing resolution, being Resolution No. , adopted by the City of Carson City Council at its meeting held on the 18<sup>th</sup> day of June, 2019, by the following vote:

AYES:                    COUNCIL MEMBERS:

NOES:                    COUNCIL MEMBERS:

ABSTAIN:                COUNCIL MEMBERS:

ABSENT:                 COUNCIL MEMBERS:



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Donesia Gause-Aldana, MMC, City Clerk



**RESOLUTION NO. 19-121-CHA**

**A RESOLUTION OF THE BOARD OF THE CARSON HOUSING AUTHORITY  
ADOPTING THE FISCAL YEAR 2019-20 BUDGET**

**WHEREAS**, the Executive Director and Staff have prepared and submitted to the Carson Housing Authority Board the proposed budget for Fiscal Year 2019-20 (FY19-20), which commences on July 1, 2019 and ends on June 30, 2020; and

**WHEREAS**, on June 4, 2019, a budget workshop was conducted to provide an opportunity for the public to comment on the proposed Housing Authority budget for FY19-20; and

**WHEREAS**, the Carson Housing Authority Board has reviewed the proposed FY19-20 budget; and

**WHEREAS**, the Carson Housing Authority Board has determined that it is necessary to provide safe, sanitary, affordable, and suitable housing units to the Carson community; and

**WHEREAS**, the Carson Housing Authority Board has determined it is necessary for efficient management of the Housing Authority to appropriate certain sums for various activities of the Housing Authority.

**NOW, THEREFORE, THE BOARD OF THE CARSON HOUSING AUTHORITY DOES HEREBY RESOLVE, FIND, DETERMINE, AND ORDER AS FOLLOWS:**

**Section 1.** The budget for the Carson Housing Authority beginning July 1, 2019 and ending June 30, 2020 is hereby adopted. Said budget being the proposed budget as reviewed by the Carson Housing Authority Board, a copy of which is on file in the Authority Secretary's Office.

**Section 2.** The following sums of money are hereby appropriated to the respective accounts for expenditure during FY19-20, as set forth in the proposed budget.

CARSON HOUSING AUTHORITY FUND 255	
EXPENDITURES	\$705,240

**Section 4.** The Executive Director is hereby instructed to have copies of the adopted budget on file with the Authority Secretary's Office, a copy of the adopted budget posted to the City of Carson website, and electronic copies of the adopted budget distributed to all departments, officials, and interested parties, as soon as convenient.

**Section 5.** The Authority Secretary shall certify to the adoption of this resolution and shall keep a copy of this resolution attached to the FY19-20 budget on file, and effective as of July 1, 2019, the same shall be in force and effect.





APPROVED AS TO FORM:

CITY OF CARSON:

\_\_\_\_\_  
Agency Counsel Sunny K. Soltani

\_\_\_\_\_  
Chair Albert Robles

ATTEST:

\_\_\_\_\_  
Authority Secretary Donesia Gause-Aldana, MMC

STATE OF CALIFORNIA        )  
COUNTY OF LOS ANGELES    ) ss.  
CITY OF CARSON                )

I, Donesia Gause-Aldana, Authority Secretary of the Carson Housing Authority, California, hereby attest to and certify that the foregoing resolution, being Resolution No. 19-121-CHA, adopted by the Carson Housing Authority Board at its meeting held on the 18<sup>th</sup> day of June, 2019, by the following vote:

AYES:                    AUTHORITY BOARD MEMBERS:

NOES:                    AUTHORITY BOARD MEMBERS:

ABSTAIN:                AUTHORITY BOARD MEMBERS:

ABSENT:                 AUTHORITY BOARD MEMBERS:

\_\_\_\_\_  
Authority Secretary Donesia Gause-Aldana, MMC



**RESOLUTION NO. 19-122-CRJPA**

**A RESOLUTION OF THE CARSON RECLAMATION JOINT POWERS  
AUTHORITY ADOPTING THE FISCAL YEAR 2019/20 BUDGET AND  
APPROVING APPROPRIATIONS FOR THE 2019/20 FISCAL YEAR**

**WHEREAS**, on January 20, 2015, the governing Boards of the Housing Authority and Carson Community Facilities Districts Nos. 2012-1 and 2012-2 ("CFDs") approved each Board's authority to enter into an agreement for the information of this Carson Reclamation Joint Powers Authority (CRJPA) for the purpose of overseeing, and facilitating the remediation of, contaminated properties in the City of Carson; this was achieved pursuant to the Joint Exercise of Powers Act, commencing with section 6500 et seq. of the Government Code; and

**WHEREAS**, the Carson Reclamation Joint Powers Authority will facilitate and fund the environmental study, investigation, remediation and reclamation of any and all contaminated properties in the City, or the acquisition and subsequent reclamation of contaminated properties. These powers include any improvements on property related to environmental cleanup and any negotiations or processing of property reclamation required in connection with the California Department of Toxic Substances Control ("DTSC") or any other State or Federal environmental agency. The Authority's powers may extend beyond mere property remediation to development planning and implementation; and

**WHEREAS**, the Joint Powers Agreement provides under Article II, Section 2.03, Subsection (a) that the representatives of the Carson Reclamation Joint Powers Authority Board shall adopt an annual budget for the ensuing fiscal year by approval of the representatives of not less than 2/3 of the Board; and

**WHEREAS**, the Executive Director has prepared and submitted to the Carson Reclamation Joint Powers Authority a proposed budget for Fiscal Year 2019/20; and

**WHEREAS**, the Carson Reclamation Joint Powers Authority has reviewed the proposed Fiscal Year 2019/20 budget; and

**WHEREAS**, the Carson Reclamation Joint Powers Authority has determined that it is necessary for the efficient management of the Authority that certain sums be appropriated to the various activities of the Authority.

**NOW, THEREFORE, THE CARSON RECLAMATION JOINT POWERS AUTHORITY DOES HEREBY RESOLVE, FIND, DETERMINE AND ORDER AS FOLLOWS:**

**Section 1.** The budget for the Carson Reclamation Joint Powers Authority for the fiscal year beginning July 1, 2019 and ending June 30, 2019, is hereby adopted. Said budget being the proposed budget as reviewed and amended in open study session before the Carson Reclamation Joint Powers Authority, a copy of which is on file in the Authority Secretary's Office.

**Section 2.** The sums of money therein set forth are hereby appropriated to the respective accounts and funds for expenditure during Fiscal Year 2019-20 for each of the several items set forth in the proposed budget, as adopted.

**Section 3.** The sum of \$91,625,512 is hereby appropriated to the funds of the Carson Reclamation Joint Powers Authority for expenditure during Fiscal Year 2019/20.

**Section 4.** The Executive Director is hereby instructed to have copies hereof duplicated and distributed to all departments, officials and interested parties as soon as convenient.

**Section 5.** The Authority Secretary shall certify to the adoption of this resolution and shall keep a copy of this resolution attached to the budget for Fiscal Year 2019/20 on file and effective as of July 1, 2019, the same shall be in force and effect.

**PASSED, APPROVED, AND ADOPTED this 18<sup>th</sup> day of June, 2019.**

APPROVED AS TO FORM:

CITY OF CARSON:

\_\_\_\_\_  
Sunny K. Soltani, Authority Counsel

\_\_\_\_\_  
Albert Robles, Authority Chairman

ATTEST:

\_\_\_\_\_  
Donesia Gause-Aldana, MMC, Authority Secretary

STATE OF CALIFORNIA        )  
COUNTY OF LOS ANGELES    ) ss.  
CITY OF CARSON                )

I, Donesia Gause, Secretary of the Carson Reclamation Joint Powers Authority, hereby attest to and certify that the foregoing resolution, being Resolution No. -CRJPA, adopted by the Carson Reclamation Joint Powers Authority Board at its meeting held on June 18, 2019, by the following vote:

AYES:                AUTHORITY BOARD MEMBERS:  
NOES:                AUTHORITY BOARD MEMBERS:  
ABSTAIN:            AUTHORITY BOARD MEMBERS:  
ABSENT:             AUTHORITY BOARD MEMBERS:

\_\_\_\_\_  
Donesia Gause-Aldana, MMC, Authority Secretary

**RESOLUTION NO. 19-123-CSA**

**A RESOLUTION OF THE BOARD OF THE SUCCESSOR AGENCY TO THE  
DISSOLVED CARSON REDEVELOPMENT AGENCY ADOPTING THE FISCAL  
YEAR 2019-20 BUDGET**

**WHEREAS**, the Executive Director and Staff have prepared and submitted to the Successor Agency Board the proposed budget for Fiscal Year 2019-20 (FY19-20), which commences on July 1, 2019 and ends on June 30, 2020; and

**WHEREAS**, June 18, 2019, a budget workshop was conducted to provide an opportunity for the public to comment on the proposed Successor Agency budget for FY19-20; and

**WHEREAS**, the Successor Agency Board has reviewed the proposed FY19-20 budget; and

**WHEREAS**, the Successor Agency Board has determined it is necessary to fulfill enforceable obligations and complete any unfinished projects that were subject to legally enforceable contractual commitments; and

**WHEREAS**, the Successor Agency Board has determined it is necessary for efficient management of the Successor Agency to appropriate certain sums for various activities of the Successor Agency.

**NOW, THEREFORE, THE BOARD OF THE SUCCESSOR AGENCY TO THE DISSOLVED CARSON REDEVELOPMENT AGENCY DOES HEREBY RESOLVE, FIND, DETERMINE, AND ORDER AS FOLLOWS:**

**Section 1.** The budget for the Successor Agency to the Dissolved Carson Redevelopment Agency beginning July 1, 2019 and ending June 30, 2020 is hereby adopted. Said budget being the proposed budget as reviewed by the Successor Agency Board, a copy of which is on file in the Successor Agency Secretary's Office.

**Section 2.** The following sums of money are hereby appropriated to the respective accounts for expenditure during FY19-20, as set forth in the proposed budget.

REDEVELOPMENT PROPERTY TAX FUND 783:	
EXPENDITURES	\$31,110,860
TRANSFER TO THE HOUSING AUTHORITY	\$233,844

**Section 4.** The Executive Director is hereby instructed to have copies of the adopted budget on file with the Successor Agency Secretary's Office, a copy of the adopted budget posted to the City of Carson website, and electronic copies of the adopted budget distributed to all departments, officials, and interested parties, as soon as convenient.

**Section 5.** The Successor Agency Secretary shall certify to the adoption of this resolution and shall keep a copy of this resolution attached to the FY19-20 budget on file, and effective as of July 1, 2019, the same shall be in force and effect.

APPROVED AS TO FORM:

CITY OF CARSON:

\_\_\_\_\_  
Sunny K. Soltani, Agency Counsel

\_\_\_\_\_  
Albert Robles, Chairman

ATTEST:

\_\_\_\_\_  
Donesia Gause-Aldana, MMC, Secretary

STATE OF CALIFORNIA        )  
COUNTY OF LOS ANGELES    ) ss.  
CITY OF CARSON                )

I, Donesia Gause-Aldana, Secretary of the Carson Successor Agency, California, hereby attest to and certify that the foregoing resolution, being Resolution No. -CSA, adopted by the Carson Successor Agency at its meeting held on the 4<sup>th</sup> day of June, 2019, by the following vote:

AYES:                BOARD MEMBERS:

NOES:               BOARD MEMBERS:

ABSTAIN:           BOARD MEMBERS:

ABSENT:            BOARD MEMBERS:

\_\_\_\_\_  
Donesia Gause-Aldana, MMC, Secretary

**RESOLUTION NO. 19-124**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CARSON, CALIFORNIA, ADOPTING THE ANNUAL APPROPRIATIONS LIMIT FOR FISCAL YEAR 2019/2020**

**WHEREAS**, in November 1979, the voters of California adopted Proposition 4 ("Gann Amendment"), which added Article XIII B to the California Constitution; and

**WHEREAS**, Section 7900 of the Government Code provides for the effect and efficient implementation of Article XIII B of the California Constitution: and

**WHEREAS**, pursuant to Section 7910 of the Government Code, each local government must establish its appropriations limit each year pursuant to Article XIII B of the California Constitution ("Gann Limits"); and

**WHEREAS**, in 1990, California voters adopted Proposition 111, which amended Article XIII B of the California Constitution; and

**WHEREAS**, Proposition 111 requires the City of Carson to select annually, by a recorded vote of the City Council of the City of Carson the growth factors to use in calculating the annual appropriations limit; and

**WHEREAS**, Article XIII B of the California Constitution provides that the appropriations limit for FY 2019/2020 be calculated by adjusting the appropriations limit for FY 2018/19 by change in the increase in California Per Capital Income (PCI) and the change in population; and

**WHEREAS**, the appropriations limit for FY 2019/2020 has been calculated by the Finance Department of the City of Carson; and

**WHEREAS**, the City of Carson has complied with all the provisions of Article XIII B in determining the appropriations limit for FY 2019/2020.

**NOW, THEREFORE**, the City Council of the City of Carson, California, does hereby find, determine, order and resolve as follows:

**Section 1.** The appropriations limit for FY 2019/2020, as is hereby set at \$230,333,201 in accordance with the provisions in Article XIII B of the California Constitution, attached hereto and made a part thereof.

**Section 2.** The City Clerk shall certify to the adoption of this resolution and shall maintain said resolution with Attachment 1, attached hereto and made a part thereof, in the City Clerk's office for public inspection.

APPROVED AS TO FORM:

CITY OF CARSON:

\_\_\_\_\_  
Sunny K. Soltani, City Attorney

\_\_\_\_\_  
Albert Robles, Mayor

ATTEST:

\_\_\_\_\_  
Donesia Gause-Aldana, MMC, City Clerk

STATE OF CALIFORNIA        )  
COUNTY OF LOS ANGELES    ) ss.  
CITY OF CARSON                )

I, Donesia Gause-Aldana, City Clerk of the City of Carson, California, hereby attest to and certify that the foregoing resolution, being Resolution No. 19-124, adopted by the City of Carson City Council at its meeting held on the 2<sup>nd</sup> day of July, 2019, by the following vote:

AYES:                    BOARD MEMBERS:

NOES:                    BOARD MEMBERS:

ABSTAIN:                BOARD MEMBERS:

ABSENT:                 BOARD MEMBERS:

\_\_\_\_\_  
Donesia Gause-Aldana, MMC, City Clerk



**CITY OF CARSON  
FY 2019/20  
APPROPRIATIONS LIMIT CALCULATION**

**ATTACHMENT 1**

<u>Population Change:</u>	City	County
Population 01/01/2018	93,609	10,245,275
Population 01/01/2019	<u>93,604</u>	<u>10,244,542</u>
Increase/ (Decrease)	(5)	(733)
Population Percentage change	-0.01%	-0.01%

**Inflation Adjustment Factor:**

Net change in California Per Capita Income (PCI): **3.85%**

**Growth Factor:**      0.9999 X 1.0385 = 1.0384

**Calculation of FY 2019/20 Appropriations Limit:**

FY 2018/19 Appropriations Limit	\$221,805,975
Growth Factor	<u>X 1.0384</u>
<b>FY 2019/20 Appropriations Limit</b>	<b>\$230,333,201</b>

**Appropriations Subject to Limit:**

FY 2019/20 Appropriations Subject to Limit	\$ 59,176,146
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**Amount Under Appropriations Limit:**

FY 2019/20 Appropriations Limit	\$ 230,333,201
FY 2019/20 Appropriations Subject to Limit	<u>59,176,146</u>
Amount Under Appropriations Limit	\$171,157,055



**Account, General Ledger** – the City maintains a chart of accounts, each divided into 5 sections.

- Fund number, three digits identifying segregated sets of records (e.g. the General Fund is 101).
- Department number, two digits identifying the responsible department (e.g. the Finance department is 60).
- Division number, three digits identifying service divisions for each department (e.g. the Code Enforcement division of Public Safety is 592).
- Program number, three digits identifying a specific program of services (e.g. the Litigation Legal Services program is 112).
- Object number, four digits identifying the specific type of asset, liability, revenue or expenditure (e.g. Professional Service expenditures is 6004).

**Appropriation** – authorization to expend money. Appropriations are established by resolution.

**Assessed Valuation** – the value of real property set by the County Assessor, used as the basis to calculate property tax due for each parcel. California Proposition 13 limits annual increases of assessed valuation to the lesser of two percent, or the increase in the Consumer Price Index.

**Budget** – a quantified policy implementation plan adopted by the legislative body. The plan allocates resources to provide services, and is adopted for one fiscal year at a time.

**Budget Control** – authority thresholds established by the governing body.

**Capital Asset** – an asset with a useful life of more than one year. Capital assets can be tangible property such as a roadway or photocopier; or intangible property such as a software license.

**Capital Improvement Plan** – a financial plan of proposed capital improvement projects to construct or rehabilitate public assets such as roadways and park buildings.

**Deficit** – an excess of appropriated expenditures over estimated revenues available. Deficit spending will reduce accumulated fund balance.

**Employee Compensation** – the cost to compensate a City employee, including wages and benefits such as pension and health insurance.

**Encumbrance** – a reservation of an appropriation for a specific vendor and amount to control the expenditure of funds. An encumbrance is established with a Purchase Order.

**Expenditure and Expense** – the amount of resources spent for goods or services.

**Fee** – a charge to an individual for City specific service provided. State law limits the fee amount to the cost of providing the service. In other words, the City cannot charge fees to derive a profit. An example of a fee is the charge imposed to provide inspect a building for compliance with laws.

**Fiscal Year** – the annual financial period beginning with July 1 and ending with June 30.

**Franchise** – a privilege granted by the legislative body to operate in the public right of way. For example, franchises are granted to public utility companies in exchange for a franchise tax payment.



**Fund** – a segregated set of self-balancing financial records. The General Fund accounts for all general revenues that are not restricted by law or agreement to a specific purpose. Money deposited in the

**Fund Balance** – the balance of assets minus liabilities within each fund. Fund balance may be non-spendable in form (e.g. an account receivable that has not yet been collected), designated, committed or assigned for specific future expenditures.

**Gann Limit** – Article XIII B of the California Constitution limits the appropriation for the expenditure of tax proceeds. The limit controls the growth of government spending and must be calculated for each fiscal year.

**General Fund** – may be used for any expenditure of the City. Special Revenue Funds have been established to account for the receipt and expenditure of restricted monies.

**Grant** – a contribution from another governmental entity such as federal, state or county. Expenditure of grant money is typically restricted by both use and time.

**Infrastructure** – public facilities including roadways, sewers, storm drains, parkland, and buildings.

**Internal Control** – methods and procedures established to safeguard assets, the legal disbursement of public funds, and the accuracy of financial reporting.

**Municipal Code** – the City's local law established and modified by City Council ordinance.

**Operating Budget** – the spending plan for routine or annual operations and services of the City.

**Ordinance** – formal legislative action of the City Council. An ordinance has the full force and effect of law within City boundaries, unless it is in conflict with a higher form of law, such as state statute or constitutional provision.

**Resolution** – formal documentation of legislative body action. Resolutions are used to adopt and modify the budget, approve disbursements, and accept grants.

**Restricted** – funds are restricted when the law, outside agencies or legal obligations places restrictions on the use of the money. For example, Gas Tax can only be used for street maintenance activities.

**Tax** – compulsory charge levied by a government to finance services performed for common benefit. For example, property tax can be used for any expenditure of the City, including police service and park maintenance.

**Transfers** – monies transferred from one fund to another to finance activities of that fund. For example, the General Fund may transfer money to a special revenue fund to subsidize expenditures when the restricted revenue source is insufficient.

**Trust Deposit** – money held by the City in a trustee capacity. For example, a developer may deposit money held by the City to ensure project planning complies with the law. Charges against the deposit may include City staff time or the cost of consultants used by the City.



# OVERVIEW

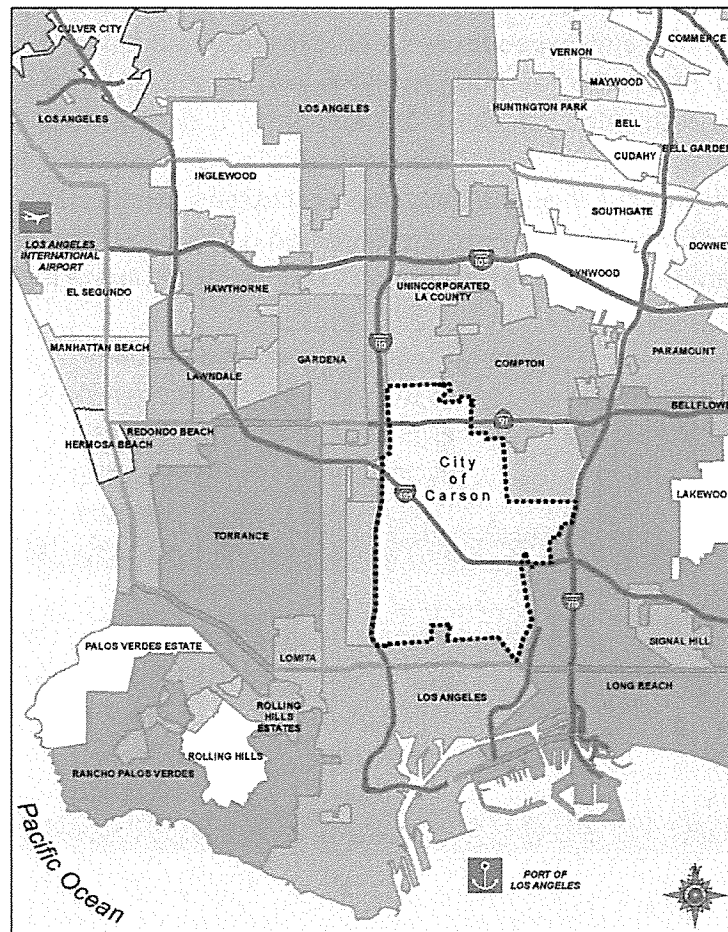
# **GENERAL FUND SUMMARY**



The following narrative is intended to provide an overall understanding of the City's budget structure, current budget challenges, and the future budget outlook. The narrative includes a snapshot of the entire budget, General Fund highlights, employee retirement obligations, the structural budget deficit, significant sources of restricted revenues, highlights from the Capital Improvement Plan, the five-year outlook, staffing trends, and information about the budget process.

## OVERVIEW OF THE CITY

The City of Carson is located in the South Bay area of Los Angeles County, California. Carson's proximity to the Port of Los Angeles and several major freeways makes the City an ideal location for residents, business, and industry. The City provides public safety, land use management, parks & recreation, public transit, right-of-way infrastructure maintenance including 203 centerline miles of streets, and human services to its culturally diverse population of 94,000. Residents are also served by the Los Angeles County Fire Department, Los Angeles County Public Library, and the Los Angeles Unified School District. Utility services are provided by public utility companies with franchise agreements granted by the City.



# Budget Overview and Economic Analysis | FY2019-20

Carson's footprint is 19.2 square miles, and includes 123 acres of City parks with robust recreation and human services programs. The City's Community Center is located 10 minutes from Los Angeles World Airports, and provides 40,000 square feet of flexible meeting space for local and regional groups. Significant landmarks include California State University Dominguez Hills and the Dignity Health Sports Park 27,000-seat stadium; which is the temporary home of the Los Angeles Chargers and permanent home of the Los Angeles Galaxy. The Dignity Health Sports Park is also expected to host specific events for the summer Olympics in 2028.

Carson was incorporated as a General Law City in 1968, and operates under the Council-Manager form of government. The City Council is the legislative and policy making body, with the Mayor and four Council Members elected on a non-partisan basis. The City Clerk and City Treasurer are also elected by the City's voters. The City Council appoints the City Attorney and the City Manager. The City Manager is responsible for carrying out City Council policy, overseeing the day-to-day operations of the City, and appointing the Department Directors.

## THE CITY'S BUDGET

The City's budget is adopted by the City Council based upon staff recommendations in order to execute the City Council's plan to provide services to the Carson community. Staff prepares estimates for all revenues and expenditures, and presents findings and recommendations to the City Council and the public at budget workshops. The City Council conducted budget workshops on March 20th, May 7th, June 4th and June 11th. The final 2019-20 budget was adopted by the City Council after a public budget hearing on June 18th, 2019. Due to shared administration, this document includes the adopted budgets for the City, the Carson Housing Authority, the Carson Successor Agency to the dissolved redevelopment agency, and the Carson Joint Powers Reclamation Authority; even though these are all separate legal entities.

	General Fund	Restricted Funds	Total City
Estimated Beginning Balances	\$ 19,811,555	\$ 8,239,089	\$ 28,050,644
Revenue	86,919,816	15,107,646	102,027,462
Expenditures	(88,799,813)	(14,723,452)	(103,523,265)
Net Inter-fund Transfers	(439,699)	439,699	-
<b>Estimated Ending Balances</b>	<b>\$ 17,491,859</b>	<b>\$ 9,062,982</b>	<b>\$ 26,554,841</b>

	Housing Authority	Successor Agency	Reclamation Authority
Estimated Beginning Balances	\$ 12,355,547	\$ (164,088,400)	\$ 107,388,306
Revenue	223,712	36,051,959	62,596,741
Expenditures	(684,408)	(33,279,281)	(116,552,389)
Net Interfund Transfers	233,844	(233,844)	-
<b>Estimated Ending Balances</b>	<b>\$ 12,128,695</b>	<b>\$ (161,549,566)</b>	<b>\$ 53,432,658</b>

# Budget Overview and Economic Analysis | FY2019-20

The Housing Authority estimated balance includes a \$2.9 million land asset. The Successor Agency estimated balance includes a \$5 million land asset and a \$184 million long-term debt liability. The Reclamation Authority estimated balance includes a \$36 million land asset.

## **GENERAL FUND HIGHLIGHTS**

The General Fund is the primary operating fund of the City and accounts for 85% of estimated City-wide FY19-20 revenue. Revenue that is unrestricted and available to spend on any City expenditure is deposited into the General Fund. Revenues restricted to a specific purpose are deposited into Special Revenue funds, and are used for projects and other expenditures in accordance with specific guidelines.

In November 2017, the City's voters approved a new oil industry business license tax. The tax is calculated as 0.25% of business gross receipts subject to the tax, and is estimated to provide the General Fund with \$4.7 million of new revenue in FY18-19. The adopted FY18-19 General Fund budget increases the level of service to the Carson community in the form of additional public safety resources and additional staff. The addition of 19 full-time staff, including 12 full-time Public Works maintenance positions, is discussed in greater detail below.

	<b>General Fund</b>
Revenue	86,919,816
Expenditures	(88,799,813)
Transfers from other funds	20,301
Transfers to other funds	(460,000)
<b>Net Activity</b>	<b>\$ (2,319,696)</b>

The FY18-19 budget deficit is equivalent to 2.7% of the General Fund revenue. The estimated ending General Fund Reserve balance is expected to be slightly less than the City Council's policy Reserve for Economic Uncertainties; which is set at 20% of General Fund Expenditures or \$17.8 million.

	<b>General Fund</b>
Estimated Ending Balance	\$ 17,491,859
City Council Policy Reserve	(17,759,963)
<b>Policy Reserve Shortfall</b>	<b>\$ (268,104)</b>

The estimated General Fund balance does not include two significant amounts.

1. The City had previously engaged in litigation with the property owner of the Colony Cove mobile home park regarding fair return rental rates. The City lost the case in a lower court, and set-aside \$7.8 million of the General Fund balance for the judgment. The City later prevailed in the federal ninth-circuit court of appeals. The City Attorney has advised that the \$7.8 million not be returned to the General Fund balance until the

# Budget Overview and Economic Analysis | FY2019-20

property owner's legal options have expired. Staff expects to return the \$7.8 million to the General Fund balance by the end of calendar-year 2018.

2. The City expects to sell surplus land at 2403 E. 223<sup>rd</sup> Street. The General Fund originally paid \$3.5 million for the parcel. Staff expects the property may be sold by the end of calendar-year 2018.

The FY18-19 budget process began with a draft General Fund deficit of \$6.9 million. The following recurring and non-recurring revenue was added to the draft budget:

- \$4.7 million for the new oil industry business license tax revenue;
- \$1.3 million increased revenue related to the new solid waste hauler; and
- \$2.3 million non-recurring revenue for sale of land located at Victoria Street and Cedarbluff Way.

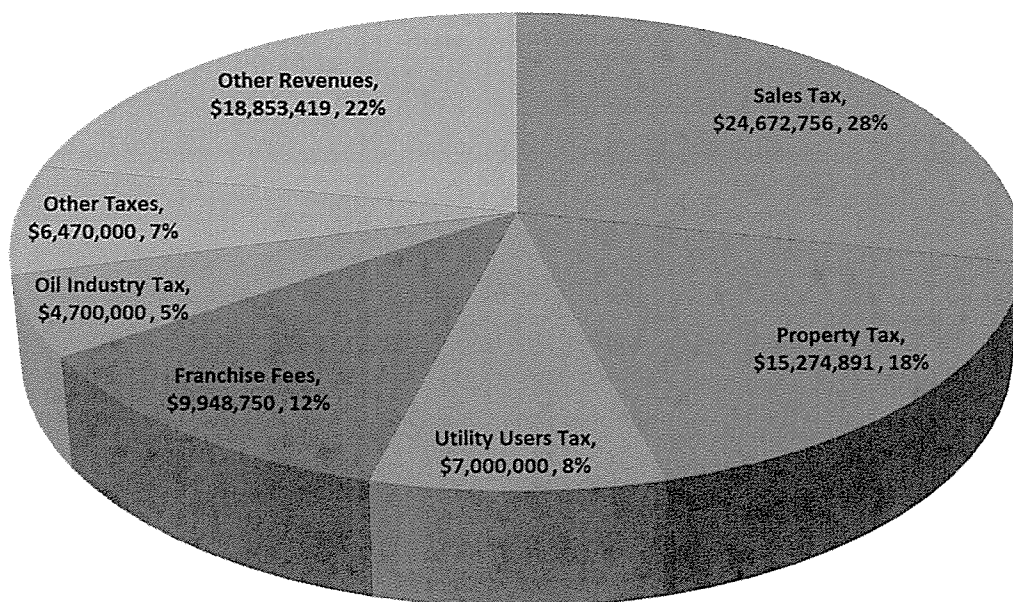
During the FY18-19 budget process, the City Council added funding for:

- Nine new full-time positions, various employee reclassifications, and a partial release of the employee hiring freeze for ten full-time positions.
- A Lieutenant and two Traffic Enforcement units to the Sheriff contract, partially offset with an additional \$380,000 of traffic citation revenue;

Excluding the non-recurring \$2.3 million of revenue for the sale of land, the General Fund structural deficit is \$4.6 million for FY19-20.

## GENERAL FUND REVENUE

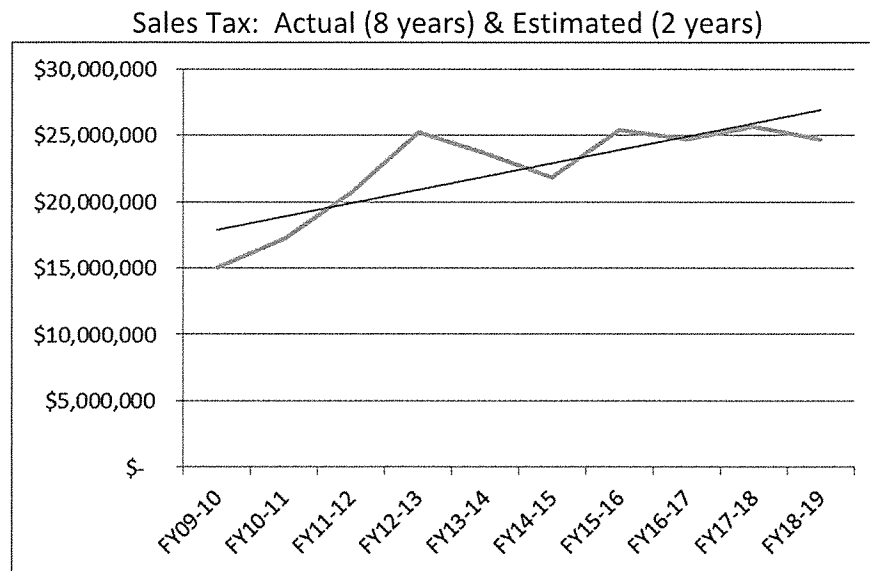
*Estimate of \$86,919,816 for FY19-20*



# Budget Overview and Economic Analysis | FY2019-20

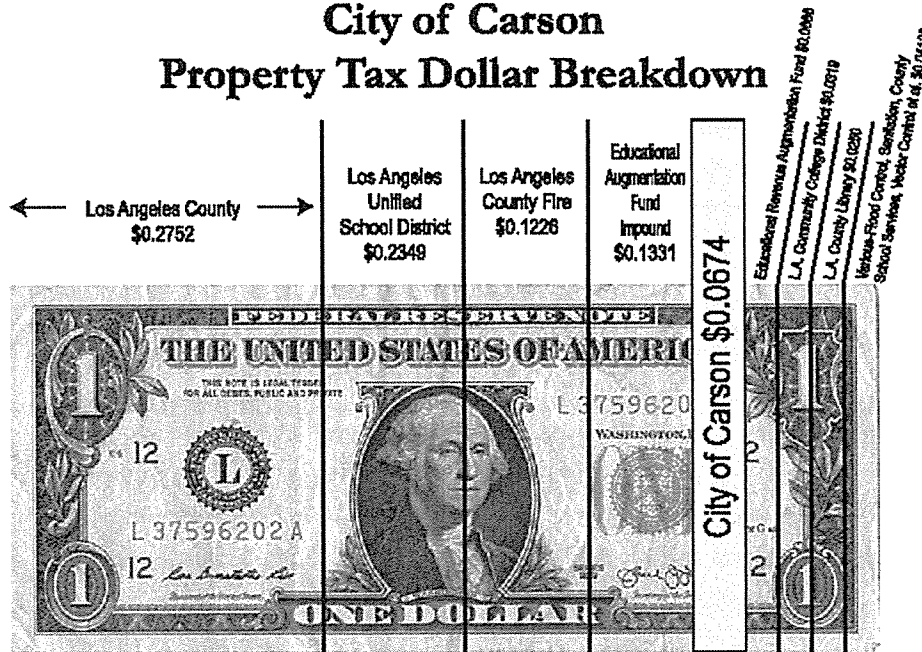
The City's primary revenue sources of Sales Tax, Property Tax, Franchise Fees, and Utility User Tax account for a combined two-thirds of total General Fund revenue. As discussed above, the City's voters approved a new oil industry business license tax, which is expected to raise \$4.7 million of revenue during FY18-19. The City's voters previously approved a cannabis tax in November 2016. The City Council adopted regulation limiting cannabis activities to cultivation, distribution, and testing. The City has been taking applications for cannabis permits in the City, but no tax revenue estimates have been included in the budget at this time.

Sales tax is collected by the state and distributed to the City. The sales tax rate in the City of Carson is 9.5%, and the City receives 1%. Estimated FY18-19 sales tax revenue is \$24.7 million. Sales tax revenue in FY17-18 included an artificial spike due to non-recurring adjustments, and the state changing its software system and methodology for monthly advances. Excluding the artificial spike, sales tax is expected to remain fairly flat due to economic expectations, including the continued cooling of auto sales. The City derives approximately one-third of its sales tax revenue from auto sales. The trend line added to the graph below indicates strong sales tax growth over 10 years.

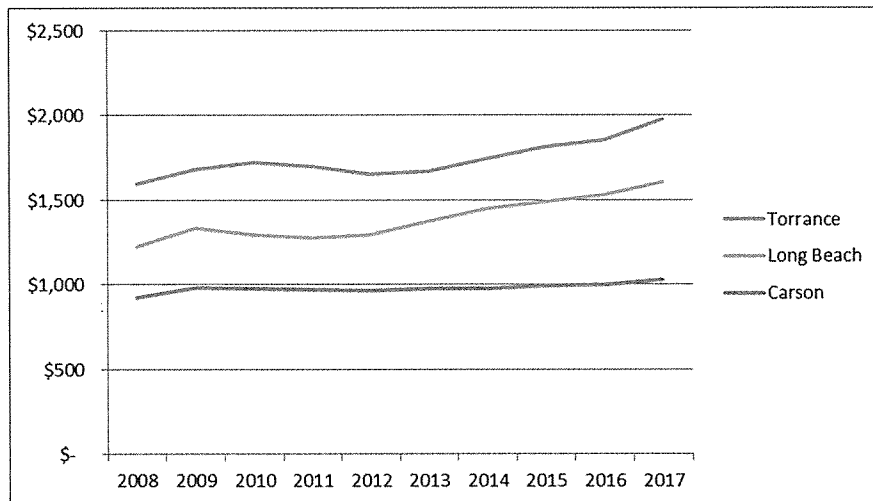


Although property tax is a significant source of revenue to the City, the property tax paid by the City's property owners is distributed to many taxing entities. The City only receives approximately 6.7% of the base 1% property tax. For example, if a home has an assessed value of \$500,000, the base property tax is \$5,000 per year. Of that \$5,000, the City only receives \$337.

## City of Carson Property Tax Dollar Breakdown

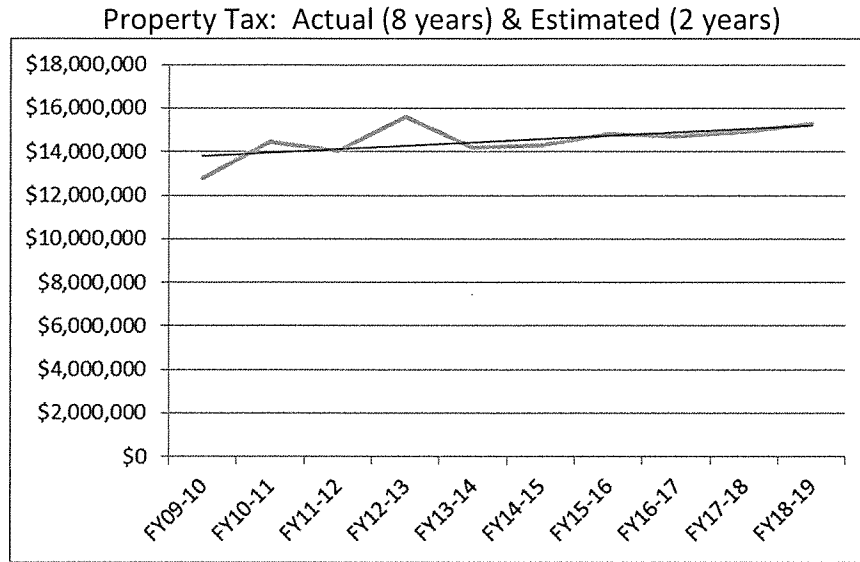


Over the last 10 years, property assessments in the City of Carson have not grown at the same rate as neighboring cities. The chart below illustrates assessed value per acre (in thousands).

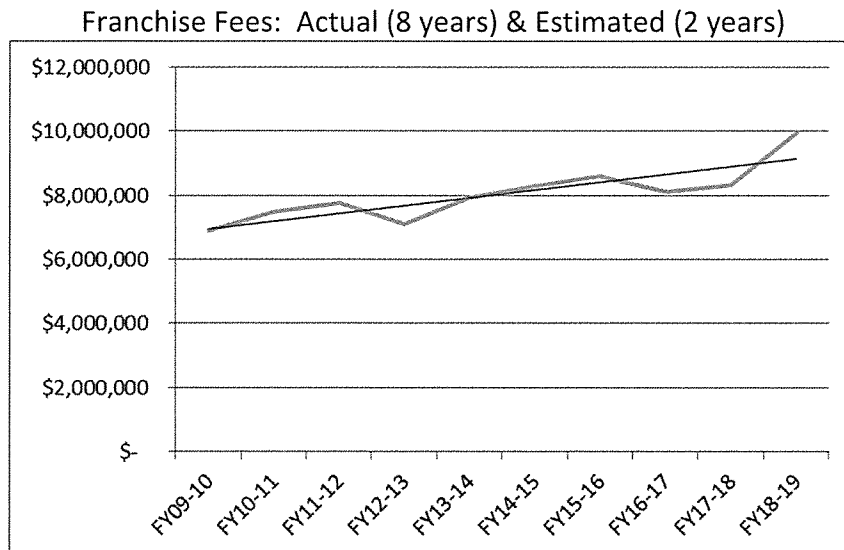


Each time a property is sold and reassessed at a higher value, the City's property tax revenue increases. Property owners may appeal assessed values, and the Los Angeles County Assessor may adjust the valuation. Based on an outside consultant's analysis of property sales and assessed value adjustments, the City's property tax revenue is expected to increase by 2.4% for estimated FY18-19 property tax revenue of \$15.3 million. The trend line added to the graph below indicates modest overall growth of property tax over 10 years.

# Budget Overview and Economic Analysis | FY2019-20

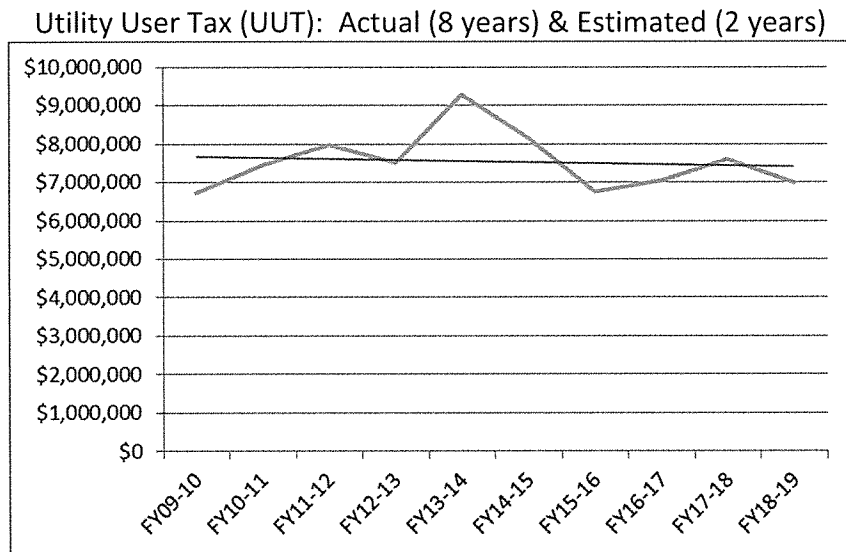


The City receives franchise fees from utility companies such as electricity and water providers; pipelines that run under the City’s streets; and other companies that operate in the City’s right-of-way to provide services to the residents, such as solid waste haulers. Some franchise fees are set dollar amounts that increase each year with the Consumer Price Index and other franchise fees are based upon a percentage of the company’s revenue. Overall, total estimated franchise fee revenue is expected to increase by approximately \$1.6 million for FY18-19; with \$1.3 million related to the City’s new solid waste hauling contract, and \$0.3 million related to newly negotiated pipeline franchise fees. Waste Management, the City’s former waste hauler, has sued the City over the selection of a new waste hauler; and has not yet transitioned the commercial accounts to the new waste hauler. The increased revenue estimate of \$1.3 million may be impacted; and staff expects to re-visit the estimate with the midyear budget review. The trend line added to the graph below indicates strong overall growth of franchise fees over 10 years.



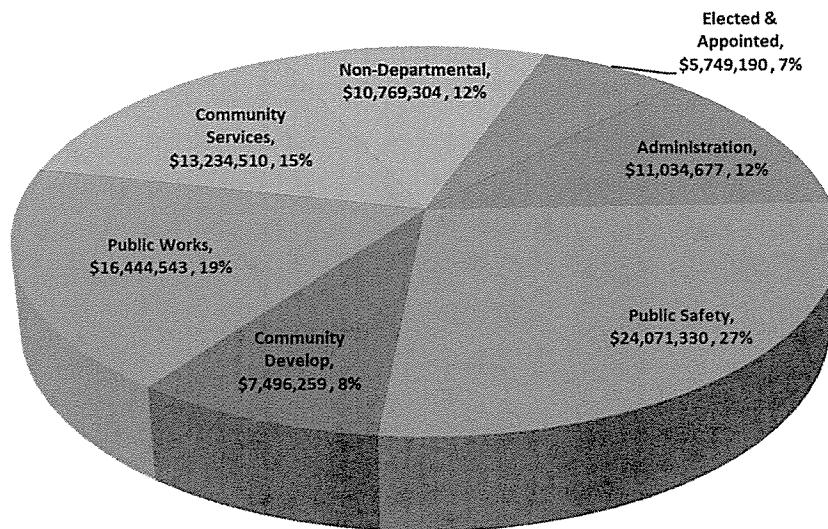
# Budget Overview and Economic Analysis | FY2019-20

Utility user tax (UUT) was originally approved by the City’s voters in 2009, and renewed in 2016 for 7 years. The tax is currently scheduled to sunset in 2023. The UUT is imposed on electricity and natural gas only. Natural gas usage generates approximately 60% of the City’s UUT revenue. Therefore, the fluctuating market price of natural gas has a significant impact on the City’s revenue. For FY18-19, the revenue is expected to decrease by \$0.6 million, from \$7.6 million to \$7.0 million. The City Council declared a fiscal crisis for FY17-18, which lifted the cap of \$1 million per payer per year. The City Council did not declare a fiscal crisis for FY18-19. The trend line added to the graph below indicates a slight overall decline in UUT revenue over 10 years, which is related to both the price of natural gas and the installation of solar energy in the City.



## GENERAL FUND EXPENDITURES

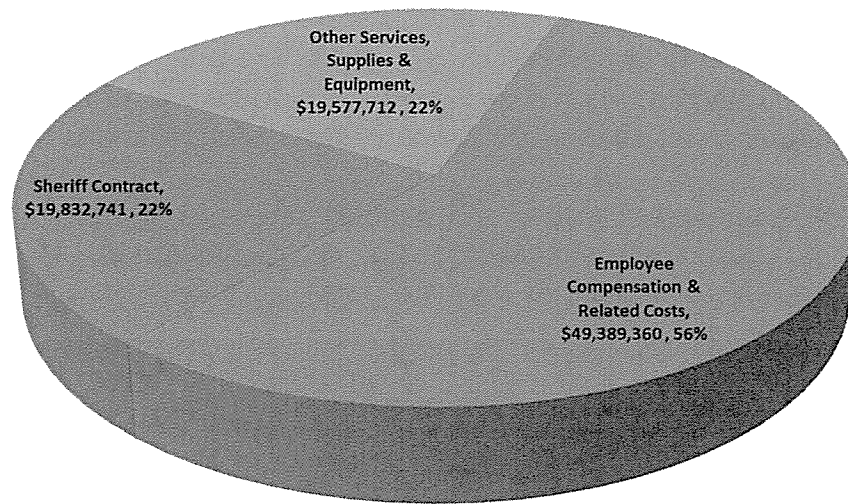
**By Service Area \$93,461,584**





# Budget Overview and Economic Analysis | FY2019-20

**By Expenditure Type \$93,461,584**



Employee compensation and the Sheriff contract together comprise 78% of the City's budget. Examples of other services, supplies and equipment include: building & safety services provided by Los Angeles County, legal services, animal control services also provided by the County, insurance, building security, software support, transit services, and independent audit services.

Employee compensation, including related costs such as retiree health insurance and unemployment claims, is the single largest expenditure of the City; accounting for more than half of the General Fund expenditure budget. Negotiations have been completed with two of the five employee bargaining groups; and the FY19-20 budget includes a 2% cost-of-living salary increase for Managers, Supervisors and Professionals representing roughly one-quarter of the full-time staff. The City is still in negotiations with the other bargaining groups. If salary or benefit increases are negotiated, the City's budget will be impacted

The California Public Employees Retirement System (CalPERS) manages the employee pension plan. The City's "normal cost" of the employee pension plan, which is the cost of current benefit accruals, increased from 11.1% of pensionable wages to 11.7%. The City has a \$98 million unfunded liability for the employee pension plan, calculated as the difference between the accrued liability and the market value of plan assets. The plan has a 63% funded ratio, calculated as the market value of plan assets divided by the accrued liability. The required contribution to the unfunded liability for FY19-20 is \$7,043,000. CalPERS offered a 3.5% discount for paying the entire annual contribution by July 31, 2018. The City took advantage of the offer and saved \$209,105.

Due to changes in methods and assumptions to strengthen the longevity of the pension system, the City's contribution to the unfunded liability will continue to increase over the next six years, until it reaches an estimated \$11 million in FY24-25 (an 83% increase over 6 years). When

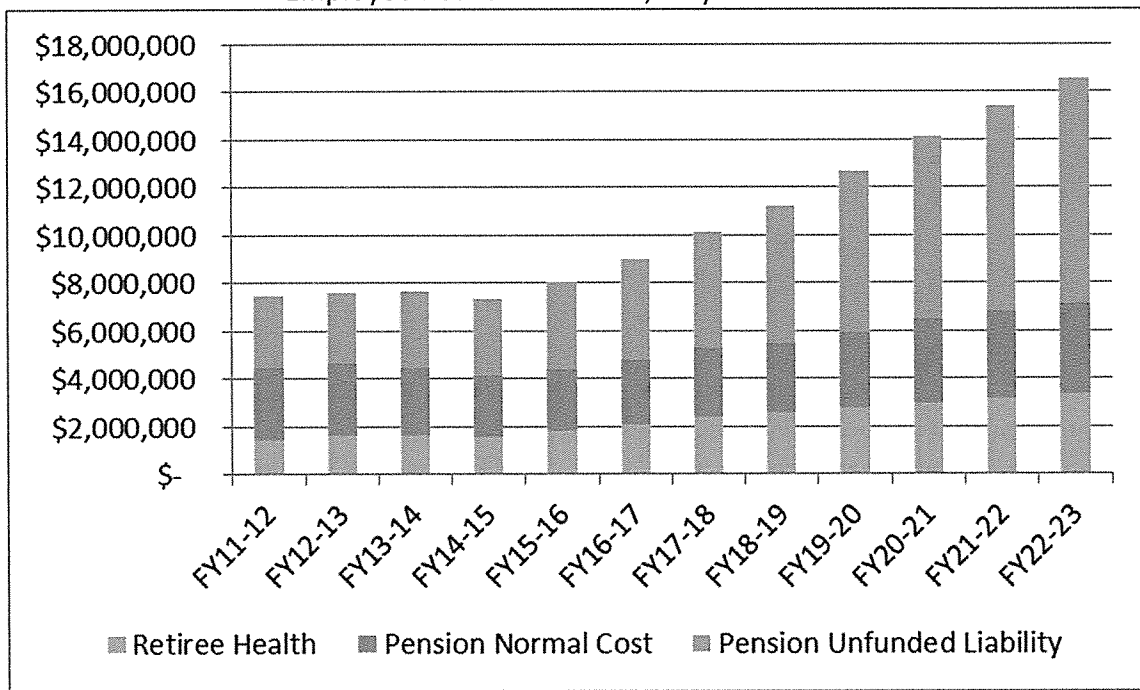
# Budget Overview and Economic Analysis | FY2019-20

combined with the estimated normal cost contribution, the City's total contribution to the employee pension plan is expected to be \$14.9 million in FY24-25.

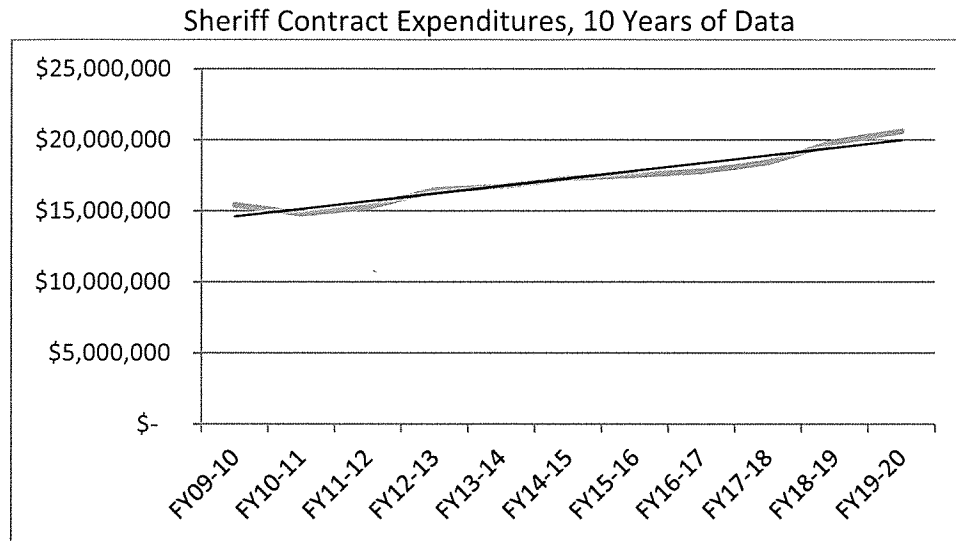
The number of retirees on the City's health insurance plan continues to grow, and the City's cost of coverage is expected to be \$2.4 million in FY19-20. The City's unfunded liability for the retiree health plan is \$52 million; which is partially offset by \$18 million of cash in a Section 115 Trust account established to set aside money for future retiree health insurance.

The contribution to the unfunded pension liability and the City's cost of retiree health insurance are considered legacy costs. In other words, if the City were to significantly reduce services and City staff, these legacy costs would not decrease. Employee legacy costs for FY19-20 total \$9,508,010 or 8.8% of General Fund revenue.

Employee Retirement Costs, 12 years of data



The City's single largest contract expenditure is for police services provided by the Los Angeles County Sheriff's Department. Unit rates increased by 2.7% for FY18-19, and the surcharge for the liability trust fund contribution increased from 10% to 10.5% of billings for patrol units. The City Council added a Lieutenant and two traffic patrol units to the contract for FY18-19. Therefore, the overall increase for the contract is expected to be 7.7% for FY18-19; with an expected total contract expenditure of \$19.8 million. The trend line added to the graph below is nearly identical to the actual cost line, indicating the cost of the Sheriff contract grows at a steady and predictable pace.



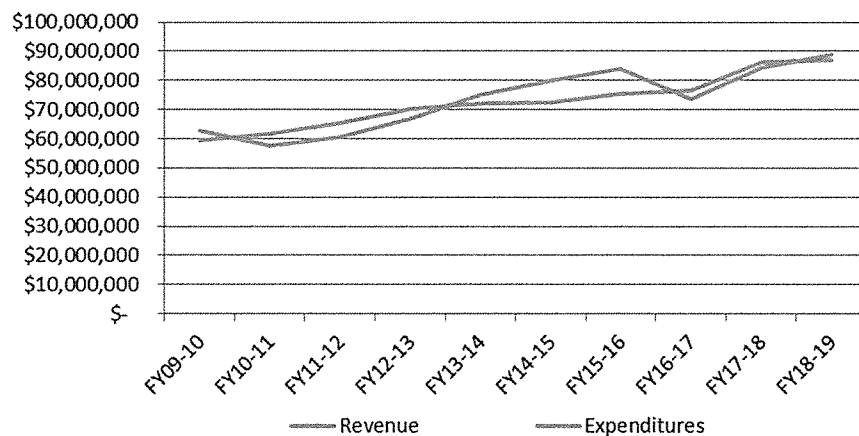
## FUTURE GENERAL FUND EXPENDITURE INCREASES

In addition to normal inflation-related cost increases, staff expects various significant cost increases in the future; which have been included in the Five-Year Model discussed below.

- The City contracts with Los Angeles County for animal control services. The County has historically subsidized impound services, but expects to increase fees charged to cities to eliminate the subsidy. The fees are expected to increase over a six year period, increasing the City’s costs by nearly \$0.8 million.
- As discussed in detail above, the City’s contribution to the employee pension plan will continue to increase by roughly \$1 million per year to improve the plan’s funded ratio.

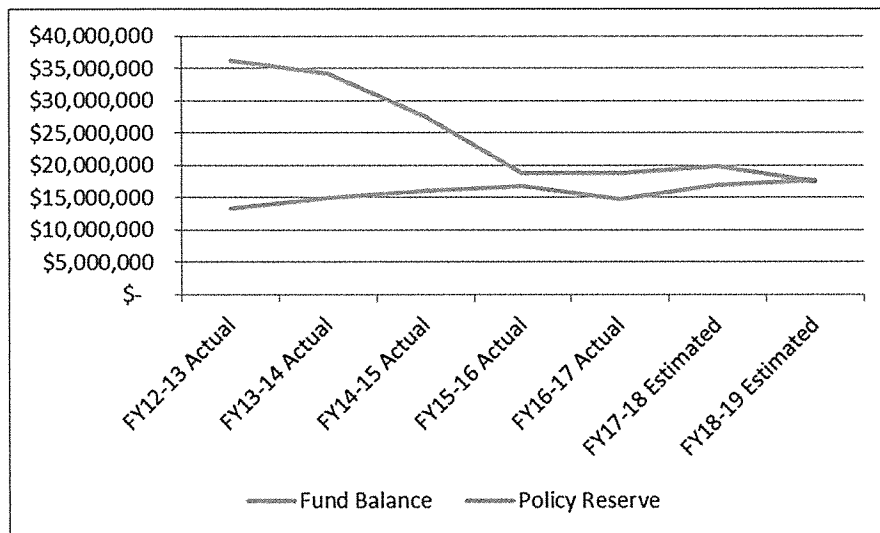
## ONGOING GENERAL FUND DEFICIT

In 5 out of 10 years, the General Fund has operated or is expected to operate with a deficit. The chart below includes 8 years of actual data, and 2 years of budget data.



# Budget Overview and Economic Analysis | FY2019-20

One of the major reasons for the ongoing budget deficit is that expenditures are increasing faster than revenue. For example, FY18-19 revenue is only expected to grow by less than 1%. Even though the City is receiving additional oil industry business license tax and franchise fees, FY17-18 revenue included community benefit payments from Andeavor refinery that are not included in FY18-19 estimates due to pending environmental litigation. However overall expenditures are expected to grow by 5.2%, partially due to the increased level of service noted above. Due to the ongoing structural budget deficit, the General Fund balance decreased precipitously from FY12-13 to FY15-16, but has stabilized since that time.



## SPECIAL REVENUE FUNDS

Revenues that are restricted by law, other government agencies, or by agreement are deposited into Special Revenue funds. The City has 38 Special Revenue funds. Only 21 of those funds are expected to receive restricted revenue during FY18-19. There are 7 funds that receive significant annual revenue, including the 6 transportation funds discussed below and the Community Development Block Grant fund.

## TRANSPORTATION REVENUES

The City receives restricted transportation revenues allocated annually from other agencies.

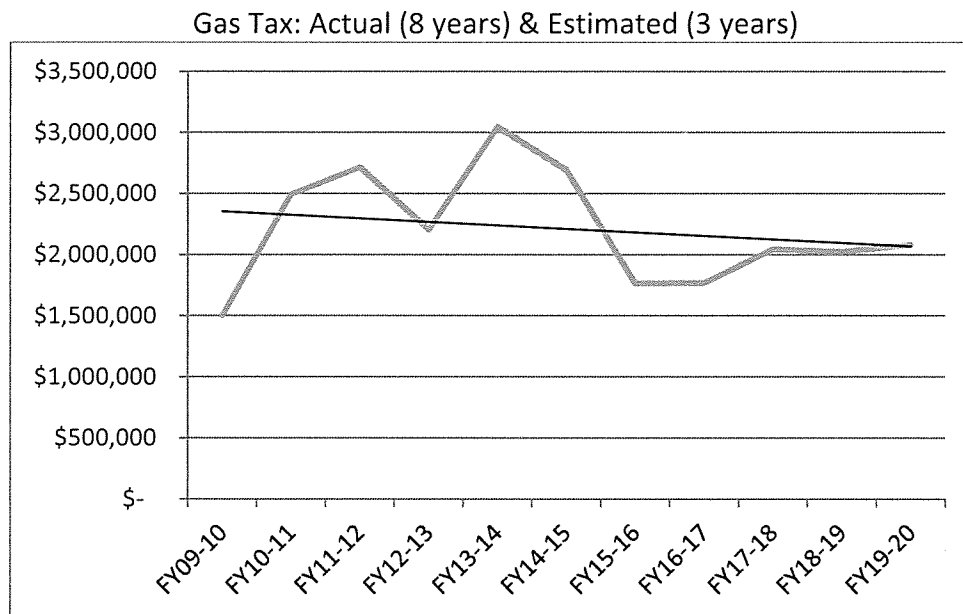
Source	Annual Revenue	Use of Funds
Highway Users Tax, commonly known as Gas Tax	\$2,079,434	Tree trimming, street sweeping, traffic signal maintenance. \$450,000 allocated to new traffic signals.
Proposition A	\$1,979,467	Public transit system.
Proposition C	\$1,634,005	Public transit system. \$200,000 for pavement overlay.
Measure R	\$1,153,080	Primarily allocated to annual pavement overlay.

# Budget Overview and Economic Analysis | FY2019-20

Measure M	\$1,228,540	Primarily allocated to pavement slurry seal, with \$250,000 allocated to green streets projects such as tree planting.
RMRA (SB 1)	\$1,572,302	Albertoni Street rehabilitation.

The City’s Road Maintenance and Rehabilitation Account (RMRA) funding secured by California SB 1 in 2017 is at risk. Proposition 6 has qualified for the November 2018 statewide ballot, and would repeal the SB 1 fuel tax increase if approved by voters. The City’s need for pavement maintenance and the existing funding shortfall is discussed in detail below. If Proposition 6 is successful, the City will lose \$1.6 million of dedicated funding to repair streets.

Due to the state’s method of allocating Gas Tax, the City’s revenue has fluctuated widely over the last 11 years. The trend line added to the graph indicates an overall decrease of Gas Tax over the last 11 years. With increased usage of electric vehicles, the City can expect further deterioration of this revenue source dedicated to street maintenance.



Proposition A, Proposition C, Measure R, and Measure M are local allocations of special transportation sales taxes approved by Los Angeles County voters. These revenue sources are fairly stable, and do not fluctuate much each year.

The City’s Proposition A and Proposition C allocations from the County are primarily used for the City’s public transit system. A route study has been funded; and when completed, may impact the City’s transit costs in the future.

The City’s Measure R and Measure M allocations are primarily used for pavement rehabilitation projects each year. The City is currently considering a proposal to issue debt against Measure R

and Measure M; which would provide immediate funding for high-priority roadway projects, but would commit 2/3 of these revenue sources to debt service for the next 30 years.

## **OTHER RECURRING RESTRICTED REVENUES**

Each year, the City receives annual allocations from the following sources.

- Federal Community Development Block Grant (CDBG) money (\$1,103,514) to fund the Neighborhood Pride Program, commercial loans and grants, improvements for Americans with Disabilities Act (ADA) compliance, and sub-grants to local non-profit organizations providing services to the City's residents. This federal revenue source continues to be at risk under the current administration.
- Measure A money (\$433,998) from the Los Angeles County Parks District to fund park improvements and maintenance of those improvements.
- State Citizens' Option for Public Safety (COPS) money (\$145,000) to partially fund the Sheriff's Community Oriented Policing Services (COPS) program.
- Public Education/Government (PEG) fees (\$120,000) to fund equipment for local government broadcasting.
- An allocation from the South Coast Air Quality Management District (\$116,000) to pay for clean air programs, including purchase of qualifying clean-air vehicles.

## **CAPITAL ASSETS**

The City owns more than \$440 million of depreciable infrastructure assets; including roadways, public buildings, sewers, and storm drains. These assets are depreciable because they wear over time and need to be rehabilitated. The \$440 million figure is the historical cost. Therefore, it would cost more to rehabilitate those assets in today's dollars. If infrastructure lasts an average of 30 years, then the City should be rehabilitating at least \$15 million per year in historical dollars. This rough estimate does not include new infrastructure. There is a demand for new infrastructure such as roadway safety improvements, new traffic signals, and new storm water drainage facilities.

Due to the loss of redevelopment revenue in 2012, the City does not have ample funding to provide for timely rehabilitation of infrastructure. The Five-Year Capital Improvement Plan is included in this budget document. The Plan includes a quantified list of unfunded projects with costs totaling more than \$39 million, including more than \$9 million of high-priority projects such as improvements to ADA accessibility requirements. There are additional needs that have not been quantified by project location or added to the unfunded list, such as the \$11.5 million of sidewalk improvements noted below.

The FY18-19 budget includes \$6.2 million of funding for capital improvement projects. All funding is from restricted sources, and no General Fund money is included.

# Budget Overview and Economic Analysis | FY2019-20

Type	Project Name	FY18-19	Funding Source
Parks	Anderson Park Electrical Panel	30,000	Quimby
Parks	Calas Park Main Building Siding Replacement	50,000	Quimby
Parks	Calas Park Termite Damage Repair and Gazebo Replacement	125,000	Quimby & State Grant FY17-18
Parks	Dolphin Park ADA Playground/Restroom/Picnic/Pathways	1,000,000	Andeavor Contribution of \$1.25 million, with \$250,000 already appropriated in FY17-18
Parks	Dominguez Park Small Waterslide	100,000	Quimby
Parks	Mills Park Install Outside Access to Restroom	20,000	Quimby
Parks	Mills Park Shade Cover	50,000	Quimby
Parks	Sidewalk Repair in City Parks	60,000	TDA Article 3
Parks	Stevenson Park Replace Play Surface	20,000	Quimby
Parks	Veterans Park Kitchen Refurbishment	40,000	Quimby
Pavement	Annual Pavement Overlay (Rehabilitation)	1,200,000	Measure R & Prop C
Pavement	Annual Slurry Seal (Preventative Maintenance)	900,000	Measure M
Pavement	Rehab Martin Luther King Jr. St. between Avalon & Main	50,000	Gas Tax
Pavement	Albertoni St Rehab (Figueroa to Avalon)	1,572,302	RMRA (SB1)
Roadway	Annual Concrete Program	200,000	CDBG
Roadway	Annual Street Tree Replacement	50,000	Measure M
Roadway	Green Streets & Sustainability	200,000	Measure M
Roadway	Central & Dimondale Stop Gap Measure	40,000	Gas Tax
Roadway	New Traffic Signal Central & Dimondale	250,000	Gas Tax
Roadway	New Traffic Signal - Del Amo & Tajauta	200,000	Gas Tax
<b>TOTAL PLANNED FUNDING FOR PROJETS</b>		<b>\$6,157,302</b>	

The City's Pavement Management System (PMS) indicates the City has an overall Pavement Condition Index (PCI) rating of 67, which is "fair" on a scale of 0-100. Some streets have lower ratings, and some streets have higher ratings. In general, the City's residential streets are in better condition. The City's main arterial streets, particularly those that are truck routes, are in the worst condition. Wear on City streets from each truck trip is equivalent to 1,526 car trips. The PMS indicated the City would need to spend \$8 million per year to maintain the overall PCI rating of 67; or \$9 million per year to gradually improve the overall PCI rating to 70, which is the bottom of the "good" range. Only \$3.7 million was included in the FY18-19 budget, from the transportation funding sources noted above. If the City continues to spend less than \$8 million per year on pavement, the City's streets will continue to deteriorate.

The City's Sidewalk Assessment indicates the City would need to spend \$11.5 million to address trip hazards and compliance with the Americans with Disabilities Act (ADA). Only \$200,000 has been included in the budget for the concrete replacement program. In addition, the City has identified \$9.4 million of costs to bring all the City's curb ramps into ADA compliance.

# Budget Overview and Economic Analysis | FY2019-20

To comply with the Los Angeles County storm water permit, the City must improve its storm drain system to reduce pollution that drains to the ocean. Compliance with this permit is estimated to cost approximately \$8 million per year. The City budgeted approximately \$200,000 from its new Measure M revenue for green streets & sustainability projects to help comply with the permit requirements.

The City has aging park buildings and other facilities with very limited available funding. The most significant project budgeted for FY18-19 is construction of an ADA accessible playground at Dolphin Park, funded with a \$1.25 million contribution from the Andeavor refinery. Other budgeted park rehabilitation projects total \$495,000.

In addition to infrastructure assets, the City owns \$15 million of depreciable equipment and vehicles. If the equipment has an average useful life of 7 years, then the City should be replacing more than \$2 million of equipment per year. The FY18-19 equipment replacement budget of \$1,051,338 includes \$474,000 to replace 16 vehicles and \$360,000 for security cameras at City facilities.

## **FIVE-YEAR MODEL**

Finance staff prepares a Five-Year Model each year. The Model includes the current budget structure and various assumptions for the future. The results of the Model provide a mid-term outlook and indicators of where structural budget adjustments may be needed.

Results of the 2018 Five-Year Model for the General Fund

<b>Estimated</b>	<b>FY18-19</b>	<b>FY19-20</b>	<b>FY20-21</b>	<b>FY21-22</b>	<b>FY22-23</b>
Beginning Balance	\$ 19,811,555	\$ 17,491,859	\$ 11,374,310	\$ 4,728,466	\$ (2,837,147)
Revenue	86,919,816	87,208,649	90,485,431	92,870,950	95,314,513
Expenditures	(88,799,813)	(92,446,499)	(96,451,576)	(99,756,864)	(102,534,120)
Net Transfers	(439,699)	(879,699)	(679,699)	(679,699)	(679,699)
<b>Ending Balance</b>	<b>\$ 17,491,859</b>	<b>\$ 11,374,310</b>	<b>\$ 4,728,466</b>	<b>\$ (2,837,147)</b>	<b>\$ (10,736,453)</b>
Reserve Policy	\$ 17,759,963	\$ 18,489,300	\$ 19,290,315	\$ 19,951,373	\$ 20,506,824

The results of the Model indicate the General Fund balance would be depleted in 2022 if no further changes are made to the City's structural budget. To cure the structural deficit, the City Council will continue to consider new or increased revenue sources, or reductions of service levels.

## **EMPLOYEE COMPENSATION**

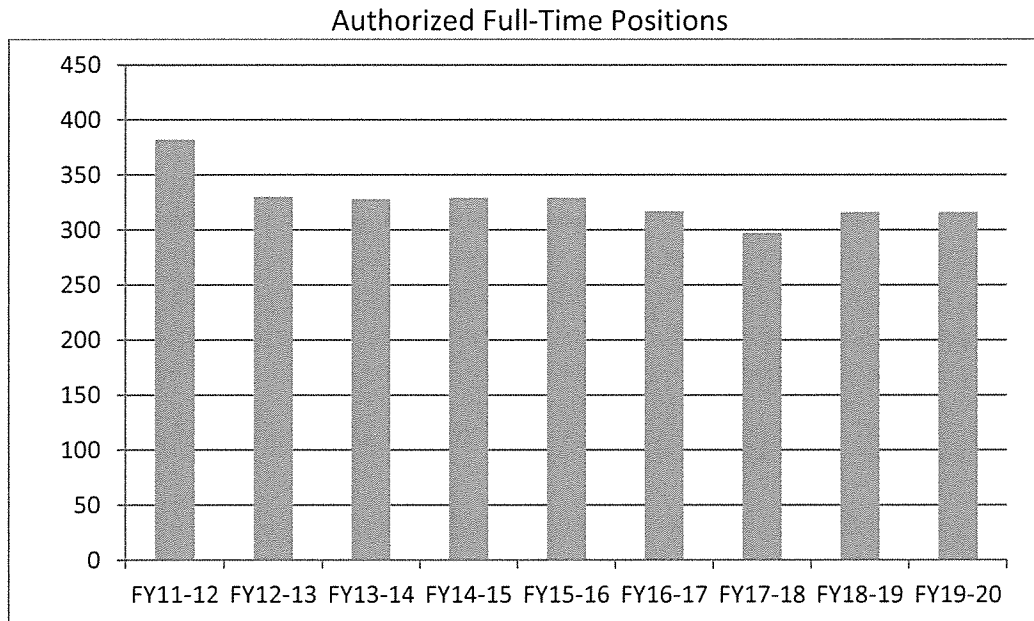
The City's employees provide many of the services to the community including code enforcement, park and street maintenance, recreation, transit and human services. There are 316 full-time employee positions authorized for FY19-20; which is a 0% increase from the FY18-19 authorization for 316 full-time employees. Since FY11-12, there has been a steady reduction



# Budget Overview and Economic Analysis | FY2019-20

of full-time staffing, primarily due to the ongoing budget deficit. With the addition of 19 full-time positions for FY18-19, the City Council has restored some of the City's service levels.

At the beginning of FY17-18, there were 38 full-time employee positions subject to a hiring freeze resulting from the structural budget deficit. Since January 2018, the City Council has made a number of funding decisions for staff; including releasing the hiring freeze for various positions, approving reorganization recommendations, and approving the City Manager's proposed list of high-priority requests. The high-priority list was a combination of new positions, reclassifications, and additional positions released from the hiring freeze.



A summary of the full-time positions by department follows.

City Council's Office	5
City Clerk's Office	6
City Treasurer's Office	4
City Manager's Office	7
Public Information Office	4
Information Technology	8
Public Safety	22
Human Resources	11
Finance	32
Community Development	22
Public Works	130
Community Services	65
<b>Funded Full-Time Positions</b>	<b>316</b>

# Budget Overview and Economic Analysis | FY2019-20

Not all 316 full-time positions are funded with General Fund money. Portions of employee compensation are allocation to restricted funds, as the employees perform work to support those programs. The equivalent of 21 full-time positions is funded with restricted money, and some of that funding is at risk.

- The equivalent of 2.5 full-time positions is funded with federal CDBG money. If that funding source is lost, the General Fund would need to absorb the additional employee compensation as necessary.
- The Measure R & Measure M funds pay for the equivalent of 1 full-time employee each. If those funds are used for bond debt service, there will be less available to pay for staff.
- The Housing Authority funds the equivalent of 2.5 positions. There is no ongoing source of revenue for the Housing Authority. Once the accumulated fund balance is expended, employee compensation will need to be absorbed by another funding source as necessary.
- The Successor Agency funds the equivalent of 3.5 positions. With the continued wind-down of redevelopment business, the California Department of Finance may reduce the administrative allowance used to pay for employee compensation in the future.
- The Cooperative Agreement Bond Proceeds fund pays for the equivalent of 1 full-time employee. The bond proceeds are nearly exhausted, and the employee compensation will need to be shifted back to the General Fund in FY19-20.

The summary of employee compensation follows.

	Salary	Overtime	Benefits	Total Comp
City Council	\$ 395,250	\$ -	\$ 87,414	\$ 482,664
City Clerk & City Treasurer	245,827	-	61,660	\$ 307,487
Full-Time	22,952,052	248,003	7,878,545	\$ 31,078,599
Part-Time	5,346,770	-	453,280	\$ 5,800,050
<b>Subtotal General Fund</b>	<b>\$ 28,939,899</b>	<b>\$ 248,003</b>	<b>\$ 8,480,899</b>	<b>\$ 37,668,800</b>
Full-Time	\$ 1,974,316	\$ 8,071	\$ 627,262	2,609,648
Part-Time	132,714	-	33,242	165,956
<b>Subtotal Other Funds</b>	<b>\$ 2,107,030</b>	<b>\$ 8,071</b>	<b>\$ 660,504</b>	<b>\$ 2,775,604</b>
<b>Grand Totals</b>	<b>\$ 31,046,928</b>	<b>\$ 256,074</b>	<b>\$ 9,141,403</b>	<b>\$ 40,444,405</b>

Full-time employee benefits include pension, health insurance and Medicare tax. The City's employees do not participate in the Social Security system. The average full-time employee ratio of benefits to wages is approximately 34%. This ratio does not include the legacy costs noted above, including the unfunded pension liability payment of \$7 million and the retiree health insurance of \$2.4 million.

# Budget Overview and Economic Analysis | FY2019-20

The City employs more than 600 part-time staff, of which approximately 120 are enrolled in the employee pension plan where costs are shared by the employee and the City. Most part-time employees participate in a pension plan fully funded by the employee, and the City incurs no cost. Only 12 part-time employees receive some portion of health insurance benefits. The average part-time employee benefit to wage ratio is approximately 9%.

The summary of Employee Compensation & Related Costs follows.

Employee Compensation	\$	40,444,405
Legacy Cost- Unfunded Pension Liability Payment	\$	7,043,000
Legacy Cost- Retiree Health Insurance	\$	2,465,010
Workers Comp & Unemployment Claims	\$	1,230,368
Long & Short Term Disability Insurance	\$	410,000
Leave Redemption & Termination Pay	\$	1,020,000
<b>Employee Compensation &amp; Related Costs</b>	<b>\$</b>	<b>52,612,783</b>

## **BUDGET CYCLE & CONTROL**

The City's fiscal year runs from July 1<sup>st</sup> to June 30<sup>th</sup>. The budget process typically begins in January, with the goal of the City Council adopting the upcoming fiscal year budget by June.



In June 2016, the City Council adopted a Budgetary Control Ordinance (Ordinance No. 16-1591). The Ordinance set the level of budgetary control at department and fund; and required City Council resolutions for all budget amendments. Budget transfers within a department and fund can be approved by the City Manager up to \$25,000. Any budget transfers in excess of \$25,000 or any budget transfers between departments or funds must be approved by the City Council.

## **ADDITIONAL INFORMATION**

Additional information about the City's finances and budget may be found on the City's website.

- City Council agendas for the 2019 budget process: March 20, 2019, May 7, 2019, June 4, 2019, June 11, 2019 and June 18, 2019.
- Comprehensive Annual Financial Reports, which include the audited financial statements, can be found on the Finance Department webpage.
- This budget document, previous budget documents, and budget-in-brief documents can be found on the Finance Department webpage.
- Monthly General Fund expenditure reports can be found with the Measure C Citizen Oversight Committee agendas.
- Monthly Treasurer's reports can be found on the City Treasurer's webpage.
- Cash disbursement reports are on most every City Council agenda.

Residents and interested parties may also contact the Finance Director by email at [Trahmani@carson.ca.us](mailto:Trahmani@carson.ca.us) with questions or a request for an appointment.

The public is welcome to make budget suggestions on the City's website. The budget suggestion form can be found under Quick Links/Online Forms on the City's website.

# **GENERAL FUND SUMMARY**



**City of Carson**  
**General Fund Department Budget Summary**  
**Fiscal Year 19-20**

<b>Department</b>	<b>Non-Personnel O&amp;M</b>	<b>Personnel</b>	<b>Total</b>
City Attorney's Office	\$2,920,000		\$2,920,000
City Clerk's Office	\$158,100	\$618,513	\$776,613
City Council	\$209,950	\$935,765	\$1,145,715
City Manager's Office	\$1,740,538	\$2,576,891	\$4,317,429
City Treasurer's Office	\$139,950	\$591,241	\$731,191
Community Development Department	\$5,209,570	\$1,922,118	\$7,131,688
Community Services Department	\$2,591,507	\$11,434,658	\$14,026,165
Finance Department	\$662,395	\$3,735,462	\$4,397,857
Human Resources Department	\$1,447,552	\$1,347,027	\$2,794,579
Non-Department	\$11,678,809		\$11,678,809
Public Safety	\$22,051,595	\$2,526,800	\$24,578,395
Public Works Department	\$4,992,704	\$12,244,311	\$17,237,015
<b>Total Budget</b>	<b>\$53,802,670</b>	<b>\$37,932,786</b>	<b>\$91,735,456</b>





CITY OF CARSON  
REVENUES

ACCT Account Description	2017 Actuals	2018 Actuals	2019 Actuals	2020 ADOPTED Budget
4004 No/Low Property Tax	\$7,195,139	\$7,606,795	\$7,394,493	\$7,401,445
4005 Sales and Use Tax	\$24,721,304	\$24,439,171	\$24,139,619	\$24,672,756
4007 Transient Occupancy Tax	\$2,225,416	\$2,242,192	\$2,016,617	\$2,150,000
4008 Real Property Transfer Tax	\$305,589	\$370,939	\$343,541	\$320,000
4030 Utility Users Tax	\$7,030,672	\$8,129,186	\$7,311,511	\$7,000,000
4040 Property Tax in Lieu of VLF	\$7,525,402	\$7,724,365	\$8,113,821	\$7,873,445
4050 Property Tax in Lieu of Sales	\$0	\$0	\$0	\$0
4101 Regulatory Business LicenseFee	\$0	\$2,915,618	\$471,607	\$2,930,000
4101 Regulatory Business LicenseFee	\$2,769,222	\$811	\$2,319,204	\$3,300
4110 Franchise Fee - Spur Track	\$791	\$1,591	\$85	\$800
4111 Franchise Fee - Reg Pipeline	\$1,162,590	\$1,371,090	\$833,523	\$1,497,000
4112 Franchise Fee - CommercialPipe	\$85,587	\$71,394	\$68,071	\$88,000
4113 Franchise Fee - Electric	\$1,380,437	\$1,566,180	\$1,556,786	\$1,550,000
4114 Franchise Fee - Gas	\$3,275,623	\$3,821,712	\$3,624,219	\$3,300,000
4115 Franchise Fee - Water	\$67,917	\$69,345	\$69,122	\$68,000
4116 Franchise Fee - ICTF	\$113,213	\$0	\$119,225	\$113,000
4117 Franchise Fee - Cable TV	\$605,610	\$627,254	\$482,369	\$600,000
4118 Franchise Fee - Taxi	\$1,950	\$1,350	\$0	\$1,950
4119 Franchise Fee - Solid Waste	\$1,402,255	\$1,514,945	\$1,756,364	\$2,680,000
4120 Admissions Tax (2%)	\$0	\$0	\$0	\$0
4121 Franchise Fee - Tow Truck	\$0	\$50,000	\$0	\$50,000
4135 Oil Industry Business Tax	\$0	\$1,556,740	\$4,030,725	\$4,700,000
4201 Building Construction Permits	\$0	\$6,926,822	\$79,892	\$3,500,000
4201 CS Youth Sports Bldg Permit	\$0	\$0	(\$1,615)	\$0
4201 Building Construction Permits	\$3,399,219	\$0	\$4,489,061	\$0
4202 Fireworks Permits	\$0	\$31,210	\$0	\$30,650
4202 Fireworks Permits	\$30,185	\$0	\$28,680	\$0
4203 Application Fee	\$0	\$292,620	\$31,158	\$95,000
4203 Application Fee	\$278,671	\$477	\$155,696	\$188,000
4204 Street Construction Permits	\$0	\$50,613	\$900	\$50,000
4204 Street Construction Permits	\$49,250	\$0	\$245,943	\$0
4205 Excavation/Encroachment Permit	\$0	\$309,524	\$13,643	\$490,000
4205 Excavation/Encroachment Permit	(\$75)	\$0	\$0	\$0
4205 Excavation/Encroachment Permit	\$490,117	\$12,000	\$514,224	\$0
4206 Burglar Alarm Permit Fee-Bus	\$0	\$33,208	\$6,161	\$36,000
4206 Burglar Alarm Permit Fee-Bus	\$36,366	\$1,155	\$26,488	\$0
4207 Burglar Alarm Permit Fee-Res	\$0	\$39,422	\$6,290	\$46,000
4207 Burglar Alarm Permit Fee-Res	\$45,318	\$1,115	\$31,759	\$0
4208 PW Construction Inspection Fee	\$8,438	\$16,844	\$0	\$75,000
4208 Construction Inspection Fee	\$0	\$0	\$1,463	\$0
4209 Tobacco Fee	\$38,173	\$40,967	\$3,000	\$40,000
4209 Tobacco Retailers Permit Fee	\$1,800	\$1,800	\$35,400	\$0
4210 Misc Licenses & Permits	\$0	\$17,525	\$57	\$1,000
4210 Misc Licenses & Permits	\$1,120	\$0	\$1,700	\$0
4220 Bingo Fees	\$0	\$35,177	\$3,536	\$38,000
4220 Bingo Fees	\$38,620	\$3,234	\$34,741	\$0
4230 1% PEG Fees (Ord No. 08-1398)	\$0	\$7,757	\$88,806	\$60,000
4235 Waste Transfer Station Fee	\$13,068	\$9,626	\$47,920	\$0
4240 2% Convenience Fee	\$0	\$4,000	\$202	\$0
4240 2% Convenience Fee	\$3,544	\$0	\$5,624	\$3,500



## CITY OF CARSON

## REVENUES

ACCT Account Description	2017 Actuals	2018 Actuals	2019 Actuals	2020 ADOPTED Budget
4250 SB1186 Disability Access	\$0	\$21,029	\$3,885	\$6,600
4250 SB1186 Disability Access	\$6,605	\$15	(\$301)	\$0
4260 General Plan and Zoning Update	\$248,590	\$606,097	\$397,956	\$308,000
4270 Notary Services	\$370	\$0	\$935	\$400
4270 Notary Services	\$0	\$720	\$105	\$0
4290 Waste Inspection Fee	\$0	\$0	\$0	\$0
4295 Waste Transport Fee	\$0	\$0	\$0	\$0
4302 Forfeitures	\$0	\$211,700	\$23,286	\$190,300
4302 CS Operations Forfeitures	\$0	\$0	\$0	\$0
4302 CS Forfeitures	\$11,011	\$1,400	\$0	\$0
4302 Forfeitures	\$170,337	\$0	\$5,326	\$5,500
4304 Traffic Fines	\$0	\$288,116	\$0	\$760,000
4304 Traffic Fines	\$373,702	\$47,641	\$188,448	\$0
4305 Parking Fines	\$0	\$998,729	\$840,270	\$1,400,000
4305 Parking Fines	\$1,123,076	\$0	\$0	\$0
4306 Administrative Fee Program	\$0	\$93,160	\$61,064	\$90,000
4306 Administrative Fee Program	\$88,978	\$0	\$39,712	\$0
4307 Admin. Citation/Ord No 06-1346	\$0	\$67,144	\$43,751	\$0
4307 CS Ops Admin Ord 06-1346	\$0	\$0	\$0	\$0
4307 Admin. Citation/Ord No 06-1346	\$45,023	\$2,800	\$400	\$45,000
4308 LienPmt-Prop Abtmnt-Ord96-1098	\$9,590	\$0	\$0	\$0
4400 CS Carson Park Commission	\$2,567	\$1,887	\$1,191	\$0
4400 Lease Agreement	\$233,647	\$180,078	\$3,950	\$337,222
4401 Interest Income	\$0	\$194,589	\$132,842	\$0
4401 Interest Income	\$61,745	\$4,279	\$943,656	\$438,798
4402 Rents	\$236,314	\$250,994	\$536,985	\$240,000
4410 Community Center - Room Rent	\$0	\$427,401	\$36,832	\$0
4410 Community Center - Room Rent	\$422,681	\$730	\$368,351	\$425,000
4411 Community Center - Insurance	\$0	\$65	\$626	\$0
4411 Community Center - Insurance	\$2,215	\$0	\$0	\$3,000
4412 Community Center - Catering Sv	\$0	\$391,305	\$24,856	\$0
4412 Community Center - Catering Sv	\$426,886	\$0	\$254,042	\$425,000
4415 Facility Rent Surcharge	\$0	\$84	\$0	\$0
4421 Dial A Ride Revenue	\$60	\$0	\$0	\$0
4440 CS Foisia Park Commission	\$269	\$324	\$602	\$0
4440 CS Hemingway Park Commission	\$154	\$5	\$0	\$0
4440 CS Stevenson ParkCommission	\$1,163	\$717	\$350	\$0
4440 CS Dominguez ParkCommission	(\$5)	\$408	\$60	\$0
4440 CS Carriage Crest PkCommission	\$98	\$366	\$93	\$0
4440 CS Andersen ParkCommission	\$246	\$418	\$64	\$0
4440 CS Calas ParkCommission	\$569	\$305	\$230	\$0
4440 CS Veterans ParkCommission	\$259	\$772	\$308	\$0
4440 CS Dolphin ParkCommission	\$367	\$234	\$78	\$0
4440 Commissions	\$446	\$650	\$1,121	\$6,000
4450 Foreclosure Registration Fee	\$0	\$237,625	\$9,450	\$0
4450 Foreclosure Registration Fee	\$185,370	\$0	\$106,600	\$240,000
4451 ForeclosureRegistrationPenalty	\$700	\$0	\$0	\$0
4460 Motor Vehicle License Fees	\$42,108	\$49,309	\$45,024	\$40,000
4470 Stroke Center Fee	\$0	\$2,655	\$3,970	\$0
4510 Rehab Loan Payoffs	\$0	\$40	\$0	\$0
4512 State Grants	\$800	\$0	\$0	\$0



## CITY OF CARSON

## REVENUES

ACCT Account Description	2017 Actuals	2018 Actuals	2019 Actuals	2020 ADOPTED Budget
4513 CDEmploymentOtherGrnt	\$216,800	\$58,800	\$0	\$0
4513 Other Local Grants	\$324	\$11,943	\$59,830	\$0
4521 MTA TAP Card	\$0	\$2,458	\$848	\$0
4601 CS Operations MiscRecPrg	\$0	\$0	\$0	\$0
4601 Misc Recreation Programs	\$0	\$0	\$0	\$0
4601 Misc Recreation Programs	\$0	\$0	\$0	\$0
4602 Planning and Zoning Fee	\$0	\$248,373	\$181,368	\$0
4602 Planning and Zoning Fee	\$519,205	\$0	(\$7,500)	\$2,726,250
4603 Public Works Service Fee	\$4,584	\$6,265	\$35	\$20,000
4604 Business Permit	\$0	\$12,851	\$13,569	\$0
4604 Business Permit	\$78,305	\$13,717	\$72,544	\$30,000
4605 Misc Service Charges	\$1,485	\$1,525	\$1,520	\$101,500
4606 False Alarm Chg-Business	\$0	\$67,900	\$24,700	\$0
4606 CS VetsSprtCx False Bus	\$0	\$0	\$0	\$0
4606 False Alarm Chg-Business	\$76,439	\$0	\$69,720	\$75,000
4607 False Alarm Chg-Residential	\$0	\$5,713	\$1,163	\$0
4607 False Alarm Chg-Residential	\$4,050	\$495	\$4,300	\$5,000
4608 CS KC Andersn Kids Club	\$38,884	\$56,459	\$43,188	\$45,900
4608 CS KC Vets Kids Club	\$139,139	\$136,206	\$138,472	\$147,000
4608 CS KC Heming Kids Club	\$53,536	\$62,300	\$61,924	\$59,500
4608 CS KC Steven Kids Club	\$11,829	\$12,752	\$390	\$14,000
4608 CS KC Calas Kids Club	\$65,136	\$70,581	\$74,916	\$72,500
4608 CS KC Mills Kids Club	\$22,673	\$22,282	\$20,534	\$21,000
4608 CS KC Del Amo Kids Club	\$106,315	\$96,292	\$92,817	\$97,500
4608 CS KC Doming Kids Club	\$37,354	\$43,708	\$35,817	\$43,000
4608 CS KC C Crest Kids Club	\$36,466	\$28,002	\$0	\$31,100
4608 CS KC Dolphin Kids Club	\$69,461	\$72,727	\$95,078	\$70,500
4608 CS KC Foisia Kids Club	\$33,445	\$36,256	\$45,008	\$38,000
4608 CS KC Carson Kids Club	\$127,581	\$128,777	\$118,513	\$135,000
4608 Kids Club Fees	\$0	\$0	\$0	\$0
4609 CS Child Educ Tiny Tots	\$585,418	\$575,435	\$36,125	\$0
4609 Tiny Tots/Early Childhood	\$0	\$0	\$633,622	\$580,000
4610 CS Operations SpecIntCl	\$11,300	\$15,527	\$1,536	\$0
4610 Special Interest Classes	\$0	\$45	\$0	\$0
4610 Special Interest Classes	\$30	\$25	\$19,707	\$10,000
4617 Veterans Sports Complex	\$0	\$0	\$191,857	\$250,000
4620 CS Operations Aqautics	\$4,010	\$14,526	\$0	\$0
4620 CS VetsSprtCx Aqautics	\$0	\$0	\$0	\$0
4620 CS CarsonPool Aqautics	\$12,386	\$92,087	\$134,248	\$0
4620 CS Scott Pool Aqautics	\$65,425	\$39,444	\$71,461	\$0
4620 CS DomAquaCtr Aqautics	\$69,862	\$56,314	\$80,965	\$0
4620 CS HemingPool Aqautics	\$79,069	\$72,057	\$68,478	\$0
4620 CS RecFacPmts Aqautics	\$0	\$0	\$0	\$0
4620 Aquatics	\$0	\$0	\$5,849	\$275,000
4621 CS RecFacPmts YouthSport	\$0	\$0	\$0	\$0
4621 CS Youth Sprt YouthSport	\$198,633	\$192,001	\$6,592	\$200,000
4621 Youth Sports	\$0	\$0	\$118,934	\$0
4622 CS Operations Transport	\$99,688	\$81,399	\$4,242	\$0
4622 Transportation	\$0	\$0	\$70,282	\$100,000
4623 CC Equipment Rental Fees	\$0	\$0	\$0	\$0
4623 CS Equip Rent CC Equip	\$222,546	\$208,862	\$7,753	\$0



## CITY OF CARSON

## REVENUES

ACCT Account Description	2017 Actuals	2018 Actuals	2019 Actuals	2020 ADOPTED Budget
4623 CS Operations CC Equip	\$0	\$0	\$0	\$0
4623 CC Equipment Rental Fees	\$0	\$0	\$175,474	\$225,000
4624 CS Operations Park Prog	\$0	\$0	\$720	\$0
4624 CS Carson Pk Park Prog	\$3,562	\$2,680	\$2,233	\$0
4624 CS Heming Pk Park Prog	\$545	\$460	\$220	\$0
4624 CS Boxing Ctr Park Prog	\$6,837	\$8,388	\$19,547	\$0
4624 CS Del Amo Pk Park Prog	\$620	\$525	\$479	\$0
4624 CS StevensnPk Park Prog	\$514	\$376	\$525	\$0
4624 CS DominguezP Park Prog	\$44	\$0	\$0	\$0
4624 CS C Crest Pk Park Prog	\$0	\$0	\$0	\$0
4624 CS AndersonPk Park Prog	\$0	\$0	\$0	\$0
4624 CS Calas Pk Park Prog	\$0	\$400	\$0	\$0
4624 CS Vets Pk Park Prog	\$0	\$0	\$0	\$0
4624 CS Mills Pk Park Prog	\$160	\$0	\$0	\$0
4624 CS Dolphin Pk Park Prog	\$550	\$0	\$0	\$0
4624 Park Programs	\$0	\$80	(\$50)	\$13,000
4627 CS Operations Park Teen	\$0	\$0	\$20	\$0
4627 CS Carson Pk Park Teen	\$286	\$6	\$3,338	\$0
4627 CS Heming Pk Park Teen	\$0	\$114	\$0	\$0
4627 CS Del Amo Pk Park Teen	\$370	\$0	\$0	\$0
4627 CS StevensnPk Park Teen	\$555	\$224	\$884	\$0
4627 CS DominguezP Park Teen	\$135	\$0	\$0	\$0
4627 CS Calas Pk Park Teen	\$180	\$0	\$0	\$0
4627 CS Vets Pk Park Teen	\$315	\$0	\$0	\$0
4627 CS Mills Pk Park Teen	\$0	\$0	\$0	\$0
4627 CS VetsSprtCx Park Teen	\$0	\$0	\$0	\$0
4627 CS Dolphin Pk Park Teen	\$775	\$0	\$0	\$0
4627 CS MidSch Enr Park Teen	\$69,516	\$49,091	\$2,849	\$0
4627 Park Teen Programs	\$9,621	\$49,220	\$73,677	\$82,000
4628 CS Adult Sprt AdultSport	\$103,272	\$102,214	\$13,987	\$0
4628 Adult Sports	\$0	\$0	\$74,549	\$105,000
4629 CS VetSportsComplex Permit	\$273,276	\$39,259	\$4,728	\$0
4629 Park Permits	\$0	\$0	\$0	\$0
4629 CS Scott Park PoolPkPermit	(\$200)	\$0	\$0	\$0
4629 Park Permits	\$0	\$0	\$0	\$0
4629 Park Permits	\$0	\$0	\$0	\$0
4629 Rec Facility Permit Permit	\$260,861	\$277,961	\$344,791	\$0
4629 Park Permits	(\$60)	\$0	\$0	\$285,000
4630 CS Operations Fine Arts	(\$105)	\$0	\$0	\$0
4630 Fine Arts Programs	\$0	\$0	\$0	\$0
4632 CS Operations Sr Prg Fee	\$0	\$0	\$0	\$0
4632 CS Stroke Ctr Sr Prg Fee	\$4,500	\$1,940	\$870	\$0
4632 CS SpecNeeds Theraputic Rec	\$1,340	\$6,780	\$6,055	\$0
4632 CS Sr Service Sr Prg Fee	\$0	\$0	\$0	\$0
4632 Sr. Program Fees	\$0	\$0	\$17,915	\$6,000
4633 CS StevensnPk StevensonG	\$1,262	\$1,471	\$1,408	\$0
4633 Stevenson Gym Fitness Room	\$0	\$0	\$0	\$1,300
4636 Passport Fees	\$0	\$53,289	\$5,041	\$0
4636 Passport Fees	\$32,745	\$0	\$99,565	\$150,000
4637 CM WomensComm MiscRegFee	\$0	\$0	\$0	\$0
4641 PS Operations Youth Fees	\$0	\$0	\$0	\$0





## CITY OF CARSON

## REVENUES

ACCT Account Description	2017 Actuals	2018 Actuals	2019 Actuals	2020 ADOPTED Budget
4701 Legal Cost Recovery	\$0	\$381,836	\$0	\$300,000
4900 CD Mgt&Contrl Misc	\$0	\$0	\$0	\$0
4900 PW Mgt&Contrl Misc	\$0	\$0	\$0	\$0
4900 Miscellaneous	\$0	\$11,343	\$180	\$0
4900 CS Operations Misc	\$0	\$82,463	\$21,776	\$0
4900 CS Operations Misc	\$0	\$0	\$400	\$0
4900 Miscellaneous	\$0	\$0	\$0	\$0
4900 Miscellaneous	\$4,969,288	\$11,838,053	\$2,727,433	\$3,988,800
4920 Community Benefit	\$0	\$2,625,000	\$4,731,851	\$0
4995 CS Operations Tckt Sales	\$0	\$0	\$15,535	\$0
4999 CM Mgt&Contrl Donations	\$0	\$0	\$0	\$0
4999 CM HR Comm Donations	\$25	\$325	\$0	\$0
4999 CM WomensComm Donations	\$0	\$0	\$0	\$0
4999 CM PR Comm Donations	\$0	\$0	\$0	\$0
4999 CD Business Donations	\$0	\$0	\$0	\$0
4999 CS Operations Donations	\$0	\$0	\$0	\$0
4999 CS Boxing Ctr Donations	\$0	\$0	\$900	\$0
4999 CS Sr Service Donations	\$0	\$0	\$0	\$0
4999 CS Operations Donations	\$0	\$0	\$0	\$0
4999 CS SeniorComm Donations	\$0	\$0	\$0	\$0
4999 CS Vets Comm Donations	\$0	\$0	\$0	\$0
4999 CS Sr AsstLiv Donations	\$375	\$270	\$0	\$0
4999 CS Stroke Ctr Donations	\$308	\$9,500	\$13,500	\$0
4999 CS SpeclNeeds Donations	\$0	\$0	\$0	\$0
4999 Donations	\$1,005	\$1,232	\$9,860	\$2,300
<b>TOTAL REVENUES</b>	<b>\$76,732,329</b>	<b>\$94,077,023</b>	<b>\$85,548,408</b>	<b>\$86,919,816</b>



# **ELECTED & APPOINTED**



<b>Classification</b>	<b>FY16-17 Funded</b>	<b>FY17-18 Funded</b>	<b>FY18-19 Funded</b>	<b>FY19-20 Funded</b>
SENIOR DEPUTY CITY CLERK	1.00	1.00	1.00	1.00
DEPUTY CITY CLERK	1.00	1.00	1.00	1.00
RECORDS MANAGEMENT COORD	1.00	1.00	1.00	1.00
SENIOR CLERK	1.00	1.00	3.00	1.00
<b>Subtotal Full-Time</b>	<b>4.00</b>	<b>4.00</b>	<b>6.00</b>	<b>4.00</b>
OFFICE CLERK (PT)	0.50	0.50	-	-
<b>Grand Total FTE</b>	<b>4.50</b>	<b>4.50</b>	<b>6.00</b>	<b>4.00</b>



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-10-100-100-5sum	Employee Comp	\$775,445	\$677,016	\$816,870	\$935,765
101-10-100-100-6001-	City Bus Use	\$0	\$3,575	\$0	\$3,000
101-10-100-100-6003-	Mgt&Contrl Printing	\$0	\$0	\$0	\$0
101-10-100-100-6004-	C Mgt&Contrl Pro Svcs	\$4,397	\$646	\$3,382	\$14,950
101-10-100-100-6006-	Mgt&Contrl CityMember	\$97,321	\$103,959	\$127,169	\$81,750
101-10-100-100-6008-	Mgt&Contrl Advertise	\$10,480	\$3,268	\$2,016	\$10,000
101-10-100-100-6009-	Mgt&Contrl Supplies	\$16,164	\$8,399	\$12,360	\$21,000
101-10-100-100-6011-	C Mgt&Contrl Telephone	\$3,715	\$3,750	\$2,914	\$6,600
101-10-100-100-6013-	Mgt&Contrl Auto Allow	\$42,000	\$42,000	\$28,023	\$43,500
101-10-100-100-6014-	Mgt&Contrl ConfTravel	\$529	\$1,536	\$5,024	\$0
101-10-100-100-6017-	Mgt&Contrl Subs &Pubs	\$2,128	\$995	\$0	\$0
101-10-100-100-6020-	Mgt&Contrl CPUExp	\$0	\$0	\$0	\$2,400
101-10-100-100-6056-	Mgt&Contrl Training	\$0	\$333	\$2,689	\$0
101-10-100-100-6201-	Mgt&Contrl Donation	\$27,681	\$18,683	\$13,622	\$25,000
101-10-100-100-7001-	Mgt&Contrl Maint&Rep	\$0	\$101	\$0	\$1,750
<b>Total City Council</b>		<b>\$979,858</b>	<b>\$864,261</b>	<b>\$1,014,068</b>	<b>\$1,145,715</b>





- Public Counter Services
  - Installed Public Kiosk
  - Management of Lobbyist Registration
  - Performance and Labor/Materials Bond Acceptance and Release
  - Administer Notarial Acts
  - Passport Acceptance (New and Renewal)
  - Added Passport Photo Services
  - Extended Passport Service Hours
- Fair Political Practices Commission Filings
  - Improved Form 700 e-filing system
    - 79% of filers e-filed
  - Continued Campaign Disclosure filings for viewing online via e-filing system
  - Provided Statement of Economic Interest (form 700) filings for viewing online
- City Council Action & City Staff Support
  - Post-council Action Administration
  - Tyler Munis Contract Module Implementation
  - Brown Act Support and Compliance
- Commissions, Committees, and Boards (CCB)
  - Designed CCB Webpage with pertinent information
  - Created New CCB Application
  - AB 1234 Compliance
  - Maddy Act Compliance
- Records Management
  - Increased use of document imaging system
  - Document Imaging system made available to the public [partial]
  - Request for Proposal for Citywide Record Management Retention Schedule
- Service Indicators <sup>1</sup>
  - City Council/Reclamation Meetings
    - City Council Regular – 21
    - City Council Special – 18
    - Reclamation Authority – 9
    - Reclamation Authority Special – 3
    - Meeting Minutes – 38
    - Legal Publications – 40
  - Bid Openings – 23
  - Campaign Disclosure Documents – 166
  - Claims/Summonses Processed – 106
  - Contract Management – 220
  - Document(s) Imaged – 3,777
  - Litigation Administrative Record(s) - 3
  - New Passport Applications Accepted - 2,096
  - Notarial Acts – 157
  - Ordinance Codification – 23
  - Phone Calls Received – 763

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<sup>1</sup> Fiscal Year July 1, 2018 – April 24, 2019



## THE CITY CLERK'S OFFICE

### MISSION

*Preserving Carson's democracy by creating record accessibility; enhancing Public participation through automated technologies; and Providing exceptional customer service and professionalism to every person.*

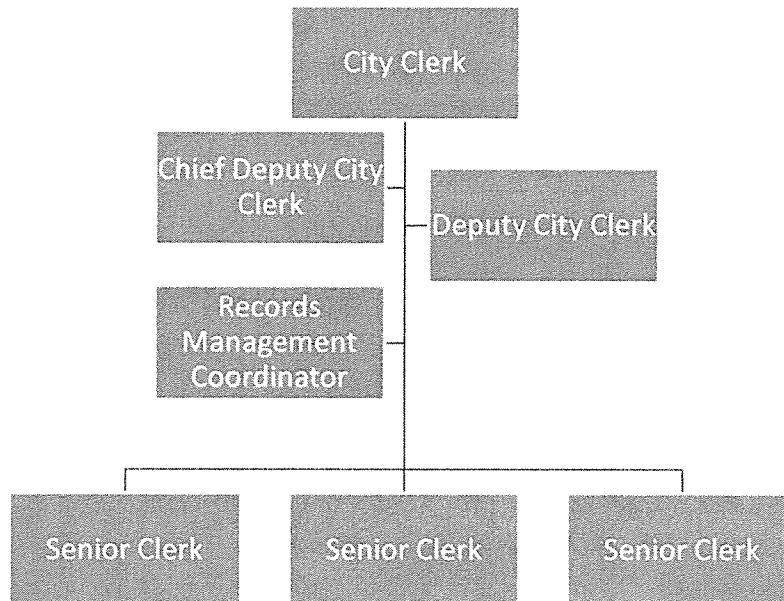
### ABOUT THE CITY CLERK

The City Clerk is one of a few positions that are required by State statute. Specific responsibilities of the City Clerk are identified in the California Government Code and Election Code.

The City Clerk is an impartial elected official who serves the residents of Carson, general public, city staff, and the legislative body. The City Clerk is the city's elections official, local legislation auditor, political reform filing officer, lobbyist registration filing officer and records manager. She is also responsible for codification of ordinances, acceptance and official log of legal documents, public inquiries in compliance with the Public Records Act, staff support in compliance with the Brown Act and Government Code, and provides City Council support by ensuring the decision-making process is transparent and recorded properly.

### STAFFING

The office is organized in such a way that meets City Clerk obligations associated with elections, records, administration and legislative support. The goal is to provide exceptional service to all customers.



### ACCOMPLISHMENTS & PERFORMANCE MEASURES

- Elections
  - November 6, 2018 – General Municipal Election
- Office Workflow Improvements
  - Staff Professional Development Training
  - City Clerk Office Website enhancements
  - Continued updates to antiquated processes
  - Public Records Act Request Administrative Policy implementation and training



City Clerk's Office continued

- Public Records Act Requests – 132 (85 since January 2019)
- Resolution Administration – 198
- Statement of Economic Interest Filing – 123

<b>GOALS</b>
--------------

- |  |
|--|
| <ul style="list-style-type: none"><li>➤ Charter Provision(s) Implementation</li><li>➤ Automate Commissions, Committees, and Boards Intake Process</li><li>➤ Minute Automation and Audit</li><li>➤ Automation of Public Records Act Requests</li><li>➤ Citywide Records Management and Accessibility</li><li>➤ Additional Public Counter Services (i.e., Record Recordation, LiveScan, TSA Precheck)</li><li>➤ Contract Processing Improvement and Training</li><li>➤ City Council Support</li><li>➤ Voter Education and Outreach</li></ul> |
|--|



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Actuals	2020 ADOPTED Budget
101-10-100-100-5sum	Employee Comp	\$775,445	\$677,016	\$816,870	\$935,765
101-10-100-100-6001-	City Bus Use	\$0	\$3,575	\$0	\$3,000
101-10-100-100-6003-	Mgt&Contrl Printing	\$0	\$0	\$0	\$0
101-10-100-100-6004-	C Mgt&Contrl Pro Svcs	\$4,397	\$646	\$3,382	\$14,950
101-10-100-100-6006-	Mgt&Contrl CityMember	\$97,321	\$103,959	\$127,169	\$81,750
101-10-100-100-6008-	Mgt&Contrl Advertise	\$10,480	\$3,268	\$2,016	\$10,000
101-10-100-100-6009-	Mgt&Contrl Supplies	\$16,164	\$8,399	\$12,360	\$21,000
101-10-100-100-6011-	C Mgt&Contrl Telephone	\$3,715	\$3,750	\$2,914	\$6,600
101-10-100-100-6013-	Mgt&Contrl Auto Allow	\$42,000	\$42,000	\$28,023	\$43,500
101-10-100-100-6014-	Mgt&Contrl ConfTravel	\$529	\$1,536	\$5,024	\$0
101-10-100-100-6017-	Mgt&Contrl Subs &Pubs	\$2,128	\$995	\$0	\$0
101-10-100-100-6020-	Mgt&Contrl CPUExp	\$0	\$0	\$0	\$2,400
101-10-100-100-6056-	Mgt&Contrl Training	\$0	\$333	\$2,689	\$0
101-10-100-100-6201-	Mgt&Contrl Donation	\$27,681	\$18,683	\$13,622	\$25,000
101-10-100-100-7001-	Mgt&Contrl Maint&Rep	\$0	\$101	\$0	\$1,750
<b>Total City Council</b>		<b>\$979,858</b>	<b>\$864,261</b>	<b>\$1,014,068</b>	<b>\$1,145,715</b>





ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-30-100-100-5sum	Employee Comp	\$594,310	\$558,180	\$648,980	\$618,513
101-30-100-100-6003-	Mgt&Contrl Printing	\$28,429	\$31,854	\$24,731	\$35,000
101-30-100-100-6004-	Mgt&Contrl Pro Svcs	\$393	\$422	\$0	\$40,000
101-30-100-100-6006-	Mgt&Contrl CityMember	\$1,379	\$1,367	\$1,310	\$1,800
101-30-100-100-6008-	Mgt&Contrl Advertise	\$438	\$709	\$0	\$0
101-30-100-100-6009-	Mgt&Contrl Supplies	\$6,275	\$5,399	\$4,615	\$7,710
101-30-100-100-6011-	Mgt&Contrl Telephone	\$3,133	\$2,709	\$2,195	\$1,800
101-30-100-100-6013-	Mgt&Contrl Auto Allow	\$6,600	\$6,208	\$5,692	\$7,100
101-30-100-100-6014-	Mgt&Contrl ConfTravel	\$5,315	\$3,176	\$3,286	\$5,000
101-30-100-100-6017-	Mgt&Contrl Subs & Pubs	\$97	\$249	\$49	\$400
101-30-100-100-6018-	Mgt&Contrl Election	(\$490)	\$2,346	\$1,491	\$3,000
101-30-100-100-6020-	Mgt&Contrl CPUExp	\$0	\$0	\$2,779	\$3,290
101-30-100-100-6030-	Mgt&Contrl Other Ins	\$98	\$0	\$0	\$0
101-30-100-100-6053-	C Mgt&Contrl Postage	\$921	\$60	\$7	\$0
101-30-100-100-6056-	Mgt&Contrl Training	\$428	\$1,928	\$1,049	\$3,000
101-30-100-100-7001-	Mgt&Contrl Maint&Rep	\$424	\$0	\$0	\$0
101-30-100-100-8005-	Management & Control Building	\$0	\$0	\$0	\$0
101-30-100-100-8007-	Mgmt & Ctrl Furniture & Fixture	\$0	\$0	\$0	\$0
101-30-100-176-5sum	Employee Comp	\$7,971	\$34,156	\$72,823	\$0
101-30-100-176-6004-	Elections Pro Svcs	\$0	\$0	\$0	\$0
101-30-100-176-6009-	Elections Supplies	\$163	\$0	\$0	\$0
101-30-100-176-6011-	Elections Telephone	\$0	\$72	\$185	\$0
101-30-100-176-6013-	Auto Allowance/Mileage	\$0	\$392	\$908	\$0
101-30-100-176-6014-	Elections ConfTravel	\$3,556	\$510	\$0	\$0
101-30-100-176-6018-	Elections Election	\$217,501	\$235,853	\$228,054	\$50,000
101-30-100-176-6056-	Elections Training	\$333	\$0	\$0	\$0
101-30-100-176-7001-	Elections Maint&Rep	\$212	\$0	\$0	\$0
101-30-100-176-7002-	Elections Equip Rent	\$1,800	\$0	\$0	\$0
<b>Total City Clerk</b>		<b>\$879,287</b>	<b>\$885,589</b>	<b>\$998,154</b>	<b>\$776,613</b>



<b>Classification</b>	<b>FY16-17 Funded</b>	<b>FY17-18 Funded</b>	<b>FY18-19 Funded</b>	<b>FY19-20 Funded</b>
CHIEF DEPUTY CITY TREASURER	1.00	1.00	1.00	1.00
SENIOR ACCOUNTANT	-	-	1.00	1.00
ACCOUNTANT	1.00	1.00	-	-
ADMINISTRATIVE SECRETARY	1.00	1.00	1.00	1.00
SENIOR ACCOUNT CLERK	1.00	1.00	1.00	1.00
<b>Grand Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>



The City Attorney is appointed by the City Council; and serves as the chief legal counsel to the City, the Carson Successor Agency to the former redevelopment agency, the Carson Housing Authority, and the Carson Reclamation Authority. The City Attorney advises the City's elected officials and staff. Duties include attendance at all City Council meetings and Planning Commission meetings, review of all proposed ordinance, resolutions, contracts and agreements, labor negotiations and prosecutorial services.

The City Council has contracted with Aleshire & Wynder, LLP for City Attorney services. Sunny K. Soltani, Partner, serves as the City Attorney for Carson. Occasionally, other law firms are contracted with the City to provide specialty legal services.

Some of the City's legal fees are offset by third-party reimbursements. The FY19-20 budget includes a net fiscal impact of \$2,620,000. The FY19-20 detailed budget for legal services expenditures follows.



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-20-100-111-6004-	Genl Legal Pro Svcs	\$57,699	\$13,077	\$16,092	\$140,000
101-20-100-111-6014-	Genl Legal ConfTravel	\$0	\$0	\$0	\$0
101-20-100-111-6055-	Genl Legal Legal	\$447,791	\$2,241,946	\$2,331,943	\$2,080,000
101-20-100-112-6004-	Litigation Pro Svcs	\$115,874	\$7,025	\$0	\$0
101-20-100-112-6055-	Litigation Legal	\$1,994,001	\$597,295	\$988,791	\$700,000
101-20-999-999-7999-	Budget Expenditure	\$0	\$0	\$0	\$0
<b>Total Legal</b>		<b>\$2,615,366</b>	<b>\$2,859,343</b>	<b>\$3,336,826</b>	<b>\$2,920,000</b>





ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-40-100-100-5sum	Employee Comp	\$662,742	\$614,220	\$552,149	\$591,241
101-40-100-100-6003-	Mgt&Contrl Printing	\$0	\$0	\$0	\$0
101-40-100-100-6004-	Mgt&Contrl Pro Svcs	\$20,415	\$28,032	\$603	\$2,100
101-40-100-100-6006-	Mgt&Contrl CityMember	\$0	\$0	\$0	\$0
101-40-100-100-6009-	Mgt&Contrl Supplies	\$2,496	\$4,319	\$2,818	\$22,300
101-40-100-100-6011-	Mgt&Contrl Telephone	\$1,642	\$1,733	\$1,754	\$2,000
101-40-100-100-6013-	Mgt&Contrl Auto Allow	\$6,727	\$6,665	\$6,729	\$6,800
101-40-100-100-6014-	Mgt&Contrl ConfTravel	\$0	\$175	\$26	\$3,000
101-40-100-100-6020-	Mgt&Contrl CPUExp	\$0	\$684	\$736	\$0
101-40-100-100-6056-	Mgt&Contrl Training	\$1,849	\$0	\$275	\$3,000
101-40-100-100-6090-	Mgmt & Ctrl Bank Service Fees	\$90,841	\$84,005	\$89,369	\$100,000
101-40-100-100-7001-	Mgt&Contrl Maint&Rep	\$0	\$0	\$0	\$750
<b>Total City Treasurer</b>		<b>\$786,713</b>	<b>\$739,835</b>	<b>\$654,459</b>	<b>\$731,191</b>

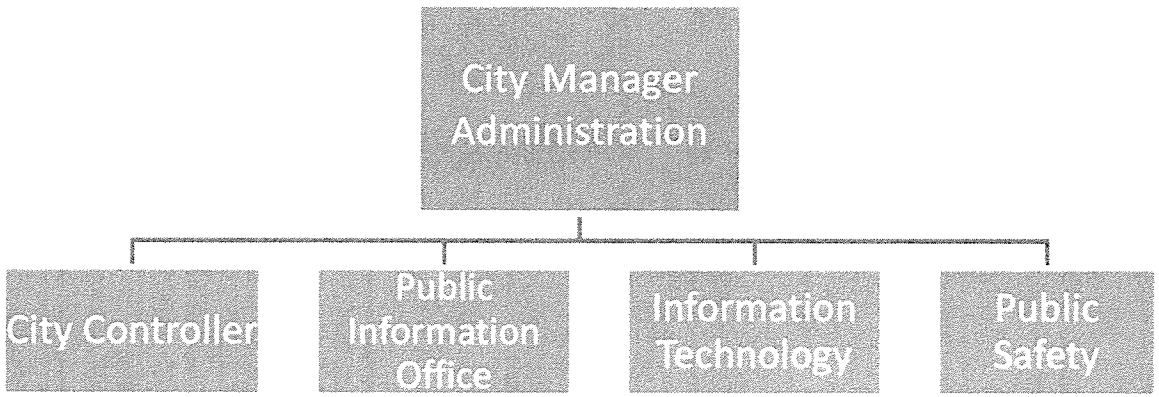


**CITY MANAGER**













## **CITY MANAGER'S DEPARTMENT**

The City Manager's department provides the administrative leadership and direction necessary to translate City Council policies, priorities and all governing laws into an efficient and effective City government that reflects fiscal constraints while maintaining a positive economic climate, promoting a business-friendly environment, and providing services necessary to ensure a high quality of life for the residents of Carson.

**Administration:** This division initiates processes to accomplish Council's policies, priorities and all governing procedures and laws. This division provides staff support to the following Council-established commissions.

**Human Relations Commission  
Women's Issues Commission**

### **2019/20 Goals:**

- Prepare 22 City Council / Successor Agency / Housing Authority Agendas.
- Prepare 12 Carson Reclamation Authority Agendas.
- Prepare agendas other special meetings and workshops as needed.
- Assist in the City's economic development, including development of the 157-acre property.
- Prepare for possible ballot initiative(s) for the November 5, 2020 election.
- Assist Finance Dept with the FY 2019/20 budget including ideas to generate revenue and cost saving strategies throughout the City.
- Complete the recruitment for the City Manager's Executive Assistant
- Assist creation of a job description for Animal Control Officer
- Coordinate emergency preparedness training for City Council
- Coordinate the City's grant application and submission efforts.
- Coordinate the agenda for the City's legislative advocacy consultant.
- Prepare for the Human Relations Commission annual event "Why Am I a Rising Star?" geared toward Carson youth.
- Work with Directors on the review all 300 city Standard Management Procedures (SMPs) on file and re-write, delete or leave as-is, as necessary.
- Research tips received throughout the city's fraud hotline.
- Work with the City Clerk and City Attorney on the implementation of the City Charter.
- Begin the process of moving from an at-large voting system toward district voting as warranted by law



## PIO NARRATIVE 2019-20

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- **Public Information:** This division manages communication specifically designed to better serve the residents and businesses in the community and to enhance the perception of the City. The duties of the division include budget preparation, dissemination of information, community awareness and education, community relations, media relations, support to City Council, support to City departments and other governmental agencies, City promotion, economic development marketing, public relations, and staff liaison to City committees, commissions and boards.
  
- ◇ **Public Relations Commission:** This commission within Public Information Division is composed of a nine-member body responsible for developing and implementing an annual comprehensive public relations plan to enhance the perception of the City, first among those who live, work, own a business and attend school in the City, and second, those in the surrounding communities, the South Bay region and Los Angeles County. This Commission assists with improving public relations priorities and channels of communication with the media, the community, public institutions, and businesses.
  
- ◇ **Carson Sister Cities Association (CSCA):** This program within the Public Information Division manages the membership-based Sister City organization. This organization (under the banner of the City of Carson) was formed to promote goodwill and friendship through sister city affiliations with foreign cities, counties and states as prescribed by Sister City International. In addition, CSCA is working toward expanding its membership by increasing its visibility through promotional efforts to recruit youth and adults from the community, schools and businesses; exploring the feasibility of forming additional sister city affiliations; developing successful fundraising programs; and coordinating programs and activities with the City's Sister City of Soka, Japan and Parañaque, Philippines.

### **Fiscal Year 2018/19 Accomplishments:**

- In addition to the 4 Quarterly Carson Report/Community Services Guide, the Public Information office published the following special editions of the Carson Report:
  - New Trash Hauler
  - Senior Trash Discount Sign-ups
  - Measure CA Special Edition #1
  - Measure CA Special Edition #2
  
- Increased the number of pages, modified the look, in both the Community Services Guide and Carson Report without substantial change in price of the printer contract and mailing cost.
- Designed the 50<sup>th</sup> Anniversary logo, collaterals, promoted all of the 50<sup>th</sup> Anniversary events.
- Published information to residents regarding Ordinance No. 18-1815 regarding oversized vehicle permit in the City.
- Publicized General Plan Update 2020 for Planning Department weekly using social media and Carson Report.

## PIO NARRATIVE 2019-20

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- Published information about Senate Bill 946 regarding Sidewalk Vendors with business permits allowed in City.
- Publicized Public Works iWorQ app on Carson Report. In lieu of calling in a service request, you can scan a QR code.
- Provided layout and design for the proposed 1) City Charter Information Guide, 2) the polling locations 3) proposed City Charter pamphlet, 4) City Charter Information Booklet. Providing layout and design for the City Clerk's office saved the City hundreds of thousands of dollars in savings.
- Deadlines were able to remain the same despite modifications to paper type, page quantity and increasing the amount of publications printed.

### **Fiscal Year 2019/20 Goals:**

- Lead strategic communication initiatives, provide input for beautification of City through art design, and implement marketing strategies to leverage positive branding of City programs and services on website, and other social media platforms (Facebook, Instagram) and help ensure ADA compliance.
- Improve contemporary communication strategies and help develop a robust communication and outreach policy consistent with the principles and City's core mission, vision, and values.
- Write/Edit/Develop 4 Quarterly Carson Report/Community Services Guide and develop 1000 citywide flyers/posters/ads/banners but encouraging less printing and more digital advertising.
- Develop creative and innovative community programs in collaboration with law enforcement, community, family, health, and other governmental agencies and make information available to the community through a variety of communication mediums.
- Increase positive media coverage through press releases, social media, website and other media-related items by providing accurate information and more frequent promotion of City's programs and services.
- Write various forms of recognition on behalf the City Council to constituents and organizations.

**Information Technology:** The Information Technology Division's strategies, goals and objectives follow:

- Provide the City Council with strategic direction designed to move Carson into the 21st Century with state-of-the-art technology to improve the quality of life for Carson's residents. Continue to enhance the use of technology as a cost-effective resource to support the citywide mission.
- Goals and Objectives are to maintain a reliable and cost-effective automated organization which would provide quality systems and services to all city departments in assisting them to better serve the community.
- Continue to provide an infrastructure for the secure sharing of information and computer resources throughout the organization.
- Support the operational, tactical and strategic information needs of the city.

Graphic Information System (GIS) development is a sub-division of Information Technology that manages the overall infrastructure of the City's Geographic Information System. Its primary purpose is to provide GIS technology access to the City, its Website and GIS technical support to all employees who use this GIS to perform their work more efficiently. In addition, GIS provides public access to selected GIS data through the City's website.

The Website sub-division of Information Technology lists all City services throughout the main website and disseminates essential services and data; such as online payment, online booking, meeting agendas, online contact to the City and its customers. Our goal is to innovate the way of services to 24/7. We are working on web-enabled applications to facilitate communication between staff and departments internally and in the field.

#### **Fiscal Year 2019/20 Goals**

- **Deploy a modernized IT infrastructure that enables seamless access to information resources.**

Developing a modernized and secure IT infrastructure that harnesses new information delivery models will enhance the City's voice, network, data, and video capabilities, providing secure platforms for City communications and emergency life-safety and command and control situations.

- **Provide a Robust and Secure IT Infrastructure that Supports On-Demand Access to Information.**

One of our top priorities is protecting our information and IT assets against increasing cyber threats and vulnerabilities. We depend on network and information systems for essential operations and data security. Any failure or disruption of services resulting from a cyber-attack may have adverse consequences for the City. To address these threats, IT is investing resources into cyber defense capabilities to mitigate risks and strengthen our cybersecurity posture.

- **Improve secure mobile and remote access to appropriate City resources.**



As the demand for mobile access grows, IT will expand the number of platforms and devices supported. Through enterprise-based offerings, we will protect and secure all mobile data. Centralized configuration management and security services will continue to enhance remote access options and the user's experience.

- **Advance Business Management Practices to Transform Service Delivery**

Through user-driven SLA models and best practices we will deliver world-class customer- and user-friendly IT services. We will enhance our business service offering and capabilities through collaborative and cooperative partnerships within the departments and City.

- **Build, develop, and retain a talented, diverse IT workforce.**

Building and sustaining a workforce with a relevant IT skillset to meet the needs of our City requires an investment in ongoing training. The IT Department will expand its training programs to give experienced workers the opportunities to learn new skills, while cross training to ensure City wide backup of all critical services.

- **Drive centralized and streamlined cloud adoption to meet the business needs of the City.**

Cloud computing initiatives will allow us to achieve the City's goals for increased collaboration, sharing, productivity, mobility, and security. Ongoing investments in cloud-based programs and services enhance the City's IT infrastructure lifecycle and allow for rapid scalability.

- **Ensure a more robust and available City Network.**

Connecting all City resources and facilities with a highly available network infrastructure is crucial in order to meet all future demands of City business and goals. IT will ensure all facilities that require access to the City-computing infrastructure will have fast, reliable, and resilient connections whether it be WIFI or direct connection.

- **IT Disaster Recovery Recovery**

The Information Technology systems manage large volumes of electronic information & critical data for the City. Some data is vital to the survival and continued operation of the business. The impact of data loss or corruption from hardware failure, human error, hacking or malware could be significant. IT will start to develop and implement an IT disaster recovery plan to ensure all the City's business critical systems are available during an unplanned outage or disaster.

- **Update and Modernize Audio/Video Capabilities**

Audio/Video (AV) utilized in all aspects of City business and functions (Parks, Council Chambers, Community Center, etc.) will be updated to ensure City communications are delivered to the public via the latest media formats.





City Manager's Department

Staffing Table

Division	Classification	FY16-17 Funded	FY17-18 Funded	FY18-19 Funded	FY19-20 Funded
City Manager	CITY MANAGER	1.00	1.00	1.00	1.00
City Manager	ASSISTANT CITY MANAGER	1.00	1.00	2.00	2.00
City Manager	CITY CONTROLLER	1.00	1.00	1.00	-
City Manager	PRINCIPAL ANALYST	1.00	1.00	-	-
City Manager	ASSISTANT TO THE CITY MANAGER	-	-	1.00	1.00
City Manager	EXECUTIVE ASSISTANT	1.00	1.00	1.00	1.00
City Manager	SENIOR CLERK	1.00	1.00	1.00	1.00
Public Info	PUBLIC INFORMATION ADMINISTRATOR	1.00	1.00	1.00	1.00
Public Info	GRAPHIC DESIGNER II	2.00	2.00	2.00	2.00
Public Info	SENIOR ADMINISTRATIVE SPEC	1.00	1.00	1.00	1.00
Info Tech	INFORMATION TECHNOLOGY MANAGER	1.00	1.00	1.00	1.00
Info Tech	GIS ADMINISTRATOR	1.00	1.00	1.00	1.00
Info Tech	SYSTEMS ANALYST	1.00	1.00	-	-
Info Tech	SYSTEMS BUSINESS ANALYST	-	-	1.00	1.00
Info Tech	NETWORK ADMINISTRATOR	-	-	1.00	1.00
Info Tech	TELECOMM & SYSTEMS ANALYST	1.00	1.00	-	-
Info Tech	WEB ANALYST	-	-	1.00	1.00
Info Tech	WEB DEVELOPER	1.00	1.00	-	-
Info Tech	SYSTEMS SPECIALIST	1.00	1.00	1.00	1.00
Info Tech	NETWORK & SYSTEMS SUPPORT TECH	-	-	1.00	1.00
Info Tech	COMPUTER SYSTEMS SUPPORT TECH	1.00	1.00	-	-
Info Tech	SYSTEMS COORDINATOR	-	-	1.00	1.00
Info Tech	DIVISION SECRETARY	1.00	1.00	-	-
Public Safety	MGR, PUB SAFETY AND COMM SV	1.00	1.00	1.00	1.00
Public Safety	MGR, PUBLIC SAFETY SERVICES	1.00	1.00	1.00	1.00
Public Safety	SUPV, CODE ENFORCEMENT	2.00	2.00	2.00	2.00
Public Safety	ADMINISTRATIVE ANALYST	1.00	1.00	1.00	1.00
Public Safety	SENIOR ADMINISTRATIVE SPEC	1.00	1.00	-	-
Public Safety	ADMINISTRATIVE SPECIALIST	-	-	1.00	1.00
Public Safety	PUBLIC SAFETY SPECIALIST	1.00	-	1.00	1.00
Public Safety	CODE ENFORCEMENT OFFICER	6.00	6.00	6.00	6.00
Public Safety	YOUTH SERVICES OFFICER	1.00	1.00	1.00	1.00
Public Safety	DIVISION SECRETARY	1.00	1.00	1.00	1.00
Public Safety	SENIOR CLERK	1.00	-	-	-
Public Safety	ANIMAL CONTROL OFFICER	-	-	-	1.00
Public Safety	PARKING CONTROL OFFICER	3.00	3.00	4.00	4.00
Public Safety	TYPIST CLERK	5.00	3.00	3.00	4.00
<b>Subtotal Full-Time</b>		<b>42.00</b>	<b>38.00</b>	<b>41.00</b>	<b>42.00</b>
City Manager	ADMINISTRATIVE INTERN (PT)	1.00	1.00	1.00	1.00
Info Tech	ADMINISTRATIVE INTERN (PT)	2.50	2.50	2.50	2.50
Public Safety	CROSSING GUARDS (PT)	3.50	3.50	3.50	3.50
Public Safety	Other Part-Time Administration Staff	0.50	0.50	0.50	0.50
Public Safety	Other Part-Time Code Enforcement Staff	2.00	2.00	2.00	2.00
<b>Grand Total FTE</b>		<b>51.50</b>	<b>47.50</b>	<b>50.50</b>	<b>51.50</b>

One part-time employee = 0.5 FTE



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-50-501-100-5sum	Employee Comp	\$1,016,372	\$818,747	\$936,845	\$832,311
101-50-501-100-6001-	City Bus Use	\$425	\$425	\$0	\$0
101-50-501-100-6003-	Printing/Binding/Duplication	\$0	\$19	\$0	\$0
101-50-501-100-6004-	CM Mgt&Contrl Pro Svcs	\$281,946	\$327,075	\$133,486	\$150,950
101-50-501-100-6006-	CM Mgt&Contrl CityMember	\$3,904	\$6,307	\$0	\$1,500
101-50-501-100-6008-	CM Mgt&Contrl Advertise	\$104	\$0	\$0	\$0
101-50-501-100-6009-	CM Mgt&Contrl Supplies	\$1,079	\$1,780	\$4,442	\$0
101-50-501-100-6011-	CM Mgt&Contrl Telephone	\$3,340	\$2,220	\$1,450	\$2,700
101-50-501-100-6013-	CM Mgt&Contrl Auto Allow	\$14,213	\$10,591	\$15,654	\$18,700
101-50-501-100-6014-	CM Mgt&Contrl ConfTravel	\$3,398	\$3,021	\$3,082	\$3,000
101-50-501-100-6017-	Subscriptions & Publications	\$0	\$0	\$189	\$0
101-50-501-100-6020-	CM Mgt&Contrl CPUExp	\$0	\$562	\$0	\$500
101-50-501-100-6028-	Liability Insurance	\$0	\$154	\$19	\$2,000
101-50-501-100-6056-	CM Mgt&Contrl Training	\$1,235	\$2,077	\$3,110	\$840
101-50-501-100-7001-	CM Mgt&Contrl Maint&Rep	\$0	\$86	\$0	\$150
101-50-501-144-5sum	Employee Comp	\$80	\$362	\$268	\$0
101-50-501-144-6009-	CM HR Comm Supplies	\$100	\$212	\$4,060	\$0
101-50-501-144-6056-	CM HR Comm Training	\$0	\$0	\$0	\$0
101-50-501-144-6157-	CM HR Comm Stipend	\$2,555	\$3,465	\$3,395	\$5,040
101-50-501-707-5sum	Employee Comp	\$0	\$0	\$0	\$0
101-50-501-707-6003-	CM WomensComm Printing	\$0	\$0	\$0	\$0
101-50-501-707-6004-	CM WomensComm Pro Svcs	\$0	\$0	\$0	\$0
101-50-501-707-6006-	City Memberships	\$0	\$0	\$0	\$0
101-50-501-707-6009-	CM WomensComm Supplies	\$59	\$13	\$0	\$0
101-50-501-707-6157-	CM WomensComm Stipend	\$1,960	\$2,625	\$2,990	\$4,700
101-50-520-101-5sum	Employee Comp	\$1,243,176	\$1,124,306	\$990,644	\$1,157,604
101-50-520-101-6001-	CM Operations CityBusUse	\$0	\$0	\$0	\$500
101-50-520-101-6004-	CM Operations Pro Svcs	\$313,204	\$375,447	\$512,941	\$585,847
101-50-520-101-6006-	CM Operations CityMember	\$0	\$0	\$0	\$180
101-50-520-101-6009-	CM Operations Supplies	\$1,432	\$2,958	\$2,881	\$3,200
101-50-520-101-6011-	CM Operations Telephone	\$145,926	\$170,359	\$230,948	\$227,237
101-50-520-101-6013-	CM Operations Auto Allow	\$0	\$0	\$0	\$300
101-50-520-101-6014-	CM Operations ConfTravel	\$1,812	\$1,000	\$3,909	\$11,200



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-50-520-101-6017-	CM Operations Subs &Pubs	\$2,331	\$2,202	\$5,558	\$4,400
101-50-520-101-6020-	CM Operations CPUExp	\$207,654	\$145,737	\$187,649	\$218,359
101-50-520-101-6027-	CM Operations Tools	\$587	\$571	\$203	\$600
101-50-520-101-6056-	CM Operations Training	\$1,560	\$675	\$14,340	\$20,500
101-50-520-101-7001-	CM Operations Maint&Rep	\$11,360	\$993	\$3,520	\$18,500
101-50-520-101-7002-	CM Operations Equip Rent	\$191,994	\$162,513	\$189,219	\$200,000
101-50-520-101-7006-	CM Operations Unleaded Gas	\$0	\$0	\$0	\$1,000
101-50-520-101-8004-	CM Operations Equipment	\$0	\$8,134	\$0	\$0
101-50-520-101-8006-	CM Oper Office Equip/Software	\$0	\$0	\$0	\$0
101-50-520-145-6009-	CM Tech Comm Supplies	\$84	\$0	\$0	\$500
101-50-520-145-6157-	CM Tech Comm Stipend	\$2,065	\$1,575	\$1,120	\$6,720
101-50-540-101-5sum	Employee Comp	\$389,919	\$395,620	\$395,955	\$586,977
101-50-540-101-6001-	CM Operations CityBusUse	\$0	\$7,155	\$0	\$0
101-50-540-101-6003-	CM Operations Printing	\$36,771	\$51,009	\$62,383	\$66,000
101-50-540-101-6004-	CM Operations Pro Svcs	\$24,318	\$120,082	\$39,634	\$86,000
101-50-540-101-6006-	CM Operations CityMember	\$765	\$780	\$790	\$800
101-50-540-101-6008-	CM Operations Advertise	\$9,390	\$11,240	\$3,435	\$12,000
101-50-540-101-6009-	CM Operations Supplies	\$2,909	\$19,608	\$13,354	\$16,000
101-50-540-101-6011-	CM Operations Telephone	\$1,096	\$1,160	\$1,072	\$1,755
101-50-540-101-6013-	Auto Allowance/Mileage	\$0	\$37	\$0	\$0
101-50-540-101-6014-	CM Operations ConfTravel	\$1,216	\$0	\$895	\$1,500
101-50-540-101-6017-	CM Operations Subs &Pubs	\$449	\$338	\$0	\$480
101-50-540-101-6020-	CM Operations CPUExp	\$0	\$0	\$0	\$0
101-50-540-101-6053-	CM Operations Postage	\$33,925	\$40,024	\$32,500	\$60,000
101-50-540-101-6056-	CM Operations Training	\$1,495	\$1,051	\$0	\$0
101-50-540-101-7001-	CM Operations Maint&Rep	\$0	\$0	\$0	\$0
101-50-540-101-7002-	CM Operations Equip Rent	\$0	\$0	\$0	\$0
101-50-540-208-5sum	Employee Comp	\$41,154	\$34,431	\$35,693	\$0
101-50-540-208-6004-	CM PR Comm Pro Svcs	\$0	\$0	\$0	\$0
101-50-540-208-6008-	CM PR Comm Advertise	\$0	\$0	\$0	\$0
101-50-540-208-6009-	CM PR Comm Supplies	\$298	\$380	\$0	\$3,000
101-50-540-208-6011-	CM PR Comm Telephone	\$165	\$151	\$165	\$100
101-50-540-208-6020-	CM PR Comm CPUExp	\$0	\$0	\$0	\$0



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-50-540-208-6157-	CM PR Comm Stipend	\$1,960	\$2,205	\$1,890	\$3,780
<b>Total City Manager</b>		<b>\$3,999,783</b>	<b>\$3,861,481</b>	<b>\$3,839,686</b>	<b>\$4,317,429</b>





ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-55-591-117-6004-	PS GenLawEnfr Pro Svcs	\$13,618,088	\$14,305,040	\$14,857,011	\$16,035,000
101-55-591-117-6055-	PS GenLawEnfr Legal	\$10,438	\$0	\$0	\$24,000
101-55-591-117-6104-	PS GenLawEnfr Fingerprnt	\$14,541	\$8,022	\$32,549	\$50,000
101-55-591-117-6999-	PS General Law Enforce Other	\$0	\$387	(\$387)	\$0
101-55-591-130-6004-	PS SpecEnforc Pro Svcs	\$57,786	\$41,087	\$21,732	\$200,000
101-55-591-132-6004-	PS Pk Safety Pro Svcs	\$1,232,629	\$1,060,320	\$1,092,521	\$1,125,297
101-55-591-132-6009-	PS Pk Safety Supplies	\$0	\$0	\$0	\$0
101-55-591-241-6004-	PS COPS Team Pro Svcs	\$2,788,730	\$2,973,563	\$2,950,648	\$3,166,317
101-55-592-100-5sum	Employee Comp	\$278,552	\$210,301	\$217,711	\$229,143
101-55-592-100-6003-	PS Mgt&Contrl Printing	\$301	\$0	\$0	\$0
101-55-592-100-6004-	PS Mgt&Contrl Pro Svcs	\$82,716	\$74,659	\$39,218	\$103,000
101-55-592-100-6006-	PS Mgt&Contrl CityMember	\$510	\$0	\$0	\$350
101-55-592-100-6009-	PS Mgt&Contrl Supplies	\$6,826	\$1,530	\$1,623	\$5,000
101-55-592-100-6011-	PS Mgt&Contrl Telephone	\$199	\$226	\$191	\$240
101-55-592-100-6014-	PS Mgt&Contrl ConfTravel	\$37	\$0	\$0	\$4,500
101-55-592-100-6017-	Subscriptions & Publications	\$0	\$249	\$19	\$0
101-55-592-100-6019-	PS Mgt&Contrl MiscFees	\$182	\$0	\$0	\$0
101-55-592-100-6020-	PS Mgt&Contrl CPUExp	\$0	\$0	\$121	\$0
101-55-592-100-6056-	Training	\$342	\$19	\$0	\$0
101-55-592-100-7001-	PS Mgt&Contrl Maint&Rep	\$0	\$0	\$0	\$0
101-55-592-100-7006-	PS Mgmt & Ctrl Unleaded Gas	\$70	\$0	\$0	\$0
101-55-592-127-6004-	PS FacSecurity Pro Svcs	\$279,689	\$206,583	\$406,326	\$505,120
101-55-592-127-6011-	PS FacSecurity Telephone	\$11,132	\$11,338	\$11,198	\$11,200
101-55-592-127-7001-	PS FacSecurity Maint&Rep	\$0	\$0	\$0	\$0
101-55-592-127-8004-	PS Facility Security Equipment	\$0	\$0	\$0	\$0
101-55-592-143-6157-	PS Bully Prev Stipend	\$420	\$980	\$2,205	\$2,100
101-55-592-158-6004-	PS AnimalCont Pro Svcs	\$211,621	\$241,356	\$339,422	\$203,921
101-55-592-250-5sum	Employee Comp	\$1,435,773	\$1,237,295	\$1,272,006	\$1,337,769
101-55-592-250-6003-	PS Code Enf Printing	\$546	\$0	\$0	\$500
101-55-592-250-6004-	PS Code Enf Pro Svcs	\$3,885	\$4,578	\$1,801	\$56,500
101-55-592-250-6006-	PS Code Enf CityMember	\$345	\$1,165	\$570	\$850
101-55-592-250-6009-	PS Code Enf Supplies	\$12,824	\$3,478	\$1,392	\$8,000
101-55-592-250-6011-	PS Code Enf Telephone	\$3,882	\$5,097	\$7,670	\$5,400



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-55-592-250-6014-	PS Code Enf ConfTravel	\$8,679	\$4,446	\$241	\$4,000
101-55-592-250-6016-	PS Code Enf EE Uniform	\$7,650	\$5,820	\$4,134	\$7,650
101-55-592-250-6017-	PS Code Enf Subs & Pubs	\$750	\$0	\$0	\$350
101-55-592-250-6020-	PS Code Enf CPUExp	\$0	\$0	\$2,104	\$0
101-55-592-250-6056-	PS Code Enf Training	\$0	\$375	\$3,705	\$6,000
101-55-592-250-6157-	PS Code Enf Stipend	\$0	(\$70)	\$0	\$0
101-55-592-250-7001-	PS Code Enf Maint&Rep	\$1,112	\$0	\$1,279	\$2,500
101-55-592-250-7002-	PS Code Enf Equip Rent	\$0	\$0	\$0	\$0
101-55-592-250-7005-	PS Code Enforcement Diesel	\$0	\$0	\$0	\$0
101-55-592-250-7006-	PS Code Enforcement Unlead Gas	\$0	\$0	\$0	\$0
101-55-592-250-7007-	PS Code Enforcement CNG	\$0	\$0	\$0	\$0
101-55-593-255-5sum	Employee Comp	\$393	\$0	\$0	\$0
101-55-592-255-6009-	PS PubSafComm Supplies	\$67	\$0	\$0	\$0
101-55-592-255-6157-	PS PubSafComm Stipend	\$1,505	\$2,135	\$2,190	\$2,100
101-55-593-100-6004-	PS Mgt&Contrl Pro Svcs	\$0	\$0	\$0	\$0
101-55-593-100-6009-	PS Mgt&Contrl Supplies	\$0	\$0	\$0	\$0
101-55-593-100-7002-	PS Mgt&Contrl Equip Rent	\$0	\$0	\$0	\$0
101-55-593-101-5sum	Employee Comp	\$227,797	\$150,002	\$280,118	\$111,689
101-55-593-101-6001-	PS Operations CityBusUse	\$1,487	\$450	\$1,278	\$2,000
101-55-593-101-6003-	PS Operations Printing	\$0	\$0	\$0	\$0
101-55-593-101-6004-	PS Operations Pro Svcs	\$21,600	\$21,744	\$21,600	\$49,000
101-55-593-101-6008-	Advertising	\$0	\$0	\$0	\$1,000
101-55-593-101-6009-	PS Operations Supplies	\$2,961	\$1,634	\$1,236	\$800
101-55-593-101-6011-	PS Operations Telephone	\$602	\$555	\$0	\$500
101-55-593-101-6014-	PS Operations ConfTravel	\$0	\$0	\$0	\$7,500
101-55-593-101-6016-	Employee Uniform	\$0	\$0	\$0	\$0
101-55-593-101-6017-	PS Operations Subs & Pubs	\$154	\$0	\$0	\$0
101-55-593-101-6020-	PS Operations CPUExp	\$0	\$168	\$0	\$1,000
101-55-593-101-6056-	PS Operations Training	\$180	\$910	\$191	\$1,000
101-55-593-101-7001-	PS Operations Maint&Rep	\$170	\$255	\$0	\$300
101-55-593-101-7006-	PS Operations Unleaded Gas	\$0	\$0	\$0	\$0
101-55-593-101-7007-	PS Operations CNG	\$0	\$0	\$0	\$0
101-55-593-133-5sum	Employee Comp	\$43,930	\$41,423	\$38,378	\$40,434



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-55-593-133-6003-	PS Ped Safety Printing	\$85	\$0	\$0	\$0
101-55-593-133-6004-	PS Ped Safety Pro Svcs	\$216,264	\$203,342	\$277,938	\$300,000
101-55-593-133-6009-	PS Ped Safety Supplies	\$0	\$0	\$275	\$1,000
101-55-593-133-6016-	PS Ped Safety EE Uniform	\$464	\$1,146	\$0	\$0
101-55-593-138-5sum	Employee Comp	\$369,607	\$271,509	\$331,751	\$447,441
101-55-593-138-6004-	Professional Services	\$0	\$85	\$29	\$0
101-55-593-138-6006-	PS Emerg Mgt CityMember	\$4,632	\$4,700	\$0	\$105,500
101-55-593-138-6009-	PS Emerg Mgt Supplies	\$10,176	\$2,474	\$846	\$18,000
101-55-593-138-6011-	PS Emerg Mgt Telephone	\$11,796	\$12,205	\$11,564	\$9,000
101-55-593-138-6013-	PS Emerg Mgt Auto Allow	\$0	\$0	\$7	\$0
101-55-593-138-6014-	PS Emerg Mgt ConfTravel	\$1,599	\$0	\$0	\$2,000
101-55-593-138-6016-	PS Emerg Mgt EE Uniform	\$1,492	\$69	\$967	\$1,500
101-55-593-138-6017-	PS Emerg Mgt Subs & Pubs	\$1,125	\$1,479	\$1,396	\$1,500
101-55-593-138-6020-	PS Emerg Mgt CPUExp	\$0	\$990	\$0	\$0
101-55-593-138-6056-	PS Emerg Mgt Training	\$25	\$49	\$0	\$600
101-55-593-138-7001-	PS Emerg Mgt Maint&Rep	\$14,951	\$14,535	\$12,460	\$17,000
101-55-593-138-7002-	PS Emerg Mgt Equip Rent	\$355	\$0	\$0	\$0
101-55-593-138-7006-	PS Emergency Mgmt Unleaded Gas	\$0	\$0	\$0	\$0
101-55-593-157-5sum	Employee Comp	\$104,253	\$134,568	\$190,062	\$360,324
101-55-593-157-6004-	PS ParkingEnf Pro Svcs	\$39,882	\$0	\$0	\$0
101-55-593-157-6016-	PS ParkingEnf EE Uniform	\$734	\$1,265	\$1,797	\$2,500
101-55-593-157-7001-	Maintenance & Repairs	\$0	\$0	\$0	\$0
<b>Total Public Safety</b>		<b>\$21,148,543</b>	<b>\$21,265,539</b>	<b>\$22,441,092</b>	<b>\$24,578,395</b>



# FINANCE

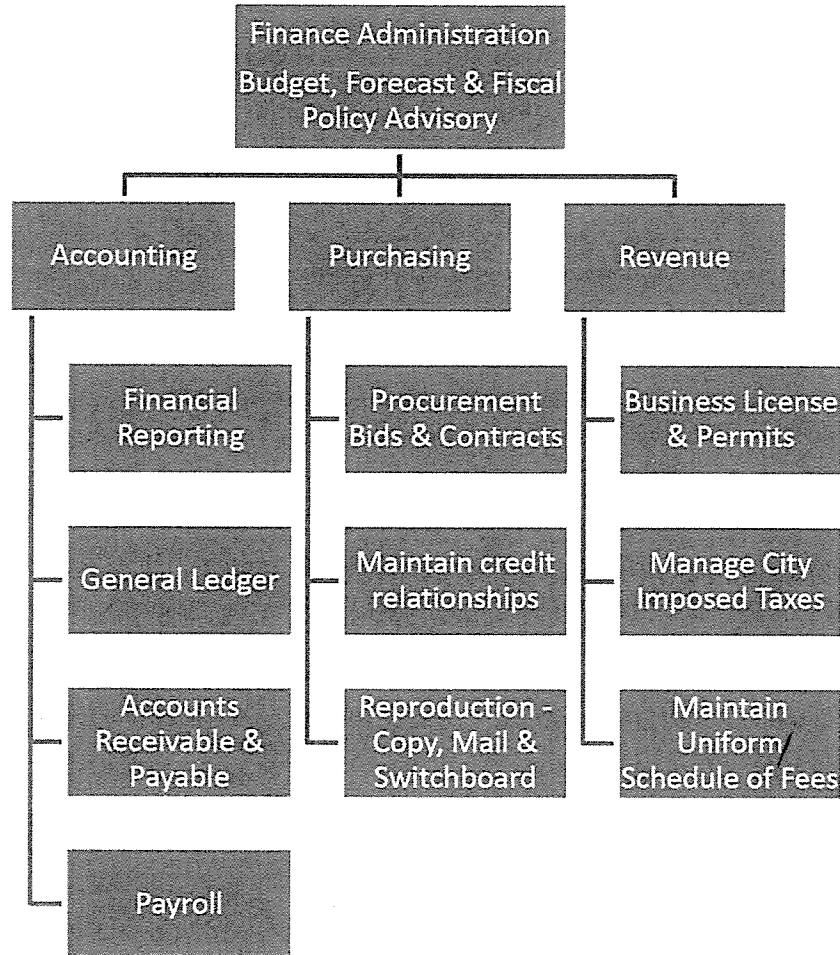








The Finance Department provides the primary accounting, budgeting, and finance services to the City; and provides staff support to the Measure C Citizens' Oversight Committee. The Department works in conjunction with the City Treasurer's Office; which manages banking, investments, and cash receipts.



### Goals

The Finance Department goals for FY18-19 include the following.

- Complete implementation of the Tyler Munis Enterprise Resource Planning (ERP) System for Human Resources & Payroll, and begin implementation for Business License and permitting. These are joint goals with the Human Resources and Community Development departments.
- Have the City's independent financial statement auditor review payroll calculations for accuracy and tax compliance before implementing the new ERP system for the payroll module. The agreed upon procedures will be completed with the FY17-18 financial statement audit.
- Propose an update to the Filming Ordinance for City Council consideration.
- Update the travel and expense policy for staff.
- Potentially issue debt leveraged with the City's Measure R and Measure M allocations from the Los Angeles County Metropolitan Authority.
- Issue the FY17-18 Comprehensive Annual Financial Report by December 31, 2018.



Division	Classification	FY16-17 Funded	FY17-18 Funded	FY18-19 Funded	FY19-20 Funded
Administration	DIRECTOR OF FINANCE	1.00	1.00	1.00	1.00
Administration	SENIOR BUDGET ANALYST	-	-	1.00	1.00
Administration	BUDGET ANALYST	1.00	1.00	-	-
Administration	ADMINISTRATIVE ANALYST	-	-	-	-
Administration	ADMINISTRATIVE SECRETARY	-	-	-	-
Accounting	ACCOUNTING MANAGER	1.00	1.00	1.00	1.00
Accounting	SENIOR ACCOUNTANT	1.00	1.00	1.00	1.00
Accounting	ACCOUNTANT	3.00	3.00	3.00	3.00
Accounting	ACCOUNTS PAYABLE SPECIALIST	2.00	2.00	2.00	2.00
Accounting	PAYROLL SPECIALIST	2.00	2.00	3.00	3.00
Accounting	SENIOR ACCOUNT CLERK	1.00	1.00	1.00	1.00
Accounting	SENIOR CLERK	1.00	1.00	1.00	1.00
Purchasing	PURCHASING MANAGER	1.00	1.00	1.00	1.00
Purchasing	SENIOR BUYER	-	-	1.00	1.00
Purchasing	BUYER	2.00	2.00	2.00	2.00
Purchasing	PURCHASING SPECIALIST	2.00	2.00	2.00	2.00
Purchasing	CENTRAL SERVICES SUPERVISOR	-	-	-	-
Purchasing	SENIOR OFFSET PRESS OPERATOR	1.00	1.00	-	-
Purchasing	OFFSET PRESS OPERATOR	1.00	1.00	-	-
Purchasing	SENIOR CENTRAL SERVICES TECH	-	-	1.00	1.00
Purchasing	CENTRAL SERVICES TECHNICIAN	-	2.00	2.00	2.00
Purchasing	CENTRAL SERVICES CLERK	2.00	-	-	-
Revenue	REVENUE MANAGER	1.00	1.00	1.00	1.00
Revenue	ACCOUNTANT	1.00	1.00	1.00	1.00
Revenue	CODE ENFORCE/COLLECT OFFICER	1.00	1.00	1.00	2.00
Revenue	REVENUE INSPECTOR	1.00	1.00	1.00	-
Revenue	BUSINESS LICENSE SPECIALIST	4.00	4.00	4.00	4.00
Revenue	TYPIST CLERK	1.00	1.00	1.00	1.00
<b>Subtotal Full-Time</b>		<b>31.00</b>	<b>31.00</b>	<b>32.00</b>	<b>32.00</b>
Administration	ADMINISTRATIVE INTERN (PT)	-	-	0.50	0.75
Accounting	SENIOR CLERK (PT)	1.00	1.00	0.50	0.75
Purchasing	RECEPTIONIST (PT)	-	-	1.50	1.50
Purchasing	BUYER ASSISTANT (PT)	0.75	0.75	0.75	0.75
Purchasing	STOREKEEPER (PT)	0.75	0.75	0.75	0.75
Revenue	TYPIST CLERK (PT)	-	-	-	0.75
<b>Grand Total FTE</b>		<b>33.50</b>	<b>33.50</b>	<b>36.00</b>	<b>37.25</b>

Individual part-time employees = 0.50 FTE or 0.75 FTE



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-60-601-100-5sum	Employee Comp	\$323,354	\$359,509	\$255,084	\$359,837
101-60-601-100-6003-	Mgt&Contrl Printing	\$237	\$2,376	\$1,190	\$5,000
101-60-601-100-6004-	Mgt&Contrl Pro Svcs	\$69,425	\$96,770	\$58,019	\$76,750
101-60-601-100-6006-	Mgt&Contrl CityMember	\$0	\$0	\$0	\$0
101-60-601-100-6008-	Advertising	\$104	\$0	\$93	\$450
101-60-601-100-6009-	Mgt&Contrl Supplies	\$2,629	\$416	\$366	\$1,000
101-60-601-100-6011-	Mgt&Contrl Telephone	\$1,040	\$900	\$675	\$900
101-60-601-100-6013-	Mgt&Contrl Auto Allow	\$6,016	\$6,000	\$4,500	\$6,200
101-60-601-100-6014-	Mgt&Contrl ConfTravel	\$1,484	\$618	\$0	\$2,300
101-60-601-100-6017-	Mgt&Contrl Subs & Pubs	\$73	\$0	\$0	\$0
101-60-601-100-6019-	Mgt&Contrl MiscFees	\$505	\$0	\$0	\$0
101-60-601-100-6020-	Mgt&Contrl CPUExp	\$0	\$0	\$0	\$0
101-60-601-100-6056-	Mgt&Contrl Training	\$4,183	\$3,490	\$1,289	\$2,600
101-60-601-100-7001-	Mgt&Contrl Maint&Rep	\$0	\$53	\$0	\$200
101-60-620-101-5sum	Employee Comp	\$1,107,100	\$1,016,354	\$1,113,443	\$1,265,070
101-60-620-101-6004-	Operations Pro Svcs	\$10,230	\$7,356	\$4,960	\$8,500
101-60-620-101-6006-	Operations CityMember	\$0	\$0	\$0	\$0
101-60-620-101-6009-	Operations Supplies	\$9,253	\$7,869	\$6,933	\$600
101-60-620-101-6011-	Operations Telephone	\$1,001	\$1,741	\$1,707	\$600
101-60-620-101-6013-	Operations Auto Allow	\$17	\$7	\$0	\$100
101-60-620-101-6014-	Operations ConfTravel	\$1,637	\$0	\$3,486	\$2,000
101-60-620-101-6017-	Subscriptions & Publications	\$0	\$0	\$0	\$0
101-60-620-101-6019-	Operations MiscFees	\$0	\$0	\$271	\$580
101-60-620-101-6020-	Operations CPUExp	\$0	\$0	\$0	\$0
101-60-620-101-6056-	Operations Training	\$1,174	\$1,710	\$1,366	\$3,000
101-60-620-101-7001-	Operations Maint&Rep	\$172	\$342	\$0	\$100
101-60-630-101-5sum	Employee Comp	\$572,686	\$560,201	\$631,216	\$753,473
101-60-630-101-6003-	Operations Printing	\$0	\$0	\$0	\$1,000
101-60-630-101-6004-	Operations Pro Svcs	\$2,124	\$7,915	\$4,999	\$6,500
101-60-630-101-6006-	Operations CityMember	\$441	\$495	\$91	\$440
101-60-630-101-6009-	Operations Supplies	\$2,536	\$3,247	\$2,627	\$2,500
101-60-630-101-6011-	Operations Telephone	\$385	\$350	\$200	\$600
101-60-630-101-6014-	Conference and Travel	\$0	\$0	\$273	\$1,000





ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-60-630-101-6020-	Operations CPUExp	\$0	\$1	\$0	\$0
101-60-630-101-6056-	Operations Training	\$351	\$0	\$2,203	\$2,000
101-60-630-101-7001-	Operations Maint&Rep	\$132	\$0	\$287	\$300
101-60-630-101-8007-	Operations Furniture & Fixture	\$430	\$0	\$0	\$0
101-60-630-650-5sum	Employee Comp	\$399,269	\$269,357	\$293,783	\$366,268
101-60-630-650-6003-	Printing/Binding/Duplication	\$3,187	\$0	\$0	\$0
101-60-630-650-6004-	CentralSvc Pro Svcs	\$29	\$0	\$0	\$0
101-60-630-650-6009-	CentralSvc Supplies	\$27,234	\$32,039	\$32,836	\$35,250
101-60-630-650-6011-	CentralSvc Telephone	\$1,361	\$240	\$207	\$125
101-60-630-650-6016-	CentralSvc EE Uniform	\$501	\$441	\$580	\$1,400
101-60-630-650-6019-	Miscellaneous Fees	\$0	\$0	\$0	\$0
101-60-630-650-6020-	CentralSvc CPUExp	\$0	\$316	\$0	\$0
101-60-630-650-6035-	Central Services Disposal Cost	\$0	\$0	(\$335)	\$0
101-60-630-650-6053-	CentralSvc Postage	\$95,232	\$43,087	\$97,806	\$125,000
101-60-630-650-7001-	CentralSvc Maint&Rep	\$0	\$4,884	\$2,239	\$0
101-60-630-650-7002-	CentralSvc Equip Rent	\$16,028	\$11,450	\$8,924	\$17,000
101-60-630-650-7006-	Central Services Unleaded Gas	\$0	\$0	\$0	\$0
101-60-630-650-8006-	Central Service Equip/Software	\$0	\$0	\$0	\$0
101-60-630-650-8007-	Central Svcs Furniture&Fixture	\$1,481	\$0	\$0	\$0
101-60-640-101-5sum	Employee Comp	\$885,641	\$906,935	\$939,700	\$990,814
101-60-640-101-6003-	Operations Printing	\$1,481	\$633	\$348	\$500
101-60-640-101-6004-	Operations Pro Svcs	\$129,659	\$87,087	\$164,040	\$344,200
101-60-640-101-6006-	Operations CityMember	\$0	\$0	\$0	\$0
101-60-640-101-6009-	Operations Supplies	\$13,207	\$4,474	\$8,709	\$7,500
101-60-640-101-6011-	Operations Telephone	\$435	\$600	\$600	\$600
101-60-640-101-6013-	Operations Auto Allow	\$0	\$0	\$0	\$200
101-60-640-101-6014-	Operations ConfTravel	\$11	\$0	\$0	\$1,000
101-60-640-101-6016-	Operations EE Uniform	\$2,114	\$1,027	\$2,150	\$2,300
101-60-640-101-6017-	Operations Subs & Pubs	\$26	\$0	\$0	\$0
101-60-640-101-6020-	Operations CPUExp	\$0	\$0	\$363	\$0
101-60-640-101-6053-	Operations Postage	\$0	\$0	\$0	\$0
101-60-640-101-6056-	Operations Training	\$175	\$30	\$30	\$1,800
101-60-640-101-7001-	Operations Maint&Rep	\$189	\$0	\$0	\$300



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-60-640-101-7006-	Operations Unleaded Gas	\$0	\$0	\$0	\$0
101-60-999-999-7999-	Budget Expenditure	\$0	\$0	\$0	\$0
<b>Total Finance</b>		<b>\$3,695,974</b>	<b>\$3,440,318</b>	<b>\$3,647,258</b>	<b>\$4,397,857</b>



# **HUMAN RESOURCES & RISK MANAGEMENT**



## **HUMAN RESOURCES & RISK MANAGEMENT BUDGET NARRATIVE**

The primary objective of the Human Resources and Risk Management Department is to promote a culture that reflects the City's progressive values and ensures the highest levels of service to the City's departments and workforce.

In order to achieve this objective, the department provides exceptional service to the public, staff and City departments; supports the mission of each City department by attracting, developing and retaining a progressive and effective workforce that will deliver premier municipal services to the community; and promotes career development, personal well-being and professionalism in staff conduct. The department conducts transparent talent acquisition efforts, maintains quality and cost-effective benefits plans, provides current and relevant training programs, secures adequate and appropriate liability and insurance packages, conducts fair labor negotiations, rewards and recognizes employees and provides ongoing employee relations to the workforce.

### *Human Resources*

The Department is responsible for talent management including the recruitment and selection of candidates; position classification and compensation; reward and recognition; thorough and fact based employee investigations; current and relevant training and professional development programs; maintaining meaningful and cost-effective employee benefits, services, and programs; conducting sensitive labor negotiations and maintaining positive union relations; securing adequate and appropriate liability and insurance requirements and related personnel services.

In FY 17-18 the department began to utilize new technology and resources as well as partnered with new benefit providers to provide additional products to both full-time and part-time employees.

Human Resources achieved the following accomplishments in FY 18/19 -

- Began implementation of Tyler Munis ERP Human Resources/Payroll Module with anticipated "go live" date of 10/1/19.
- NeoGov HRMS software utilization continued allowing the transition from a manual to electronic recruitment process to include requests for full-time and part-time hires, employment application submission and review, candidate recruitment tracking and communication - 6,800 applications reviewed, 25 written exams administered, 23 oral exams conducted and 35 positions were filled during fiscal period.
- Identified talent in key roles – City Manager, Director of Finance, Information Technology Manager, Purchasing Manager, Planning Manager, Senior Risk Management Analyst, Senior Budget Analyst, Principal Administrative Analyst, Recreation Superintendent, Landscape & Building Maintenance Superintendent and Right-of-Way Operations & Maintenance Superintendent
- Researched expanded utilization of NeoGov system for OnBoard (onboarding component) and Perform (performance evaluation) components.
- Expanded fingerprinting services and trained additional staff to increase service hours.
- Updated 12 job classification specifications to reflect current business trends.

- Continued to see improved results from utilizing new HR recruitment testing vendor, CODESP, to support and validate establishment of eligibility lists.
- The department realized cost savings as a result of the recruitment software transition (i.e. paper, postage, labor and dedicated staff resources).
- The system increased recruitment volume through NeoGov.com as well as Governmentjobs.com advertising. Over 4,500 applications were reviewed, 45 oral/written exams conducted and 51 positions filled during this period.
- Placed 13 MMF Interns throughout City and employed one hundred 15-17 year-old Carson youth for 4 week paid Summer Youth Employment Program.
- 55 City Supervisory and Management staff attended 5 coordinated Liebert Cassidy Whitmore South Bay Employment Relations Consortium trainings
- In partnership with the Chief Labor Negotiator, negotiated four (4) Tentative Agreements with AFSCME FT 809, AFSCME 1017, CPSA and AME bargaining groups which included three-year agreements and COLA increases.
- Created and implemented Confidentiality Agreement for AFSCME 1017 Unit Members.
- CalGov HR Conference Keynote Speaker on “Diversity and Inclusion and Unconscious Bias”.
- VOYA, our deferred compensation program, demonstrated record savings for employees. The transition streamlined the departmental administrative process resulting in greater efficiencies.

#### *Risk Management*

- Settle and reduce legacy worker’s compensation claims. Establish process to address workplace safety concerns to mitigate risks associated with worker’s compensation.
- Identify vendor and coordinate required Safety related training to mitigate risk (i.e. Public Works, Parks and Recreation, local and state required training).
- Resume Safety Meetings with internal Stakeholders.
- Review existing vendor contracts and executed new contracts with vendors in areas of Safety Training (CTI) and Ergonomic Assessments (Dickerson Disability).
- Enhanced Employee Hotline Reporting with StopIT via interactive app.
- Review vendor contracts, license and franchise agreements for compliance with indemnity and insurance requirements
- Implemented minimum requirements and obtained Council approval for insuring City events.
- Member of CSAC/EIA Finance Committee.
- Enhanced workers compensation reporting via The Company Nurse.
- RFP for Liability Claim administration.

#### *The following goals have been identified for FY19/20 –*

- In partnership with the Chief Labor Negotiator, negotiate Tentative Agreement with AFSCME PT 809 bargaining group.
- Conduct company-wide class and compensation study (i.e. FSLA, etc.)
- Participate in and host public sector professional development training programs to enhance City of Carson presence.
- Transition part-time and electronic benefit enrollment and changes to Colonial Life Employee Navigator system.
- Identify training and professional development opportunities for employees, supervisors and managers (i.e. Diversity, Unconscious Bias, Harassment & Discrimination, etc.)



<b>Classification</b>	<b>FY16-17 Funded</b>	<b>FY17-18 Funded</b>	<b>FY18-19 Funded</b>	<b>FY19-20 Funded</b>
DIRECTOR OF HUMAN RESOURCES & RISK MANAGEMENT	1.00	1.00	1.00	1.00
SR HUMAN RESOURCES ANALYST	2.00	2.00	2.00	2.00
SENIOR RISK MGMT ANALYST	1.00	1.00	1.00	1.00
HUMAN RESOURCES SPECIALIST	5.00	5.00	5.00	5.00
HUMAN RESOURCES ASSISTANT	1.00	1.00	1.00	1.00
DIVISION SECRETARY	1.00	1.00	1.00	1.00
<b>Subtotal Full-Time</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>
ADMINISTRATIVE INTERN (PT)	0.50	0.50	0.50	0.50
OFFICE CLERK (PT)	1.00	1.00	1.00	1.00
<b>Grand Total FTE</b>	<b>12.50</b>	<b>12.50</b>	<b>12.50</b>	<b>12.50</b>

*One part-time employee = 0.5 FTE*



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-65-650-100-5sum	Employee Comp	\$299,660	\$115,882	\$320,976	\$315,299
101-65-650-100-6004-	HR Mgt&Contrl Pro Svcs	\$2,188	\$36,890	\$94,068	\$7,500
101-65-650-100-6009-	HR Mgt&Contrl Supplies	\$0	\$702	\$5,305	\$0
101-65-650-100-6011-	HR Mgt&Contrl Telephone	\$825	\$0	\$300	\$900
101-65-650-100-6013-	HR Mgt&Contrl Auto Allow	\$5,500	\$1,133	\$6,000	\$6,000
101-65-650-100-6014-	HR Mgt&Contrl ConfTravel	\$0	\$0	\$782	\$0
101-65-650-100-6020-	HR Mgt&Contrl CPUExp	\$0	\$0	\$115	\$0
101-65-650-100-6056-	HR Mgt&Contrl Training	\$0	\$0	\$533	\$1,000
101-65-660-172-5sum	Employee Comp	\$98,896	\$89,278	\$77,250	\$92,683
101-65-660-172-6004-	HR Gen Liab Pro Svcs	\$62,529	\$134,439	\$137,763	\$139,517
101-65-660-172-6006-	HR Gen Liab CityMember	\$0	\$0	\$0	\$0
101-65-660-172-6008-	HR Gen Liab Advertise	\$379	\$186	\$0	\$250
101-65-660-172-6009-	HR Gen Liab Supplies	\$7,055	\$7,902	\$1,665	\$8,850
101-65-660-172-6013-	HR Gen Liab Auto Allow	\$75	\$0	\$0	\$100
101-65-660-172-6017-	HR Gen Liab Subs &Pubs	\$0	\$0	\$0	\$300
101-65-660-172-6020-	HR Gen Liab CPUExp	\$0	\$0	\$0	\$0
101-65-660-172-6028-	HR Gen Liab Liab Ins	\$478,350	\$570,694	\$567,678	\$502,593
101-65-660-172-6029-	HR Gen Liab WC Ins	\$0	\$0	\$0	\$0
101-65-660-172-6030-	HR Gen Liab Other Ins	\$9,456	\$9,288	(\$1,186)	\$12,197
101-65-660-172-6031-	HR Gen Liab Prop Ins	\$70,857	\$62,299	\$0	\$62,267
101-65-660-172-6036-	HR Gen Liab Claim Sett	\$0	\$0	\$8,956	\$0
101-65-660-172-6056-	HR Gen Liab Training	\$0	\$118	\$0	\$500
101-65-660-172-7002-	HR Gen Liab Equip Rent	\$0	\$0	\$0	\$0
101-65-660-173-5sum	Employee Comp	\$93,688	\$84,960	\$76,647	\$92,683
101-65-660-173-6004-	HR Work Comp Pro Svcs	\$109,166	\$102,622	\$147,062	\$109,648
101-65-660-173-6006-	City Memberships	\$0	\$0	\$0	\$0
101-65-660-173-6009-	HR Work Comp Supplies	\$722	\$0	\$0	\$800
101-65-660-173-6013-	HR Work Comp Auto Allow	\$134	\$0	\$0	\$50
101-65-660-173-6014-	Conference and Travel	\$0	\$0	\$0	\$0
101-65-660-173-6017-	HR Work Comp Subs &Pubs	\$0	\$0	\$0	\$200
101-65-660-173-6020-	HR Work Comp CPUExp	\$0	\$0	\$0	\$500
101-65-660-173-6029-	HR Work Comp WC Ins	\$183,315	\$121,600	\$129,725	\$121,600
101-65-660-173-6030-	HR Work Comp Other Ins	\$29,758	\$28,683	\$0	\$30,000



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-65-660-173-6056-	HR Work Comp Training	\$11	\$48	\$0	\$0
101-65-660-173-5sum	Employee Comp	\$16,017	\$11,228	\$9,915	\$11,707
101-65-680-101-5sum	Employee Comp	\$810,954	\$762,911	\$645,730	\$834,655
101-65-680-101-6002-	HR Operations Educ Reimb	\$4,052	\$0	\$0	\$0
101-65-680-101-6004-	HR Operations Pro Svcs	\$197,023	\$135,960	\$50,977	\$263,780
101-65-680-101-6006-	HR Operations CityMember	\$6,539	\$3,290	\$0	\$8,000
101-65-680-101-6008-	HR Operations Advertise	\$224	\$4,495	\$2,825	\$3,000
101-65-680-101-6009-	HR Operations Supplies	\$15,260	\$12,377	\$5,613	\$16,000
101-65-680-101-6011-	HR Operations Telephone	\$197	\$227	\$195	\$200
101-65-680-101-6013-	HR Operations Auto Allow	\$0	\$0	\$0	\$100
101-65-680-101-6014-	HR Operations ConfTravel	\$0	\$0	\$2,374	\$0
101-65-680-101-6017-	Subscriptions & Publications	\$0	\$0	\$0	\$0
101-65-680-101-6020-	HR Operations CPUExp	\$0	\$232	\$0	\$1,200
101-65-680-101-6055-	HR Operations Legal	\$0	\$0	\$714	\$0
101-65-680-101-6056-	HR Operations Training	\$1,112	\$1,521	\$1,828	\$150,000
101-65-680-101-6079-	Water	\$0	\$52	\$0	\$0
101-65-680-101-7001-	HR Operations Maint&Rep	(\$122)	\$107	\$0	\$500
101-65-680-101-7002-	HR Operations Equip Rent	\$905	\$0	\$0	\$0
101-65-680-101-8008-	HR Operations Imp Other Bldg	\$0	\$0	\$0	\$0
<b>Total HR &amp; Risk Mitg</b>		<b>\$2,504,724</b>	<b>\$2,299,122</b>	<b>\$2,293,808</b>	<b>\$2,794,579</b>



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-99-999-904-5sum	Employee Com	\$0	\$108,853	\$26,511	\$0
101-99-999-904-6004-	Professional Services	\$15,840	\$151,181	\$100,998	\$0
101-99-999-904-6020-	CPU Hardware and Software	\$0	\$0	\$0	\$0
101-99-999-904-6999-	Capital Projects Other	\$0	\$0	\$0	\$0
101-99-999-904-7002-	Equipment Rental	\$0	\$0	\$0	\$0
101-99-999-904-7004-	Slurry Seal	\$0	\$0	\$0	\$0
101-99-999-904-8001-	Rights-of-Way/Land Rights	\$0	\$0	\$0	\$0
101-99-999-904-8003-	Vehicles/Rolling Inventory	\$0	\$0	\$0	\$0
101-99-999-904-8004-	Equipment	\$0	\$17,856	\$0	\$0
101-99-999-904-8005-	Buildings	\$0	\$130,614	\$0	\$0
101-99-999-904-8008-	Improvements Other Than Bldg	\$0	\$0	(\$1,542)	\$0
101-99-999-904-8009-	Infrastructure Roadways	\$0	\$49,522	\$0	\$0
101-99-999-904-8011-	Cap Projects Storm Drain	\$0	\$329,156	\$0	\$0
101-99-999-904-9401-	Operating Transfers Out	\$0	\$36,386	\$0	\$0
101-99-999-906-5sum	Employee Com	\$1,048,822	\$5,910,953	\$6,873,052	\$7,797,845
101-99-999-906-6004-	Professional Services	\$0	\$0	\$0	\$0
101-99-999-906-6013-	Auto Allowance/Mileage	\$104	\$0	\$0	\$0
101-99-999-906-6034-	LT/ST Disability Insurance	\$342,788	\$391,205	\$334,839	\$450,000
101-99-999-906-6036-	Retire Ben Claim Sett	\$1,053,208	\$1,157,257	\$1,434,478	\$900,000
101-99-999-906-6038-	Retire Ben UnempClaim	\$50,462	\$29,590	\$18,089	\$30,000
101-99-999-906-6040-	Retire Ben Ret Health	\$1,031,613	\$1,373,870	\$2,186,335	\$2,390,964
101-99-999-906-6059-	Property Tax Admin	\$93,453	\$97,254	\$103,167	\$110,000
101-99-999-906-6999-	Other	\$33,338	\$33,338	\$0	\$0
101-99-999-906-9401-	Operating Transfers Out	\$3,028,048	\$211,680	\$0	\$0
101-99-999-979-6021-	Interest Payments	\$0	\$0	\$0	\$0
101-99-999-979-6022-	Principal Payments	\$0	\$0	\$0	\$0
101-99-999-999-6004-	Professional Services	\$0	(\$110)	(\$166)	\$0
101-99-999-999-6009-	Materials & Supplies	\$0	\$669	(\$645)	\$0
101-99-999-999-6013-	Auto Allowance/Mileage	\$0	\$0	\$0	\$0
101-99-999-999-6016-	Employee Uniform	\$0	\$0	\$0	\$0
101-99-999-999-6018-	Election Related Activity	\$0	\$0	\$0	\$0
101-99-999-999-6036-	Liability Claims Settlements	\$0	\$0	\$73,203	\$0
101-99-999-999-6999-	Other	\$0	\$0	\$0	\$0
101-99-999-999-7001-	Maintenance & Repairs	\$0	\$0	\$0	\$0
101-99-999-999-7006-	Unleaded Gas	\$0	\$0	\$0	\$0
101-99-999-999-7999-	Budget Expenditure	\$0	\$0	\$0	\$0
<b>Total 99 Non-Dept</b>		<b>\$6,697,677</b>	<b>\$10,029,273</b>	<b>\$11,148,318</b>	<b>\$11,678,809</b>



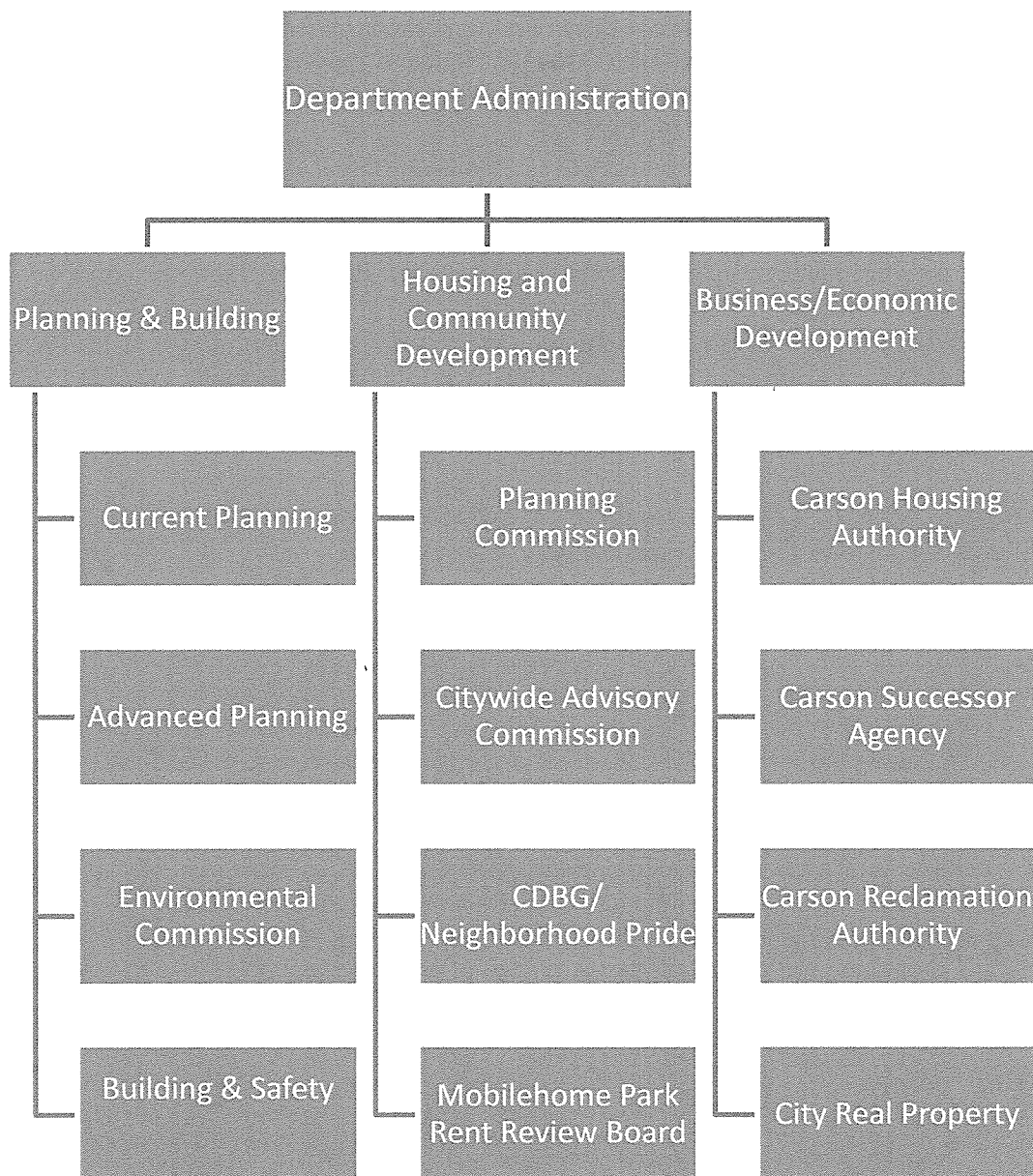


# **COMMUNITY DEVELOPMENT**



# Community Development Department

The Community Development Department promotes a quality living environment by guiding the private development and maintenance of the City. Under the direction of the Director of Community Development, this department has a vital role in shaping the future of the City by reflecting the aspirations of its citizens, creating an orderly, attractive and functional city, ensuring a safe building environment, attracting and assisting businesses, and providing for the development and preservation of affordable housing. The following divisions work hand in hand to attain the department's goals. The chart below reflects the functions of the department but not its organizational structure.



## **FY 18-19 Department Accomplishments**

**Carson Reclamation Authority:** Established as a Joint Powers Authority in February 2015 to manage the affairs of the 157 acre former Cal Compact Landfill site, proposed as an NFL stadium but now slated for major mixed use development:

- Negotiated a Development Agreement and Conveyancing Agreement with developer Macerich for a portion of the site – Cell 2 - for a major fashion outlet center. Amended the Specific Plan and undertook a Subsequent EIR for the development of the project. Also, created a Cooperation Agreement between the City and the CRA to effectuate the sales tax sharing with the developer.
- Issued a second Request for Qualifications for Master Developer (“RFQ”) for balance of the site and commenced negotiations with a developer for Cells 1, 3, 4, and 5. In negotiation with two developers – one for Cell 1 and one for Cells 3, 4, and 5.
- Negotiated a Horizontal Master Developer Agreement for the Site with RE|Solutions, LLC to contract with a Civil General Contractor (Snyder Langston) and Remediation General Contractor (TRC Solutions) to install the remedial systems, piles, structural slabs, and site infrastructure on behalf of the CRA.
- Fulfilled part of the requirements of the \$5 million state CAL ReUSE grant by the successful award of Low Income Housing Tax Credits to the Veteran’s Village affordable housing project and the Carson Arts Colony affordable housing project, which serve as the milestone for the affordable housing requirement of the grant. Both projects broke ground during the previous fiscal year and are under construction.
- Instituted a \$200 million Development Pollution Legal Liability policy, a \$50/\$25 million Development Contractor’s Pollution Liability & Professional Liability coverage, \$10 million Public Officials Liability coverage, and more than \$200 million in General Liability insurance coverage and a major Builder’s Risk policy for the project.

**Carson Successor Agency:** Created pursuant to the Redevelopment Agency Dissolution Act to manage the functions of the dissolved redevelopment agency, which include:

- Approval of the Recognized Obligation Payment Schedules (ROPS) for FY19-20.
- Closed escrow on the Purchase Agreement with Panattoni Development on a parcel on 223rd Street. Developer had received approval of the subdivision map and entitlement application by the City of Carson in February 2017, which was been challenged by the neighboring property owner. Litigation was settled, allowing escrow to close.
- Sold the parcel at the southeast corner of Carson Street and Figueroa to the City to preserve it for future development.
- Entered into a License Agreement with Win Chevrolet to store vehicles at E. 2254 223<sup>rd</sup> Street while the Panattoni litigation case settled until the closed of escrow.
- Entered into a License Agreement with LA County Fire to provide access and partial funding for environmental site investigation (Phase II) of the conditions of the Agency property at 20820 Main Street for a future Fire Station.

**Carson Housing Authority:** Housing Authority funds can be used anywhere within the City for the purpose of providing low and moderate income housing. The following is a partial list of projects/programs undertaken this year:

- Completed construction on the Bella Vita property, developed by Affirmed Housing as 65 units of affordable senior housing. Construction began at the end of 2016 and was completed in September 2018.
- Continued construction on the development of a 51 unit affordable veterans housing project located at 600 West Carson Street. The project received its 9% Low Income Housing Tax Credit award from the California Tax Credit Allocation Committee (TCAC) in June 2017 and financing closed in November 2017. The project will be complete in September 2019.
- Continued construction on the development of a 46 unit affordable artist housing project located at 21205 Main Street. The acquisition was funded by the Authority in March 2017. The developer received its TCAC award for a 9% tax credit in October 2017. Construction will be complete in September 2019.
- Continue to provide rental assistance to previous Housing Authority projects; and continue annual compliance monitoring activities for 561 units under affordability covenants from the Authority.
- 
- City engaged in negotiations 2018 with new developer to Re-Syndicate and Rehabilitation of carson terrace 63 unit senior housing development Council Approved Owner Participation Agreement to rehabilitation units due to extreme deferred maintenance.

**Community Development Division:** This division is responsible for the overall management and administration of the Community Development Block Grant Program (CDBG), the Housing Preservation Program, Commercial Improvement Program, Homelessness Services, Foreclosure Registration Program, and other various housing grant-funded activities to create a strong, sustainable, inclusive community and quality, affordable homes for all. The Housing Division monitors CDBG-funded activities and housing development activities to ensure federal and state program compliance. The division also seeks other funding sources to augment existing and community-based services to the community. Programs administered by this division include:

- CDBG Administration: Improved compliance with HUD guidelines on Section 504 Civil Rights, including completing a revised 2015 Analysis of Impediments to Fair Housing and correcting deficiencies in the 2014 Voluntary Compliance Agreement.
- Neighborhood Pride Program: This program preserves the City's residential housing stock through grants (under \$15,000) or loans (over \$15,000 and up to \$35,000 with City Manager approval) for eligible home improvements for low-income homeowners.
- Commercial Improvement Program: This CDBG-funded program improves and preserves commercial businesses through providing grants for Façade Improvements (up to \$25,000) or Substantial Rehabilitation (over \$25,000 and up to \$95,000) for exterior improvements for businesses in CDBG-targeted commercial areas. Work commenced under a Commercial Improvement Agreement with Yellow Basket in the amount of \$95,000 and with Camino Realty on Carson Street.
- HOME Program: The city received \$500,000 through the Department of Housing and Community Development (HCD) 2016 allocation. All program funds must be expended by June 30, 2020. The city offers a deferred payment loan up to \$50,000 to owner occupied

homeowners. Funds can be used to health and safety repairs to the home. Participants must meet the low-moderate income eligibility. Maximum home price cannot exceed \$517,000.

- Foreclosure Registration Program: The City continues to register foreclosed residential properties and collects registration fees annually from financial institutions and beneficiaries and contracts with a private firm to provide monitoring services. During FY 18-19, the City collected an estimated \$100,000 annually, which is spent on program administration and addressing issues arising from foreclosed properties.
- Homeless Prevention Program: The City partners with Los Angeles Homeless Services Authority (LAHSA) and People Assisting the Homeless (PATH) to provide resources to the homeless population in the City. The City budgets approximately \$30,000 annually to provide outreach to homeless hot spots, access to the County's Coordinated Entry System, Laundry of Love services and clean-up activities throughout the City. In 2018, the City contracted with Shelter Partnership, Inc. to develop a Homelessness Response Plan, which was presented to Council and transmitted to LA County in July, 2018.
- Implemented the new mobile home park CPI-based rent review ordinance, changing the structure of the rent control program at the City. Still processed previously-submitted applications under the old ordinance, and also processed "fair return" applications.
- Settled litigation against the CDC Childcare Center regarding a parcel at the northwest corner of Victoria and Cedarbluff; as part of the Settlement Agreement, managed the appraisal and sale of the property to Brandywine Development, which submitted a development application for a 38-unit townhome project on the site.
- Entered into a Purchase and Sales Agreement and closed escrow on the property located at 21828 Avalon Blvd. City sold the property to My Father's Barbeque, LLC in February for \$420,000.
- Entered a Purchase and Sale Agreement with a buyer of a City-owned 3.5 acre parcel at 2403 East 223<sup>rd</sup> Street in the amount of \$4.5 million. Escrow should have closed in the 2018-2019 year, but to date has not.

**Planning Division:** The Planning Division's mission is to further develop goals, policies, programs, and plans that direct and guide residential and business development and encourage land uses that are compatible, sustainable and most beneficial to the community. The division's goal is to administer and fulfill the objectives of the General Plan, provide applicants with efficient permit processing services and provide citizens the appropriate opportunities to participate in land use decisions. The Planning Division is intimately involved in the entitlement of major projects in the city, and has worked over the past year on a number of projects that will improve the quality of life in Carson for the next several decades. Major projects include:

- Finalized the review and entitlement of The District at South Bay Specific Plan for the Los Angeles Premium Outlets.
- The approval of the 300-unit apartment complex on Del Amo Boulevard, which started grading activity during the fiscal year.
- The approval of a 100,000 sf warehouse industrial building for the company CalPak, which started construction during the year.
- The approval of the Carson Town Center façade remodel for three new tenants including Floor & Décor, John's Incredible Pizza, and Planet Fitness. Two of the three opened during the fiscal year.

- The approval of the 400,000 sf warehouse industrial building for the company Alpert and Alpert, which started construction during the year.
- Entered a Settlement Agreement for the Los Angeles Regional Interconnection project (LARIC).
- Continued to monitor the activities of Shell Oil and AECOM in the environmental remediation of the Carousel Tract, a 285 home subdivision undergoing environmental remediation; serve as one point of contact for all non-RAP-related issues in the tract. Remediation work commenced in May, 2016 and work has been completed in five of the “clusters” of 10-15 homes each. In addition, City staff has been involved in the analysis of accelerated corrosion of sewer pipes in the tract due to the contamination in the soil and on the taxability of the per diem and inconvenience fee payments made by Shell to displaced residents.

Additional planning and zoning work included:

- Implementation of the Commercial Cannabis Facilities Ordinance.
- Continuation of the Comprehensive General Plan with the consulting firm Dyett & Bhatia.
- Initiation of the Neighborhood Mobility Study, made possible by a \$200k grant from the Southern California Association of Governments.
- Expiration of the land use moratorium on warehousing, trucking and logistics businesses in order to environmentally assess the impact of trucks on City streets, and issues faced by neighbors adjacent land uses to such businesses.
- Completing a Community Facilities District Study and Development Impact Fee Study in order to secure ongoing revenue from new development to fund city infrastructure and services and adopting both during the fiscal year.
- Formed Community Facilities District (CFD No. 2018-01) and city-wide future annexation area in November to secure ongoing revenue from new developments to fund city services.
- Completed the Fiscal Impact Analysis to established uniform city-wide CFD rates and adopted a streamlined administrative procedure to annex additional properties into CFD No. 2018-01.
- Completed the Interim Development Impact Fee Nexus Study and adopted the Interim Development Impact Fee Program to secure one-time revenue from new developments to fund new infrastructure for traffic, parks, beautification, general government facilities, transportation infrastructure, and utilities and sustainability.
- Repealed the Quimby Ordinance (park fees for subdivision projects). Revenues were replaced with the Park Fee Category under the adopted IDIF Program, which can capture park fees from a broader range of residential type projects including multifamily.
- Continuing the evaluation of Enhanced Infrastructure Financing Districts (EIFD) analysis.
- 
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### **FY19-20 Department Goals**

- Continue work on the General Plan update.

- Implement the Community Facilities and District Development Impact Fees to ensure collection and distribution to appropriate accounts.
- Process development projects in a timely manner
- Ensure newly hired planning staff are trained properly
- Conduct an analysis of the CDBG program
- Conduct an analysis of the Building and Safety Division
- Participate in interdepartmental homeless task force to address homeless issues in City.
- Continue improving processes and procedures to ensure customer friendly services.
- Continue to work with IT in optimizing the Case Planers Log.
- Complete the site grading, installation of the remedial systems, and pile installation for the Macerich project and negotiate agreements with the second developer on the 157 acre site.
- Facilitate and coordinate for the successful processing of the 157 Project.
- Present Accessory Dwelling Unit ordinance for the City Council consideration.
- Draft regulations regarding “donation bins”
- Present Street Vendor Licensing Program for the City Council consideration.
- Explore options for increasing cost recovery related to low tax land uses such as trucking, warehouse, & fuel storage.
- Eliminate the Residential Property Report Program as directed by City Council
- Initiate Local Economic Advisory Program (LEAP) to provide recommendations on ways to assist small businesses.
- Implementation of the Oil Code’s provisions in regards to existing oil operators.
- Implement the City’s new CPI-based Rent Control Ordinance.
- Continue to monitor and provide responses to the Cal State Dominguez Hills Master Plan and Victoria Golf Course plans.
- Initiate the transfer of Planning Division data into the new Tyler Munis citywide integration project.
- Complete the recruitment for several vacant positions in the Planning Division to transition the Planning Division to full time staff
- Complete the site grading, installation of the remedial systems, and pile installation for the Macerich project and negotiate agreements with the second developer on the 157 acre site.
- Complete the sale of the CDC Childcare Center parcel on Victoria to a residential developer.
- Complete CDBG 2020-2025 Five Year Consolidated Plan-Analysis of Impediments and Citizens Participation Plan.
- Complete Rehabilitation of Carson Terrace Senior Apartments
- Complete 25-30 Neighborhood Pride Program projects.
- Complete the sale of the CDC Childcare Center parcel on Victoria to a residential developer.
- Complete the EIFD analysis and establishment
- Continue to monitor AB617 and Rule 1180
- Review the department Organization chart to ensure optimal efficiency, productivity, and clear expectations and responsibilities
- Continue to work with Finance Department to ensure proper implementation of the Planning Deposit program and payment of invoices
- Implement the transfer of Planning Commission staff reports to Legistar.
- Obtain SB2 funding



- Complete the environmental site investigation for the Agency property at Main and Torrance
-



Community Development Department

Staffing Table

Division	Classification	FY16-17 Funded	FY17-18 Funded	FY18-19 Funded	FY19-20 Funded
Administration	DIRECTOR OF COMMUNITY DEVELOPMENT	1.00	1.00	1.00	1.00
Administration	COMMUNITY DEVELOPMENT MANAGER	-	-	1.00	1.00
Administration	PLANNING MANAGER	1.00	1.00	1.00	1.00
Administration	PRINCIPAL ADMIN ANALYST	1.00	1.00	1.00	1.00
Administration	ADMINISTRATIVE SPECIALIST	-	-	1.00	1.00
Administration	SENIOR CLERK	1.00	1.00	-	-
Administration	ADMINISTRATIVE SECRETARY	-	-	1.00	1.00
Planning	SENIOR PLANNER	1.00	1.00	2.00	3.00
Planning	ASSOCIATE PLANNER	2.00	2.00	2.00	2.00
Planning	ASSISTANT PLANNER	2.00	2.00	2.00	2.00
Planning	PLANNING TECHNICIAN	1.00	1.00	1.00	1.00
Planning	PLANNING SECRETARY	1.00	1.00	1.00	1.00
Planning	DIVISION SECRETARY	-	-	1.00	1.00
Planning	ECONOMIC DEVELOPMENT LIAISON	-	-	1.00	1.00
Housing	MANAGER, BUSINESS DEVELOPMENT	1.00	1.00	-	-
Housing	HOUSING PROGRAM MANAGER	1.00	1.00	-	-
Housing	REDEVELOPMENT PROJECT MANAGER	1.00	1.00	-	-
Housing	HOUSING ANALYST	1.00	1.00	1.00	1.00
Housing	SENIOR ADMIMINISTRATIVE SPECIALIST	1.00	1.00	1.00	1.00
Housing	REHAB FINANCIAL COUNSELOR	1.00	1.00	1.00	1.00
Housing	DIVISION SECRETARY	2.00	2.00	1.00	1.00
Housing	EMP AND BUS DEV ASSISTANT	1.00	1.00	-	-
Housing	SENIOR CLERK	1.00	1.00	-	-
Housing	PROJECT MANAGER	-	-	1.00	1.00
Housing	TYPIST CLERK	1.00	1.00	1.00	1.00
CSA/CHA	REDEVELOPMENT PROJECT ANALYST	1.00	1.00	-	-
Employment	EMPLOYMENT SPECIALIST	3.00	3.00	-	-
Employment	RESOURCE CENTER TECHNICIAN	1.00	1.00	-	-
<b>Subtotal Full-Time</b>		<b>27.00</b>	<b>27.00</b>	<b>22.00</b>	<b>23.00</b>
Housing	TYPIST CLERK (PT)	0.50	0.50	-	-
Employment	CLERICAL ASSISTANT (PT)	0.50	0.50	-	-
<b>Grand Total FTE</b>		<b>28.00</b>	<b>28.00</b>	<b>22.00</b>	<b>23.00</b>

*One part-time employee = 0.5 FTE*



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-70-701-100-5sum	Employee Comp	\$0	\$0	\$0	\$86,178
101-70-701-100-6003-	CD Mgt&Contrl Printing	\$0	\$466	\$25	\$1,000
101-70-701-100-6004-	CD Mgt&Contrl Pro Svcs	\$0	\$65,977	\$11	\$15,000
101-70-701-100-6006-	CD Mgt&Contrl CityMember	\$1,500	\$0	\$0	\$1,630
101-70-701-100-6008-	CD Mgt&Contrl Advertise	\$688	\$1,500	\$2,000	\$3,500
101-70-701-100-6009-	CD Mgt&Contrl Supplies	\$670	\$758	\$1,372	\$4,200
101-70-701-100-6013-	Auto Allowance/Mileage	\$0	\$0	\$0	\$1,000
101-70-701-100-6014-	CD Mgt&Contrl ConfTravel	\$0	\$0	\$0	\$3,600
101-70-701-100-6019-	CD Mgt&Contrl MiscFees	\$0	\$0	\$0	\$0
101-70-701-100-6020-	CD Mgt&Contrl CPUExp	\$0	\$0	\$0	\$1,500
101-70-701-100-6056-	CD Mgt&Contrl Training	\$64	\$45	\$0	\$3,800
101-70-701-100-6157-	Stipend	\$0	\$0	\$0	\$2,520
101-70-720-881-5sum	Employee Comp	\$251,570	\$264,682	\$134,646	\$17,689
101-70-720-881-6004-	CD Employment Pro Svcs	\$120,596	\$32,640	\$0	\$113,095
101-70-720-881-6009-	CD Employment Supplies	\$1,160	\$193	\$0	\$0
101-70-720-881-6011-	CD Employment Telephone	\$131	\$6,073	\$2,444	\$0
101-70-720-881-6020-	CD Employment CPUExp	\$0	\$513	\$0	\$0
101-70-720-960-5sum	Employee Comp	\$138,342	\$50,866	\$48,901	\$48,684
101-70-720-960-6003-	Printing/Binding/Duplication	\$0	\$0	\$0	\$5,370
101-70-720-960-6004-	CD MHRR Board Pro Svcs	\$120,919	\$223,481	\$127,757	\$100,000
101-70-720-960-6009-	CD MHRR Board Supplies	\$526	\$860	\$780	\$755
101-70-720-960-6020-	CD MHRR Board CPUExp	\$0	\$0	\$0	\$0
101-70-720-960-6157-	CD MHRR Board Stipend	\$3,430	\$2,590	\$1,465	\$5,250
101-70-720-964-5sum	Employee Comp	\$508,025	\$474,178	\$428,547	\$428,752
101-70-720-964-6003-	CD Housing Printing	\$2,396	\$0	\$0	\$0
101-70-720-964-6004-	CD Housing Pro Svcs	\$118,242	\$145,082	\$46,240	\$108,000
101-70-720-964-6006-	CD Housing CityMember	\$0	\$313	\$940	\$1,430
101-70-720-964-6009-	CD Housing Supplies	\$1,823	\$1,505	\$493	\$1,000
101-70-720-964-6011-	CD Housing Telephone	\$183	\$80	\$480	\$0
101-70-720-964-6013-	CD Housing Auto Allow	\$753	\$1,215	\$3,197	\$500
101-70-720-964-6014-	CD Housing ConfTravel	\$0	\$0	\$44	\$0
101-70-720-964-6017-	CD Housing Subs &Pubs	\$668	\$0	\$0	\$0
101-70-720-964-6020-	CD Housing CPUExp	\$0	\$295	\$0	\$500
101-70-720-964-6056-	CD Housing Training	\$250	\$0	\$0	\$1,000



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-70-720-964-6157-	CD Housing Stipend	\$1,855	\$0	\$0	\$0
101-70-720-964-6999-	Other	\$9,200	\$0	\$0	\$0
101-70-720-969-5sum	Employee Comp	\$105,492	\$78,283	\$68,831	\$70,757
101-70-720-969-6001-	CD Business CityBusUse	\$0	\$0	\$0	\$0
101-70-720-969-6003-	Printing/Binding/Duplication	\$0	\$0	\$0	\$1,000
101-70-720-969-6004-	CD Business Pro Svcs	\$0	\$0	\$0	\$0
101-70-720-969-6006-	CD Business CityMember	\$5,705	\$703	\$5,803	\$8,500
101-70-720-969-6008-	CD Business Advertise	\$0	\$209	\$506	\$0
101-70-720-969-6009-	CD Business Supplies	\$0	\$0	\$0	\$1,250
101-70-720-969-6013-	Auto Allowance/Mileage	\$0	\$0	\$0	\$500
101-70-720-969-6014-	CD Business ConfTravel	\$1,405	\$324	\$0	\$0
101-70-720-969-6017-	CD Business Subs & Pubs	\$0	\$1,260	\$0	\$1,500
101-70-720-969-6056-	CD Business Training	\$110	\$1,199	\$0	\$0
101-70-720-969-7002-	CD Business Equip Rent	\$0	\$0	\$0	\$0
101-70-720-980-6004-	CD Human Svcs Pro Svcs	\$0	\$0	\$0	\$0
101-70-780-100-5sum	Employee Comp	\$310,123	\$266,177	\$77,218	\$324,932
101-70-780-100-6003-	CD Mgt&Contrl Printing	\$2,881	\$2,010	\$3,938	\$4,000
101-70-780-100-6004-	CD Mgt&Contrl Pro Svcs	\$2,768	\$3,069	\$3,414	\$4,400
101-70-780-100-6009-	CD Mgt&Contrl Supplies	\$2,520	\$5,644	\$3,163	\$8,000
101-70-780-100-6011-	CD Mgt&Contrl Telephone	\$593	\$475	\$0	\$600
101-70-780-100-6013-	CD Mgt&Contrl Auto Allow	\$0	\$85	\$72	\$1,000
101-70-780-100-6014-	Conference and Travel	\$0	\$1,203	\$497	\$0
101-70-780-100-6017-	CD Mgt&Contrl Subs & Pubs	\$21	\$0	\$0	\$0
101-70-780-100-6020-	CD Mgt&Contrl CPUExp	\$0	\$2,455	\$1,329	\$0
101-70-780-100-6053-	CD Mgt&Contrl Postage	\$11,192	\$0	\$0	\$34,980
101-70-780-100-6056-	CD Mgt&Contrl Training	\$24	\$502	\$0	\$2,000
101-70-780-100-7001-	CD Mgt&Contrl Maint&Rep	\$0	\$0	\$2,015	\$2,180
101-70-780-100-7006-	CD Mgmt & Ctrl Unleaded Gas	\$0	\$0	\$0	\$500
101-70-780-141-5sum	Employee Comp	\$83,229	\$83,438	\$75,212	\$119,576
101-70-780-141-6009-	CD Plan Comm Supplies	\$0	\$395	\$0	\$0
101-70-780-141-6011-	CD Plan Comm Telephone	\$8	\$0	\$0	\$0
101-70-780-141-6013-	Auto Allowance/Mileage	\$0	\$0	\$0	\$480
101-70-780-141-6056-	CD Plan Comm Training	\$0	\$0	\$0	\$600
101-70-780-141-6157-	CD Plan Comm Stipend	\$7,400	\$5,400	\$5,200	\$10,800





ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-70-780-147-5sum	Employee Comp	\$17,740	\$18,008	\$10,323	\$14,604
101-70-780-142-6009-	CD EnviroComm Supplies	\$0	\$0	\$0	\$0
101-70-780-142-6157-	CD EnviroComm Stipend	\$840	\$945	\$1,820	\$5,040
101-70-780-290-5sum	Employee Comp	\$660,801	\$587,582	\$535,104	\$810,946
101-70-780-290-6003-	CD Cur Plan Printing	\$0	\$0	\$0	\$0
101-70-780-290-6004-	CD Cur Plan Pro Svcs	\$64,023	\$456,623	\$481,843	\$2,765,000
101-70-780-290-6006-	CD Cur Plan CityMember	\$151	\$0	\$0	\$0
101-70-780-290-6008-	Advertising	\$0	\$1,043	\$542	\$0
101-70-780-290-6009-	CD Cur Plan Supplies	\$229	\$0	\$0	\$0
101-70-780-290-6011-	CD Cur Plan Telephone	\$0	\$50	\$200	\$0
101-70-780-290-6013-	Auto Allowance/Mileage	\$0	\$18	\$123	\$0
101-70-780-290-6014-	CD Cur Plan ConTravel	\$0	\$0	\$240	\$1,300
101-70-780-290-6017-	CD Cur Plan Subs &Pubs	\$0	\$0	\$0	\$290
101-70-780-290-6020-	CD Cur Plan CPUExp	\$0	\$0	\$0	\$0
101-70-780-290-6056-	CD Cur Plan Training	\$0	\$595	\$0	\$0
101-70-780-291-5sum	Employee Comp	\$0	\$0	\$0	\$0
101-70-780-291-6003-	CD Adv Plan Printing	\$0	\$0	\$0	\$0
101-70-780-291-6004-	CD Adv Plan Pro Svcs	\$0	\$0	\$0	\$0
101-70-780-291-6006-	CD Adv Plan CityMember	\$0	\$0	\$0	\$0
101-70-780-291-6014-	CD Adv Plan ConTravel	\$0	\$0	\$0	\$0
101-70-780-291-6056-	CD Adv Plan Training	\$0	\$0	\$0	\$0
101-70-785-100-6004-	CD Mgt&Contrl Pro Svcs	\$196,727	\$223,361	\$177,750	\$240,000
101-70-785-100-6009-	CD Mgt&Contrl Supplies	\$0	\$19	\$0	\$0
101-70-785-100-9401-	CD Mgmt & Ctrl Transfers Out	\$229,927	\$0	\$0	\$0
101-70-785-293-6004-	CD Inpsection Pro Svcs	\$655,208	\$618,234	\$532,094	\$750,000
101-70-785-293-6009-	CD Inpsection Supplies	\$0	\$33	\$0	\$0
101-70-785-296-6004-	CD Bldg Permt Pro Svcs	\$363,814	\$260,437	\$173,844	\$320,000
101-70-785-297-6004-	CD BldgPlanCk Pro Svcs	\$653,409	\$644,599	\$583,224	\$471,000
101-70-785-298-6004-	CD ResPropRpt Pro Svcs	\$181,292	\$235,419	\$119,658	\$200,000
101-70-785-298-6006-	CD ResPropRpt CityMember	\$0	\$0	\$0	\$0
101-70-999-999-7999-	Budget Expenditure	\$0	\$0	\$0	\$0
<b>Total Community Dev</b>		<b>\$4,840,621</b>	<b>\$4,773,109</b>	<b>\$3,663,301</b>	<b>\$7,131,688</b>

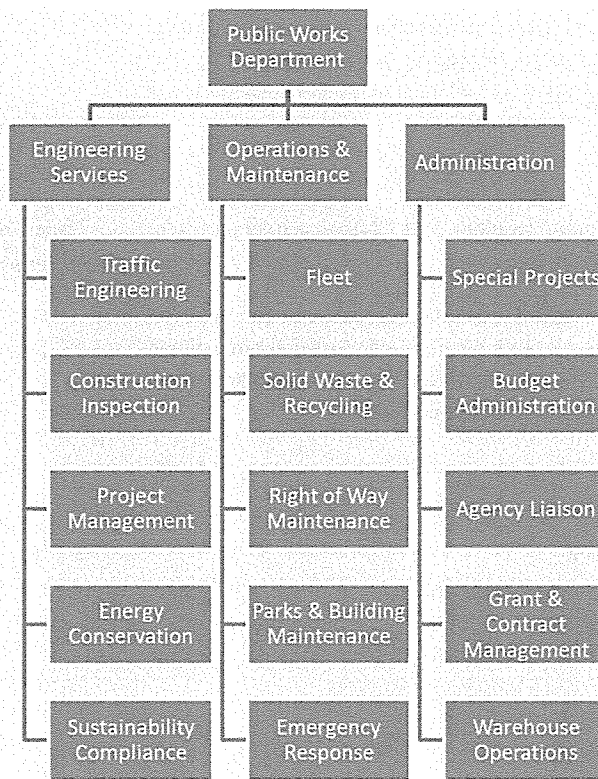


# **PUBLIC WORKS**



# Public Works Department

The Public Works Department is committed to providing the community with a safe, clean and healthy environment through the design, construction, maintenance and management of the vital municipal infrastructure system. The Director of Public Works oversees three interrelated divisions which are structured as follows:



**Comment [MS1]:** Please change the Project Management box to read "Capital Improvement Program". Please change Sustainability Compliance box to "Sustainability and Regulatory Compliance" Please change Parks & Building Maintenance to "Grounds, Landscaping and Building Maintenance" Please change Solid Waste & Recycling to "Solid Waste Management & Recycling"

~~The Administration Division is responsible for the overall direction and coordination of the Department. Administrative management includes developing the budget, managing personnel, securing and implementing grant programs and overseeing the development and implementation of short and long term goals that improve the effectiveness and efficiency of the Department.~~

The Engineering Division is responsible for the design, coordination and construction of capital projects located within the public right-of-way. This Division reviews conditions and inspects development-related projects to ensure utilization of sound engineering principles. ~~This Division, and~~ provides a safe and efficient network to accommodate the simultaneous movement of vehicles, pedestrians and

bicycles throughout the City. Engineering also monitors the City's implementation of sustainability initiatives and compliance with the National Pollutant Discharge Elimination System (NPDES).

The Operations Division is responsible for the maintenance, repair and alteration of the municipal facilities, parks, athletic fields, parkway trees, streets, sidewalks, vehicles and equipment. This Division is responsible for signage, pavement markings and striping, street sweeping, graffiti and materials abatement, tree trimming, street and sidewalk maintenance, right of way landscaping, and solid waste management.

The Administration Division is responsible for the overall direction and coordination of the Department. Administrative management includes developing the budget, managing personnel, securing and implementing grant programs and overseeing the development and implementation of short and long term goals that improve the effectiveness and efficiency of the Department.

Staffing in the Public Works Department includes 162 funded positions (123 full-time and 39 part-time or 19.5 FTE). Twelve positions are currently vacant due to attrition.

**Comment [MS2]:** Is this accurate  
**Comment [MS3]:** Is this accurate

Although some routine funding sources are available, there is a glaring gap between the deferred maintenance needs of a ~~50-year-old City that is over 50 years old~~ and comprised of several acres of turf and landscaping, hundreds of lane miles and medians, thousands of building square feet and trees, hundreds of thousands of sidewalk miles, and millions of feet of underground piping.

FY 18/19 Accomplishments include:

- Completed approximately 7,597 Work Orders
- Secured several million dollars in new grant funding
- ~~Implemented a new Service Request, Work Order, and Permits Application~~ PP for External Users  
~~Streamline project scoping, review and implementation~~
- ~~Established A&rchitectural and Engineering On Call Services Contractor List~~
- ~~Established a nNew 15 year Commercial and Residential Solid Waste Contract~~
- ~~Created positions to focus on Sustainability in Energy and Potable Water~~
- ~~Began participating in the LA County Consumer Choice Aggregation Program~~
- ~~Began tree planting on Avalon Boulevard medians~~
- ~~Six supervisors completed the APWA Public Works Institute~~
- ~~Citywide Annual Slurry Seal – Treated 1,410,896 (SF) of pavement surface area~~

FY 19/20 Goals include:

- ~~Albertoni Street Rehabilitation from Figueroa Street to Central Avenue~~
- ~~Fill staff vacancies~~
- ~~Streamline project scoping, review and implementation~~
- ~~Establish JOCs and A&E Contractor List~~

## Public Works Department

## Staffing Table

Classification	FY16-17	FY17-18	FY18-19	FY19-20
	Funded	Funded	Funded	Funded
DIRECTOR OF PUBLIC WORKS	1.00	1.00	1.00	1.00
PRINCIPAL CIVIL ENGINEER/CITY ENGINEER	1.00	1.00	1.00	1.00
PUBLIC WORKS OPERATIONS MANAGER	1.00	1.00	-	-
OPERATIONS & MAINTENANCE SUPERINTENDANT	-	-	1.00	1.00
LANDSCAPE & BUILDING MAINT. SUPERINTENDANT	-	-	1.00	1.00
TRAFFIC ENGINEER	1.00	1.00	1.00	1.00
SUPERVISOR, BLDG. MAINTENANCE	2.00	2.00	2.00	2.00
SUPERVISOR, CONSTRUCTION INSPECTION	1.00	1.00	1.00	1.00
SUPERVISOR, PUBLIC WORKS MAINT	2.00	2.00	2.00	2.00
SUPERVISOR, PWM-TREE MAINT	1.00	1.00	1.00	1.00
SUPERVISOR, PARKS MAINTENANCE	2.00	2.00	2.00	2.00
SUPERVISOR, CUSTODIAL	1.00	1.00	1.00	1.00
SUPERVISOR, WAREHOUSE	1.00	1.00	1.00	1.00
SENIOR CIVIL ENGINEER	2.00	1.00	1.00	1.00
ASSOCIATE CIVIL ENGINEER	1.00	2.00	2.00	2.00
WATER QUALITY ADMINISTRATOR	1.00	-	-	-
PUBLIC WORKS PRGM ADMINISTRATOR	1.00	1.00	1.00	1.00
CIVIL ENGINEERING ASSISTANT	1.00	1.00	1.00	1.00
PRINCIPAL ADMINISTRATIVE ANALYST	-	-	1.00	1.00
ADMINISTRATIVE ANALYST	1.00	1.00	1.00	1.00
SENIOR ENGINEERING TECHNICIAN	1.00	1.00	1.00	1.00
HVAC TECHNICIAN	1.00	1.00	1.00	1.00
SENIOR CONSTRUCTION INSPECTOR	2.00	1.00	1.00	1.00
ELECTRICIAN	1.00	1.00	1.00	1.00
SENIOR EQUIPMENT MECHANIC	1.00	1.00	1.00	1.00
SENIOR MAINTENANCE WORKER	5.00	4.00	4.00	4.00
ENGINEERING TECHNICIAN	1.00	1.00	1.00	1.00
PLUMBER	1.00	1.00	1.00	1.00
SENIOR TREE TRIMMER	1.00	1.00	1.00	1.00
EQUIPMENT SERVICE WORKER	-	-	1.00	1.00
CONSTRUCTION INSPECTOR	1.00	1.00	2.00	2.00
ADMINISTRATIVE SPECIALIST	1.00	1.00	2.00	2.00
ADMINISTRATIVE SECRETARY	1.00	1.00	-	-
EQUIPMENT MECHANIC	2.00	-	-	-
LEAD FACILITIES MAINT TECH	4.00	4.00	4.00	4.00
PAINTER	1.00	1.00	1.00	1.00
HEAVY EQUIPMENT OPERATOR	4.00	3.00	3.00	3.00
POOL MAINTENANCE SPECIALIST	1.00	1.00	1.00	1.00
DIVISION SECRETARY	1.00	1.00	1.00	1.00
FACILITIES MAINTENANCE TECHNICIAN	10.00	13.00	12.00	12.00
IRRIGATION TECHNICIAN	1.00	1.00	1.00	1.00
SENIOR GROUNDWORKER	12.00	12.00	13.00	13.00
TREE TRIMMER	1.00	3.00	3.00	3.00
ACCOUNT CLERK	2.00	2.00	2.00	2.00
GROUNDWORKER	4.00	8.00	8.00	8.00





Classification	FY16-17	FY17-18	FY18-19	FY19-20
	Funded	Funded	Funded	Funded
MAINTENANCE WORKER	7.00	7.00	7.00	7.00
SENIOR CLERK	3.00	3.00	2.00	2.00
SENIOR ACCOUNT CLERK	-	-	1.00	1.00
STOREKEEPER	1.00	1.00	1.00	1.00
SENIOR CUSTODIAN	6.00	6.00	6.00	6.00
ASSISTANT FACILITIES MAINTENANCE TECHNICIAN	5.00	-	1.00	1.00
ACCOUNT CLERK	-	-	1.00	1.00
TYPIST CLERK	2.00	1.00	1.00	1.00
SENIOR SANITATION INSPECTOR	-	-	1.00	1.00
SANITATION INSPECTOR	-	-	2.00	2.00
ASSISTANT GROUNDWORKER	7.00	3.00	3.00	3.00
ASSISTANT TREE TRIMMER	2.00	-	1.00	1.00
CUSTODIAN	10.00	8.00	10.00	10.00
ASSISTANT MAINTENANCE WORKER	4.00	1.00	5.00	5.00
<b>Subtotal Full-Time</b>	<b>128.00</b>	<b>114.00</b>	<b>130.00</b>	<b>130.00</b>
CUSTODIAN (PT)	0.50	0.50	0.50	0.50
ADMINISTRATIVE INTERN (PT)	1.50	1.50	1.50	1.50
SENIOR MAINTENANCE AIDE (PT)	11.50	11.50	16.50	16.50
<b>Grand Total FTE</b>	<b>141.50</b>	<b>127.50</b>	<b>148.50</b>	<b>148.50</b>



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-80-801-100-5sum	Employee Comp	\$427,811	\$482,695	\$544,159	\$674,501
101-80-801-100-6003-	PW Mgt&Contrl Printing	\$0	\$0	\$0	\$0
101-80-801-100-6004-	PW Mgt&Contrl Pro Svcs	\$66,133	\$99,885	\$7,877	\$25,000
101-80-801-100-6006-	PW Mgt&Contrl CityMember	\$210	\$245	\$253	\$200
101-80-801-100-6009-	PW Mgt&Contrl Supplies	\$10,124	\$2,093	\$21,569	\$5,000
101-80-801-100-6011-	PW Mgt&Contrl Telephone	\$885	\$1,352	\$2,269	\$2,400
101-80-801-100-6013-	PW Mgt&Contrl Auto Allow	\$1,900	\$5,100	\$5,184	\$6,000
101-80-801-100-6014-	PW Mgt&Contrl ConfTravel	\$2,193	\$1,022	\$3,491	\$5,000
101-80-801-100-6016-	PW Mgt&Contrl EE Uniform	\$0	\$77	\$41	\$0
101-80-801-100-6017-	Subscriptions & Publications	\$0	\$0	\$0	\$0
101-80-801-100-6020-	PW Mgt&Contrl CPUExp	\$0	\$0	\$968	\$0
101-80-801-100-6053-	PW Mgt&Contrl Postage	\$0	\$0	\$0	\$500
101-80-801-100-6056-	PW Mgt&Contrl Training	\$2,437	\$1,341	\$5,628	\$2,500
101-80-801-100-7001-	PW Mgt&Contrl Maint&Rep	\$0	\$0	\$0	\$0
101-80-801-100-9401-	Operating Transfers Out	\$0	\$372	\$0	\$0
101-80-801-287-5sum	Employee Comp	\$192,878	\$189,819	\$198,358	\$217,090
101-80-801-287-6004-	PW Warehouse Pro Svcs	\$22	\$631	\$1,116	\$3,000
101-80-801-287-6009-	PW Warehouse Supplies	\$249	\$475	\$1,509	\$1,200
101-80-801-287-6011-	Telephone	\$0	\$0	\$0	\$0
101-80-801-287-6016-	PW Warehouse EE Uniform	\$308	\$610	\$394	\$350
101-80-801-287-6020-	PW Warehouse CPUExp	\$0	\$0	\$0	\$0
101-80-801-287-6027-	PW Warehouse Tools	\$531	\$20	\$0	\$500
101-80-801-287-6056-	Training	\$199	\$149	\$577	\$400
101-80-801-287-7001-	PW Warehouse Maint&Rep	\$0	\$0	\$0	\$0
101-80-801-287-7002-	Equipment Rental	\$0	\$0	\$3,065	\$0
101-80-801-287-7006-	PW Warehouse Unleaded Gas	\$0	\$0	\$0	\$0
101-80-820-100-5sum	Employee Comp	\$602,457	\$600,023	\$568,740	\$708,542
101-80-820-100-6003-	PW Mgt&Contrl Printing	\$124	\$0	\$382	\$0
101-80-820-100-6004-	PW Mgt&Contrl Pro Svcs	\$221,526	\$54,045	\$90,749	\$24,999
101-80-820-100-6006-	PW Mgt&Contrl CityMember	\$238	\$238	\$300	\$5,000
101-80-820-100-6009-	PW Mgt&Contrl Supplies	\$427	\$17,025	\$4,866	\$1,000
101-80-820-100-6011-	PW Mgt&Contrl Telephone	\$1,054	\$1,491	\$1,853	\$2,400
101-80-820-100-6013-	PW Mgt&Contrl Auto Allow	\$40	\$5	\$0	\$200
101-80-820-100-6014-	Conference and Travel	\$0	\$0	\$0	\$0



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-80-820-100-6016-	PW Mgt&Contrl EE Uniform	\$0	\$0	\$0	\$1,050
101-80-820-100-6017-	PW Mgt&Contrl Subs & Pubs	\$0	\$0	\$0	\$500
101-80-820-100-6019-	PW Mgt&Contrl MiscFees	\$0	\$0	\$0	\$0
101-80-820-100-6020-	PW Mgt&Contrl CPUExp	\$0	\$1,357	\$2,213	\$1,400
101-80-820-100-6056-	PW Mgt&Contrl Training	\$1,376	\$543	\$106	\$15,000
101-80-820-100-7001-	PW Mgt&Contrl Maint&Rep	(\$1,345)	\$0	\$199	\$1,000
101-80-820-100-8009-	PW Mgmt & Ctrl Infra Roadways	\$60,000	\$0	\$0	\$0
101-80-820-161-5sum	Employee Comp	\$390,893	\$366,079	\$260,308	\$432,716
101-80-820-161-6004-	PW Const Insp Pro Svcs	\$0	\$0	\$41,594	\$0
101-80-820-161-6009-	PW Const Insp Supplies	\$413	\$0	\$1,246	\$0
101-80-820-161-6011-	PW Const Insp Telephone	\$1,200	\$1,318	\$1,500	\$2,400
101-80-820-161-6013-	PW Const Insp Auto Allow	\$0	\$0	\$0	\$0
101-80-820-161-6016-	PW Const Insp EE Uniform	\$175	\$848	\$864	\$700
101-80-820-161-6020-	PW Const Insp CPUExp	\$0	\$0	\$0	\$0
101-80-820-161-6056-	Training	\$0	\$0	\$0	\$800
101-80-820-161-7001-	PW Const Insp Maint&Rep	\$0	\$0	\$0	\$0
101-80-820-161-7006-	PW Construction Insp UnleadGas	\$0	\$0	\$0	\$0
101-80-820-285-5sum	Employee Comp	\$0	\$0	\$0	\$0
101-80-820-285-6004-	PW Water Comp Pro Svcs	\$391,745	\$422,825	\$438,455	\$400,000
101-80-820-285-6006-	City Memberships	\$0	\$0	\$0	\$4,000
101-80-820-285-6008-	Advertising	\$0	\$0	\$0	\$1,000
101-80-820-285-6009-	PW Water Comp Supplies	\$0	\$109	\$1,496	\$2,000
101-80-820-285-6011-	PW Water Comp Telephone	\$0	\$0	\$0	\$0
101-80-820-285-6013-	Auto Allowance/Mileage	\$0	\$0	\$0	\$0
101-80-820-285-6016-	PW Water Comp EE Uniform	\$0	\$194	\$329	\$175
101-80-820-285-6019-	PW Water Comp MiscFees	\$41,127	\$11,195	\$12,949	\$46,200
101-80-820-285-6056-	PW Water Comp Training	\$131	\$0	\$240	\$200
101-80-820-285-7001-	PW Water Comp Maint&Rep	\$0	\$0	\$0	\$0
101-80-820-285-7006-	PW Water Compliance Unlead Gas	\$0	\$0	\$0	\$0
101-80-830190-5sum	Employee Comp	\$0	\$0	\$0	\$0
101-80-830-190-6004-	Professional Services	\$0	\$442,996	\$100,000	\$0
101-80-830-190-6009-	Materials & Supplies	\$0	\$0	\$0	\$24,999
101-80-830-190-6011-	PW St Lite Mn Telephone	\$4,437	\$4,462	\$3,721	\$3,000
101-80-830-190-6078-	PW Street Light Maint Electric	\$442,303	\$457,848	\$438,060	\$450,000



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-80-830-282-5sum	Employee Comp	\$16,806	\$13,955	\$4,144	\$13,909
101-80-830-282-6009-	PW PW Comm Supplies	\$0	\$49	\$0	\$0
101-80-830-282-6011-	PW PW Comm Telephone	\$25	\$30	\$15	\$0
101-80-830-282-6020-	PW PW Comm CPUExp	\$0	\$0	\$0	\$0
101-80-830-282-6157-	PW PW Comm Stipend	\$1,435	\$875	\$560	\$2,940
101-80-830-284-5sum	Employee Comp	\$209,911	\$160,354	\$127,517	\$68,520
101-80-830-284-6003-	PW TrafficEng Printing	\$182	\$0	\$219	\$0
101-80-830-284-6004-	Professional Services	\$0	\$22,863	\$75,299	\$2,500
101-80-830-284-6006-	PW TrafficEng CityMember	\$300	\$0	\$0	\$0
101-80-830-284-6009-	PW TrafficEng Supplies	\$0	\$1,738	\$25,838	\$500
101-80-830-284-6011-	PW TrafficEng Telephone	\$712	\$564	\$475	\$1,200
101-80-830-284-6013-	PW TrafficEng Auto Allow	\$397	\$498	\$580	\$200
101-80-830-284-6014-	PW TrafficEng ConftTravel	\$4,267	\$1,531	\$0	\$0
101-80-830-284-6016-	PW TrafficEng EE Uniform	\$0	\$387	\$219	\$350
101-80-830-284-6027-	Non-Capital Tools/Equipment	\$0	\$0	\$0	\$0
101-80-830-284-6056-	PW TrafficEng Training	\$374	\$141	\$90	\$400
101-80-830-284-7001-	PW TrafficEng Maint&Rep	\$0	\$0	\$0	\$0
101-80-840-100-5sum	Employee Comp	\$755,599	\$568,964	\$497,864	\$934,627
101-80-840-100-6001-	PW Mgt&Contrl CityBusUse	\$0	\$0	\$0	\$0
101-80-840-100-6003-	PW Mgt&Contrl Printing	\$0	\$0	\$0	\$0
101-80-840-100-6004-	PW Mgt&Contrl Pro Svcs	\$4,338	\$55,183	(\$19,822)	\$0
101-80-840-100-6006-	PW Mgt&Contrl CityMember	\$0	\$0	\$0	\$0
101-80-840-100-6009-	PW Mgt&Contrl Supplies	\$3,679	\$12,427	\$7,391	\$4,500
101-80-840-100-6011-	PW Mgt&Contrl Telephone	\$4,143	\$4,114	\$4,222	\$3,600
101-80-840-100-6013-	Auto Allowance/Mileage	\$0	\$499	\$399	\$0
101-80-840-100-6014-	PW Mgt&Contrl ConfTravel	\$35	\$0	\$0	\$0
101-80-840-100-6016-	PW Mgt&Contrl EE Uniform	\$245	\$123	\$123	\$300
101-80-840-100-6017-	PW Mgt&Contrl Subs &Pubs	\$0	\$0	\$0	\$0
101-80-840-100-6019-	PW Mgt&Contrl MiscFees	\$3,270	\$0	\$2,977	\$0
101-80-840-100-6020-	PW Mgt&Contrl CPUExp	\$0	\$357	\$0	\$0
101-80-840-100-6027-	PW Mgt&Contrl Tools	\$0	\$0	\$0	\$0
101-80-840-100-6053-	PW Mgt&Contrl Postage	\$50	\$0	\$0	\$0
101-80-840-100-6056-	PW Mgt&Contrl Training	\$1,452	\$12,442	\$735	\$1,400
101-80-840-100-7001-	PW Mgt&Contrl Maint&Rep	\$0	\$0	\$0	\$0





ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-80-840-100-7006-	PW Mgmt & Ctrl Unleaded Gas	\$0	\$0	\$0	\$0
101-80-840-100-8007-	PW Mgmt&Ctrl Furniture&Fixture	\$0	\$0	\$0	\$0
101-80-840-100-9401-	PW Mgmt & Ctrl Transfers Out	\$4,594	\$0	\$0	\$0
101-80-840-102-5sum	Employee Comp	\$2,229,356	\$1,885,371	\$1,885,591	\$2,138,474
101-80-840-102-6004-	PW Bldg Maint Pro Svcs	\$100,732	\$98,101	\$185,622	\$259,420
101-80-840-102-6006-	PW Bldg Maint CityMember	\$0	\$0	\$1,242	\$0
101-80-840-102-6009-	PW Bldg Maint Supplies	\$192,565	\$203,038	\$129,345	\$240,000
101-80-840-102-6011-	PW Bldg Maint Telephone	\$3,721	\$4,644	\$4,752	\$4,320
101-80-840-102-6016-	PW Bldg Maint EE Uniform	\$5,788	\$5,747	\$4,630	\$5,500
101-80-840-102-6019-	PW Bldg Maint MiscFees	\$1,121	\$0	\$675	\$0
101-80-840-102-6027-	PW Bldg Maint Tools	\$8,516	\$7,881	\$1,072	\$8,500
101-80-840-102-6056-	PW Bldg Maint Training	\$407	\$0	\$549	\$3,200
101-80-840-102-6077-	PW Building Maintenance Gas	\$17,801	\$12,314	\$25,545	\$12,250
101-80-840-102-6078-	PW Building Maint Electric	\$242,070	\$186,176	\$225,449	\$230,000
101-80-840-102-6090-	Bank Service Charge Fees	\$0	\$403	\$0	\$0
101-80-840-102-7001-	PW Bldg Maint Maint&Rep	\$24	\$2,603	\$4,880	\$0
101-80-840-102-7002-	PW Bldg Maint Equip Rent	\$11,361	\$18,545	\$34,475	\$0
101-80-840-102-7005-	PW Building Maintenance Diesel	\$0	\$0	\$0	\$0
101-80-840-102-7006-	PW Building Maint Unleaded Gas	\$0	\$0	\$0	\$0
101-80-840-103-5sum	Employee Comp	\$109,743	\$111,678	\$117,315	\$135,536
101-80-840-103-6004-	PW Park Paint Pro Svcs	\$360	\$0	\$0	\$0
101-80-840-103-6009-	PW Park Paint Supplies	\$13,024	\$8,920	\$9,751	\$11,600
101-80-840-103-6011-	Telephone	\$0	\$31	\$44	\$0
101-80-840-103-6016-	PW Park Paint EE Uniform	\$371	\$298	\$484	\$400
101-80-840-103-6027-	PW Park Paint Tools	\$94	\$0	\$2,236	\$700
101-80-840-103-6079-	PW Parks Paint Program Water	\$1,248	\$1,585	\$1,363	\$2,100
101-80-840-103-7001-	PW Park Paint Maint&Rep	\$0	\$249	\$0	\$0
101-80-840-103-7006-	PW Parks Paint Prog Unlead Gas	\$0	\$0	\$0	\$0
101-80-840-104-5sum	Employee Comp	\$1,371,119	\$1,283,659	\$1,275,886	\$1,591,789
101-80-840-104-6004-	PW Custodial Pro Svcs	\$525	\$723	\$1,798	\$1,000
101-80-840-104-6006-	PW Custodial CityMember	\$0	\$0	\$0	\$0
101-80-840-104-6009-	PW Custodial Supplies	\$87,623	\$103,442	\$76,991	\$60,000
101-80-840-104-6011-	PW Custodial Telephone	\$0	\$0	\$0	\$0
101-80-840-104-6016-	PW Custodial EE Uniform	\$4,742	\$7,622	\$8,026	\$4,600



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-80-840-104-6027-	PW Custodial Tools	\$4,088	\$42	\$0	\$10,000
101-80-840-104-6056-	Training	\$1,880	(\$348)	\$1,894	\$2,000
101-80-840-104-6079-	PW Custodial Service Water	\$159	\$0	\$0	\$0
101-80-840-104-7001-	PW Custodial Maint&Rep	\$2,236	\$3,593	\$1,650	\$0
101-80-840-104-7002-	PW Custodial Equip Rent	\$6,896	\$5,698	\$8,000	\$7,500
101-80-840-104-7006-	PW Custodial Srvc Unleaded Gas	\$0	\$0	\$0	\$0
101-80-840-104-8004-	PW Custodial Service Equipment	\$0	\$0	\$0	\$0
101-80-840-105-5sum	Employee Comp	\$2,329,875	\$2,183,219	\$2,249,271	\$2,587,955
101-80-840-105-6004-	PW LandscpMnt Pro Svcs	\$15,850	\$8,685	\$219,032	\$25,240
101-80-840-105-6006-	PW LandscpMnt CityMember	\$0	\$0	\$0	\$0
101-80-840-105-6009-	PW LandscpMnt Supplies	\$158,278	\$160,351	\$129,176	\$153,200
101-80-840-105-6011-	PW LandscpMnt Telephone	\$3,699	\$3,891	\$4,656	\$3,800
101-80-840-105-6016-	PW LandscpMnt EE Uniform	\$12,312	\$9,889	\$5,125	\$15,350
101-80-840-105-6019-	PW LandscpMnt MiscFees	\$672	\$0	\$300	\$0
101-80-840-105-6027-	PW LandscpMnt Tools	\$7,706	\$12,442	\$6,488	\$17,300
101-80-840-105-6056-	PW LandscpMnt Training	\$1,464	\$2,252	\$6,832	\$5,400
101-80-840-105-6079-	PW Landscape Maintenance Water	\$481,860	\$544,697	\$437,981	\$496,000
101-80-840-105-6999-	PW Landscape Maintenance Other	\$0	\$0	\$0	\$0
101-80-840-105-7001-	PW LandscpMnt Maint&Rep	\$18,282	\$7,601	\$11,748	\$0
101-80-840-105-7002-	PW LandscpMnt Equip Rent	\$470	\$0	\$7,571	\$0
101-80-840-105-7005-	PW Landscape Maint Diesel	\$0	\$0	\$0	\$0
101-80-840-105-7006-	PW Landscape Maint Unleaded Gas	\$0	\$0	\$0	\$0
101-80-840-105-8004-	PW Landscape Maintenance Equip	\$0	\$0	\$118,084	\$37,613
101-80-840-106-5sum	Employee Comp	\$398,132	\$441,424	\$561,173	\$477,903
101-80-840-106-6003-	PW Tree Mnt Printing	\$0	\$0	\$0	\$0
101-80-840-106-6004-	PW Tree Mnt Pro Svcs	\$48,766	\$12,113	\$434,742	\$224,240
101-80-840-106-6006-	PW Tree Mnt CityMember	\$0	\$0	\$0	\$3,000
101-80-840-106-6009-	PW Tree Mnt Supplies	\$5,891	\$10,862	\$17,770	\$7,460
101-80-840-106-6011-	PW Tree Mnt Telephone	\$2,097	\$2,199	\$2,196	\$2,400
101-80-840-106-6016-	PW Tree Mnt EE Uniform	\$1,758	\$1,800	\$3,386	\$2,000
101-80-840-106-6017-	PW Tree Mnt Subs &Pubs	\$0	\$0	\$0	\$0
101-80-840-106-6027-	PW Tree Mnt Tools	\$1,760	\$1,014	\$639	\$5,000
101-80-840-106-6056-	PW Tree Mnt Training	\$488	(\$348)	\$1,247	\$1,000
101-80-840-106-7001-	PW Tree Mnt Maint&Rep	\$2,135	\$0	\$0	\$0



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-80-840-106-7002-	PW Tree Mnt Equip Rent	\$0	\$3,251	\$2,002	\$0
101-80-840-106-7005-	PW Tree Maintenance Diesel	\$0	\$0	\$0	\$0
101-80-840-106-7006-	PW Tree Maintenance Unleaded Gas	\$0	\$0	\$0	\$0
101-80-840-108-5sum	Employee Comp	\$0	\$0	\$0	\$0
101-80-840-108-6004-	PW Median Mnt Pro Svcs	\$182,380	\$228,360	\$291,992	\$476,832
101-80-840-108-6009-	PW Median Mnt Supplies	\$4,134	\$3,342	\$4,590	\$7,000
101-80-840-108-6011-	PW Median Mnt Telephone	\$0	\$0	\$0	\$0
101-80-840-108-6019-	PW Median Mnt MiscFees	\$0	\$0	\$0	\$0
101-80-840-108-6027-	PW Median Mnt Tools	\$0	\$0	\$0	\$0
101-80-840-108-6078-	PW Median Maintenance Electric	\$20,076	\$21,041	\$17,544	\$17,500
101-80-840-108-6079-	PW Median Maintenance Water	\$204,565	\$267,710	\$217,865	\$230,000
101-80-840-108-7001-	PW Median Mnt Maint&Rep	\$0	\$0	\$0	\$0
101-80-840-108-7006-	PW Median Maint Unleaded Gas	\$0	\$0	\$0	\$0
101-80-840-109-5sum	Employee Comp	\$289,212	\$250,519	\$235,511	\$270,566
101-80-840-109-6004-	PW Graf Abate Pro Svcs	\$716	\$2,630	\$1,182	\$0
101-80-840-109-6009-	PW Graf Abate Supplies	\$21,870	\$19,269	\$7,357	\$22,500
101-80-840-109-6011-	PW Graf Abate Telephone	\$1,075	\$1,041	\$1,742	\$1,200
101-80-840-109-6016-	PW Graf Abate EE Uniform	\$987	\$1,141	\$666	\$900
101-80-840-109-6019-	Miscellaneous Fees	\$0	\$1,135	\$0	\$0
101-80-840-109-6020-	PW Graf Abate CPUExp	\$0	\$0	\$0	\$0
101-80-840-109-6027-	Non-Capital Tools/Equipment	\$0	\$0	\$0	\$1,200
101-80-840-109-6079-	PW Graffiti Abatement Water	\$0	\$169	\$0	\$0
101-80-840-109-7001-	PW Graf Abate Maint&Rep	\$0	\$2,051	\$1,316	\$0
101-80-840-109-7006-	PW Graffiti Abate Unleaded Gas	\$0	\$0	\$0	\$0
101-80-840-109-8004-	Equipment	\$0	\$0	\$0	\$0
101-80-840-209-5sum	Employee Comp	\$7,421	\$12,790	\$7,574	\$10,835
101-80-840-209-6003-	Printing/Binding/Duplication	\$0	\$0	\$0	\$0
101-80-840-209-6009-	PW Beaut Comm Supplies	\$0	\$53	\$496	\$0
101-80-840-209-6011-	PW Beaut Comm Telephone	\$26	\$13	\$29	\$0
101-80-840-209-6016-	Employee Uniform	\$0	\$9	\$9	\$0
101-80-840-209-6157-	PW Beaut Comm Stipend	\$560	\$1,680	\$1,330	\$5,460
101-80-840-275-5sum	Employee Comp	\$130,284	\$146,314	\$178,027	\$218,184
101-80-840-275-6004-	PW Fleet Mnt Pro Svcs	\$1,096	\$5,637	\$17,151	\$60,500
101-80-840-275-6009-	PW Fleet Mnt Supplies	\$5,214	\$22,538	\$32,429	\$10,000



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-80-840-275-6011-	PW Fleet Mnt Telephone	\$600	\$600	\$600	\$600
101-80-840-275-6016-	PW Fleet Mnt EE Uniform	\$452	\$548	\$747	\$800
101-80-840-275-6019-	PW Fleet Mnt MiscFees	\$1,481	\$0	\$0	\$0
101-80-840-275-6027-	PW Fleet Mnt Tools	\$2,072	\$892	\$16,781	\$500
101-80-840-275-6035-	PW Fleet Maint Disposal Cost	\$0	\$0	\$0	\$0
101-80-840-275-7001-	PW Fleet Mnt Maint&Rep	\$127,324	\$135,001	\$113,587	\$117,705
101-80-840-275-7002-	PW Fleet Mnt Equip Rent	\$0	\$2,939	\$0	\$30,000
101-80-840-275-7003-	PW Fleet Maint Vehicle Lease	\$345,024	\$347,440	\$338,486	\$347,315
101-80-840-275-7005-	PW Fleet Maintenance Diesel	\$10,348	\$6,431	\$37,159	\$15,000
101-80-840-275-7006-	PW Fleet Maint Unleaded Gas	\$144,134	\$163,053	\$170,449	\$150,000
101-80-840-275-7007-	PW Fleet Maintenance CNG	\$2,145	\$1,752	\$0	\$6,000
101-80-840-275-8003-	Vehicles/Rolling Inventory	\$0	\$0	\$0	\$0
101-80-840-2765sum	Employee Comp	\$35,268	\$36,985	\$35,559	\$40,143
101-80-840-276-6003-	PW Environ Printing	\$10,160	\$5,548	\$0	\$0
101-80-840-276-6004-	PW Environ Pro Svcs	\$0	\$46,870	\$862,528	\$31,407
101-80-840-276-6009-	PW Environ Supplies	\$0	\$25	\$1,749	\$4,500
101-80-840-276-6011-	PW Environ Telephone	\$5	\$0	\$11	\$600
101-80-840-276-6014-	Conference and Travel	\$0	\$0	\$0	\$0
101-80-840-276-6016-	PW Environ EE Uniform	\$105	\$246	\$162	\$175
101-80-840-276-6019-	PW Environ MiscFees	\$0	\$0	\$1,000	\$0
101-80-840-276-6020-	PW Environ CPUExp	\$0	\$0	\$0	\$0
101-80-840-276-6053-	PW Environ Postage	\$8,832	\$5,848	\$0	\$4,500
101-80-840-276-6056-	PW Environ Training	\$0	\$82	\$0	\$200
101-80-840-276-7001-	PW Environ Maint&Rep	\$0	\$0	\$0	\$0
101-80-840-276-7006-	PW Environmental Unleaded Gas	\$0	\$0	\$0	\$0
101-80-840-277-5sum	Employee Comp	\$453,818	\$375,249	\$353,863	\$403,898
101-80-840-277-6004-	PW Drain/Abtm Pro Svcs	\$50	\$0	\$0	\$20,000
101-80-840-277-6009-	PW Drain/Abtm Supplies	\$12,554	\$9,345	\$28,520	\$18,200
101-80-840-277-6011-	PW Drain/Abtm Telephone	\$1,303	\$972	\$1,183	\$1,800
101-80-840-277-6016-	PW Drain/Abtm EE Uniform	\$1,965	\$1,902	\$1,477	\$2,400
101-80-840-277-6017-	PW Drain/Abtm Subs &Pubs	\$0	\$0	\$0	\$0
101-80-840-277-6019-	PW Drain/Abtm MiscFees	\$0	\$0	\$0	\$0
101-80-840-277-6027-	PW Drain/Abtm Tools	\$0	\$0	\$0	\$4,000
101-80-840-277-6056-	PW Drain/Abtm Training	\$0	\$180	\$1,247	\$600





ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-80-840-277-6079-	PW Drainage & Abatement Water	\$0	\$0	\$0	\$1,000
101-80-840-277-7001-	PW Drain/Abtm Maint&Rep	\$3,719	\$0	\$0	\$0
101-80-840-277-7002-	PW Drain/Abtm Equip Rent	\$1,063	\$0	\$4,005	\$0
101-80-840-277-7005-	PW Drainage & Abatement Diesel	\$0	\$0	\$0	\$0
101-80-840-277-7006-	PW Drainage & Abate Unlead Gas	\$0	\$0	\$0	\$0
101-80-840-277-7007-	PW Drainage & Abatement CNG	\$415	\$0	\$0	\$0
101-80-840-277-8004-	Equipment	\$0	\$0	\$0	\$0
101-80-840-279-6004-	PW Haz Waste Pro Svcs	\$7,781	\$44,030	\$900	\$0
101-80-840-279-6019-	PW Haz Waste MiscFees	\$0	\$5,837	\$7,423	\$17,000
101-80-840-279-6035-	PW Hazard Waste Disposal Costs	\$23,382	\$10,016	\$17,465	\$40,000
101-80-840-280-5sum	Employee Comp	\$390,848	\$340,232	\$417,683	\$526,921
101-80-840-280-6004-	PW Sign Mint Pro Svcs	\$66,631	\$39,166	\$91,138	\$128,000
101-80-840-280-6009-	PW Sign Mint Supplies	\$39,513	\$28,733	\$39,693	\$75,500
101-80-840-280-6011-	PW Sign Mint Telephone	\$639	\$364	\$251	\$1,300
101-80-840-280-6016-	PW Sign Mint EE Uniform	\$1,661	\$1,823	\$2,295	\$1,951
101-80-840-280-6017-	PW Sign Mint Subs &Pubs	\$0	\$0	\$0	\$0
101-80-840-280-6027-	Non-Capital Tools/Equipment	\$0	\$0	\$0	\$6,000
101-80-840-280-6056-	PW Sign Mint Training	\$757	(\$248)	\$0	\$300
101-80-840-280-7001-	PW Sign Mint Maint&Rep	\$0	\$0	\$0	\$0
101-80-840-280-7002-	PW Sign Mint Equip Rent	\$0	\$0	\$5,006	\$0
101-80-840-280-7005-	PW Sign Maintenance Diesel	\$0	\$0	\$0	\$0
101-80-840-280-7006-	PW Sign Maintenance Unlead Gas	\$0	\$0	\$0	\$0
101-80-840-280-8004-	Equipment	\$0	\$6,287	\$0	\$0
101-80-840-281-5sum	Employee Comp	\$428,994	\$368,500	\$374,905	\$382,977
101-80-840-281-6004-	PW Rdway Mint Pro Svcs	\$588	\$0	\$0	\$0
101-80-840-281-6006-	PW Rdway Mint CityMember	\$0	\$0	\$0	\$0
101-80-840-281-6009-	PW Rdway Mint Supplies	\$78,647	\$46,714	\$156,109	\$67,500
101-80-840-281-6011-	PW Rdway Mint Telephone	\$441	\$315	\$650	\$600
101-80-840-281-6016-	PW Rdway Mint EE Uniform	\$1,365	\$2,301	\$800	\$2,500
101-80-840-281-6019-	PW Rdway Mint MiscFees	\$0	\$0	\$0	\$0
101-80-840-281-6027-	PW Rdway Mint Tools	\$0	\$8,661	\$0	\$6,000
101-80-840-281-6056-	PW Rdway Mint Training	\$0	\$1,167	\$2,869	\$1,000
101-80-840-281-6079-	PW Roadway Maintenance Water	\$6,773	\$7,883	\$6,668	\$7,000
101-80-840-281-7001-	PW Rdway Mint Maint&Rep	\$7,269	\$0	\$0	\$0



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-80-840-281-7002-	Equipment Rental	\$0	\$0	\$1,450	\$0
101-80-840-281-7005-	PW Roadway Maintenance Diesel	\$0	\$0	\$0	\$0
101-80-840-281-7006-	PW Roadway Maint Unleaded Gas	\$0	\$0	\$0	\$0
101-80-840-281-7007-	PW Roadway Maintenance CNG	\$577	\$0	\$2,473	\$0
101-80-840-281-8004-	Equipment	\$0	\$0	\$15,056	\$76,803
101-80-840-294-5sum	Employee Comp	\$459,712	\$320,474	\$289,384	\$409,225
101-80-840-294-6004-	PW Sidewalk M Pro Svcs	\$0	\$0	\$0	\$0
101-80-840-294-6009-	PW Sidewalk M Supplies	\$43,838	\$32,492	\$54,250	\$37,000
101-80-840-294-6011-	PW Sidewalk M Telephone	\$2,119	\$1,418	\$1,713	\$1,500
101-80-840-294-6016-	PW Sidewalk M EE Uniform	\$2,345	\$1,316	\$1,381	\$1,300
101-80-840-294-6027-	PW Sidewalk M Tools	\$3,290	\$9,305	\$0	\$10,000
101-80-840-294-6056-	PW Sidewalk M Training	\$279	\$0	\$1,098	\$1,000
101-80-840-294-6999-	PW Sidewalk Maintenance Other	\$0	\$0	\$0	\$0
101-80-840-294-7001-	PW Sidewalk M Maint&Rep	\$236	\$0	\$0	\$0
101-80-840-294-7002-	PW Sidewalk M Equip Rent	\$0	\$0	\$4,037	\$0
101-80-840-294-7005-	PW Sidewalk Maintenance Diesel	\$0	\$0	\$0	\$0
101-80-840-294-7006-	PW Sidewalk Maint Unleaded Gas	\$0	\$0	\$0	\$0
101-80-840-294-7007-	Compressed Natural Gas	\$0	\$0	\$2,473	\$0
101-80-999-999-7999-	Budget Expenditure	\$0	\$0	\$0	\$0
<b>Total Public Works</b>		<b>\$15,385,220</b>	<b>\$14,789,069</b>	<b>\$16,207,247</b>	<b>\$17,237,015</b>



# **COMMUNITY SERVICES**



**City of Carson**  
**Department of Community Services**  
**Fiscal Year 2019/20 Department Narrative**

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The Community Services Department delivers a significant portion of the services and programs rendered directly to the residents of the City of Carson. The Department is spearheaded by the Director, with support from the Principal Administrative Analyst and the Administrative Secretary. The Director ensures that all services and programs provided by the Department meet the social and recreational needs of Carson's diverse community. Community Services is comprised of four divisions: Congresswoman Juanita Millender-McDonald Community Center at Carson, Transportation Services, Recreation and Human Services.

**Fiscal Year 2019/20 Goals – Projected completion date for all: June 30, 2020**

- Enhance the presentation of holiday decorations in the Civic Center and the right-of-way.
- Continue to work with IT on updating/improving Community Services website
- Seek out alternative opportunities through Federal, State and Local funding, utilizing GAPS (grants/alliances/partnerships/stewardships) with agencies or organizations to off-set costs from the General Fund for capital improvements, programs, equipment and staffing
- Hire, orient, and train Community Services Registration/Reservation/Marketing positions

**Congresswoman Juanita Millender-McDonald Community Center at Carson (Community Center)**

The Community Center Division is responsible for venue services, events, and programs, and provides catering through Choura Venue Services. The Division oversees the 40,000 square foot Community Center, and is comprised of Sales and Operations sections to ensure that the entire facility is utilized to its maximum potential. Directed public relations efforts, careful planning, aggressive sales programs, and efficient operating procedures are combined to produce optimum revenues. In addition, the center houses the Transportation Services Division, Senior & Human Services programs/classes, an Early Childhood Program site and the Career Center.

**Fiscal Year 2019/20 Goals – Projected completion date for all (unless otherwise stated): June 30, 2020**

- Develop a marketing plan which will include social media and enhance marketing partnerships to showcase the Event Center and its amenities: *In FY 2018/19, this project was initiated and is ongoing for FY 2019/20.*
- Update the Event Center facility use policies: *In FY 2018/19, this endeavor was initiated and is ongoing for FY 2019/20.*
- Attend six trade shows marketing the Event Center to increase the number of paid bookings by 15%: *This goal was completed; however, staff intends to continue working toward this goal again.*

- Implement BookKing booking software to streamline the booking process for patrons: *The software was implemented as of April 30, 2019. Staff will continue to utilize the program to improve the reservation experience for all customers.*
- *Continue to use Social Tables event diagram software to maximize efficient use of staff's time, and allow for customer interactive component.*
- *Continue to schedule, coordinate and enhance City-Sponsored meetings and events.*
- *Work in conjunction with the Information Technology Department to update, improve and enhance the audio/visual resources at the Community Center: Staff has had initial discussions with IT. A Request for Proposals (RFP) process for this service will soon commence through IT, and the anticipated completion of this goal is end of calendar year 2019.*

### **Transportation Services**

Transportation Services provides Citywide transportation-related programs to the Carson community and City staff. The Division administers and manages the contract for the City's fixed-route public transit system, known as the Carson Circuit, and offers specialized transportation for seniors and disabled residents, transit support of City park programs, and regional air quality incentives. Transportation Services' primary responsibilities are comprised of:

- The Carson Circuit is the City's fixed-route bus system that serves major City destinations and feeds into regional transit lines. Operated Monday through Saturday, services are provided via both a contract and City staff.
- The North/South Shuttle operated along the City's western boundary to provide connections to the Carson Circuit and regional transit lines. City staff operated the program Monday through Friday. Due to a lack of consistent ridership, this program was discontinued in FY 2018/19.
- The Dial-A-Ride Program provides an economical taxi service to seniors and disabled residents traveling to City destinations, and designated satellite points outside Carson's boundaries.
- The BREATHE Program utilizes various incentives and strategies to encourage alternative employee commuter travel modes to the City's three major worksites and other facilities. The program complies with regional air quality goals under AQMD Rule 2202 by reducing air pollution from mobile sources.

### **Fiscal Year 2019/20 Goals**

- Continue working on a professional mobility and route study to assess the changing needs of public transit and the administration of fixed-route services in order to pursue avenues with greater operating efficiencies and improve service delivery. *Projected completion date: December 2019.*
- Work with the Division's contractors to improve and enhance bus service and bus stop/shelter maintenance in the City. *Projected completion date: Ongoing.*
- Replace 15 old/damaged bus benches with new, more aesthetically pleasing models. *Projected completion date: September 2019.*



- Install four new bus shelters in strategic locations to better accommodate passengers at stops. *Projected completion date: September 2019.*
- Complete a Request for Proposal (RFP) process, and execute a new contract for bus stop cleaning and maintenance services. *Projected completion date: October 2019.*
- Complete a Request for Proposal process, and execute a new contract for Dial-A-Ride service. *Projected completion date: April 2020.*
- *Continue to seek potential partnerships with other agencies and/or firms to provide alternative forms of mass/on-demand transportation opportunities.*

## **Recreation**

Recreation provides meaningful environmental, social, and recreational experiences to serve the City's diverse population. Specifically, the Division supports an active youth and adult sports program, day camps, and after-school programs. Recreation presents citywide special events and supports a number of local organizations that stage events as well. The Division ensures that there is adequate open space that preserves, enhances, and restores the natural environment. Finally, Recreation advocates and provides opportunities that promote mental awareness, physical fitness, and personal development.

Recreation operates 12 full-service parks, 4 mini parks, 2 swimming pools, 2 aquatic centers, 4 gymnasiums, a Boxing Center, fitness centers, and a Skate Park. City parks utilize 126.5 acres of property, containing a total of over 240,000 square feet of building space in the City. In addition, all full-service parks are staffed seven days a week with full and part-time personnel. Recreational opportunities are based on the needs of all segments of the community.

The Division's responsibilities include:

- Provide general supervision and direction of the parks, programs, functions, and personnel to ensure a high degree of quality and effectiveness in the areas of aquatics, sports, reservation services, and park operations. The section also manages budget, contract administration, commission support, grants administration, and development & implementation of a park capital improvement program.
- Program Section 1 administers and coordinates a variety of programs and special events at Dolphin Park, Dominguez Park, Veterans Park and Veterans SportsComplex. The City's Reservations Program; Aquatics Program, located at Foisia and Carson Pools, as well as Dominguez Aquatic and Hemingway Aquatic Centers; and excursions are also within this Section's jurisdiction.
- Program Section 2 administers and coordinates a variety of park programs and special events at Foisia/Scott Park, Stevenson Park, and the Fabela Chavez Boxing Center. The Section also provides various special programs for specific groups in the community: Portable Recreation, Prevention and Aftercare, Teen and Enrichment Program, Youth and Adult Sports, Kids Club, Seasonal Day Camp, Afterschool Programs and excursions.
- Program Section 3 administers and coordinates a variety of programs and special events at Anderson Park, Calas Park, Carson Park, Carriage Crest Park, Del Amo Park,

Hemingway Park, and Mills Parks. The Section also administers and coordinates various special events and excursions.

- The Division also provides support to several Commissions that are responsible for advising the Department, and making recommendations to the City Council in areas within their purview. The Commissions supported include Youth, Veterans Affairs, and Parks and Recreation.

**Fiscal Year 2019/20 Goals** – *All goals listed below are ongoing, with a projected completion date of June 30, 2020*

- Online Registration implementation starting January 2020.
- Multiple Mandatory In-Service Training with all Community Services staff.
- Complete Play Ground Audit at all park facilities, with Public Works as lead
- Ongoing full implementation of NAYS with Coach, Parents and Players in Basketball, Baseball/Softball, Soccer and Flag Football.
- Develop an Annual Maintenance Master Calendar with Public Works.
- Continued Implementation of Special Events and Programs using PDP and Blue Print with full financial accountability including insurance, service agreements, and booth rental agreements.
- Offer new and unique Recreation programs and classes that will increase participation in programming by 10%.

## **Human Services**

Human Services plans, administers, and coordinates the City's extensive senior social service programs: Senior Recreation Program, Senior Services Program, Senior Assisted Living Program, and the Senior Citizen Technology Center. In addition, the Section manages the Early Childhood Education Program, Therapeutic Recreation, Youth Services and the Joseph B. Jr. and Mary Anne O'Neal Stroke Center. Community services, citywide cultural enrichment programs, fine arts and educational programs, and activities that promote special interest, understanding and participation in the arts are also within its jurisdiction. Programs provided by Human Services include:

- Commissions that are supported by the Section include the Senior Citizens Advisory, the Cultural Arts Commission, the Carson Historical Committee, and the Community Civic Engagement Board. These Commissions are responsible for advising the Section and Department, and making recommendations to the City Council in areas within their purview.
- Senior Recreation offers fun and exciting activities and classes to engage our senior community age 50 years and over stay active, physically and mentally. It provides recreational, social and fitness programs and services through a variety of classes and activities and conducts events and excursions of special interest.
- Therapeutic Recreation is designed to meet the recreational, social, and physical needs of individuals with disabilities. Our activities and events have an emphasis on quality programming, inclusion, and skill building. The trained staff at the City of Carson focuses on improving the quality of life for all participants in an enjoyable and safe environment. Senior Services provides information and referral services, tax services,

homeowner renter's assistance, legal referral, equipment loan, homemaker/handyman, and a nutrition program in conjunction with the Carson/Torrance YMCA.

- The Joseph B. Jr. and Mary Anne O'Neal Stroke Center offers ongoing group and individual activities, occupational therapy, speech therapy, and social activities to promote the continuing recovery of stroke survivors.
- Senior Assisted Living provides services that assist in maintaining safety and independence for seniors. Services provided include, but are not limited to, information and referrals, case management, in-home supportive services, telephone reassurance, geriatric aide programs, respite care, nutrition and the E.A.R.S. (Emergency Alert Response System) program.
- The Senior Citizens Technology Center offers instructional programs in basic personal computer use, such as word processing, spreadsheets, and the Internet.
- The Early Childhood Education Program provides a curriculum based on pre-kindergarten guidelines developed by the State of California Department of Education for children three to five years of age. The emphasis of the program is learning through "hands-on" experiences.
- The Special Interest Class Program presents quality programs and classes to meet the needs of Carson residents and the public in general.
- The Cultural Arts Program is dedicated to the presentation of comprehensive fine arts classes and events to the citizens of Carson. These events are designed to meet the diverse fine arts needs of the City of Carson's population.
- The Youth Services Program is actively involved in the intervention and prevention of delinquency among Carson Teens. Programs include Hands Without Guns, Gang Prevention, Anger Management classes for teens, Case Management for Parents, Youth and the Law, and Positive Choices.

**Fiscal Year 2019/20 Goals** – *Projected completion date for all: June 30, 2020*

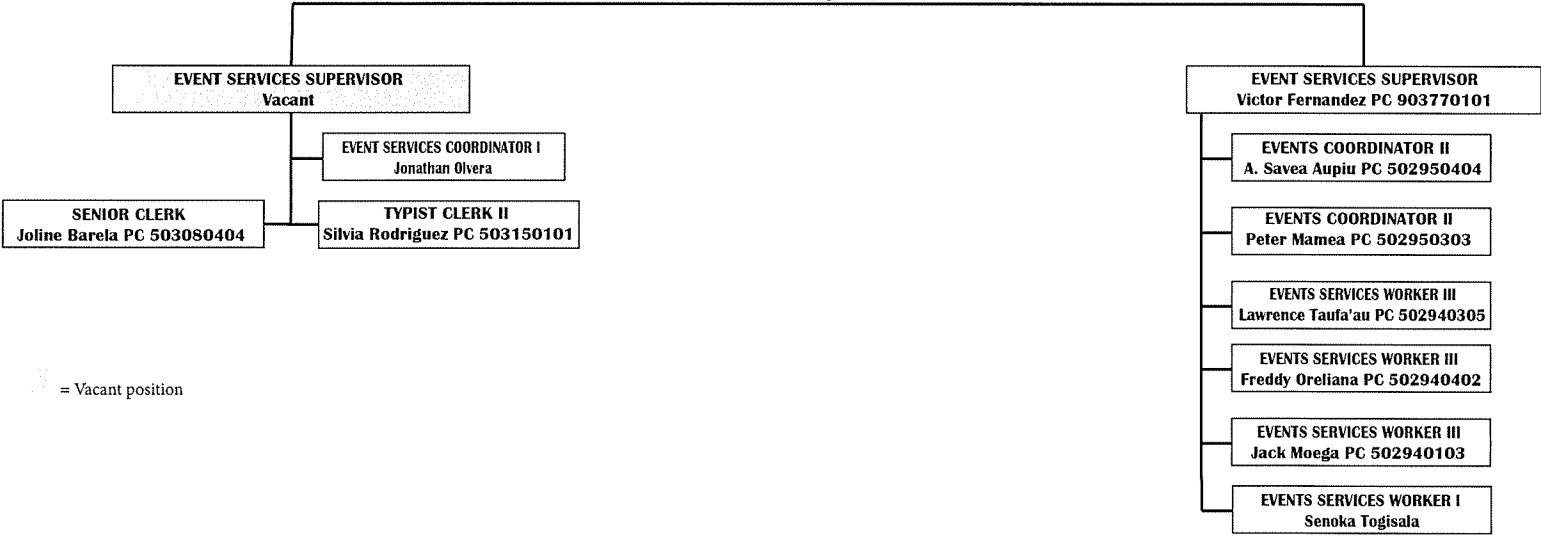
- Improve outreach efforts of Human Services programs and services to increase the number of participant referrals by 5%.
- Utilize all marketing techniques to increase attendance at Human Services programs by 10%.
- Expand the Specials Interest Classes by exploring the option of contracting services through independent contractors.



**CITY OF CARSON  
COMMUNITY SERVICES DEPARTMENT  
COMMUNITY CENTER (CURRENT) AS OF: 4-25-19**

**COMMUNITY CENTER MANAGER  
Adrian Reynosa PC 904840101**

**DIVISION SECRETARY  
Susan Nursement PC 504420303**

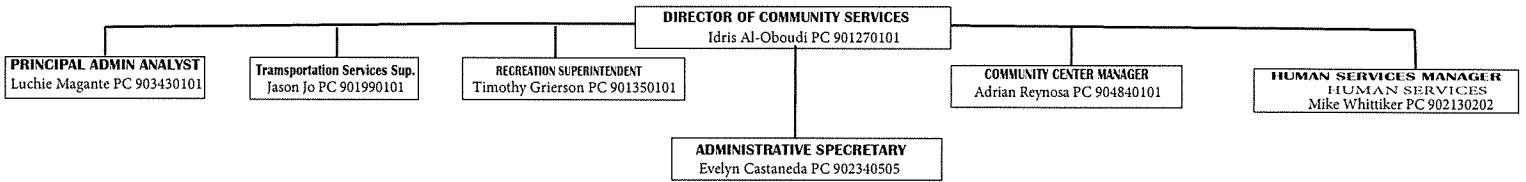


☐ = Vacant position

\*All Full Time positions unless Class Code (CC) has P.T. (Part-time position) labeled



**CITY OF CARSON  
COMMUNITY SERVICES DEPARTMENT  
(CURRENT) AS OF: 4/25/19**



\*All Full Time positions unless Class Code (CC) has P.T. (Part-time position) labeled





- Establish Tree Care program
- Develop a Landscape Master Plan
- Plant 1,000 trees in residential neighborhoods
- Complete a Facilities Condition Assessment
- Recommend updates to ordinances, policies and procedures related to Public Works
- Secure additional grant funding
- Increase staff training and solidify succession planning
- Implement Sign Management and Tree Management Software for internal users
- Update Oil Pipeline Franchise Ordinance



Classification	FY16-17	FY17-18	FY18-19	FY19-20
	Funded	Funded	Funded	Funded
DIRECTOR OF COMMUNITY SERVICES	1.00	1.00	1.00	1.00
SUPERINTENDENT, RECREATION	1.00	1.00	1.00	1.00
MANAGER, COMMUNITY CENTER	1.00	1.00	1.00	1.00
MANAGER, HUMAN SERVICES	-	-	1.00	1.00
MANAGER, RECREATION PROGRAM	3.00	3.00	3.00	3.00
SUPERVISOR, AQUATICS PROGRAM	1.00	1.00	1.00	1.00
SUPERVISOR, COMMUNITY CENTER	1.00	1.00	-	-
SUPERVISOR, EARLY CHILDHOOD PRGM	1.00	1.00	1.00	1.00
SUPERVISOR, EVENTS	1.00	1.00	-	-
SUPERVISOR, EVENT SERVICES	-	-	2.00	2.00
SUPERVISOR, RECREATION CENTER	10.00	10.00	10.00	10.00
SUPERVISOR, SENIOR RECREATION CENTER	3.00	3.00	3.00	3.00
SUPERVISOR, TRANSPORTATION	1.00	1.00	1.00	1.00
PROGRAM MANAGER-COMM SERVICES	1.00	1.00	1.00	1.00
PRINCIPAL ANALYST	-	-	1.00	1.00
SENIOR ADMINISTRATIVE ANALYST	1.00	1.00	-	-
SENIOR ADMINISTRATIVE SPECIALIST	-	-	1.00	1.00
ADMINISTRATIVE SPECIALIST	1.00	1.00	-	-
COORDINATOR, ADULT SPORTS	1.00	1.00	1.00	1.00
COORDINATOR, RECREATION PERMITS	1.00	1.00	1.00	1.00
COORDINATOR, REGISTRATION/RESERV	-	-	1.00	1.00
COORDINATOR, SENIOR ASSISTED LIVING	1.00	1.00	1.00	1.00
COORDINATOR, SENIOR SERVICES	1.00	1.00	1.00	1.00
COORDINATOR, SENIORS REC PROGRAM	1.00	1.00	1.00	1.00
COORDINATOR, SPEC NEEDS REC	1.00	1.00	1.00	1.00
COORDINATOR, TRANSPORTATION	2.00	2.00	2.00	2.00
COORDINATOR, YOUTH SPORTS	1.00	1.00	1.00	1.00
ADMINISTRATIVE SECRETARY	1.00	1.00	1.00	1.00
COORDINATOR, EVENTS	3.00	3.00	-	-
COORDINATOR, EVENT SERVICES	-	-	3.00	3.00
SENIOR ACCOUNT CLERK	2.00	2.00	2.00	2.00
ASST RECREATION COORDINATOR	2.00	2.00	2.00	2.00
DIVISION SECRETARY	2.00	2.00	2.00	2.00
SENIOR BUS DRIVER	3.00	3.00	3.00	3.00
EVENT SERVICES WORKER	4.00	4.00	4.00	4.00
EARLY CHILDHOOD INSTRUCTOR	3.00	3.00	3.00	3.00
KIDS CLUB SITE DIRECTOR	1.00	1.00	1.00	1.00
SENIOR CLERK	3.00	3.00	3.00	3.00
TYPIST CLERK	3.00	3.00	3.00	3.00
<b>Subtotal Full-Time</b>	<b>63.00</b>	<b>63.00</b>	<b>65.00</b>	<b>65.00</b>
EARLY CHILDHOOD INSTRUCTOR (PT)	0.50	0.50	0.50	0.50
RECREATION COORDINATOR (PT)	0.50	0.50	0.50	0.50
ASSISTANT REC CENTER SUPERVISOR (PT)	0.50	0.50	0.50	0.50
MARKETING/SOCIAL MEDIA ASSISTANT (PT)	-	-	1.00	1.00
Other Part-Time Staff	112.00	112.00	112.00	112.00
<b>Grand Total FTE</b>	<b>64.50</b>	<b>64.50</b>	<b>66.50</b>	<b>66.50</b>

*One part-time employee = 0.5 FTE*



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-901-100-5sum	Employee Comp	\$310,286	\$320,215	\$437,502	\$559,647
101-90-901-100-6003-	CS Mgt&Contrl Printing	\$0	\$0	\$0	\$0
101-90-901-100-6004-	CS Mgt&Contrl Pro Svcs	\$111,450	\$28,728	(\$8,220)	\$1,150
101-90-901-100-6006-	CS Mgt&Contrl CityMember	\$425	\$15	\$4	\$2,000
101-90-901-100-6008-	CS Mgt&Contrl Advertise	\$189	\$0	\$0	\$0
101-90-901-100-6009-	CS Mgt&Contrl Supplies	\$12,718	\$2,278	\$14,268	\$6,000
101-90-901-100-6011-	CS Mgt&Contrl Telephone	\$533	\$1,124	\$1,091	\$1,300
101-90-901-100-6013-	CS Mgt&Contrl Auto Allow	\$2,286	\$6,000	\$6,000	\$6,500
101-90-901-100-6014-	CS Mgt&Contrl ConfTravel	\$867	\$2,216	\$898	\$11,500
101-90-901-100-6017-	CS Mgt&Contrl Subs & Pubs	\$20	\$0	\$0	\$100
101-90-901-100-6020-	CS Mgt&Contrl CPUExp	\$0	\$0	\$0	\$0
101-90-901-100-6056-	CS Mgt&Contrl Training	\$463	\$882	\$1,374	\$2,200
101-90-901-100-7001-	CS Mgt&Contrl Maint&Rep	\$0	\$0	\$0	\$0
101-90-901-100-8004-	CS Management & Control Equip	\$0	\$0	\$0	\$0
101-90-930-101-5sum	Employee Comp	\$2,100,779	\$1,781,857	\$1,807,488	\$2,086,674
101-90-930-101-6003-	CS Operations Printing	\$3,415	\$375	\$123	\$1,000
101-90-930-101-6004-	CS Operations Pro Svcs	\$56,649	\$36,616	\$52,583	\$155,050
101-90-930-101-6006-	CS Operations CityMember	\$0	\$335	\$935	\$700
101-90-930-101-6008-	CS Operations Advertise	\$8,941	\$17,398	\$5,146	\$20,000
101-90-930-101-6009-	CS Operations Supplies	\$96,604	\$77,518	\$54,684	\$73,750
101-90-930-101-6011-	CS Operations Telephone	\$15,375	\$12,965	\$12,852	\$11,500
101-90-930-101-6014-	CS Operations ConfTravel	\$1,471	\$15	\$4,744	\$4,000
101-90-930-101-6016-	CS Operations EE Uniform	\$6,968	\$7,062	\$4,043	\$8,000
101-90-930-101-6019-	CS Operations MiscFees	\$40	\$8	\$0	\$0
101-90-930-101-6020-	CS Operations CPUExp	\$0	\$0	\$0	\$0
101-90-930-101-6056-	CS Operations Training	\$199	\$50	\$1,437	\$2,000
101-90-930-101-6077-	CS Operations Gas	\$25,038	\$18,849	\$22,625	\$22,000
101-90-930-101-6078-	CS Operations Electric	\$185,164	\$170,312	\$207,968	\$212,000
101-90-930-101-7001-	CS Operations Maint&Rep	\$16,778	\$5,156	\$11,337	\$4,000
101-90-930-101-7002-	CS Operations Equip Rent	\$42,184	\$64,015	\$59,405	\$44,999
101-90-930-101-7003-	CS Operations Vehicle Lease	\$38	\$0	\$0	\$0
101-90-930-101-8007-	CS Operation Furniture&Fixture	\$0	\$0	\$0	\$0
101-90-930-925-6004-	CS Equip Rent Pro Svcs	\$0	\$0	\$0	\$0
101-90-930-925-6009-	CS Equip Rent Supplies	\$0	\$0	\$0	\$0
101-90-930-925-6011-	CS Equip Rent Telephone	\$0	\$78	\$398	\$0
101-90-930-925-7001-	CS Equip Rent Maint&Rep	\$0	\$0	\$0	\$0
101-90-930-925-7002-	CS Equip Rent Equip Rent	\$0	\$0	\$0	\$0



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-940-100-5sum	Employee Comp	\$59,324	\$60,278	\$113,986	\$118,143
101-90-940-100-6004-	CS Mgt&Contrl Pro Svcs	\$0	\$0	\$0	\$0
101-90-940-100-6007-	CS Mgt&Contrl ExcursFees	\$15,065	\$0	\$747	\$0
101-90-940-100-6009-	CS Mgt&Contrl Supplies	\$0	\$0	\$0	\$0
101-90-940-100-6011-	CS Mgt&Contrl Telephone	\$60	\$15	\$0	\$0
101-90-940-100-6020-	CS Mgt&Contrl CPUExp	\$0	\$0	\$0	\$0
101-90-940-101-6001-	CS Operations CityBusUse	\$530	\$0	\$24,650	\$0
101-90-940-101-6004-	CS Operations Pro Svcs	\$13,678	\$49,282	\$113,187	\$51,500
101-90-940-101-6007-	CS Operations ExcursFees	\$52,216	\$77,473	\$63,177	\$0
101-90-940-101-6008-	Advertising	\$0	\$360	\$56	\$0
101-90-940-101-6009-	CS Operations Supplies	\$1,727	\$1,341	\$1,036	\$0
101-90-940-101-6014-	CS Operations ConfTravel	\$615	\$0	\$0	\$0
101-90-940-101-6020-	CS Operations CPUExp	\$0	\$0	\$0	\$0
101-90-940-101-6801-	CS Operations TransReimb	(\$61,457)	(\$104,070)	(\$103,923)	(\$77,000)
101-90-940-101-7001-	CS Operations Maint&Rep	\$0	\$655	\$8,135	\$20,000
101-90-940-101-7005-	CS Operations Diesel Fuel	\$4,657	\$3,592	\$0	\$11,000
101-90-950-101-5sum	Employee Comp	\$1,215,754	\$1,140,541	\$1,119,824	\$1,111,755
101-90-950-101-6001-	CS Operations CityBusUse	\$0	\$550	\$0	\$0
101-90-950-101-6003-	CS Operations Printing	\$148	\$412	\$100	\$1,500
101-90-950-101-6004-	CS Operations Pro Svcs	\$14,408	\$15,630	\$3,383	\$77,300
101-90-950-101-6006-	CS Operations CityMember	\$210	\$726	\$567	\$2,800
101-90-950-101-6007-	CS Operations ExcursFees	\$0	\$0	\$135	\$0
101-90-950-101-6008-	CS Operations Advertise	\$0	\$0	\$0	\$0
101-90-950-101-6009-	CS Operations Supplies	\$12,511	\$33,152	\$33,139	\$35,498
101-90-950-101-6011-	CS Operations Telephone	\$4,607	\$4,762	\$4,552	\$2,943
101-90-950-101-6013-	CS Operations Auto Allow	\$1,723	\$1,418	\$1,281	\$2,338
101-90-950-101-6014-	CS Operations ConfTravel	\$969	\$28	\$1,044	\$9,000
101-90-950-101-6016-	CS Operations EE Uniform	\$1,034	\$1,573	\$718	\$21,800
101-90-950-101-6019-	CS Operations MiscFees	\$1,027	\$300	\$856	\$3,500
101-90-950-101-6020-	CS Operations CPUExp	\$0	\$0	\$0	\$0
101-90-950-101-6030-	CS Operations Other Ins	\$0	\$0	\$0	\$0
101-90-950-101-6056-	CS Operations Training	\$808	\$2,911	\$11,115	\$24,800
101-90-950-101-6078-	CS Operations Electric	\$502	\$285	\$0	\$600
101-90-950-101-6999-	CS Operations Other	\$0	\$0	\$0	\$0
101-90-950-101-7001-	CS Operations Maint&Rep	\$60	\$0	\$0	\$1,900
101-90-950-101-7002-	CS Operations Equip Rent	\$0	\$0	\$0	\$0
101-90-950-101-7006-	CS Operations Unleaded Gas	\$0	\$0	\$0	\$1,500





ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-950-101-7007-	CS Operations CNG	\$3,574	\$0	\$0	\$3,500
101-90-950-101-8006-	CS Operations Equip/Software	\$0	\$0	\$0	\$0
101-90-950-101-9401-	CS Operations Transfers Out	\$0	\$503,029	\$338,500	\$0
101-90-950-150-5sum	Employee Comp	\$311,643	\$225,067	\$245,053	\$355,951
101-90-950-150-6001-	CS Foisia Pk CityBusUse	\$0	\$571	\$298	\$0
101-90-950-150-6004-	CS Foisia Pk Pro Svcs	\$309	\$927	\$0	\$3,000
101-90-950-150-6006-	CS Foisia Pk CityMember	\$53	\$198	\$167	\$300
101-90-950-150-6007-	CS Foisia Pk ExcursFees	\$429	\$0	\$1,548	\$0
101-90-950-150-6009-	CS Foisia Pk Supplies	\$9,249	\$34,163	\$10,283	\$27,250
101-90-950-150-6011-	CS Foisia Pk Telephone	\$2,724	\$3,480	\$2,379	\$2,500
101-90-950-150-6013-	Auto Allowance/Mileage	\$0	\$506	\$1,240	\$200
101-90-950-150-6014-	CS Foisia Pk ConfTravel	\$0	\$0	\$0	\$0
101-90-950-150-6016-	CS Foisia Pk EE Uniform	\$29	\$102	\$393	\$800
101-90-950-150-6020-	CS Foisia Pk CPUExp	\$0	\$0	\$0	\$400
101-90-950-150-6056-	CS Foisia Pk Training	\$24	\$85	\$60	\$500
101-90-950-150-6077-	CS Foisia Park Gas	\$1,406	\$1,692	\$1,341	\$0
101-90-950-150-6078-	CS Foisia Park Electric	\$28,804	\$20,097	\$26,754	\$0
101-90-950-150-7002-	CS Foisia Pk Equip Rent	\$0	\$0	\$0	\$0
101-90-950-151-5sum	Employee Comp	\$274,902	\$142,523	\$145,242	\$118,581
101-90-950-151-6001-	CS Carson Pk CityBusUse	\$2,683	\$1,190	\$760	\$500
101-90-950-151-6004-	CS Carson Pk Pro Svcs	\$3,272	\$2,842	\$1,917	\$5,000
101-90-950-151-6006-	CS Carson Pk CityMember	\$218	\$178	\$245	\$300
101-90-950-151-6007-	CS Carson Pk ExcursFees	\$429	\$0	\$0	\$500
101-90-950-151-6009-	CS Carson Pk Supplies	\$16,232	\$30,359	\$16,149	\$28,650
101-90-950-151-6011-	CS Carson Pk Telephone	\$6,056	\$5,519	\$5,691	\$4,000
101-90-950-151-6013-	CS Carson Pk Auto Allow	\$33	\$133	\$0	\$0
101-90-950-151-6014-	Conference and Travel	\$0	\$0	\$0	\$0
101-90-950-151-6016-	CS Carson Pk EE Uniform	\$806	\$135	\$309	\$600
101-90-950-151-6019-	CS Carson Pk MiscFees	\$584	\$584	\$0	\$0
101-90-950-151-6020-	CS Carson Pk CPUExp	\$0	\$0	\$0	\$0
101-90-950-151-6056-	CS Carson Pk Training	\$54	\$234	\$30	\$500
101-90-950-151-6077-	CS Carson Park Gas	\$2,203	\$1,472	\$1,765	\$1,500
101-90-950-151-6078-	CS Carson Park Electric	\$60,439	\$56,784	\$80,039	\$86,800
101-90-950-151-7001-	CS Carson Pk Maint&Rep	\$0	\$0	\$0	\$0
101-90-950-151-7002-	CS Carson Pk Equip Rent	\$0	\$0	\$0	\$0
101-90-950-152-5sum	Employee Comp	\$5,337	\$1,771	\$56	\$1,560
101-90-950-152-6003-	CS PkRec Comm Printing	\$0	\$0	\$0	\$0



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-950-152-6004-	Professional Services	\$452	\$0	\$0	\$0
101-90-950-152-6009-	CS PkRec Comm Supplies	\$0	\$44	\$526	\$350
101-90-950-152-6011-	CS PkRec Comm Telephone	\$7	\$6	\$0	\$0
101-90-950-152-6014-	Conference and Travel	\$0	\$0	\$0	\$0
101-90-950-152-6016-	Employee Uniform	\$0	\$0	\$0	\$0
101-90-950-152-6056-	Training	\$0	\$0	\$0	\$0
101-90-950-152-6157-	CS PkRec Comm Stipend	\$2,275	\$1,855	\$2,975	\$5,040
101-90-950-159-5sum	Employee Comp	\$223,497	\$214,128	\$226,145	\$217,837
101-90-950-159-6001-	CS Heming Pk CityBusUse	\$1,180	\$2,873	\$2,150	\$1,400
101-90-950-159-6003-	CS Heming Pk Printing	\$0	\$0	\$0	\$0
101-90-950-159-6004-	CS Heming Pk Pro Svcs	\$329	\$157	\$0	\$400
101-90-950-159-6006-	CS Heming Pk CityMember	\$73	\$203	\$203	\$450
101-90-950-159-6007-	CS Heming Pk ExcursFees	\$429	\$440	\$969	\$1,000
101-90-950-159-6009-	CS Heming Pk Supplies	\$7,173	\$11,763	\$6,354	\$7,350
101-90-950-159-6011-	CS Heming Pk Telephone	\$3,154	\$3,353	\$2,912	\$1,800
101-90-950-159-6013-	CS Heming Pk Auto Allow	\$1,640	\$1,399	\$1,207	\$200
101-90-950-159-6014-	CS Heming Pk ConfTravel	\$0	\$0	\$0	\$0
101-90-950-159-6016-	CS Heming Pk EE Uniform	\$76	\$164	\$337	\$550
101-90-950-159-6019-	CS Heming Pk MiscFees	\$5,469	\$0	\$0	\$3,000
101-90-950-159-6020-	CS Heming Pk CPUExp	\$0	\$0	\$0	\$0
101-90-950-159-6056-	CS Heming Pk Training	\$30	\$30	\$45	\$500
101-90-950-159-6078-	CS Hemingway Park Electric	\$11,975	\$8,453	\$9,639	\$12,600
101-90-950-159-7002-	CS Heming Pk Equip Rent	\$0	\$0	\$0	\$0
101-90-950-163-5sum	Employee Comp	\$59,374	\$59,901	\$69,805	\$58,174
101-90-950-163-6004-	CS Boxing Ctr Pro Svcs	\$500	\$125	\$9,646	\$1,500
101-90-950-163-6006-	CS Boxing Ctr CityMember	\$790	\$535	\$645	\$1,000
101-90-950-163-6008-	Advertising	\$0	\$0	\$0	\$0
101-90-950-163-6009-	CS Boxing Ctr Supplies	\$3,716	\$9,154	\$11,925	\$14,135
101-90-950-163-6016-	CS Boxing Ctr EE Uniform	\$0	\$0	\$0	\$150
101-90-950-163-6019-	Miscellaneous Fees	\$0	\$0	\$0	\$500
101-90-950-163-6020-	CS Boxing Ctr CPUExp	\$0	\$0	\$0	\$0
101-90-950-252-5sum	Employee Comp	\$224,102	\$205,547	\$212,761	\$224,248
101-90-950-252-6001-	CS Del Amo Pk CityBusUse	\$415	\$240	\$298	\$1,000
101-90-950-252-6004-	CS Del Amo Pk Pro Svcs	\$416	\$107	\$0	\$0
101-90-950-252-6006-	CS Del Amo Pk CityMember	\$53	\$178	\$227	\$850
101-90-950-252-6007-	CS Del Amo Pk ExcursFees	\$429	\$440	(\$601)	\$1,000
101-90-950-252-6009-	CS Del Amo Pk Supplies	\$5,156	\$10,493	\$7,702	\$8,550



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-950-252-6011-	CS Del Amo Pk Telephone	\$965	\$1,001	\$838	\$1,200
101-90-950-252-6016-	CS Del Amo Pk EE Uniform	\$235	\$205	\$645	\$700
101-90-950-252-6020-	CS Del Amo Pk CPUExp	\$0	\$0	\$0	\$0
101-90-950-252-6056-	CS Del Amo Pk Training	\$84	\$30	\$90	\$500
101-90-950-252-6077-	CS Del Amo Park Gas	\$381	\$467	\$599	\$1,000
101-90-950-252-6078-	CS Del Amo Park Electric	\$13,553	\$9,172	\$9,401	\$13,200
101-90-950-252-7002-	CS Del Amo Pk Equip Rent	\$0	\$0	\$0	\$500
101-90-950-253-5sum	Employee Comp	\$275,282	\$236,217	\$257,603	\$130,905
101-90-950-253-6001-	CS StevensnPk CityBusUse	\$580	\$190	\$550	\$0
101-90-950-253-6004-	CS StevensnPk Pro Svcs	\$856	\$159	\$650	\$2,000
101-90-950-253-6006-	CS StevensnPk CityMember	\$53	\$178	\$227	\$450
101-90-950-253-6007-	CS StevensnPk ExcursFees	\$429	\$509	\$1,107	\$500
101-90-950-253-6009-	CS StevensnPk Supplies	\$4,144	\$11,365	\$7,169	\$8,700
101-90-950-253-6011-	CS StevensnPk Telephone	\$1,460	\$1,521	\$1,353	\$1,000
101-90-950-253-6013-	Auto Allowance/Mileage	\$0	\$0	\$0	\$100
101-90-950-253-6014-	Conference and Travel	\$0	\$0	\$0	\$0
101-90-950-253-6016-	CS StevensnPk EE Uniform	\$238	\$0	\$56	\$450
101-90-950-253-6017-	CS StevensnPk Subs & Pubs	\$0	\$0	\$0	\$0
101-90-950-253-6020-	CS StevensnPk CPUExp	\$0	\$0	\$0	\$0
101-90-950-253-6056-	CS StevensnPk Training	\$54	\$85	\$75	\$500
101-90-950-253-6077-	CS Stevenson Park Gas	\$1,183	\$989	\$1,443	\$1,350
101-90-950-253-6078-	CS Stevenson Park Electric	\$2,733	\$1,788	\$2,719	\$2,700
101-90-950-253-7002-	CS StevensnPk Equip Rent	\$0	\$0	\$0	\$0
101-90-950-254-5sum	Employee Comp	\$185,706	\$179,858	\$195,425	\$196,512
101-90-950-254-6001-	CS DominguezP CityBusUse	\$1,088	\$320	\$1,426	\$600
101-90-950-254-6004-	CS DominguezP Pro Svcs	\$538	\$204	\$0	\$1,000
101-90-950-254-6006-	CS DominguezP CityMember	\$53	\$178	\$227	\$300
101-90-950-254-6007-	CS DominguezP ExcursFees	\$429	\$0	\$25	\$500
101-90-950-254-6009-	CS DominguezP Supplies	\$6,474	\$10,173	\$2,559	\$6,750
101-90-950-254-6011-	CS DominguezP Telephone	\$368	\$1,155	\$630	\$500
101-90-950-254-6013-	Auto Allowance/Mileage	\$0	\$131	\$0	\$0
101-90-950-254-6014-	CS DominguezP ConfTravel	\$0	\$0	\$0	\$0
101-90-950-254-6016-	CS DominguezP EE Uniform	\$705	\$0	\$112	\$750
101-90-950-254-6020-	CS DominguezP CPUExp	\$0	\$0	\$0	\$0
101-90-950-254-6056-	CS DominguezP Training	\$24	\$204	\$60	\$500
101-90-950-254-6077-	CS Dominguez Park Gas	\$573	\$287	\$390	\$650
101-90-950-254-6078-	CS Dominguez Park Electric	\$24,104	\$17,326	\$26,259	\$25,000



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-950-254-7002-	CS DominguezP Equip Rent	\$0	\$0	\$0	\$0
101-90-950-256-5sum	Employee Comp	\$187,996	\$171,843	\$10,575	\$116,097
101-90-950-256-6001-	CS C Crest Pk CityBusUse	\$0	\$0	\$550	\$300
101-90-950-256-6004-	CS C Crest Pk Pro Svcs	\$54	\$17	\$0	\$500
101-90-950-256-6006-	CS C Crest Pk CityMember	\$203	\$328	\$203	\$300
101-90-950-256-6007-	CS C Crest Pk ExcursFees	\$429	\$0	\$0	\$1,000
101-90-950-256-6009-	CS C Crest Pk Supplies	\$4,018	\$7,840	\$292	\$6,500
101-90-950-256-6011-	CS C Crest Pk Telephone	\$932	\$985	\$818	\$500
101-90-950-256-6014-	Conference and Travel	\$0	\$0	\$0	\$0
101-90-950-256-6016-	CS C Crest Pk EE Uniform	\$101	\$62	\$0	\$500
101-90-950-256-6019-	CS C Crest Pk MiscFees	\$1,406	\$0	\$0	\$800
101-90-950-256-6020-	CS C Crest Pk CPUExp	\$0	\$0	\$0	\$0
101-90-950-256-6056-	CS C Crest Pk Training	\$84	\$55	\$0	\$500
101-90-950-256-6077-	CS Carriage Crest Park Gas	\$482	\$390	\$380	\$450
101-90-950-256-6078-	CS Carriage Crest ParkElectric	\$4,224	\$2,739	\$2,256	\$4,200
101-90-950-256-7002-	CS C Crest Pk Equip Rent	\$0	\$0	\$0	\$0
101-90-950-257-5sum	Employee Comp	\$229,189	\$138,538	\$140,050	\$154,928
101-90-950-257-6001-	CS AndersonPk CityBusUse	\$0	\$570	\$0	\$500
101-90-950-257-6004-	CS AndersonPk Pro Svcs	\$54	\$97	\$0	\$500
101-90-950-257-6006-	CS AndersonPk CityMember	\$53	\$53	\$227	\$200
101-90-950-257-6007-	CS AndersonPk ExcursFees	\$429	\$0	\$0	\$1,000
101-90-950-257-6009-	CS AndersonPk Supplies	\$5,940	\$9,265	\$4,336	\$16,500
101-90-950-257-6011-	CS AndersonPk Telephone	\$1,094	\$1,164	\$981	\$800
101-90-950-257-6013-	Auto Allowance/Mileage	\$200	\$0	\$0	\$300
101-90-950-257-6014-	Conference and Travel	\$0	\$0	\$0	\$0
101-90-950-257-6016-	CS AndersonPk EE Uniform	\$678	\$34	\$1,278	\$600
101-90-950-257-6019-	CS AndersonPk MiscFees	\$238	\$238	\$0	\$300
101-90-950-257-6020-	CS AndersonPk CPUExp	\$0	\$0	\$0	\$0
101-90-950-257-6056-	CS AndersonPk Training	\$0	\$25	\$30	\$500
101-90-950-257-6077-	CS Anderson Park Gas	\$311	\$223	\$310	\$350
101-90-950-257-6078-	CS Anderson Park Electric	\$12,712	\$8,662	\$8,839	\$12,300
101-90-950-257-7002-	CS AndersonPk Equip Rent	\$0	\$0	\$0	\$0
101-90-950-258-5sum	Employee Comp	\$232,028	\$224,416	\$229,027	\$226,090
101-90-950-258-6001-	CS Calas Pk CityBusUse	\$1,200	\$190	\$0	\$500
101-90-950-258-6004-	CS Calas Pk Pro Svcs	(\$122)	\$187	\$0	\$500
101-90-950-258-6006-	CS Calas Pk CityMember	\$53	\$53	\$227	\$300
101-90-950-258-6007-	CS Calas Pk ExcursFees	\$429	\$440	\$1,390	\$500





ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-950-258-6009-	CS Calas Pk Supplies	\$3,966	\$10,053	\$5,890	\$5,500
101-90-950-258-6011-	CS Calas Pk Telephone	\$1,521	\$1,555	\$1,439	\$700
101-90-950-258-6013-	CS Calas Pk Auto Allow	\$0	\$0	\$0	\$0
101-90-950-258-6014-	Conference and Travel	\$0	\$0	\$0	\$0
101-90-950-258-6016-	CS Calas Pk EE Uniform	\$0	\$85	\$55	\$500
101-90-950-258-6019-	CS Calas Pk MiscFees	\$242	\$238	\$0	\$238
101-90-950-258-6020-	CS Calas Pk CPUExp	\$0	\$0	\$0	\$0
101-90-950-258-6056-	CS Calas Pk Training	\$24	\$85	\$60	\$500
101-90-950-258-6077-	CS Calas Park Gas	\$436	\$503	\$364	\$450
101-90-950-258-6078-	CS Calas Park Electric	\$9,323	\$5,682	\$7,245	\$8,500
101-90-950-258-6079-	CS Calas Park Water	\$1,846	\$1,923	\$1,820	\$1,850
101-90-950-258-6090-	CS Calas Park Bank Service Fee	\$463	\$0	\$0	\$0
101-90-950-258-7002-	CS Calas Pk Equip Rent	\$0	\$0	\$0	\$0
101-90-950-260-5sum	Employee Comp	\$246,516	\$255,257	\$237,508	\$234,771
101-90-950-260-6001-	CS Vets Pk CityBusUse	\$0	\$0	\$0	\$500
101-90-950-260-6004-	CS Vets Pk Pro Svcs	\$54	\$219	\$0	\$500
101-90-950-260-6006-	CS Vets Pk CityMember	\$73	\$203	\$53	\$450
101-90-950-260-6007-	CS Vets Pk ExcursFees	\$429	\$0	\$0	\$500
101-90-950-260-6009-	CS Vets Pk Supplies	\$4,905	\$16,456	\$4,766	\$14,000
101-90-950-260-6011-	CS Vets Pk Telephone	\$4,439	\$4,702	\$3,767	\$3,000
101-90-950-260-6013-	CS Vets Pk Auto Allow	\$423	\$433	\$0	\$250
101-90-950-260-6014-	Conference and Travel	\$0	\$0	\$0	\$0
101-90-950-260-6016-	CS Vets Pk EE Uniform	\$587	\$39	\$0	\$1,500
101-90-950-260-6020-	CS Vets Pk CPUExp	\$0	\$0	\$0	\$0
101-90-950-260-6056-	CS Vets Pk Training	\$60	\$540	\$60	\$500
101-90-950-260-6078-	CS Veterans Park Electric	\$772	\$548	\$368	\$800
101-90-950-260-7002-	CS Vets Pk Equip Rent	\$0	\$0	\$0	\$0
101-90-950-261-5sum	Employee Comp	\$191,720	\$184,352	\$195,503	\$199,055
101-90-950-261-6001-	CS Mills Pk CityBusUse	\$0	\$0	\$298	\$300
101-90-950-261-6004-	CS Mills Pk Pro Svcs	\$54	\$24	\$0	\$250
101-90-950-261-6006-	CS Mills Pk CityMember	\$53	\$178	\$245	\$450
101-90-950-261-6007-	CS Mills Pk ExcursFees	\$429	\$0	\$1,548	\$750
101-90-950-261-6009-	CS Mills Pk Supplies	\$2,291	\$10,268	\$6,066	\$6,800
101-90-950-261-6011-	CS Mills Pk Telephone	\$942	\$1,121	\$953	\$700
101-90-950-261-6013-	Auto Allowance/Mileage	\$0	\$0	\$0	\$150
101-90-950-261-6014-	Conference and Travel	\$0	\$0	\$0	\$0
101-90-950-261-6016-	CS Mills Pk EE Uniform	\$0	\$68	\$56	\$1,000



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-950-261-6019-	CS Mills Pk MiscFees	\$238	\$238	\$0	\$300
101-90-950-261-6020-	CS Mills Pk CPUExp	\$0	\$0	\$0	\$0
101-90-950-261-6056-	CS Mills Pk Training	\$30	\$30	\$0	\$500
101-90-950-261-6077-	CS Mills Park Gas	\$347	\$365	\$362	\$350
101-90-950-261-6078-	CS Mills Park Electric	\$14,426	\$9,975	\$11,764	\$15,000
101-90-950-261-7002-	CS Mills Pk Equip Rent	\$0	\$0	\$0	\$0
101-90-950-267-6003-	CS Sr Service Printing	\$0	\$0	\$0	\$0
101-90-950-267-6004-	CS Sr Service Pro Svcs	\$0	\$0	\$0	\$0
101-90-950-267-6009-	CS Sr Service Supplies	\$0	\$0	\$0	\$0
101-90-950-267-7002-	CS Sr Service Equip Rent	\$0	\$0	\$0	\$0
101-90-950-324-5sum	Employee Comp	\$488,966	\$419,488	\$407,539	\$418,746
101-90-950-324-6003-	CS VetsSprtCx Printing	\$417	\$418	\$571	\$0
101-90-950-324-6004-	CS VetsSprtCx Pro Svcs	\$6,101	\$7,087	\$9,142	\$15,200
101-90-950-324-6006-	CS VetsSprtCx CityMember	\$53	\$53	\$227	\$300
101-90-950-324-6008-	CS VetsSprtCx Advertise	\$585	\$1,156	\$180	\$2,500
101-90-950-324-6009-	CS VetsSprtCx Supplies	\$13,825	\$19,352	\$10,264	\$21,950
101-90-950-324-6011-	CS VetsSprtCx Telephone	\$221	\$241	\$207	\$200
101-90-950-324-6013-	CS VetsSprtCx Auto Allow	\$780	\$623	\$277	\$1,000
101-90-950-324-6014-	Conference and Travel	\$0	\$0	\$0	\$0
101-90-950-324-6016-	CS VetsSprtCx EE Uniform	\$1,536	\$0	\$611	\$3,000
101-90-950-324-6017-	CS VetsSprtCx Subs &Pubs	\$136	\$98	\$385	\$750
101-90-950-324-6019-	CS VetsSprtCx MiscFees	\$0	\$0	\$0	\$0
101-90-950-324-6020-	CS VetsSprtCx CPUExp	\$0	\$0	\$0	\$0
101-90-950-324-6056-	CS VetsSprtCx Training	\$54	\$85	\$0	\$0
101-90-950-324-6077-	CS Veterans Sports Complex Gas	\$2,569	\$915	\$899	\$1,000
101-90-950-324-6078-	CS Veterans Sport CompElectric	\$121,119	\$71,757	\$115,958	\$110,000
101-90-950-324-6079-	CS Veterans SportComplex Water	\$3,970	\$4,713	\$4,127	\$4,000
101-90-950-324-7001-	CS VetsSprtCx Maint&Rep	\$0	\$0	\$0	\$1,500
101-90-950-324-7002-	CS VetsSprtCx Equip Rent	\$0	\$0	\$0	\$0
101-90-950-355-5sum	Employee Comp	\$172,939	\$199,672	\$211,796	\$317,514
101-90-950-355-6001-	CS Dolphin Pk CityBusUse	\$515	\$190	\$0	\$600
101-90-950-355-6004-	CS Dolphin Pk Pro Svcs	\$54	\$229	\$0	\$0
101-90-950-355-6006-	CS Dolphin Pk CityMember	\$53	\$53	\$227	\$300
101-90-950-355-6007-	CS Dolphin Pk ExcursFees	\$1,749	\$0	\$0	\$1,000
101-90-950-355-6009-	CS Dolphin Pk Supplies	\$8,486	\$9,481	\$7,637	\$7,194
101-90-950-355-6011-	CS Dolphin Pk Telephone	\$1,473	\$1,551	\$1,304	\$1,000
101-90-950-355-6013-	CS Dolphin Pk Auto Allow	\$0	\$0	\$0	\$100



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-950-355-6014-	CS Dolphin Pk ConfTravel	\$0	\$0	\$0	\$0
101-90-950-355-6016-	CS Dolphin Pk EE Uniform	\$965	\$163	\$166	\$600
101-90-950-355-6019-	CS Dolphin Pk MiscFees	\$238	\$238	\$0	\$0
101-90-950-355-6020-	CS Dolphin Pk CPUExp	\$0	\$0	\$0	\$0
101-90-950-355-6056-	CS Dolphin Pk Training	\$0	\$179	\$30	\$500
101-90-950-355-6077-	CS Dolphin Park Gas	\$403	\$471	\$1,065	\$500
101-90-950-355-6078-	CS Dolphin Park Electric	\$65,129	\$40,159	\$52,032	\$60,000
101-90-950-355-6999-	CS Dolphin Park Other	\$0	\$0	\$0	\$0
101-90-950-355-7002-	CS Dolphin Pk Equip Rent	\$0	\$0	\$0	\$0
101-90-950-601-5sum	Employee Comp	\$136,582	\$121,322	\$117,014	\$145,979
101-90-950-601-6001-	City Bus Use	\$0	\$0	\$0	\$250
101-90-950-601-6003-	CS CarsonPool Printing	\$0	\$0	\$0	\$500
101-90-950-601-6004-	CS CarsonPool Pro Svcs	\$0	\$0	\$0	\$400
101-90-950-601-6006-	CS CarsonPool CityMember	\$0	\$150	\$0	\$100
101-90-950-601-6009-	CS CarsonPool Supplies	\$22,872	\$13,692	\$11,997	\$26,300
101-90-950-601-6011-	CS CarsonPool Telephone	\$1,787	\$2,018	\$1,773	\$600
101-90-950-601-6013-	CS CarsonPool Auto Allow	\$0	\$0	\$0	\$1,000
101-90-950-601-6014-	Conference and Travel	\$0	\$0	\$0	\$2,000
101-90-950-601-6016-	CS CarsonPool EE Uniform	\$57	\$0	\$0	\$2,000
101-90-950-601-6019-	CS CarsonPool MiscFees	\$476	\$238	\$0	\$500
101-90-950-601-6020-	CS CarsonPool CPUExp	\$0	\$0	\$0	\$0
101-90-950-601-6056-	CS CarsonPool Training	\$0	\$1,343	\$0	\$2,500
101-90-950-601-6077-	CS Carson Park Pool Gas	\$2,392	\$4,201	\$7,284	\$2,000
101-90-950-601-8004-	CS Carson Park Pool Equipment	\$0	\$0	\$0	\$0
101-90-950-602-5sum	Employee Comp	\$143,296	\$147,821	\$104,651	\$148,000
101-90-950-602-6001-	CS Scott Pool CityBusUse	\$0	\$1,200	\$0	\$250
101-90-950-602-6004-	CS Scott Pool Pro Svcs	\$0	\$0	\$0	\$400
101-90-950-602-6006-	City Memberships	\$0	\$0	\$0	\$100
101-90-950-602-6009-	CS Scott Pool Supplies	\$4,473	\$7,178	\$9,616	\$26,000
101-90-950-602-6011-	CS Scott Pool Telephone	\$584	\$655	\$551	\$600
101-90-950-602-6013-	CS Scott Pool Auto Allow	\$0	\$0	\$0	\$1,000
101-90-950-602-6014-	CS Scott Pool ConfTravel	\$0	\$0	\$0	\$2,000
101-90-950-602-6016-	CS Scott Pool EE Uniform	\$57	\$0	\$0	\$2,000
101-90-950-602-6019-	CS Scott Pool MiscFees	\$476	\$238	\$0	\$500
101-90-950-602-6056-	CS Scott Pool Training	\$135	\$968	\$0	\$2,500
101-90-950-602-6077-	CS Scott Park Pool Gas	\$7,102	\$10,907	\$10,726	\$7,000
101-90-950-602-8004-	CS Scott Park Pool Equipment	\$0	\$0	\$0	\$0



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-950-603-5sum	Employee Comp	\$247,800	\$176,618	\$197,195	\$244,306
101-90-950-603-6001-	City Bus Use	\$0	\$0	\$773	\$250
101-90-950-603-6004-	CS DomAquaCtr Pro Svcs	\$0	\$93	(\$13)	\$400
101-90-950-603-6006-	CS DomAquaCtr CityMember	\$0	\$0	\$53	\$100
101-90-950-603-6009-	CS DomAquaCtr Supplies	\$6,988	\$17,210	\$14,289	\$26,000
101-90-950-603-6011-	CS DomAquaCtr Telephone	\$652	\$697	\$588	\$1,000
101-90-950-603-6013-	CS DomAquaCtr Auto Allow	\$1,882	\$255	\$0	\$1,000
101-90-950-603-6014-	CS DomAquaCtr ConfTravel	\$555	\$0	\$0	\$2,000
101-90-950-603-6016-	CS DomAquaCtr EE Uniform	\$57	\$1,626	\$0	\$2,000
101-90-950-603-6019-	CS DomAquaCtr MiscFees	\$1,418	\$379	\$0	\$2,500
101-90-950-603-6056-	CS DomAquaCtr Training	\$54	\$30	\$0	\$2,500
101-90-950-603-6077-	CS Dominguez Aquatics Cntr Gas	\$6,148	\$5,577	\$11,821	\$4,000
101-90-950-603-6078-	CS Dominguez Aquatics Electric	\$487	\$341	\$30	\$500
101-90-950-603-6079-	CS Dominguez Aquatics Water	\$4,076	\$5,672	\$899	\$8,500
101-90-950-604-5sum	Employee Comp	\$145,625	\$90,714	\$91,203	\$145,820
101-90-950-604-6001-	CS HemingPool CityBusUse	\$585	\$0	\$1,873	\$250
101-90-950-604-6003-	CS HemingPool Printing	\$148	\$137	\$186	\$500
101-90-950-604-6004-	CS HemingPool Pro Svcs	\$0	\$166	(\$13)	\$200
101-90-950-604-6006-	CS HemingPool CityMember	\$203	\$53	\$0	\$100
101-90-950-604-6009-	CS HemingPool Supplies	\$9,856	\$17,400	\$17,303	\$26,200
101-90-950-604-6011-	Telephone	\$0	\$0	\$0	\$200
101-90-950-604-6013-	CS HemingPool Auto Allow	\$0	\$0	\$0	\$500
101-90-950-604-6014-	CS HemingPool ConfTravel	\$0	\$0	\$0	\$2,000
101-90-950-604-6016-	CS HemingPool EE Uniform	\$58	\$1,626	\$0	\$1,200
101-90-950-604-6019-	CS HemingPool MiscFees	\$3,500	\$1,190	\$0	\$1,500
101-90-950-604-6020-	CS HemingPool CPUExp	\$0	\$0	\$0	\$0
101-90-950-604-6056-	CS HemingPool Training	\$0	\$0	\$0	\$2,500
101-90-950-604-6077-	CS Hemingway Park Pool Gas	\$5,291	\$4,925	\$20,662	\$2,000
101-90-950-604-6078-	CS Hemingway ParkPool Electric	\$22,726	\$17,042	\$22,846	\$25,500
101-90-950-619-5sum	Employee Comp	\$78,652	\$133,171	\$149,923	\$86,006
101-90-950-619-6001-	CS MidSch Enr CityBusUse	\$1,205	\$1,520	\$0	\$1,000
101-90-950-619-6003-	CS MidSch Enr Printing	\$0	\$0	\$200	\$400
101-90-950-619-6004-	CS MidSch Enr Pro Svcs	\$12,655	\$11,755	\$2	\$10,000
101-90-950-619-6007-	CS MidSch Enr ExcursFees	\$0	\$0	\$0	\$500
101-90-950-619-6009-	CS MidSch Enr Supplies	\$21,270	\$37,614	\$13,357	\$50,500
101-90-950-619-6013-	Auto Allowance/Mileage	\$0	\$18	\$0	\$0
101-90-950-619-6016-	CS MidSch Enr EE Uniform	\$0	\$0	\$0	\$500





ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-950-619-6020-	CS MidSch Enr CPUExp	\$0	\$0	\$0	\$0
101-90-950-619-6053-	Postage	\$0	\$1,766	\$0	\$0
101-90-950-619-7002-	CS MidSch Enr Equip Rent	\$0	\$0	\$0	\$0
101-90-950-619-8006-	CS SchoolEnrich Equip/Software	\$0	\$0	\$0	\$0
101-90-950-620-5sum	Employee Comp	\$290,444	\$267,161	\$275,311	\$286,575
101-90-950-620-6003-	CS RecFacPmts Printing	\$148	\$137	\$0	\$200
101-90-950-620-6004-	CS RecFacPmts Pro Svcs	\$3,169	\$956	\$1,003	\$1,000
101-90-950-620-6006-	CS RecFacPmts CityMember	\$21	\$21	\$19	\$300
101-90-950-620-6009-	CS RecFacPmts Supplies	\$5,643	\$14,434	\$40,988	\$80,000
101-90-950-620-6011-	CS RecFacPmts Telephone	\$867	\$633	\$658	\$600
101-90-950-620-6013-	CS RecFacPmts Auto Allow	\$0	\$0	\$0	\$400
101-90-950-620-6016-	CS RecFacPmts EE Uniform	\$1,801	\$0	\$0	\$2,000
101-90-950-620-6020-	CS RecFacPmts CPUExp	\$0	\$0	\$0	\$0
101-90-950-620-6056-	Training	\$0	\$0	\$0	\$500
101-90-950-620-7001-	CS RecFacPmts Maint&Rep	\$97	\$16	\$176	\$500
101-90-950-620-7002-	CS RecFacPmts Equip Rent	\$376	\$0	\$0	\$2,500
101-90-950-620-7005-	CS Recreation Permits Diesel	\$0	\$0	\$0	\$0
101-90-950-620-7006-	CS Recreation Permit UnleaddGas	\$2,063	\$3,148	\$3,280	\$2,500
101-90-950-622-5sum	Employee Comp	\$12,555	\$46,769	\$46,539	\$13,387
101-90-950-622-6001-	City Bus Use	\$823	\$4,470	\$6,364	\$0
101-90-950-622-6007-	Excursions and Admission Fees	\$722	\$18,315	\$1,271	\$0
101-90-950-622-6009-	Materials & Supplies	\$2,657	\$7,720	\$3,202	\$0
10-90-950-631-5sum	Employee Comp	\$208,890	\$201,320	\$191,406	\$206,284
101-90-950-631-6003-	CS Adult Sprt Printing	\$148	\$137	\$200	\$0
101-90-950-631-6006-	CS Adult Sprt CityMember	\$53	\$53	\$227	\$300
101-90-950-631-6009-	CS Adult Sprt Supplies	\$30,406	\$36,555	\$24,682	\$40,500
101-90-950-631-6013-	Auto Allowance/Mileage	\$0	\$0	\$0	\$0
101-90-950-631-6016-	CS Adult Sprt EE Uniform	\$0	\$0	\$0	\$0
101-90-950-631-6020-	CS Adult Sprt CPUExp	\$0	\$0	\$0	\$0
101-90-950-631-6056-	CS Adult Sprt Training	\$54	\$30	\$0	\$500
101-90-950-680-5sum	Employee Comp	\$3,128	\$1,981	\$0	\$3,327
101-90-950-680-6009-	CS Mini Parks Supplies	\$0	\$782	\$0	\$3,500
101-90-950-680-6078-	CS Mini Parks Electric	\$1,580	\$1,085	\$2,458	\$1,500
101-90-950-680-8006-	CS Mini Parks Eqpmt/Softwares	\$0	\$0	\$0	\$0
101-90-950-701-5sum	Employee Comp	\$317,212	\$270,745	\$243,093	\$312,541
101-90-950-701-6003-	CS Youth Sprt Printing	\$148	\$137	\$200	\$300
101-90-950-701-6004-	CS Youth Sprt Pro Svcs	\$3,063	\$2,884	\$25,575	\$105,000



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-950-701-6006-	CS Youth Sprt City/Member	\$53	\$53	\$2,627	\$3,500
101-90-950-701-6008-	CS Youth Sprt Advertise	\$0	\$0	\$0	\$0
101-90-950-701-6009-	CS Youth Sprt Supplies	\$40,210	\$18,199	\$22,846	\$32,400
101-90-950-701-6011-	Telephone	\$595	\$594	\$486	\$493
101-90-950-701-6013-	Auto Allowance/Mileage	\$0	\$0	\$0	\$188
101-90-950-701-6016-	CS Youth Sprt EE Uniform	\$147	\$123	\$56	\$0
101-90-950-701-6020-	CS Youth Sprt CPUExp	\$0	\$0	\$0	\$0
101-90-950-701-6056-	CS Youth Sprt Training	\$30	\$60	\$0	\$0
101-90-950-741-5sum	Employee Comp	\$38,751	\$35,267	\$34,218	\$40,728
101-90-950-741-6001-	CS KC Andersn CityBusUse	\$2,883	\$4,867	\$6,195	\$2,000
101-90-950-741-6003-	CS KC Andersn Printing	\$148	\$137	\$0	\$200
101-90-950-741-6004-	Professional Services	\$0	\$27	\$0	\$0
101-90-950-741-6007-	CS KC Andersn ExcursFees	\$4,999	\$5,926	\$6,065	\$2,500
101-90-950-741-6009-	CS KC Andersn Supplies	\$2,289	\$2,735	\$2,063	\$2,994
101-90-950-741-6016-	Employee Uniform	\$0	\$0	\$0	\$300
101-90-950-741-6019-	CS KC Andersn MiscFees	\$0	\$0	\$0	\$0
101-90-950-741-7002-	Equipment Rental	\$0	\$0	\$0	\$1,500
101-90-950-743-5sum	Employee Comp	\$191,262	\$175,318	\$189,480	\$198,852
101-90-950-743-6001-	CS KC Vets CityBusUse	\$6,015	\$4,270	\$6,630	\$4,000
101-90-950-743-6003-	CS KC Vets Printing	\$148	\$137	\$0	\$250
101-90-950-743-6004-	CS KC Vets Pro Svcs	\$0	\$25	\$0	\$1,500
101-90-950-743-6006-	CS KC Vets City/Member	\$21	\$146	\$245	\$0
101-90-950-743-6007-	CS KC Vets ExcursFees	\$3,173	\$5,511	\$4,653	\$12,582
101-90-950-743-6009-	CS KC Vets Supplies	\$2,799	\$6,749	\$5,905	\$4,000
101-90-950-743-6011-	CS KC Vets Telephone	\$805	\$798	\$931	\$600
101-90-950-743-6013-	CS KC Vets Auto Allow	\$669	\$198	\$122	\$1,000
101-90-950-743-6016-	CS KC Vets EE Uniform	\$117	\$109	\$337	\$300
101-90-950-743-6019-	CS KC Vets MiscFees	\$0	\$0	\$0	\$350
101-90-950-743-6020-	CS KC Vets CPUExp	\$0	\$0	\$0	\$0
101-90-950-743-6056-	CS KC Vets Training	\$30	\$0	\$0	\$0
101-90-950-743-7002-	Equipment Rental	\$0	\$0	\$0	\$1,500
101-90-950-749-5sum	Employee Comp	\$39,270	\$34,353	\$43,314	\$41,070
101-90-950-749-6001-	CS KC Heming CityBusUse	\$1,920	\$3,120	\$3,806	\$1,750
101-90-950-749-6003-	CS KC Heming Printing	\$148	\$137	\$0	\$250
101-90-950-749-6004-	CS KC Heming Pro Svcs	\$0	\$0	\$0	\$0
101-90-950-749-6007-	CS KC Heming ExcursFees	\$0	\$7,513	\$6,953	\$4,390
101-90-950-749-6009-	CS KC Heming Supplies	\$6,676	\$2,453	\$1,438	\$1,750



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-950-749-6019-	CS KC Heming MiscFees	\$0	\$0	\$0	\$0
101-90-950-754-5sum	Employee Comp	\$15,163	\$8,743	\$1,043	\$15,763
101-90-950-754-6001-	CS KC Steven CityBusUse	\$1,115	\$1,463	\$0	\$0
101-90-950-754-6007-	CS KC Steven ExcursFees	\$918	\$1,502	\$0	\$0
101-90-950-754-6009-	CS KC Steven Supplies	\$1,253	\$519	\$1,981	\$3,145
101-90-950-761-5sum	Employee Comp	\$53,638	\$52,520	\$59,370	\$56,600
101-90-950-761-6001-	CS KC Calas CityBusUse	\$3,241	\$4,720	\$4,781	\$4,000
101-90-950-761-6004-	CS KC Calas Pro Svcs	\$0	\$75	\$0	\$1,500
101-90-950-761-6007-	CS KC Calas ExcursFees	\$2,412	\$4,864	\$3,245	\$2,500
101-90-950-761-6009-	CS KC Calas Supplies	\$2,333	\$3,528	\$4,131	\$1,550
101-90-950-761-6016-	CS KC Calas EE Uniform	\$101	\$47	\$0	\$0
101-90-950-761-6019-	CS KC Calas MiscFees	\$0	\$0	\$0	\$0
101-90-950-763-5004-	CS KC Mills Temp/PT	\$15,443	\$13,743	\$13,941	\$16,383
101-90-950-763-5510-	CS KC Mills Medicare	\$199	\$204	\$198	\$0
101-90-950-763-5516-	CS KC Mills PT Retire	\$1,505	\$454	\$558	\$863
101-90-950-763-6001-	CS KC Mills CityBusUse	\$2,737	\$1,716	\$2,786	\$1,000
101-90-950-763-6007-	CS KC Mills ExcursFees	\$3,409	\$3,384	\$2,009	\$6,914
101-90-950-763-6009-	CS KC Mills Supplies	\$1,785	\$773	\$703	\$0
101-90-950-763-7002-	CS Kids Club Mills Park Equip	\$0	\$0	\$0	\$400
101-90-950-781-5sum	Employee Comp	\$92,511	\$87,696	\$91,129	\$96,305
101-90-950-781-6001-	CS KC Del Amo CityBusUse	\$2,800	\$5,759	\$8,509	\$6,500
101-90-950-781-6003-	CS KC Del Amo Printing	\$148	\$137	\$0	\$250
101-90-950-781-6004-	CS KC Del Amo Pro Svcs	\$75	\$249	\$0	\$0
101-90-950-781-6007-	CS KC Del Amo ExcursFees	\$4,355	\$7,702	\$6,196	\$0
101-90-950-781-6009-	CS KC Del Amo Supplies	\$2,610	\$2,053	\$2,432	\$2,382
101-90-950-781-6015-	Permit Fees	\$0	\$4,991	\$0	\$0
101-90-950-781-6016-	CS KC Del Amo EE Uniform	\$250	\$0	\$0	\$0
101-90-950-781-6019-	CS KC Del Amo MiscFees	\$0	\$0	\$0	\$0
101-90-950-781-6020-	CS KC Del Amo CPUExp	\$0	\$0	\$0	\$0
101-90-950-793-5sum	Employee Comp	\$53,439	\$59,497	\$43,699	\$53,403
101-90-950-793-6001-	CS KC Doming CityBusUse	\$2,505	\$2,713	\$2,858	\$0
101-90-950-793-6003-	CS KC Doming Printing	\$148	\$137	\$0	\$250
101-90-950-793-6004-	CS KC Doming Pro Svcs	\$0	\$0	\$0	\$500
101-90-950-793-6007-	CS KC Doming ExcursFees	\$4,934	\$5,874	\$5,106	\$6,907
101-90-950-793-6009-	CS KC Doming Supplies	\$1,568	\$1,817	\$2,854	\$3,000
101-90-950-794-5sum	Employee Comp	\$29,538	\$20,288	\$611	\$0
101-90-950-794-6001-	CS KC C Crest CityBusUse	\$4,815	\$3,424	\$0	\$4,000



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-950-794-6003-	Printing/Binding/Duplication	\$0	\$0	\$0	\$250
101-90-950-794-6004-	CS KC C Crest Pro Svcs	\$0	\$0	\$0	\$2,000
101-90-950-794-6007-	CS KC C Crest ExcursFees	\$990	\$3,069	\$0	\$22,669
101-90-950-794-6009-	CS KC C Crest Supplies	\$1,476	\$1,373	\$4,817	\$4,700
101-90-950-794-6013-	Auto Allowance/Mileage	\$0	\$0	\$0	\$200
101-90-950-794-6016-	Employee Uniform	\$0	\$0	\$0	\$1,000
101-90-950-794-7002-	Equipment Rental	\$0	\$0	\$0	\$2,000
101-90-950-795-5sum	Employee Comp	\$70,600	\$73,796	\$85,417	\$71,483
101-90-950-795-6001-	CS KC Dolphin CityBusUse	\$1,780	\$3,140	\$2,948	\$0
101-90-950-795-6003-	Printing/Binding/Duplication	\$0	\$0	\$0	\$250
101-90-950-795-6004-	CS KC Dolphin Pro Svcs	\$0	\$25	\$0	\$1,500
101-90-950-795-6007-	CS KC Dolphin ExcursFees	\$5,291	\$5,324	\$6,133	\$4,000
101-90-950-795-6009-	CS KC Dolphin Supplies	\$2,420	\$1,497	\$1,987	\$5,190
101-90-950-795-6016-	CS KC Dolphin EE Uniform	\$360	\$80	\$280	\$0
101-90-950-795-6019-	CS KC Dolphin MiscFees	\$0	\$0	\$0	\$0
10-90-950-796-5sum	Employee Comp	\$29,244	\$29,382	\$34,085	\$30,155
101-90-950-796-6001-	CS KC Foisia CityBusUse	\$2,903	\$2,881	\$4,578	\$1,574
101-90-950-796-6004-	CS KC Foisia Pro Svcs	\$0	\$0	\$0	\$100
101-90-950-796-6007-	CS KC Foisia ExcursFees	\$2,383	\$5,138	\$3,690	\$4,000
101-90-950-796-6009-	CS KC Foisia Supplies	\$1,424	\$1,515	\$788	\$1,000
101-90-950-796-6019-	CS KC Foisia MiscFees	\$0	\$0	\$0	\$0
10-90-950-797-5sum	Employee Comp	\$91,906	\$78,823	\$92,731	\$94,394
101-90-950-797-6001-	CS KC Carson CityBusUse	\$1,080	\$3,071	\$3,354	\$2,500
101-90-950-797-6004-	CS KC Carson Pro Svcs	\$0	\$50	\$0	\$100
101-90-950-797-6007-	CS KC Carson ExcursFees	\$4,932	\$6,038	\$5,454	\$4,401
101-90-950-797-6009-	CS KC Carson Supplies	\$3,309	\$1,699	\$2,770	\$2,500
101-90-950-797-6015-	Permit Fees	\$0	\$363	\$0	\$0
101-90-950-797-6016-	Employee Uniform	\$0	\$93	\$168	\$0
101-90-950-797-6019-	CS KC Carson MiscFees	\$0	\$0	\$0	\$0
101-90-980-101-5sum	Employee Comp	\$357,163	\$274,691	\$259,526	\$397,698
101-90-980-101-6001-	CS Operations CityBusUse	\$1,825	\$185	\$88	\$0
101-90-980-101-6003-	CS Operations Printing	\$0	\$0	\$200	\$600
101-90-980-101-6004-	CS Operations Pro Svcs	\$665	\$1,876	\$5,648	\$1,500
101-90-980-101-6006-	CS Operations CityMember	\$0	\$0	\$0	\$0
101-90-980-101-6007-	CS Operations ExcursFees	\$0	\$0	\$0	\$0
101-90-980-101-6008-	CS Operations Advertise	\$0	\$0	\$0	\$0
101-90-980-101-6009-	CS Operations Supplies	\$2,696	\$8,008	\$34,915	\$5,600





ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-980-101-6011-	CS Operations Telephone	\$99	\$100	\$0	\$0
101-90-980-101-6013-	CS Operations Auto Allow	\$71	\$6	\$0	\$0
101-90-980-101-6014-	Conference and Travel	\$0	\$0	\$0	\$0
101-90-980-101-6016-	CS Operations EE Uniform	\$0	\$0	\$0	\$0
101-90-980-101-6019-	CS Operations MiscFees	\$0	\$0	\$0	\$0
101-90-980-101-6020-	CS Operations CPUExp	\$0	\$0	\$0	\$0
101-90-980-101-6056-	CS Operations Training	\$64	\$0	\$0	\$300
101-90-980-101-7001-	CS Operations Maint&Rep	\$0	\$0	\$0	\$150
101-90-980-101-7002-	CS Operations Equip Rent	\$0	\$0	\$0	\$0
101-90-980-153-5sum	Employee Comp	\$0	\$0	\$0	\$0
101-90-980-153-6004-	CS CultArtCom Pro Svcs	\$161,992	\$85,550	\$35,588	\$63,075
101-90-980-153-6008-	CS CultArtCom Advertise	\$0	\$53	\$93	\$0
101-90-980-153-6009-	CS CultArtCom Supplies	\$0	\$0	\$36	\$0
101-90-980-153-6157-	CS CultArtCom Stipend	\$1,785	\$1,645	\$1,225	\$5,040
101-90-980-154-5sum	Employee Comp	\$1,892	\$1,809	\$736	\$2,807
101-90-980-154-6009-	CS Youth Comm Supplies	\$910	\$553	\$0	\$2,400
101-90-980-154-6011-	CS Youth Comm Telephone	\$5	\$6	\$1	\$0
101-90-980-154-6157-	CS Youth Comm Stipend	\$2,870	\$2,660	\$1,325	\$5,460
101-90-980-155-5sum	Employee Comp	\$2,053	\$2,769	\$3,305	\$4,181
101-90-980-155-6001-	City Bus Use	\$0	\$0	\$0	\$400
101-90-980-155-6003-	Printing/Binding/Duplication	\$0	\$0	\$0	\$50
101-90-980-155-6004-	CS SeniorComm Pro Svcs	\$0	\$0	\$0	\$500
101-90-980-155-6009-	CS SeniorComm Supplies	\$0	\$62	\$0	\$2,150
101-90-980-155-6020-	CPU Hardware and Software	\$0	\$0	\$0	\$0
101-90-980-155-6157-	CS SeniorComm Stipend	\$3,150	\$3,045	\$2,110	\$5,460
101-90-980-169-5sum	Employee Comp	\$2,278	\$1,583	\$29	\$1,560
101-90-980-169-6001-	CS Vets Comm CityBusUse	\$193	\$0	\$0	\$500
101-90-980-169-6003-	CS Vets Comm Printing	\$0	\$0	\$0	\$0
101-90-980-169-6004-	CS Vets Comm Pro Svcs	\$0	\$0	\$0	\$0
101-90-980-169-6008-	CS Vets Comm Advertise	\$0	\$0	\$0	\$0
101-90-980-169-6009-	CS Vets Comm Supplies	\$0	\$49	\$0	\$1,000
101-90-980-169-6011-	CS Vets Comm Telephone	\$7	\$6	\$0	\$0
101-90-980-169-6157-	CS Vets Comm Stipend	\$1,890	\$1,785	\$2,350	\$4,620
101-90-980-227-5sum	Employee Comp	\$217,880	\$165,353	\$144,062	\$201,701
101-90-980-227-6003-	Printing/Binding/Duplication	\$0	\$0	\$0	\$0
101-90-980-227-6004-	CS Sr AsstLiv Pro Svcs	\$8,613	\$20,059	\$0	\$39,600
101-90-980-227-6006-	CS Sr AsstLiv CityMember	\$21	\$146	\$193	\$150



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-980-227-6009-	CS Sr AsstLiv Supplies	\$623	\$1,263	\$958	\$2,600
101-90-980-227-6013-	CS Sr AsstLiv Auto Allow	\$3,391	\$2,947	\$2,223	\$3,000
101-90-980-227-6014-	CS Sr AsstLiv ConfTravel	\$0	\$0	\$0	\$0
101-90-980-227-6020-	CS Sr AsstLiv CPUExp	\$0	\$0	\$0	\$0
101-90-980-227-6056-	CS Sr AsstLiv Training	\$0	\$0	\$0	\$100
101-90-980-230-6003-	Printing/Binding/Duplication	\$0	\$0	\$0	\$300
101-90-980-230-6008-	Advertising	\$0	\$0	\$0	\$500
101-90-980-230-6009-	CS CivicEngBd Supplies	\$0	\$22	\$0	\$1,500
101-90-980-249-5sum	Employee Comp	\$152,993	\$157,344	\$145,025	\$153,399
101-90-980-249-6001-	CS Stroke Ctr CityBusUse	\$6,945	\$6,499	\$5,966	\$4,500
101-90-980-249-6004-	CS Stroke Ctr Pro Svcs	\$53,935	\$56,286	\$58,098	\$68,000
101-90-980-249-6006-	CS Stroke Ctr CityMember	\$21	\$21	\$245	\$50
101-90-980-249-6007-	Excursions and Admission Fees	\$0	\$0	\$0	\$0
101-90-980-249-6009-	CS Stroke Ctr Supplies	\$2,775	\$1,630	\$2,134	\$7,298
101-90-980-249-6013-	CS Stroke Ctr Auto Allow	\$0	\$47	\$0	\$50
101-90-980-249-6014-	CS Stroke Ctr ConfTravel	\$0	\$0	\$0	\$100
101-90-980-249-6016-	CS Stroke Ctr EE Uniform	\$0	\$0	\$0	\$200
101-90-980-249-6020-	CS Stroke Ctr CPUExp	\$0	\$0	\$0	\$0
101-90-980-249-6056-	CS Stroke Ctr Training	\$19	\$46	\$0	\$0
101-90-980-265-5sum	Employee Comp	\$213,320	\$181,851	\$200,789	\$255,715
101-90-980-265-6001-	CS SpecNeeds CityBusUse	\$743	\$0	\$8	\$0
101-90-980-265-6004-	CS SpecNeeds Pro Svcs	\$2,925	\$3,685	\$730	\$1,100
101-90-980-265-6006-	CS SpecNeeds CityMember	\$0	\$21	\$419	\$0
101-90-980-265-6007-	Excursions and Admission Fees	\$135	\$334	\$696	\$0
101-90-980-265-6009-	CS SpecNeeds Supplies	\$4,202	\$5,044	\$4,671	\$6,000
101-90-980-265-6013-	CS SpecNeeds Auto Allow	\$229	\$0	\$0	\$0
101-90-980-265-6020-	CS SpecNeeds CPUExp	\$0	\$0	\$0	\$0
101-90-980-265-6056-	CS SpecNeeds Training	\$0	\$0	\$0	\$250
101-90-980-265-7001-	CS SpecNeeds Maint&Rep	\$0	\$0	\$0	\$1,000
101-90-980-265-7002-	Equipment Rental	\$0	\$0	\$16	\$0
101-90-980-265-7006-	CS Special Needs Unleaded Gas	\$0	\$20	\$0	\$1,200
101-90-980-267-5sum	Employee Comp	\$297,628	\$218,257	\$268,968	\$423,860
101-90-980-267-6001-	CS Sr Service CityBusUse	\$34,213	\$42,657	\$32,246	\$30,000
101-90-980-267-6004-	CS Sr Service Pro Svcs	\$6,143	\$4,226	\$3,573	\$5,800
101-90-980-267-6006-	CS Sr Service CityMember	\$21	\$21	\$193	\$0
101-90-980-267-6009-	CS Sr Service Supplies	\$5,192	\$3,622	\$13,863	\$17,650
101-90-980-267-6011-	CS Sr Service Telephone	\$0	\$0	\$0	\$200



ACCOUNT	ACCOUNT DESCRIPTION	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
101-90-980-267-6013-	CS Sr Service Auto Allow	\$75	\$0	\$0	\$0
101-90-980-267-6014-	CS Sr Service ConfTravel	\$0	\$0	\$0	\$0
101-90-980-267-6020-	CS Sr Service CPUExp	\$0	\$0	\$0	\$0
101-90-980-267-6056-	CS Sr Service Training	\$0	\$0	\$0	\$150
101-90-980-267-7002-	CS Sr Service Equip Rent	\$0	\$0	\$0	\$0
101-90-980-301-5sum	Employee Comp	\$889,453	\$752,442	\$637,570	\$798,917
101-90-980-301-6001-	CS Child Educ CityBusUse	\$1,500	\$8,415	\$5,711	\$3,500
101-90-980-301-6004-	CS Child Educ Pro Svcs	\$0	\$398	\$1,192	\$500
101-90-980-301-6006-	CS Child Educ CityMember	\$21	\$21	\$19	\$0
101-90-980-301-6007-	CS Child Educ ExcursFees	\$445	\$6,350	\$0	\$800
101-90-980-301-6009-	CS Child Educ Supplies	\$9,431	\$23,442	\$21,028	\$23,500
101-90-980-301-6016-	CS Child Educ EE Uniform	\$0	\$0	\$274	\$1,500
101-90-980-301-6019-	CS Child Educ MiscFees	\$0	\$4,991	\$3,993	\$3,300
101-90-980-301-6020-	CS Child Educ CPUExp	\$0	\$0	\$0	\$0
101-90-980-301-6056-	CS Child Educ Training	\$0	\$0	\$0	\$2,000
101-90-980-400-5sum	Employee Comp	\$41,583	\$15,103	\$436	\$39,408
101-90-980-400-6004-	CS Sr Complab Pro Svcs	\$8,072	\$9,440	\$0	\$42,240
101-90-980-400-6009-	CS Sr Complab Supplies	\$608	\$345	\$0	\$1,700
101-90-980-400-6011-	CS Sr Complab Telephone	\$1,793	\$1,706	\$1,785	\$3,000
101-90-980-400-6020-	CS Sr Complab CPUExp	\$0	\$0	\$0	\$1,000
101-90-980-400-7001-	Maintenance & Repairs	\$0	\$0	\$0	\$1,000
101-90-999-999-7999-	Budget Expenditure	\$0	\$0	\$0	\$100,000
<b>Total Community Serv</b>		<b>\$13,361,923</b>	<b>\$12,362,431</b>	<b>\$12,184,178</b>	<b>\$14,026,165</b>



## **SPECIAL REVENUE FUNDS**

Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
204-80-801-100-6009-	PW Mgt&Contrl Supplies	\$7,705	\$31,488	\$15,775	\$4,069
204-80-801-100-6020-	PW Mgt&Contrl CPUExp	\$0	\$0	\$0	\$0
204-80-801-100-8004-	PW Management & Control Equip	\$0	\$0	\$0	\$10,000
204-80-801-100-9401-	PW Mgmt & Ctrl Transfers Out	\$8,806	\$0	\$0	\$9,840
<b>Total Bev Cont Recyc</b>		<b>\$16,511</b>	<b>\$31,488</b>	<b>\$15,775</b>	<b>\$23,909</b>
209-55-591-241-6004-	PS COPS Team Pro Svcs	\$200,000	\$145,000	\$0	\$145,000
<b>Total COPS Grant</b>		<b>\$200,000</b>	<b>\$145,000</b>	<b>\$0</b>	<b>\$145,000</b>
210-70-720-980-5sum	Employee Comp	\$51,415	\$61,838	\$58,708	\$51,416
210-70-720-980-6004-	CD Human Svcs Pro Svcs	\$2,400	\$1,300	\$1,250	\$0
210-70-720-980-6009-	CD Human Svcs Supplies	\$0	\$1,663	\$1,548	\$0
210-70-720-980-6011-	CD Human Svcs Telephone	\$411	\$545	\$530	\$0
210-70-720-980-6013-	CD Human Svcs Auto Allow	\$0	\$0	\$0	\$0
210-70-720-980-6020-	CD Human Svcs CPUExp	\$0	\$0	\$0	\$0
<b>Total Family Support</b>		<b>\$54,226</b>	<b>\$65,346</b>	<b>\$62,036</b>	<b>\$51,416</b>
212-80-840-281-5sum	Employee Comp	\$129,089	\$269,727	\$301,981	\$334,356
212-80-840-281-6004-	PW Rdway Mnt Pro Svcs	\$1,549,850	\$1,656,534	\$568,949	\$2,040,000
212-80-840-281-6011-	PW Rdway Mnt Telephone	\$388	\$1,117	\$907	\$350
212-80-840-281-6013-	PW Rdway Mnt Auto Allow	\$188	\$663	\$888	\$500
212-80-840-281-6016-	Employee Uniform	\$0	\$13	\$0	\$0
212-80-840-281-6020-	PW Rdway Mnt CPUExp	\$123	\$129	\$0	\$0
212-80-840-281-7004-	PW Roadway Maint Slurry Seal	\$216,046	\$6,000	\$0	\$0
212-80-840-281-8008-	PW Roadway Maint Imp OtherBldg	\$58,407	\$0	\$0	\$0
212-80-840-281-8009-	PW Roadway Maint Infra Roadway	\$3,754	\$142,905	\$203,055	\$0
<b>Total State Gas Tax</b>		<b>\$1,957,846</b>	<b>\$2,077,088</b>	<b>\$1,075,780</b>	<b>\$2,375,206</b>
214-70-720-964-6004-	CD Housing Pro Svcs	\$0	\$1,053	\$9,794	\$0
<b>Total Home</b>		<b>\$0</b>	<b>\$1,053</b>	<b>\$9,794</b>	<b>\$0</b>
215-70-720-100-5sum	Employee Comp	\$127,721	\$79,288	\$144,959	\$223,946
215-70-720-100-6003-	CD Mgt&Contrl Printing	\$0	\$733	\$3,357	\$0



Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
215-70-720-100-6004-	CD Mgt&Contrl Pro Svcs	\$0	\$8,226	\$4,908	\$0
215-70-720-100-6009-	CD Mgt&Contrl Supplies	\$0	\$903	\$107	\$0
215-70-720-100-6013-	CD Mgt&Contrl Auto Allow	\$0	\$0	\$0	\$0
215-70-720-100-6020-	CD Mgt&Contrl CPUExp	\$0	\$121	\$0	\$0
215-70-720-100-6056-	CD Mgt&Contrl Training	\$0	\$0	\$0	\$0
215-70-720-100-6157-	CD Mgt&Contrl Stipend	\$0	\$1,855	\$875	\$0
215-70-720-100-9401-	CD Mgmt & Ctrl Transfers Out	\$0	\$0	\$0	\$0
215-70-720-130-6004-	CD SpecEnforc Pro Svcs	\$10,073	\$0	\$0	\$0
215-70-720-881-6004-	CD Employment Pro Svcs	\$0	\$0	\$0	\$0
215-70-720-904-8009-	CD Cap Projects Infra Roadways	\$150,000	\$0	\$0	\$0
215-70-720-930-5sum	Employee Comp	\$15,473	\$121	\$124	\$10,414
215-70-720-930-6157-	CD CityAdvCom Stipend	\$0	\$0	\$0	\$0
215-70-720-964-5sum	Employee Comp	\$54,691	\$42,688	\$147,616	\$94,193
215-70-720-964-6004-	CD Housing Pro Svcs	\$46,694	\$92,659	\$131,343	\$155,562
215-70-720-964-6019-	CD Housing MiscFees	\$0	\$0	\$0	\$0
215-70-720-964-6062-	CD Housing Neigh Pride Prog	\$525,246	\$917,120	\$322,713	\$337,000
215-70-720-964-6070-	Scottsdale Rehabilitation	\$0	\$0	\$0	\$0
215-70-720-964-6999-	CD Housing Other	\$0	\$0	\$0	\$250,000
215-70-720-964-8009-	Infrastructure Roadways	\$0	\$0	\$0	\$0
215-70-720-980-6004-	CD Human Svcs Pro Svcs	\$80,592	\$1,121	(\$1,121)	\$0
<b>Subtotal Comm Svcs</b>		<b>\$1,010,490</b>	<b>\$1,144,835</b>	<b>\$754,881</b>	<b>\$1,071,115</b>
215-80-720-100-6004-	Professional Services	\$0	\$0	\$0	\$200,000
<b>Subtotal Public Works</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>
<b>Total CDBG</b>		<b>\$1,010,490</b>	<b>\$1,145,887</b>	<b>\$764,676</b>	<b>\$1,271,115</b>
216-80-820-969-6009-	PW Business Supplies	\$0	\$0	\$0	\$0
216-80-820-969-7004-	PW Business Slurry Seal	\$0	\$0	\$0	\$0
216-80-820-969-8005-	PW Business Buildings	\$36,783	\$0	\$0	\$0
216-80-820-969-8008-	PW Business Imp Other Bldg	\$545,365	\$106,945	\$16,112	\$435,000
<b>Total Park Development</b>		<b>\$582,148</b>	<b>\$106,945</b>	<b>\$16,112</b>	<b>\$435,000</b>



Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
217-80-820-904-6009-	PW CIP Supplies	\$0	\$6,915	\$14,803	\$0
217-80-820-904-7004-	PW Capital Project Slurry Seal	\$0	\$0	\$0	\$0
217-80-820-904-8008-	PW Cap Projects Imp Other Bldg	\$0	\$0	\$62,746	\$0
217-80-820-904-8009-	Infrastructure Roadways	\$12,000	\$0	\$0	\$60,000
<b>Total Bike/Ped Access</b>		<b>\$12,000</b>	<b>\$6,915</b>	<b>\$77,549</b>	<b>\$60,000</b>
218-90-940-100-5sum	Employee Comp	\$32,032	\$21,226	\$19,193	\$12,568
218-90-940-100-6004-	CS Mgt&Contrl Pro Svcs	\$252	\$199	\$1,856	\$0
218-90-940-100-6009-	CS Mgt&Contrl Supplies	\$207	\$0	\$0	\$0
218-90-940-100-6011-	CS Mgt&Contrl Telephone	\$36	\$33	\$24	\$0
218-90-940-100-6020-	CS Mgt&Contrl CPUExp	\$0	\$0	\$0	\$0
218-90-940-100-6027-	CS Mgt&Contrl Tools	\$0	\$0	\$0	\$0
218-90-940-101-5sum	Employee Comp	\$405,338	\$328,421	\$228,397	\$329,252
218-90-940-101-6004-	CS Operations Pro Svcs	\$3,549	\$1,789	\$4,505	\$0
218-90-940-101-6007-	CS Operations ExcursFees	\$0	\$0	\$0	\$0
218-90-940-101-6009-	CS Operations Supplies	\$1,511	\$1,086	\$1,992	\$0
218-90-940-101-6011-	CS Operations Telephone	\$480	\$120	\$0	\$0
218-90-940-101-6016-	CS Operations EE Uniform	\$157	\$179	\$163	\$0
218-90-940-101-6019-	CS Operations MiscFees	\$33	\$0	\$0	\$0
218-90-940-101-6020-	CS Operations CPUExp	\$0	\$0	\$0	\$0
218-90-940-101-6056-	CS Operations Training	\$30	\$8	\$0	\$0
218-90-940-101-7001-	CS Operations Maint&Rep	\$0	\$19,843	\$0	\$0
218-90-940-101-7002-	Equipment Rental	\$0	\$4,000	\$0	\$0
218-90-940-101-7005-	CS Operations Diesel Fuel	\$19,557	\$24,751	\$22,782	\$0
218-90-940-101-7006-	CS Operations Unleaded Gas	\$7,588	\$4,827	\$0	\$0
218-90-940-101-7007-	CS Operations CNG	\$12,700	\$0	(\$2,949)	\$0
218-90-940-101-8005-	CS Operations Buildings	\$0	\$0	\$0	\$0
218-90-940-101-8008-	Improvements Other Than Bldg	\$0	\$0	\$0	\$0
218-90-940-179-5sum	Employee Comp	\$113,476	\$93,445	\$69,180	\$42,942
218-90-940-179-6003-	CS DialARide Printing	\$0	\$0	\$0	\$0
218-90-940-179-6004-	CS DialARide Pro Svcs	\$446,855	\$405,291	\$488,682	\$0



Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
218-90-940-179-6009-	CS DialARide Supplies	\$960	\$978	\$0	\$0
218-90-940-179-6056-	CS DialARide Training	\$0	\$0	\$0	\$0
218-90-940-179-8005-	CS Dial A Ride Buildings	\$202	\$0	\$0	\$0
218-90-940-180-5sum	Employee Comp	\$186,948	\$157,672	\$146,624	\$117,754
218-90-940-180-6004-	CS Circuit Pro Svcs	\$699,540	\$570,527	\$15,282	\$1,261,000
218-90-940-180-6008-	CS Circuit Advertise	\$0	\$0	\$0	\$5,000
218-90-940-180-6009-	CS Circuit Supplies	(\$289)	\$270	\$6,635	\$16,500
218-90-940-180-6011-	Telephone	\$3	\$0	\$0	\$250
218-90-940-180-6014-	Conference and Travel	\$0	\$0	\$199	\$3,000
218-90-940-180-6016-	Employee Uniform	\$0	\$0	\$356	\$1,500
218-90-940-180-6020-	CS Circuit CPUExp	\$0	\$0	\$0	\$0
218-90-940-180-6056-	CS Circuit Training	\$98	\$0	\$186	\$3,700
218-90-940-180-7001-	Maintenance & Repairs	\$0	\$0	\$2,192	\$25,000
218-90-940-180-7005-	CS Carson Circuit Diesel Fuel	\$0	\$0	\$0	\$31,000
218-90-940-180-7007-	CS Carson Circuit CNG	\$96,493	\$153,977	\$168,922	\$130,000
218-90-940-180-8005-	CS Carson Circuit Buildings	\$0	\$0	\$0	\$0
218-90-940-181-5sum	Employee Comp	\$1,120	\$0	\$0	\$0
218-90-940-181-6004-	CS BusStopMnt Pro Svcs	\$80,363	\$80,493	\$90,451	\$0
218-90-940-181-6009-	CS BusStopMnt Supplies	\$1,275	\$1,606	\$600	\$0
218-90-940-181-9401-	Operating Transfers Out	\$3,052	\$0	\$0	\$0
	<b>Total Proposition A</b>	<b>\$2,113,568</b>	<b>\$1,870,743</b>	<b>\$1,265,271</b>	<b>\$1,979,466</b>
219-80-820-904-8009-	Infrastructure Roadways	\$0	\$546,570	\$0	\$200,000
	<b>Subtotal Public Works</b>	<b>\$0</b>	<b>\$546,570</b>	<b>\$0</b>	<b>\$200,000</b>
219-90-940-180-5sum	Employee Comp	\$48,306	\$43,613	\$52,318	\$103,152
219-90-940-180-6003-	CS Circuit Printing	\$0	\$0	\$563	\$0
219-90-940-180-6004-	CS Circuit Pro Svcs	\$1,179,999	\$873,964	\$34,500	\$1,157,500
219-90-940-180-6009-	CS Circuit Supplies	\$8,369	\$12,086	\$373	\$10,000
219-90-940-180-6011-	CS Circuit Telephone	\$57	\$15	\$0	\$0
219-90-940-180-6013-	CS Circuit Auto Allow	\$0	\$0	\$0	\$0
219-90-940-180-6016-	Employee Uniform	\$0	\$0	\$0	\$5,000
219-90-940-180-6056-	CS Circuit Training	\$0	\$0	\$0	\$0



Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
219-90-940-180-7004-	Slurry Seal	\$0	\$0	\$0	\$10,000
219-90-940-180-7007-	CS Carson Circuit CNG	\$96,494	\$131,725	\$165,973	\$145,000
219-90-940-180-8003-	CS Carson Circuit Vehicle Inv	\$0	\$0	\$0	\$0
219-90-940-185-5sum	Employee Comp	\$4,635	\$1,661	\$14,596	\$3,353
219-90-940-185-6016-	CS NS Shuttle EE Uniform	\$2,879	\$2,711	\$3,937	\$0
219-90-940-185-7001-	CS NS Shuttle Maint&Rep	\$0	\$13,967	\$3,888	\$0
219-90-940-185-7007-	CS North/South Shuttle CNG	\$0	\$0	\$0	\$0
219-90-940-185-8003-	CS No/So Shuttle Vehicle Inv	\$0	\$0	\$0	\$0
<b>Subtotal Comm Svcs</b>		<b>\$1,340,739</b>	<b>\$1,079,742</b>	<b>\$276,148</b>	<b>\$1,434,005</b>
220-80-820-904-6004-	PW CIP Pro Svcs	\$0	\$0	\$0	\$0
220-80-820-904-8009-	PW Cap Projects Infra Roadways	\$0	\$661,501	\$26,407	\$0
220-80-820-960-8009-	PW Mobilehome Review Roadway	\$195,201	\$571	\$0	\$0
220-80-820-960-8019-	Bus/Bike Lane & Related CIP	\$0	\$23,395	\$0	\$0
<b>Total Federal Hwy Plan</b>		<b>\$195,201</b>	<b>\$685,468</b>	<b>\$26,407</b>	<b>\$0</b>
222-80-820-904-5sum	Employee Comp	\$4,165	\$0	\$0	\$7,524
222-80-820-904-6003-	PW CIP Printing	\$0	\$0	\$0	\$0
222-80-820-904-6004-	PW CIP Pro Svcs	\$874	\$0	\$23,783	\$0
222-80-820-904-6011-	PW CIP Telephone	\$33	\$0	\$0	\$0
222-80-820-904-6056-	PW CIP Training	\$0	\$0	\$0	\$0
222-80-820-904-8008-	PW Cap Projects Imp Other Bldg	\$486,684	\$77,465	\$15,888	\$0
<b>Total County Park Dist</b>		<b>\$491,757</b>	<b>\$77,465</b>	<b>\$39,670</b>	<b>\$7,524</b>
224-80-801-100-6009-	Materials & Supplies	\$103	\$3,100	\$6,706	\$0
224-80-801-100-6056-	Training	\$0	\$975	\$0	\$0
224-80-820-904-6004-	PW CIP Pro Svcs	\$5,650	\$0	\$0	\$0
224-80-820-904-6009-	PW CIP Supplies	\$2,237	\$10,120	\$2,402	\$0
224-80-820-904-9401-	PW Cap Projects Transfers Out	\$8,843	\$4,222	\$9,354	\$18,348
<b>Total Used Oil Grant</b>		<b>\$16,833</b>	<b>\$18,417</b>	<b>\$18,463</b>	<b>\$18,348</b>
225-80-820-276-6004-	PW Environ Pro Svcs	\$3,000	\$3,000	\$0	\$0
225-80-820-276-6007-	PW Environ ExcursFees	\$0	\$0	\$0	\$0





Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
225-80-820-276-6008-	PW Environ Advertise	\$12,082	\$18,568	\$62	\$0
225-80-820-276-6009-	Materials & Supplies	\$0	\$512	\$0	\$0
225-80-820-276-7002-	Equipment Rental	\$0	\$6,935	\$0	\$0
225-80-820-276-8003-	PW Environmental Vehicles Inv	\$0	\$0	\$0	\$210,000
225-80-820-904-8009-	Infrastructure Roadways	\$0	\$0	\$0	\$0
<b>Subtotal Public Works</b>		<b>\$15,082</b>	<b>\$29,015</b>	<b>\$62</b>	<b>\$210,000</b>
225-90-940-276-6004-	Professional Services	\$0	\$117	\$1,424	\$2,500
225-90-940-276-6008-	Advertising	\$0	\$0	\$5,799	\$26,000
225-90-940-276-6009-	Materials & Supplies	\$0	\$0	\$0	\$1,000
225-90-940-276-6056-	Training	\$0	\$0	\$0	\$300
<b>Subtotal Comm Svcs</b>		<b>\$0</b>	<b>\$117</b>	<b>\$7,223</b>	<b>\$29,800</b>
<b>Total AQMD</b>		<b>\$15,082</b>	<b>\$29,132</b>	<b>\$7,285</b>	<b>\$239,800</b>
244-50-540-709-6004-	Professional Services	\$0	\$0	\$233	\$5,000
<b>Subtotal PIO</b>		<b>\$0</b>	<b>\$0</b>	<b>\$233</b>	<b>\$5,000</b>
244-55-593-709-6004-	Professional Services	\$0	\$0	\$0	\$5,000
<b>Subtotal Public Safety</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>
244-90-950-709-5sum	Employee Comp	\$65,629	\$110,716	\$68,073	\$0
244-90-950-709-6003-	Printing/Binding/Duplication	\$0	\$5,144	\$0	\$0
244-90-950-709-6004-	CS Specl Evtnt Pro Svcs	\$99,293	\$173,976	\$154,487	\$251,750
244-90-950-709-6005-	Employee Memberships	\$0	\$0	\$0	\$0
244-90-950-709-6008-	CS Specl Evtnt Advertise	\$247	\$2,828	\$875	\$0
244-90-950-709-6009-	CS Specl Evtnt Supplies	\$111,280	\$172,461	\$67,276	\$0
244-90-950-709-6011-	CS Specl Evtnt Telephone	\$30	\$27	\$8	\$0
244-90-950-709-6019-	CS Specl Evtnt MiscFees	\$311	\$0	\$0	\$0
244-90-950-709-6053-	Postage	\$0	\$13	\$0	\$0
244-90-950-709-6056-	Training	\$0	\$7,000	\$0	\$0
244-90-950-709-7002-	CS City Events EquipmentRental	\$12,809	\$5,250	\$24,955	\$0
244-90-950-709-7006-	Unleaded Gas	\$0	\$56	\$0	\$0



Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
<b>Subtotal Comm Svcs</b>		<b>\$289,599</b>	<b>\$477,472</b>	<b>\$315,675</b>	<b>\$251,750</b>
<b>Total City Events</b>		<b>\$289,599</b>	<b>\$477,472</b>	<b>\$315,907</b>	<b>\$261,750</b>
245-70-785-100-6004-	CD Mgt&Contrl Pro Svcs	\$778	\$0	\$406,108	\$0
<b>Total Building Plan Retn</b>		<b>\$778</b>	<b>\$0</b>	<b>\$406,108</b>	<b>\$0</b>
246-80-820-904-6004-	PW CIP Pro Svcs	\$405	\$118,996	\$22,631	\$0
246-80-820-904-6009-	Materials & Supplies	\$0	\$3,050	\$0	\$65,000
246-80-820-904-6015-	Permit Fees	\$0	\$0	\$0	\$0
246-80-820-904-8008-	Improvements Other Than Bldg	\$20,639	\$0	\$0	\$20,000
<b>Total Load shed Program</b>		<b>\$21,044</b>	<b>\$122,046</b>	<b>\$22,631</b>	<b>\$85,000</b>
247-50-520-101-6004-	CM Operations Pro Svcs	\$997	\$16,878	\$5,123	\$0
247-50-520-101-6009-	Materials & Supplies	\$0	\$0	\$0	\$22,500
247-50-520-101-6020-	CM Operations CPUExp	\$8,517	\$1,901	\$5,687	\$3,000
247-50-520-101-8003-	Vehicles/Rolling Inventory	\$0	\$21,821	\$10,758	\$100,000
247-50-520-101-8004-	Equipment	\$0	\$0	\$0	\$0
247-50-520-101-8006-	Office Eqpmt/Softwares	\$0	\$73,667	\$41,710	\$0
<b>Total Peg Broadcast</b>		<b>\$9,514</b>	<b>\$114,266</b>	<b>\$63,277</b>	<b>\$125,500</b>
249-80-820-904-8009-	Infrastructure Roadways	\$0	\$0	\$638,017	\$0
<b>Total Util Underground</b>		<b>\$0</b>	<b>\$0</b>	<b>\$638,017</b>	<b>\$0</b>
254-80-820-904-5sum	Employee Comp	\$49,186	\$14,250	\$33,243	\$153,080
254-80-820-904-6011-	PW CIP Telephone	\$143	\$60	\$120	\$0
254-80-820-904-7004-	PW Capital Project Slurry Seal	\$0	\$0	\$0	\$0
254-80-820-904-8009-	PW Cap Projects Infra Roadways	\$337,880	\$1,142,719	\$91,056	\$1,000,000
<b>Total Measure R</b>		<b>\$387,209</b>	<b>\$1,157,029</b>	<b>\$124,419</b>	<b>\$1,153,080</b>
258-70-720-881-5sum	Employee Comp	\$345,522	\$62,797	\$0	\$0
258-70-720-881-6003-	Printing/Binding/Duplication	\$0	\$0	\$0	\$0
258-70-720-881-6004-	CD Employment Pro Svcs	\$194,818	\$0	\$0	\$0



Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
258-70-720-881-6006-	CD Employment CityMember	(98)	\$0	\$0	\$0
258-70-720-881-6008-	CD Employment Advertise	\$1,001	\$0	\$0	\$0
258-70-720-881-6009-	CD Employment Supplies	\$2,826	\$494	\$140	\$0
258-70-720-881-6011-	CD Employment Telephone	\$7,984	\$1,367	\$0	\$0
258-70-720-881-6013-	CD Employment Auto Allow	\$15	\$0	\$0	\$0
258-70-720-881-6014-	Conference and Travel	\$0	\$0	\$0	\$0
258-70-720-881-6017-	CD Employment Subs & Pubs	\$231	\$306	\$0	\$0
258-70-720-881-6020-	CD Employment CPUExp	\$4,034	\$0	\$0	\$0
258-70-720-881-6056-	CD Employment Training	\$30	\$0	\$0	\$0
258-70-720-881-6157-	CD Employment Stipend	\$375	\$0	\$0	\$0
<b>Total Workforce Inv</b>		<b>\$556,738</b>	<b>\$64,965</b>	<b>\$140</b>	<b>\$0</b>
262-55-593-157-6001-	PS ParkingEnf CityBusUse	\$0	\$0	\$0	\$1,500
262-55-593-157-6004-	PS ParkingEnf Pro Svcs	\$14,256	\$29,643	\$6,700	\$25,000
262-55-593-157-6006-	PS ParkingEnf CityMember	\$0	\$0	\$350	\$0
262-55-593-157-6009-	PS ParkingEnf Supplies	\$5,487	\$754	\$2,761	\$25,000
262-55-593-157-6011-	PS ParkingEnf Telephone	\$8,054	\$7,852	\$7,645	\$9,000
262-55-593-157-6014-	PS ParkingEnf ConfTravel	\$0	\$4,112	\$19,041	\$2,000
262-55-593-157-6020-	PS ParkingEnf CPUExp	\$0	\$0	\$0	\$5,000
262-55-593-157-6027-	PS ParkingEnf Tools	\$0	\$0	\$0	\$0
262-55-593-157-6056-	Training	\$0	\$1,901	\$0	\$0
262-55-593-157-8007-	Furniture & Fixtures	\$0	\$0	\$168	\$0
<b>Total Tow Fees</b>		<b>\$27,797</b>	<b>\$44,261</b>	<b>\$36,666</b>	<b>\$67,500</b>
266-80-820-904-8009-	PW Cap Projects Infra Roadways	\$25,290	\$74	\$0	\$0
<b>Total Prop 1B</b>		<b>\$25,290</b>	<b>\$74</b>	<b>\$0</b>	<b>\$0</b>
281-80-820-904-5sum	Employee Comp	\$0	\$50,286	\$43,856	\$78,540
281-80-820-904-7001-	Maintenance & Repairs	\$0	\$0	\$0	\$200,000
281-80-820-904-7020-	Slurry Seal	\$0	\$0	\$0	\$900,000
281-80-820-904-8009-	Infrastructure Roadways	\$0	\$52,666	\$646,739	\$0
281-80-820-904-8012-	Other Infra/Street Trees	\$0	\$0	\$0	\$50,000
<b>Total Measure M</b>		<b>\$0</b>	<b>\$102,952</b>	<b>\$690,595</b>	<b>\$1,228,540</b>



Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
284-80-820-904-5sum	Employee Comp	\$377,279	\$37,931	\$63,820	\$183,485
284-80-820-904-6003-	PW CIP Printing	\$45	\$0	\$0	\$0
284-80-820-904-6004-	PW CIP Pro Svcs	\$4,079	\$400	\$0	\$0
284-80-820-904-6009-	Materials & Supplies	\$0	\$9,919	\$0	\$0
284-80-820-904-6011-	PW CIP Telephone	\$1,204	\$476	\$227	\$0
284-80-820-904-6013-	PW CIP Auto Allow	\$3,913	\$325	\$63	\$0
284-80-820-904-6019-	PW CIP MiscFees	\$813	\$0	\$0	\$0
284-80-820-904-6020-	PW CIP CPUExp	\$3,869	\$0	\$0	\$0
284-80-820-904-6090-	Bank Service Charge Fees	\$0	\$40	\$0	\$0
284-80-820-904-7002-	PW Capital Projects Equip Rent	\$57,222	\$0	\$0	\$0
284-80-820-904-8004-	PW Capital Projects Equipment	\$229,689	\$0	\$0	\$0
284-80-820-904-8005-	PW Capital Projects Buildings	\$183,593	\$0	\$15,000	\$0
284-80-820-904-8008-	PW Cap Projects Imp Other Bldg	\$116,666	\$42,734	(\$638,017)	\$0
284-80-820-904-8009-	PW Cap Projects Infra Roadways	\$14,362,075	\$7,199,927	\$581,457	\$0
284-80-820-904-9401-	PW Cap Projects Transfers Out	\$271,173	\$0	\$0	\$0
<b>Total Bond Proceeds</b>		<b>\$15,611,621</b>	<b>\$7,291,751</b>	<b>\$22,549</b>	<b>\$183,485</b>
286-80-820-904-5sum	Employee Comp	\$0	\$21,440	\$40,326	\$0
286-80-820-904-6003-	Printing/Binding/Duplication	\$0	\$126	\$0	\$0
286-80-820-904-6011-	Telephone	\$0	\$62	\$1,711	\$0
286-80-820-904-8008-	PW Cap Projects Imp Other Bldg	\$0	\$0	\$0	\$0
286-80-820-904-8011-	PW Cap Projects Storm Drain	\$2,062,754	\$2,704,513	\$7,024,494	\$0
286-80-820-904-8012-	Other Infra/Street Trees	\$0	\$0	\$0	\$0
286-80-820-904-9401-	PW Cap Projects Transfers Out	\$0	\$0	\$0	\$0
<b>Total State CIP Grants</b>		<b>\$2,062,754</b>	<b>\$2,726,141</b>	<b>\$7,066,531</b>	<b>\$0</b>
287-80-820-904-8009-	PW Cap Projects Infra Roadways	\$2,827,828	\$705,743	\$150,705	\$0
<b>Total MTA Call Project</b>		<b>\$2,827,828</b>	<b>\$705,743</b>	<b>\$150,705</b>	<b>\$0</b>
288-80-820-904-8009-	Infrastructure Roadways	\$0	\$496,973	\$54,575	\$1,572,302
<b>Total Road Repair Act</b>		<b>\$0</b>	<b>\$496,973</b>	<b>\$54,575</b>	<b>\$1,572,302</b>





Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
290-80-999-999-8005-	Buildings	\$0	\$0	\$0	\$15,000
<b>Total Facility Maint Fees</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>
638-50-520-999-8004-	Equipment	\$0	\$0	\$0	\$70,626
<b>Subtotal Info Tech</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$70,626</b>
638-55-592-999-6004-	Professional Services	\$0	\$0	\$0	\$360,000
<b>Subtotal Public Safety</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$360,000</b>
638-60-999-999-8006-	Office Eqpmt/Softwares	\$0	\$0	\$0	\$146,712
<b>Subtotal Finance</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$146,712</b>
638-99-999-999-6011-	Telephone	\$0	\$0	\$0	\$0
638-99-999-999-6020-	CPU Hardware and Software	\$1,499	\$0	\$0	\$0
638-99-999-999-8003-	Vehicles/Rolling Inventory	\$0	\$0	\$358,201	\$264,000
638-99-999-999-8004-	Equipment	\$0	\$0	\$0	\$0
638-99-999-999-8006-	Office Eqpmt/Softwares	\$326,033	\$248,762	\$0	\$0
<b>Subtotal Non-Dept</b>		<b>\$327,532</b>	<b>\$248,762</b>	<b>\$358,201</b>	<b>\$264,000</b>
<b>Total Capital Asset</b>		<b>\$327,532</b>	<b>\$248,762</b>	<b>\$358,201</b>	<b>\$841,338</b>



## **OTHER ENTITIES**



**CARSON HOUSING AUTHORITY**

The Carson Housing Authority (CHA) was established on March 8, 2011 to carry out the housing function of the former Carson Redevelopment Agency in accordance with the California Housing Authority Law and other applicable housing-related regulations. Expenditures include rent subsidies and affordable housing financial incentives, which are funded from the accumulated fund balance and receipts of housing loan payments.

**CARSON SUCCESSOR AGENCY**

The Carson Successor Agency (CSA) is the custodian of assets held to wind down the affairs of the former redevelopment agency, which was dissolved by state law on January 31, 2012. In addition to assets held, revenue from the Redevelopment Property Tax Trust Fund (RPTTF) is received to pay the recognized obligations of the former redevelopment agency, including payments of outstanding debt.

	Balance at June 30, 2018	FY18-19 Principal	FY18-19 Interest	FY18-19 Total Debt Service
2003B Tax Allocation Bonds - Capital Appreciation	11,855,726	(669,849)		(669,849)
2014A Tax Allocation Refunding Bonds	22,675,000	2,950,000	1,027,338	3,977,338
2007A Tax Allocation Refunding Bonds	15,850,000	150,000	725,300	875,300
2014A Tax Allocation Refunding Bonds	11,475,000	1,405,000	538,625	1,943,625
2010A-T Tax Allocation Housing Bonds	5,800,000	1,655,000	273,488	1,928,488
2010A Tax Allocation Housing Bonds	25,620,000	-	1,294,063	1,294,063
2015B Tax Allocation Bonds	47,200,000	3,105,000	2,229,662	5,334,662
2016A Tax Allocation Bonds	19,970,000	820,000	738,442	1,558,442
2017A Tax Allocation Bonds	11,695,000	490,000	423,336	913,336
2018A Tax Allocation Bonds	21,715,000	-	869,023	869,023
<b>Totals</b>	<b>\$ 193,855,726</b>	<b>\$ 9,905,151</b>	<b>\$ 8,119,278</b>	<b>\$ 18,024,429</b>

**CARSON RECLAMATION AUTHORITY**

The Carson Reclamation Joint Powers Authority (CRJPA) was established on February 17, 2015 by the governing boards of the Carson Housing Authority and the Carson Community Facilities Districts Nos. 2012-1 and 2012-2. The purpose of the Reclamation Authority is to oversee and facilitate the reclamation of any and all contaminated properties in the City. Expenditures are funded with the accumulated fund balance and developer contributions. The fund balance is a combination of former redevelopment bond proceeds and a trust set aside by the owner of a former landfill. Current expenditures are related to the preparation of a 157-acre site for future development.

	Estimated Balance 7/1/2018	Estimated Revenue	FY18-19 Expenditures	FY18-19 Transfers In	FY18-19 Transfers Out	Estimated Balance 6/30/2019
CHA	\$ 9,414,091	\$ 223,712	\$ 684,408	\$ 233,844	\$ -	9,187,239
CSA	\$ (164,088,400)	\$ 36,051,959	\$ 33,279,281	\$ -	\$ 233,844	(161,549,566)
CRJPA	\$ 71,388,306	\$ 62,596,741	\$ 116,552,389	\$ -	\$ -	17,432,658

*Estimated fund balance for CHA and CRJPA do not include the land asset, which is non-spendable. The estimated fund balance for the Successor Agency does include the land asset, as well as the outstanding debt.*



Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
255-70-720-100-5sum	Employee Comp	\$206,157	\$124,488	\$35,409	\$48,339
255-70-720-100-6011-	CD Mgt&Contrl Telephone	\$88	\$84	\$52	\$0
255-70-720-100-6013-	CD Mgt&Contrl Auto Allow	\$3,294	\$2,994	\$603	\$0
255-70-720-100-6020-	CD Mgt&Contrl CPUExp	\$0	\$0	\$0	\$0
255-70-720-964-5sum	Employee Comp	\$234,477	\$166,525	\$157,697	\$304,666
255-70-720-964-6003-	CD Housing Printing	\$1,356	\$89	\$457	\$0
255-70-720-964-6004-	CD Housing Pro Svcs	\$142,098	\$203,070	\$58,339	\$105,000
255-70-720-964-6006-	CD Housing CityMember	\$0	\$0	\$0	\$0
255-70-720-964-6009-	CD Housing Supplies	\$5,125	\$51	\$85	\$1,000
255-70-720-964-6011-	CD Housing Telephone	\$225	\$241	\$210	\$0
255-70-720-964-6013-	CD Housing Auto Allow	\$0	\$0	\$0	\$300
255-70-720-964-6014-	CD Housing ConfTravel	\$0	\$59	\$328	\$0
255-70-720-964-6020-	CD Housing CPUExp	\$267	\$0	\$0	\$0
255-70-720-964-6048-	CD Housing Rent Sub	\$214,069	\$221,682	\$222,838	\$233,844
255-70-720-964-6055-	CD Housing Legal	\$11,062	\$0	\$0	\$0
255-70-720-964-6056-	CD Housing Training	\$0	\$180	\$533	\$1,500
255-70-720-964-6058-	CD Housing Fin Incent	\$11,218,631	\$11,952,600	\$471,500	\$0
255-70-720-964-6062-	CD Housing Neigh Pride Prog	\$0	\$0	\$0	\$0
255-70-720-964-6999-	CD Housing Other	\$0	\$0	\$0	\$0
255-70-720-964-7002-	CD Housing Equipment Rental	\$0	\$0	\$0	\$0
<b>Total Bev Cont Recyc</b>		<b>\$12,036,849</b>	<b>\$12,672,064</b>	<b>\$948,052</b>	<b>\$694,649</b>





Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
255-70-720-100-5sum	Employee Comp	\$206,157	\$124,488	\$35,409	\$48,339
255-70-720-100-6011-	CD Mgt&Contrl Telephone	\$88	\$84	\$52	\$0
255-70-720-100-6013-	CD Mgt&Contrl Auto Allow	\$3,294	\$2,994	\$603	\$0
255-70-720-100-6020-	CD Mgt&Contrl CPUExp	\$0	\$0	\$0	\$0
255-70-720-964-5sum	Employee Comp	\$234,477	\$166,525	\$157,697	\$304,666
255-70-720-964-6003-	CD Housing Printing	\$1,356	\$89	\$457	\$0
255-70-720-964-6004-	CD Housing Pro Svcs	\$142,098	\$203,070	\$58,339	\$105,000
255-70-720-964-6006-	CD Housing CityMember	\$0	\$0	\$0	\$0
255-70-720-964-6009-	CD Housing Supplies	\$5,125	\$51	\$85	\$1,000
255-70-720-964-6011-	CD Housing Telephone	\$225	\$241	\$210	\$0
255-70-720-964-6013-	CD Housing Auto Allow	\$0	\$0	\$0	\$300
255-70-720-964-6014-	CD Housing ConfTravel	\$0	\$59	\$328	\$0
255-70-720-964-6020-	CD Housing CPUExp	\$267	\$0	\$0	\$0
255-70-720-964-6048-	CD Housing Rent Sub	\$214,069	\$221,682	\$222,838	\$233,844
255-70-720-964-6055-	CD Housing Legal	\$11,062	\$0	\$0	\$0
255-70-720-964-6056-	CD Housing Training	\$0	\$180	\$533	\$1,500
255-70-720-964-6058-	CD Housing Fin Incent	\$11,218,631	\$11,952,600	\$471,500	\$0
255-70-720-964-6062-	CD Housing Neigh Pride Prog	\$0	\$0	\$0	\$0
255-70-720-964-6999-	CD Housing Other	\$0	\$0	\$0	\$0
255-70-720-964-7002-	CD Housing Equipment Rental	\$0	\$0	\$0	\$0
<b>Total CHA</b>		<b>\$12,036,849</b>	<b>\$12,672,064</b>	<b>\$948,052</b>	<b>\$694,649</b>



Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
578-70-781-100-5sum	Employee Comp	\$0	\$57,262	\$42,113	\$219,523
578-70-781-100-6003-	CD Mgt&Contrl Printing	\$325	\$0	\$0	\$0
578-70-781-100-6004-	CD Mgt&Contrl Pro Svcs	\$85,323	\$158,146	\$66,280	\$114,094,678
578-70-781-100-6009-	Materials & Supplies	\$0	\$1,246	(\$88)	\$10,000
578-70-781-100-6013-	Auto Allowance/Mileage	\$0	\$461	\$1,321	\$0
578-70-781-100-6014-	Conference and Travel	\$0	\$1,863	\$450	\$0
578-70-781-100-6017-	CD Mgt&Contrl Subs &Pubs	\$37,600	\$90,598	\$0	\$0
578-70-781-100-6019-	CD Mgt&Contrl MiscFees	\$13,483	\$11,684	\$12,327	\$30,000
578-70-781-100-6053-	Postage	\$0	\$594	\$0	\$0
578-70-781-100-6055-	CD Mgt&Contrl Legal	\$5,872	\$541,862	\$454,492	\$0
578-70-781-100-6056-	CD Mgt&Contrl Training	\$81	\$0	\$98	\$0
578-70-781-100-6077-	CD Management & Control Gas	\$20,019	\$28,524	\$53,095	\$65,000
578-70-781-100-6078-	CD Management&Control Electric	\$52,865	\$50,245	\$34,701	\$65,000
578-70-781-100-6079-	CD Management & Control Water	\$9,702	\$45,378	\$41,610	\$65,000
578-70-781-100-6090-	Bank Service Charge Fees	\$0	\$60	\$0	\$0
578-70-781-100-6999-	Other	\$0	\$107,296	\$0	\$222,711
578-70-781-100-7002-	Equipment Rental	\$0	\$685	\$730	\$0
578-70-781-101-6014-	Conference and Travel	\$0	\$84	\$0	\$0
578-70-781-965-6004-	CD 2015B TAB Pro Svcs	\$2,154,028	\$2,049,463	\$33,769,067	\$0
578-70-781-965-6019-	CD 2015B TAB MiscFees	\$0	\$0	\$0	\$0
578-70-781-965-6020-	CD 2015B TAB CPUExp	\$0	\$0	\$0	\$0
578-70-781-965-6028-	CD 2015B TAB Liab Ins	\$347,763	\$1,035,418	\$2,549,388	\$2,000,000
578-70-781-965-7003-	CD 2015B Tax AllocVehicleLease	\$60,786	\$0	\$0	\$0
578-70-781-965-8008-	Improvements Other Than Bldg	\$0	\$18,237,380	\$850,135	\$0
578-70-781-965-8009-	Infrastructure Roadways	\$0	\$0	\$0	\$0
578-70-782-820-6004-	CD CRA Carry Pro Svcs	\$0	\$0	\$0	\$0
578-70-782-820-6014-	Conference and Travel	\$0	\$1,424	\$0	\$0
578-70-782-820-6019-	CD CRA Carry MiscFees	\$5,253	\$0	\$0	\$0
578-70-782-820-6028-	Liability Insurance	\$0	\$0	\$0	\$0
578-70-782-820-7001-	CD CRA Carry Maint&Rep	\$0	\$0	\$0	\$0
578-70-782-821-6004-	CD CRA AltPln Pro Svcs	(\$3,921)	\$3,380	\$0	\$0
578-70-782-821-6014-	CD CRA AltPln ConftTravel	\$0	\$0	\$581	\$0
578-70-782-821-6056-	CD CRA AltPln Training	\$66	\$1,146	\$0	\$0



Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
578-70-782-965-6004-	CD 2015B TAB Pro Svcs	\$3,372,113	\$1,485,495	\$196,848	\$0
578-70-782-965-7001-	CD 2015B TAB Maint&Rep	\$498,895	\$754,382	\$0	\$0
578-70-782-965-7003-	CD 2015B Tax AllocVehicleLease	\$589,295	\$270,062	\$0	\$0
578-70-782-965-8008-	Improvements Other Than Bldg	\$0	\$527,936	\$0	\$0
<b>Subtotal Comm Dev</b>		<b>\$7,249,547</b>	<b>\$25,462,072</b>	<b>\$38,073,148</b>	<b>\$116,771,912</b>

Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
578-99-999-999-6009-	Materials & Supplies	(\$620,033)	\$0	\$0	\$0
578-99-999-999-7100-	CRA Deposit to EAA Trust	\$70,888,655	\$0	\$0	\$0
578-99-999-999-7999-	Budget Expenditure	\$0	\$0	\$0	\$0
578-99-999-999-8009-	Infrastructure Roadways	\$0	\$0	\$0	\$0
578-99-999-999-9201-	Operating Transfer In	\$0	(\$5,329,326)	\$0	\$0
<b>Subtotal Non-Dept</b>		<b>\$70,268,622</b>	<b>(\$5,329,326)</b>	<b>\$0</b>	<b>\$0</b>

**Total CRA** **\$77,518,169** **\$20,132,747** **\$38,073,148** **\$116,771,912**



Account	Account Description	2017 Actuals	2018 Actuals	2019 Estimate	2020 ADOPTED Budget
782-70-720-101-6090-	Bank Service Charge Fees	\$0	\$55	\$30	\$0
783-70-720-101-5sum	Employee Comp	\$17,119	\$24,591	\$42,231	\$27,829
783-70-720-101-6004-	CD Operations Pro Svcs	\$61,911	\$64,602	\$44,089	\$0
783-70-720-101-6011-	CD Operations Telephone	\$433	\$478	\$428	\$0
783-70-720-101-6021-	CD Operations Interest	\$8,900,444	\$8,077,198	\$0	\$8,119,278
783-70-720-101-6022-	CD Operations Principal	\$10,500,000	\$10,905,000	\$0	\$10,575,000
783-70-720-101-6036-	Liability Claims Settlements	\$0	\$0	\$0	\$3,100,000
783-70-720-101-6055-	CD Operations Legal	\$0	\$0	\$0	\$187,500
783-70-720-101-6056-	Training	\$0	\$0	\$0	\$1,000
783-70-720-101-6059-	CD Operations Prop Tax Admin	\$606,476	\$679,905	\$757,065	\$0
783-70-720-101-6068-	CD Ops AB1290 PassThru-Cnty	\$9,360,194	\$15,946,239	\$24,685,997	\$10,632,587
783-70-720-101-6078-	CD Operations Electric	\$349	\$200	\$0	\$500
783-70-720-101-6079-	CD Operations Water	\$0	\$0	\$0	\$3,000
783-70-720-101-6999-	CD Operations Other	\$2,886,754	\$0	\$0	\$0
783-70-720-101-7002-	Equipment Rental	\$0	\$0	\$0	\$6,000
783-70-720-101-9401-	CD Operations Transfers Out	\$214,069	\$1,077,013	\$0	\$233,844
783-70-720-905-5sum	Employee Comp	\$255,311	\$295,792	\$352,320	\$428,680
783-70-720-905-6003-	CD RPTTF Adm Printing	\$201	\$248	\$25	\$1,500
783-70-720-905-6004-	CD RPTTF Adm Pro Svcs	\$40,951	\$21,804	\$11,293	\$142,250
783-70-720-905-6009-	CD RPTTF Adm Supplies	\$17	\$17	\$0	\$14,500
783-70-720-905-6011-	CD RPTTF Admin Telephone	\$0	\$72	\$392	\$500
783-70-720-905-6013-	CD RPTTF Adm Auto Allow	\$2,541	\$3,441	\$4,341	\$2,000
783-70-720-905-6019-	CD RPTTF Adm MiscFees	\$0	\$0	\$0	\$500
783-70-720-905-6020-	CD RPTTF Adm CPUExp	\$0	\$0	\$0	\$3,000
783-70-720-905-6040-	CD RPTTF Adm Ret Health	\$59,449	\$54,834	\$59,511	\$0
783-70-720-905-6056-	CD RPTTF Adm Training	\$0	\$239	\$533	\$0
<b>Total CSA</b>		<b>\$32,906,219</b>	<b>\$37,151,728</b>	<b>\$25,958,254</b>	<b>\$33,479,468</b>





# **FIVE-YEAR CAPITAL IMPROVEMENT PLAN**



## OVERVIEW

### Purpose of the Capital Improvement Plan

A Capital Improvement Plan (CIP) is a guide to efficiently and effectively provide for public infrastructure and facilities. The City owns these assets and is responsible for maintenance to ensure safe public access and service. Programming capital improvements over time can promote better use of the City's limited financial resources. The City can be flexible and responsive to funding opportunities as they arise. This CIP is a five-year document that serves as a planning instrument, in conformance with the City's General Plan, to coordinate funding and timing of improvements in a way that maximizes the return to the public. It serves as a management tool rather than a binding document.

The CIP is reviewed and revised annually in conjunction with the annual budget process. Priorities may change due to funding opportunities or circumstances that propel a project to a higher level of importance. Project cost estimates are updated as new information becomes available. The CIP was reviewed by the Public Works Commission on May 14, 2018 and the Planning Commission on June 12, 2018, which found it to be in conformance with the City's General Plan.

### CIP Projects Included

For purposes of this document, a Capital Project constructs new infrastructure or extends the life of an existing asset by rehabilitation. Infrastructure assets costing \$200,000 or more are capitalized and depreciated in the City's financial statements. Estimated project costs include acquisition if necessary, design, and construction of buildings, park facilities, roadways, utility systems or major landscaping projects.

The CIP includes \$6.2 million of funded projects in FY18-19 and \$20.1 million of projects for which funding has been identified in years 2 through 5 of the plan (Exhibit A), and \$39.4 million of specific projects that remain unfunded (Exhibit B). Projects are identified by staff, condition assessments and planning efforts. In 2017, the City completed an update of the Pavement Management Program and a Citywide Sidewalk Assessment. The City expects to conduct a facility condition assessment during FY18-19, which will include buildings and playgrounds. The City is currently in the process of updating its General Plan, which will continue to inform the CIP.

Projects will only be included in the funded summary if funding has been identified for the full estimated cost of the project. If only partial funding has been identified, the project will remain on the unfunded list.

### Prioritization

It is possible but not advisable to use a subjective scoring system to prioritize each project. Such a scoring system has imperfections that make it difficult to objectively compare 2 projects competing for the same funding source. Therefore, projects in this document have been prioritized by HIGH, MEDIUM or LOW based upon the following justifications.

- Does the project help to protect public health and safety?
- Is there outside funding or a financial partnership available?
- Does the project preserve the City's asset?



- Does the project improve the efficiency and economy of service delivery?
- Is an essential City service supported by the project?
- Does the project expand service to the public?

#### Organization of Document

The CIP document is organized by type of infrastructure. There is a summary of projects with funding identified over the next five years, as well as a summary of unfunded projects. The project summaries are followed by separate narratives for each type of infrastructure.

#### Funding Sources

The City's revenue streams are insufficient to fund infrastructure rehabilitation on a timely basis. In past years, the Redevelopment Agency's tax increment revenue provided funding for public infrastructure within the redevelopment project areas. In 2011, the state dissolved all redevelopment agencies; and the community was left without this vital funding source. The City has the ability to form various types of assessment districts to fund infrastructure; however, the revenues generated must generally be used for new infrastructure, not rehabilitation of existing infrastructure. Unless new funding sources are approved by the voters, or the City's operating expenditures are significantly reduced, the City's infrastructure will continue to deteriorate.

The nature and cost of the project generally determines the funding source. The City receives the following limited revenue sources that may be used for CIP projects in the following order of preference.

1. Outside funding that does not require repayment; including shared revenue and grants from other governmental agencies, as well as donations. Outside funding is typically restricted to specific uses.
2. Developer fees.
3. General Fund money; which is not restricted for specific uses, and is primarily used for recurring City operations and general services to the public.

#### Pay-As-You-Go vs. Debt Financing

A City may fund capital projects from its current resources (Pay-As-You-Go) or may issue debt to finance capital projects.

Debt should only be considered for a capital project when other forms of funding have been exhausted, and specific dedicated resources will be available and sufficient to service the debt over its entire life. Debt should not be used for projects solely because there are insufficient funds available, unless the City is responding to an immediate emergency affecting the health and welfare of its citizens.



Planned Five-Year Funding for Projects

Priority	Proj #	Type	Project Name	FY19-20 Budget	FY20-21 Budget	FY21-22 Budget	FY22-23 Budget	FY23-24 Budget	Funding Source
	PW075	Roadway	Sepulveda Blvd Widening						Measure R
	PW919	Roadway	Wilmington / 405 Fwy Interchange						MTA, FHP & Coop
	PW921	Roadway	Avadani/405 Fwy Interchange						Coop Agreement Bond
	PW945	Roadway	Pump House - Santa Fe Ave						Coop Agreement Bond
MED	PW003	Roadway	223 rd Street Widening & Roadway Reconstruction	3,601,766	3,601,766	3,601,766	3,601,766	3,601,766	Both Measure M & R
	PW1043	Roadway	Carson Street Masterplan	828,413					Measure R
MED	PW1116	Roadway	209th Street/Briant Ave/Lamberton Ave/Maciel Ave-Selective Roadway	297,330					Both Measure M & R
	PW1363	Roadway	Dominguez Channel Trash Reduction						State Grant (FD86)
	PW1388	Roadway	Veterans Park-Electronic Marquee						Coop Agreement Bond
HI	PW1393	Pavement	Annual Pavement Overlay (Rehabilitation)						Measure R & Not Prop. C
MED	PW1396	Roadway	Dominguez Street Roadway Reconstruction	250,000	250,000	250,000	250,000	250,000	Both Measure M & R
MED	PW1401	Parks	Del Amo Park Slurry Seal Parking Lot	85,000	85,000	85,000	85,000	85,000	Gas Tax
MED	PW1405	Parks	Dominguez Street Roadway Reconstruction						Park Development (L6)
MED	PW1410	Parks	Stevenson Park Slurry Seal Parking Lot	85,000					Gas Tax
HI	PW1411	Roadway	Annual Concrete Program						COBG
HI	PW1413	Pavement	Annual Slurry Seal (Preventative Maintenance)						Measure M
HI	PW1415	Roadway	Traffic Signal Upgrade-Figueroa St. & Victoria St-Roadway-Traffic Signal						Federal Hwy Plan
HI	PW1416	Parks	Calas Park & Scott Park Road Repair	200,000					Measure A
MED	PW1417	Parks	Dominguez Park Slurry Seal Parking Lot	25,000	25,000	25,000	25,000	25,000	Gas Tax
MED	PW1418	Parks	Calas Park Slurry Seal Parking Lot	85,000	85,000	85,000	85,000	85,000	Measure R & Grant
MED	PW1422	Roadway	Broadway Traffic Signal Upgrade						Gas Tax
MED	PW1426	Parks	Anderson Park Slurry Seal Parking Lot	85,000					Coop Agreement Bond
	PW1439	Roadway	Traffic Signal / 223rd rd & Luzerne						IDA Article 3
HI	PW1445	Parks	Sidewalk Repair in City Parks						Gas Tax
	PW1448	Roadway	223rd Light Install-Moreta St to Figueroa St						IDA Article 3
	PW1451	Roadway	Bike Lanes - Phase 1 split between Federal Grant and March AQMD						Split Federal Grant / AQMD
	PW1452	Roadway	Bike Lanes - Phase 2 split between Federal Grant and March AQMD						Split Federal Grant / AQMD
	PW1554	Roadway	Community Center Phase II-Carpets Only						Complete
HI	PW1468	Parks	Calas Park Termitic Damage Repair and Gazebos Replacement						Quimby & 575K HRRP
	PW1490	Roadway	Dominguez Channel Bike Path						MTA, TDA-Art3
	PW1492	Roadway	Carson/405 Fwy Interchange Impr						Measure R
	PW1498	Roadway	Avallon & Figueroa Utility Box Wrap						Coop Agreement
	PW1505	Roadway	Upgrade Street Signs						Gas Tax or Prop A7
	PW1513	Roadway	Hemingway Pool Boiler						Park Development (L6)
	PW1515	Parks	Carriage Crest Park - Storm Drain						CallTrans
	PW1524	Roadway	Corporate Yard Generator						General Fund
	PW1525	Roadway	Scott Park Pool Renovation to Minimum Standards						Quimby
	PW1546	Roadway	Rapid Bus Priority System						MTA, PROP A, Meas M, GF
MED	PW1564	Roadway	Annual Street Tree Replacement						Measure M
MED	PW1566	Roadway	Green Streets & Sustainability						Measure M
	PW1567	Roadway	Rehabilitation Turnout Street						SB1
	PW1600	Pavement	Dominguez Channel Bike Path II						MTA, TDA-Art4
HI	PW1602	Phenoment	Albermar St Rehab (Figueroa to Avalon)						RMRA (SB1)
	PW1603	Buildings	Carson Dominguez Ballroom Roof Replacement						GF
HI	PW1611	Roadway	Traffic Signal Installation-West Entrance (Roadway)	250,000	250,000	250,000	250,000	250,000	Both Measure M & R(New)
HI	PW1612	Roadway	Traffic Signal Installation-East Entrance (Main)	250,000	250,000	250,000	250,000	250,000	Both Measure M & R(New)
HI	PW1613	Roadway	Traffic Signal Installation	250,000	250,000	250,000	250,000	250,000	Both Measure M & R(New)
HI	PW1614	Roadway	Traffic Signal Installation	250,000	250,000	250,000	250,000	250,000	Both Measure M & R(New)
HI	PW1615	Roadway	Traffic Signal Installation	250,000	250,000	250,000	250,000	250,000	Both Measure M & R(New)
HI	PW1616	Roadway	Traffic Signal Installation-3 Driveways	750,000	750,000	750,000	750,000	750,000	Both Measure M & R(New)
HI	PW1617	Roadway	Leonardo Drive	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	Both Measure M & R(New)
HI	PW1618	Roadway	Carson Street Improvement	1,178,267	1,178,267	1,178,267	1,178,267	1,178,267	Both Measure M & R(New)
HI	PW1619	Roadway	213th Street Improvement (Phase 1)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	Both Measure M & R(New)
MED	PW1620	Roadway	Lemita Blvd-Street Improvement	1,362,500	1,362,500	1,362,500	1,362,500	1,362,500	Both Measure M & R(New)
MED	PW1621	Roadway	Sepulveda Blvd-Street Improvement	1,412,500	1,412,500	1,412,500	1,412,500	1,412,500	Both Measure M & R(New)
MED	PW1622	Roadway	Avallon Blvd -Street Improvement	1,650,028	1,650,028	1,650,028	1,650,028	1,650,028	Both Measure M & R(New)
MED	PW1623	Roadway	Main Street Improvement	2,946,593	2,946,593	2,946,593	2,946,593	2,946,593	Both Measure M & R(New)
MED	PW1624	Roadway	Figueroa Ave-Street Improvement	3,758,610	3,758,610	3,758,610	3,758,610	3,758,610	Both Measure M & R(New)
MED	PW1625	Roadway	Wilmington Ave-Street Improvement	341,399	341,399	341,399	341,399	341,399	Both Measure M & R(New)
MED	PW1626	Roadway	Victoria Street Improvement	1,167,692	1,167,692	1,167,692	1,167,692	1,167,692	Both Measure M & R(New)
HI	PW22059	Parks	Calas Park Main Building Sliding Replacement						Quimby & 575K HRRP
MED	PW23143	Parks	Dolphin Park ADA Playground/Restroom/Plen/Pathways						Anderson Contribution - \$250,000 already appr
HI	HI	Parks	Community Center Ceiling Wall	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	Quimby
HI	HI	Parks	Dominguez Park Small Waterside-Plaster Pool	200,000	200,000	200,000	200,000	200,000	Quimby
HI	HI	Parks	Mills Park Install Outside Access to Restroom	700,000	700,000	700,000	700,000	700,000	Measure A
MED	HI	Parks	Mills Park Shade Cover						Quimby
HI	HI	Parks	Scott Park Pool Renovation to Minimum Standards						Quimby
HI	HI	Parks	Stevenson Park Replace Play Surface						Quimby
HI	HI	Parks	Veterans Park Kitchen Rehabilitation						Quimby
HI	HI	Parks	Veterans Park Rubberized Play Surface						Measure A
HI	HI	Pavement	Gardena Blvd Rehab (Figueroa to E of Avalon)	1,567,354	1,567,354	1,567,354	1,567,354	1,567,354	RMRA (SB1)
HI	HI	Pavement	223rd St (Wilmington to City Limit)						RMRA (SB1)
HI	HI	Pavement	Del Amo Blvd Rehab (Figueroa to E of Wilmington)						RMRA (SB1)
HI	HI	Roadway	Main St Rehab (Sepulveda-228th)						Gas Tax
HI	HI	Roadway	New Traffic Signal - Del Amne & Tajubata						Gas Tax
HI	HI	Buildings	City Hall Renovation	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	Unfunded in Process GF
<b>TOTAL PLANNED FUNDING FOR PROJECTS</b>				<b>\$ 39,527,352</b>	<b>\$ 38,031,709</b>	<b>\$ 38,031,709</b>	<b>\$ 38,031,709</b>	<b>\$ 36,464,355</b>	

