# REQUIRED SUPPLEMENTARY INFORMATION

CITY OF CARSON, CALIFORNIA COMPREHENSIVE ANNUAL FINANCIAL REPORT



## **GENERAL FUND**

The General Fund accounts for all financial resources that are not restricted as to their use or required to be accounted for in another fund. These resources include sales and use tax, property taxes, utility users tax, franchise taxes, business license fees, building permits, interest on investments, fines and forfeitures, charges for services, and other miscellaneous revenues.

General Fund resources are used to finance the general governmental operations of the City of Carson. The city departments that are listed below are supported by the General Fund. The list likewise shows the services that each department provides.

## **City Council**

Local legislative policy

## **City Attorney**

Legal advisor to City Council and departments Preparations of resolutions and ordinances Contract review Litigation

### City Clerk

Records management Preparation of minutes Codification of municipal code Elections

## City Treasurer

Investments Cash management Cashiering

## Community Development

Employment development Business development Successor Agency Housing Authority Housing and neighborhood development Planning Building and safety

### Administrative Services

Revenue collection Business license Budget preparation Financial reporting Grants accounting Accounts payable Payroll Purchasing Reproduction and mail services Warehouse operations Information technology

## **Community Services**

Parks and recreation Special events Sherriff's contract Code enforcement and compliance Security services Youth services Safety and emergency services Pedestrian safety Senior services Fine Arts Transportation Community center

## **City Manager**

Implementation of City Council policies Intergovernmental relations Public information Preparation of agendas Human resources Recruitment/training Worker's compensation Risk assessment and management Benefits administration

### Public Works

General engineering Contract administration Construction engineering Public works Street and parkway maintenance Vehicle and equipment maintenance Median and tree maintenance Waste management Environmental Building and landscape maintenance

### Non-Departmental

Retiree health insurance Program support

|  | Budgete   | ed Amounts   |  | Variance with<br>Final Budget<br>Positive  |
|--|---|--|--|--|
|  | Original  | Final  | Actual   | (Negative)   |
| Taxes<br>Sales and use tax \$<br>Franchise tax<br>Property tax allocation from state<br>Transient occupancy tax<br>Utility Users tax<br>Real property transfer tax<br>Admissions tax | 21,483,029<br>7,913,779<br>14,569,366<br>1,589,504<br>8,524,298<br>239,232<br>330,325 | \$ 21,483,029<br>7,913,779<br>14,569,366<br>1,589,504<br>8,524,298<br>239,232<br>330,325 | \$ 21,820,128<br>8,274,908<br>14,290,374<br>1,812,310<br>8,135,144<br>429,898<br>458,117 | \$ 337,099<br>361,129<br>(278,992)<br>222,806<br>(389,154)<br>190,666<br>127,792 |
| Total taxes  | 54,649,533  | 54,649,533   | 55,220,879   | 571,346  |
| Licenses and permits<br>Business licenses<br>Building permits<br>Other licenses and permits<br>Total licenses and permits  | 2,593,914<br>2,778,462<br>631,104<br>6,003,480  | 2,593,914<br>2,778,462<br><u>631,104</u><br><u>6,003,480</u>                             | 2,698,782<br>2,903,621<br>703,850<br>6,306,253   | 104,868<br>125,159<br>72,746<br>302,773  |
| Fines, forfeitures and property:<br>Traffic and parking fines<br>Other fines, forfeitures and penalties<br>Total fines, forfeitures and penalties                                    | 1,610,843<br>337,710<br>1,948,553   | 1,610,843<br>337,710<br>1,948,553  | 1,294,515<br>484,711<br>1,779,226  | (316,328)<br><u>147,001</u><br>(169,327)   |
| Use of money and property:<br>Interest on investments<br>Rents and commissions<br>Community Center revenue<br>Total use of money and property  | 286,512<br>637,499<br>771,217<br>1,695,228  | 286,512<br>686,499<br>771,217<br>1,744,228   | 247,026<br>1,036,854<br>733,304<br>2,017,184   | (39,486)<br>350,355<br>(37,913)<br>272,956                                       |
| Intergovernmental:<br>Motor vehicle licenses<br>Other intergovernmental<br>Total intergovernmental   | 42,550<br>258,558<br>301,108  | 42,550<br>258,558<br>301,108   | 40,296<br>536,779<br>577,075   | (2,254)<br>278,221<br>275,967  |
| Charges for services:<br>Planning and public works<br>Recreation<br>Other service charges<br>Total charges for services  | 395,542<br>1,482,687<br>404,793<br>2,283,022  | 395,542<br>1,482,687<br>404,793<br>2,283,022   | 439,362<br>1,538,419<br><u>433,775</u><br>2,411,556                                      | 43,820<br>55,732<br>28,982<br>128,534  |
| Other revenues<br>Other financing sources<br>Total General Fund revenues \$  | 1,756,668<br>1,632,000<br>70,269,592  | 2,388,625<br>1,632,000<br>\$ 70,950,549  | 3,093,676<br>1,833,964<br>\$ 73,239,813  | 705,051<br>201,964<br>\$ <u>2,289,264</u>  |

|                                 | Budgeted Amounts |               |            |    |            | Variance with<br>Final Budget<br>Positive |            |
|---------------------------------|------------------|---------------|------------|----|------------|---|------------|
|                                 | _                | Original      | Final      |    | Actual     | _   | (Negative) |
| General Government:             |                  |               |            |    |            |   |            |
| City Council                    | \$               | 1,028,248 \$  | 1,115,995  | \$ | 1,049,413  | \$  | 66,582     |
| City Attorney                   |                  | 1,505,000     | 2,109,220  |    | 2,898,717  |   | (789,497)  |
| Non Departmental                |                  | 4,251,925     | 6,003,300  |    | 5,991,854  |   | 11,446     |
| City Clerk                      |                  | 916,727       | 1,200,527  |    | 1,224,636  |   | (24,109)   |
| City Treasurer                  |                  | 769,261       | 763,940    |    | 754,006    |   | 9,934      |
| City Manager                    |                  | 3,802,087     | 3,810,055  |    | 3,761,499  |   | 48,556     |
| Administrative Services         | _                | 6,676,732     | 6,705,987  |    | 6,242,770  | _   | 463,217    |
| Total General Government        |                  | 18,949,980    | 21,709,024 |    | 21,922,895 |   | (213,871)  |
|                                 |                  |               |            |    |            |   |            |
| Community Development           |                  | 5,029,070     | 5,043,764  |    | 4,422,659  |   | 621,105    |
| Public Works                    |                  | 15,411,226    | 15,580,759 |    | 14,922,925 |   | 657,834    |
| Community Services              | _                | 31,788,499    | 32,083,566 |    | 31,867,128 | _   | 216,438    |
| Subtotal current expenditures   |                  | 71,178,775    | 74,417,113 |    | 73,135,607 |   | 1,281,506  |
|                                 |                  |               |            |    |            |   |            |
| Capital Improvement Program     |                  | -             | 5,049,660  |    | 5,779,786  |   | (730,126)  |
| Other Financing Uses            | _                |               | 1,018,204  |    | 1,019,060  | _   | (856)      |
| Total General Fund expenditures | _                | 71,178,775    | 80,484,977 |    | 79,934,453 | _   | 550,524    |
| Net General Fund expenditures   | \$_              | 71,178,775 \$ | 80,484,977 | \$ | 79,934,453 | \$  | 550,524    |

| Revenues   | Bud | lgeted Amounts<br>Final | Actual      | Variance with<br>Final Budget<br>Positive<br>(Negative) |
|--|-----|-------------------------|-------------|---|
| Use of money and property                          | \$  | 531,597 \$              | ,           | \$ (41,153)   |
| Miscellaneous                                      |     | 1,238,000               | 13,332      | (1,224,668)   |
| Total revenues                                     | _   | 1,769,597               | 503,776     | (1,265,821)   |
| Expenditures<br>Current:                           |     |                         |             |   |
| Community development                              |     | 4,476,397               | 2,573,532   | 1,902,865   |
| Total expenditures                                 |     | 4,476,397               | 2,573,532   | 1,902,865   |
| Excess (deficiency) of revenue<br>over expenditure |     | (2,706,800)             | (2,069,756) | 637,044   |
| Other financing sources (uses)<br>Transfers in     | _   | 700,844                 | 213,132     | (487,712)   |
| Change in fund balance                             | \$  | (2,005,956)             | (1,856,624) | \$149,332   |
| Fund balances, beginning of year                   |     |                         | 32,568,674  |   |
| Fund balances, end of year                         |     | \$                      | 30,712,050  |   |

| Revenues<br>Use of money and property<br>Total revenues | \$<br>Budgeted Amount<br>Final<br>- | <u>s</u><br><br>\$ | Actual<br>34,575_\$<br>34,575 | Variance with<br>Final Budget<br>Positive<br>(Negative)<br>34,575<br>34,575 |
|---|-------------------------------------|--------------------|-------------------------------|---|
| Expenditures<br>Current:                                |                                     |                    |                               |   |
| Community development<br>Total expenditures             |                                     |                    |                               |   |
| -   |                                     |                    |                               |   |
| Excess (deficiency) of revenues<br>over expenditures    | -                                   |                    | 34,575                        | 34,575  |
| Other financing sources (uses)<br>Transfers in          |                                     |                    | 40,057,886                    | 40,057,886  |
| Change in fund balance                                  | \$ <u> </u>                         | _                  | 40,092,461 \$                 | 40,092,461  |
| Fund balances, beginning of year                        |                                     | _                  |                               |   |
| Fund balances, end of year                              |                                     | \$_                | 40,092,461                    |   |

| Actuarial<br>Valuation<br>Date<br>7/1/2010 \$<br>7/1/2011 | Actuarial<br>Value of<br>Assets<br>(a)<br>- | Actuarial<br>Accrued<br>Liability (AAL)<br>Entry Age<br>(b)<br>\$ 50,765,291<br>48,138,659 | Unfunded<br>AAL<br>(UAAL)<br>(b-a)<br>\$ 50,765,291<br>48,138,659 | Funded<br>Ratio<br>(a/b)<br>0% \$<br>0% | Covered<br>Payroll<br>(c)<br>27,107,068<br>25,455,297 | UAAL as<br>a % of<br>Covered<br>Payroll<br>( c)/(b-a)<br>187%<br>189% |
|---|---|--|---|---|---|---|
| 7/1/2011  | -   | , ,  | 48,138,659  | 0%                                      | 25,455,297  | 189%  |
| 7/1/2013  | 7,287,038                                   |  | 41,078,423  | 15%                                     | 23,621,000  | 174%  |

| Measurement Period<br>Total Pension Liability  | 2013-14   |
|--|---|
| Service Cost   | \$ 4,634,164  |
| Interest on total pension liability  | 16,199,814  |
| Differences between expected and actual experience   | · · · —   |
| Changes in assumptions   | _   |
| Changes in benefits  | _   |
| Benefit payments, including refunds of employee contributions  | (9,448,777)   |
| Net change in total pension liability  | 11,385,201  |
| Total pension liability - beginning  | 218,404,819   |
| Total pension liability - ending (a)   | \$ 229,790,020  |
| Plan Fiduciary Net Position<br>Contributions - employer<br>Contributions - employee<br>Net investment income<br>Benefit payments<br>Net change in plan fiduciary net position<br>Plan fiduciary net position - beginning<br>Plan fiduciary net position - ending (b) | \$ 6,276,475<br>2,460,111<br>25,449,700<br>(9,448,777)<br>24,737,509<br>143,635,495<br>\$ 168,373,004 |
| Net pension liability - ending (a)-(b)   | \$61,417,016  |
| Plan fiduciary net position as a percentage of the total pension liability   | 73.27%  |
| Covered - employee payroll   | \$23,683,572  |
| Net pension liability as percentage of covered-employee payroll  | 259.32%   |

# Notes to Schedule:

**Benefit changes** - The figures above do not include any liability impact that may have resulted from plan changes which occurred after June 30, 2013. This applies for voluntary benefit changes as well as any offers of Two Years Additional Service Credit (a.k.a. Golden Handshakes) **Changes in assumption** - There were no changes in assumptions as of the measurement date, June 30, 2014.

\* Fiscal year 2015 was the first year of implementation, therefore only one year is shown.

|  | 2015                                |
|--|-------------------------------------|
| Actually determined contributions<br>Contributions in relation to the actuarially determined contributions<br>Contribution deficiency / (excess) | \$ 6,276,475<br>(6,276,475)<br>\$ - |
| Covered-Employee Payroll   | \$23,683,572                        |
| Contributions as a percentage of Covered-Employee Payroll  | 26.50%                              |

## Notes to Schedule:

The actuarial methods and assumptions used to set the actuarially determined contributions for Fiscal Year 2013-14 were from the June 30, 2011 public agency valuations.

| Actuarial Cost Method        | Entry age normal   |
|------------------------------|--|
| Amortization method / Period | Level percent of payroll   |
| Asset valuation method       | 15 year Smoothed Market  |
| Inflation                    | 2.75%  |
| Salary increases             | Varies by Entry age and Service  |
| Payroll Growth               | 3.00%  |
| Investment rate of return    | 7.50%, net of pension plan investment expense and administrative expenses including inflation. |
| Retirement age               | The probabilities of retirement are based on the 2010 CalPERS                                  |
|                              | Experience Study for the period from 1997 to 2007.   |
| Mortality                    | The probabilities of mortality are based on the 2010 CalPERS                                   |
|                              | Experience Study for the period from 1997 to 2007. Pre-retirement                              |
|                              | and Post-retirement mortality rates include 5 years of projected                               |
|                              | mortality improvement using Scale AA published by the Society                                  |
|                              | of Actuaries.  |

\* Fiscal year 2015 was the first year of implementation, therefore only one year is shown.

# **Budgetary Control and Accounting**

The following procedures are utilized by the City in formulating its annual budget:

- Early in the calendar year, the Directors prepare estimates of required appropriations for the following fiscal year. These estimates are compiled into a proposed operating budget.
- The City Manager submits the proposed budget to the City Council for the subsequent fiscal year. The operating budget includes both the sources and types of funds for the proposed expenditures. The City Council and staff meet in budget workshops in order to relate requests with available resources.
- Public hearings are conducted to obtain taxpayer comments on the proposed budget being adopted. Pursuant to provisions of the Carson Municipal Code, the General Fund budget must be adopted no later than July 20 of the new fiscal year. The budget is legally enacted through passage of a resolution.
- The City Manager is authorized to transfer budgeted amounts between departments within any fund; however, any revision that alters the total expenditures of any fund must be approved by the City Council. The budget is generally amended during the fiscal year to reflect adjustments, as authorized by the City Council. Expenditures may not legally exceed appropriations at the fund level.
- Formal budgetary integration is employed as a management control device during the year. Commitments for materials and services, such as purchase orders and contracts are recorded during the year as encumbrances in order to reserve that portion of the applicable appropriation. Encumbrances outstanding at year-end are treated as a reservation of fund balance since they do not constitute expenditures or liabilities.
- It is the practice of the City to give Finance staff some discretion with respect to budget amounts for year-end purposes.

Budgeted amounts are reported on the same basis of accounting as the fund types they relate to (modified-accrual) and adopted on a basis consistent with generally accepted accounting principles (GAAP). All unexpended appropriations expire at year-end and if warranted are reappropriated in the next budget cycle. Annual budgets are prepared for all governmental fund types expected to have activity during the fiscal year.