



City of Carson Report to Mayor and City Council

June 18, 2013
Special Orders of the Day

SUBJECT: PUBLIC HEARING REGARDING FISCAL YEAR 2013/14 CITY MANAGER'S PROPOSED GENERAL FUND BUDGET AND CONSIDERATION OF SEPCIAL REVENUE FUNDS BUDGETS

Submitted by David C. Biggs
City Manager

Approved by David C. Biggs
City Manager

I. SUMMARY

The City's new fiscal year commences July 1, 2013, and the City Manager has prepared a proposed General Fund budget for the City Council's review and consideration. While still facing an operating shortfall of approximately \$1.7 million, the FY 2013/14 proposed budget is a good news story with a greatly lower projected shortfall when compared to last year due to increasing revenues which have covered much of the unavoidable increases in costs. The proposed budget recommends a series of decision packages which would allow for a balanced budget if adopted as presented by the City Manager. This public hearing provides a formal opportunity for community review and comment with the public hearing recommended to be continued open to July 2, 2013, to allow for a second City Council study session on the budget.

In addition to the general fund, the City receives special funds through regular external grant funding or competitive grant application process. These funds account for monies from a variety of sources such as gas taxes, Prop A and Prop C sales taxes, federal, state, and county park improvement, public safety and transportation grants, and other grant funds. The City also established and maintains other special funds to account for monies restricted for specific purposes. All of these funds are included in the Special Revenue Funds of the City. Tonight, the City Council is being asked to review and take comment on the Special Revenue Funds budgets for FY 2013/14, with portion also being continued to July 2, 2013.

II. RECOMMENDATION

1. OPEN the public hearing on the proposed FY 2013/14 General Fund Budget, CONDUCT the public hearing, and CONTINUE the public hearing open until July 2, 2013 at 6 p.m.
2. TAKE public comment on the proposed FY 2013/14 Special Revenue Funds Budgets and CONTINUE the item to July 2, 2013.

III. ALTERNATIVES

The Council could approve the FY 2012/13 General Fund budget and the Special Revenue Funds Budgets as proposed or as modified by the City Council following the public hearing if the Council determined it was desirable to do so this evening. The Capital Improvement Program Budget will be considered on July 2, 2013.

IV. BACKGROUND

The proposed General Fund budget and the Special Revenue Funds Budgets were provided to the City Council on June 4, 2013. A study session was held by the City Council on Friday, June 14th on the proposed budgets. This evening's public hearing is a noticed public hearing on the proposed FY 2013/14 General Fund Budget. This item jointly considers the proposed 2013/14 Special Revenue Funds Budgets, though the adoption of these budgets do not require a public hearing.

Staff has prepared responses to the questions and suggestions which Council Members have raised or made in the form of Budget Referrals. These Budget Referrals will be provided to the Council as they are completed or at the meeting, if not available prior to the agenda package being produced and delivered.

At this point in time, a second study session may have been scheduled for the week of June 24th if possible. As such, tonight's public hearing should be continued open to July 2, 2013, at 6 p.m, and consideration of the Special Revenue Funds Budgets should be continued to July 2nd as well.

V. FISCAL IMPACT

The proposed FY 2013/14 General Fund Budget as recommended to you by the City Manager is balanced. The General Fund Budget and the Special Revenue Funds Budgets have also been developed consistent with the City Council's adopted Financial Principles & Guidelines.

VI. EXHIBITS

- 1) FY 2013/14 Proposed General Fund Budget (previously provided)
- 2) FY 2013/14 Proposed Special Revenue Funds Budgets (previously provided)
- 3) Budget Referral Tracking Sheet (previously provided)
- 4) Budget Referrals No. 1- 6 (previously provided)

Document#

Prepared by: Dbiggs

TO:Rev04-23-12

Budget Referrals Tracking Sheet (as of 6-18-13):

1. Which positions (filled and unfilled) are proposed for elimination in the FY 2013/14 Budget? RESPONSE PROVIDED ON 6-4-13
2. Which are the current vacant positions that could be filled in FY 2013/14? RESPONSE PROVIDED ON 6-4-13
3. Which are the positions that have confirmed retirements in the near future? RESPONSE PROVIDED ON 6-4-13
4. Are there any unresolved disputes with the State Department of Finance regarding the dissolution of redevelopment which could affect the general fund? RESPONSE PROVIDED ON 6-4-13
5. What is the status of the City's Capital Asset Replacement Fund (CARF)? RESPONSE PROVIDED ON 6-4-13
6. What year-end fund balance designations will reduce the FY 2013/14 general fund beginning fund balance? RESPONSE PROVIDED ON 6-4-13
7. What are the pros and cons of eliminating the Parking Enforcement (PE) service contract and having the Code Enforcement Officers (CEOs) take over the issuing of street sweeping parking violations? (Mayor Dear) RESPONSE PROVIDED ON 6-18-13
8. Would it be more cost effective and provide for higher service levels if the City were to transition to its own Building & Safety operation from the contract with the County? (Mayor Dear) STAFF IS WORKING ON THIS RESPONSE
9. For the 10 special events the City Council has agreed to support, the City should give \$10,000 to the larger events and \$5,000 to the smaller ones. (Councilwoman David-Holmes) RESPONSE PROVIDED ON 6-18-13
10. How many part-time employees were authorized to be 1,500 hour employees as part of the PERB settlement with AFSCME? What is the status of each of those in that group? How many part-time employees are currently working 1,500 hours or more each fiscal year? (Councilwoman Davis-Holmes) STAFF IS WORKING ON THIS RESPONSE
11. What are the programs that used to be funded by the Carson Redevelopment Agency (CRA) and are now being funded by the General Fund? What staff were previously funded by the CRA and now being funded by the General Fund? STAFF IS WORKING ON THIS RESPONSE
12. Now that Carson Park has been expanded, should the Recreation Center Supervisor II position be upgraded to a Senior Recreation Center Supervisor? STAFF IS WORKING ON THIS RESPONSE
13. Can speed humps be paid for with Gas Tax Funds? RESPONSE PROVIDED ON 6-18-13

14. What is the City's hiring process for part-time, seasonal and temporary employees? RESPONSE PROVIDED ON 6-18-13
15. What is the status of the budget stabilization reserve? RESPONSE PROVIDED ON 6-18-13
16. How many wading pools does the City have? At which parks are they? What is the plan to make them ADA compliant and meet the new State and/or environmental requirements? STAFF IS WORKING ON THIS RESPONSE
17. Please explain the current staffing levels and assignments of the tree crew and the need for downgrading a Senior Tree Trimmer to an Assistant Tree Trimmer? RESPONSE PROVIDED ON 6-18-13
18. How many large mowing machines does the City own? What is their current condition? How much does it cost to replace them? How much has been accumulated for their replacement in the CARF? RESPONSE PROVIDED ON 6-18-13
19. What were the duties/assignments of the Emergency Preparedness Analyst? How will those be reassigned if the position is eliminated? STAFF IS WORKING ON THIS RESPONSE
20. What concessions did City employees give in 2010/11? What is the status of merit increases? What COLA's have City employees received? STAFF IS WORKING ON THIS RESPONSE
21. Please provide a list of all service/consultant contracts. STAFF IS WORKING ON THIS RESPONSE
22. How many Senior Groundswokers/Groundswokers do we have and how are they assigned to the parks? RESPONSE PROVIDED ON 6-18-13
23. Can we get a facilitator for the Strategic Planning process from the League of California Cities or California Contract Cities Association? RESPONSE PROVIDED ON 6-18-13
24. Please explain how it was determined that only \$3,900.00 is needed for the additional staffing at the parks to address the "early out" days at the local schools. STAFF IS WORKING ON THIS RESPONSE
25. What will be the process for the comprehensive update of the zoning ordinance? Why do we need an outside consultant for this project? STAFF IS WORKING ON THIS RESPONSE
26. Please provide further details on DP#19 regarding replacement of the City's phone system at various park. STAFF IS WORKING ON THIS RESPONSE

CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL

Question #2: Which are the current vacant positions that could be filled in FY 2013/14?

Response: There are a total of 37 currently vacant positions which could be filled in FY 2013/14?

Position Title	Barg Unit	Work Group	Division
Senior Clerk	AFSCME	City Clerk	Operations
Assistant City Manager	UNCL	City Manager	Administration
Senior Human Resources Analyst	ACE	City Manager	Human Resources
Computer Systems Support Technician	CPSA	Administrative Services	Information Tech
Systems Analyst	CPSA	Administrative Services	Information Tech
Purchasing Manager	AME	Administrative Services	Purchasing
Associate Planner	CPSA	Community Development	Planning
Director of Public Works	UNCL	Public Works	Administration
Senior Construction Inspector	CPSA	Public Works	Engineering
Public Works Operations Manager	AME	Public Works	Public Works
Assistant Maintenance Worker	AFSCME	Public Works	Public Works
Assistant Maintenance Worker	AFSCME	Public Works	Public Works
Assistant Maintenance Worker	AFSCME	Public Works	Public Works
Assistant Maintenance Worker	AFSCME	Public Works	Public Works
Assistant Maintenance Worker	AFSCME	Public Works	Public Works
Heavy Equipment Operator	AFSCME	Public Works	Public Works
Senior Maintenance Worker I	AFSCME	Public Works	Public Works
Assistant Tree Trimmer	AFSCME	Public Works	Public Works
Senior Tree Trimmer	AFSCME	Public Works	Public Works
Account Clerk	AFSCME	Public Works	Land. & Bldg. Maint.
Parks Maintenance Supervisor	AFSCME	Public Works	Land. & Bldg. Maint.
Parks Maintenance Supervisor	AFSCME	Public Works	Land. & Bldg. Maint.
Electrician	AFSCME	Public Works	Land. & Bldg. Maint.
Senior Groundswoker	AFSCME	Public Works	Land. & Bldg. Maint.
Assistant Groundswoker	AFSCME	Public Works	Land. & Bldg. Maint.
Assistant Facilities Maintenance Tech	AFSCME	Public Works	Land. & Bldg. Maint.
Assistant Facilities Maintenance Tech	AFSCME	Public Works	Land. & Bldg. Maint.
Assistant Facilities Maintenance Tech	AFSCME	Public Works	Land. & Bldg. Maint.
Lead Facilities Maintenance Tech	AFSCME	Public Works	Land. & Bldg. Maint.
Lead Facilities Maintenance Tech	AFSCME	Public Works	Land. & Bldg. Maint.
Custodian	AFSCME	Public Works	Land. & Bldg. Maint.
Custodial Supervisor	CPSA	Public Works	Land. & Bldg. Maint.
Senior Clerk	AFSCME	Community Services	Community Center
Transportation Supervisor	CPSA	Community Services	Transportation
Transportation Coordinator I	AFSCME	Community Services	Transportation
Recreation Program Manager	CPSA	Community Services	Recreation
Senior Clerk	AFSCME	Community Services	Human Services

Response Provided By: The Administrative Services Department

CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL

Question #3: Which are the positions that have confirmed retirements in the near future?

Response: There is only one confirmed retirement at this point in time which is the Executive Assistant in the Mayor and City Council's Office. This position will be filled upon the retirement of the incumbent in August. Human Resources is aware of 4 to 6 additional retirements that may occur between now and the end of the calendar year.

Response Provided By: The City Manager's Office

CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL

Question #4: Are there any unresolved disputes with the State Department of Finance regarding the dissolution of redevelopment which could affect the general fund?

Response: There is a dispute with the State Department of Finance regarding just over \$5 million in redevelopment payments to the City for prior services provided by the City to the redevelopment agency. If the dispute is not resolved in the favor of the City, it would negatively impact the City's general fund balance.

Response Provided By: The City Manager's Office

CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL

Question #5: What is the status of the City's Capital Asset Replacement Fund (CARF)?

Response: The Capital Asset Replacement Fund (CARF) is used to save monies to replace equipment like vehicles and computers at the end of their useful life. A transfer of \$1,000,000 is proposed from the general fund to the CARF in FY 2013/14. This amount reflects approximately the full amount of the transfer recommended for FY 2013/14 based on the current methodology used to calculate the transfer. However, the current methodology understates the amount needed given past years when lesser or no contributions were made, or when funds were taken from the CARF to help balance the City's operating budget during difficult years. Administrative Services staff is reviewing the current methodology and will be making recommendation during the 2013/14 fiscal year regarding possible modifications and policies to ensure future funding is adequate.

Response Provided By: The City Manager's Office

CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL

Question #6: What year-end fund balance designations will reduce the FY 2013/14 general fund beginning fund balance?

Response: Should the general fund balance as of June 30, 2013, be the \$33 million projected, there will be an approximately \$3,305,000 transfer to the OPEB Trust, as of year-end, which would occur in the late fall.

Response Provided By: The City Manager's Office

CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL

Question #7: What are the pros and cons of eliminating the Parking Enforcement (PE) service contract and having the Code Enforcement Officers (CEOs) take over the issuing of street sweeping parking violations?

Response: The current parking enforcement contract with American Guard is a not-to-exceed amount of \$152,030.40. This provides for a staff of three (3) parking enforcement officers (PEOs) that each work eight (8) hours a day, five (5) days a week. This staff averages approximately 25,000 parking citations that generate approximately \$750,000.00 in revenue for the City.

The Code Enforcement staff is comprised of seven (7) full-time officers and two (2) supervisors. They provide Municipal Code Enforcement for the City seven (7) days a week.

The CEO staff averages more than 3,800 actions with residents every year. These actions result in compliance with the Carson Municipal Code by the residents. This compliance ensures that all of the residents in the City are maintaining the qualities of life that are important to Carson residents, as expressed by the residents through their elected officials, and this responsibility is the primary role of CEOs.

PROS of eliminating the PE contract and having the CEOs issue street sweeping parking citations:

** Savings generated by the elimination of the contract equal to the amount of the contract, \$152,030.40.

CONS of eliminating the PE contract and having the CEOs issue street sweeping parking citations:

** Diminish the quality of life in the city as CEOs cannot fulfill the functions and duties they are currently assigned.

** Elimination of weekend Code Enforcement. Staff will need to be moved to weekdays to address parking enforcement. (Parking restrictions are on weekdays.)

** Diminish the interaction of CEOs with residents to proactively and reactively address CMC violations.

** A reduction in the number CMC violations addressed by the CEOs because they are following street sweepers to write parking violations.

** A loss of parking violation revenue when CEOs leave parking enforcement activities to address urgent calls, such as hazardous spills.

Response Provided By: The Community Services Department

CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL

Question #9 For the 10 special events that the City Council has agreed to support, the City should give \$10,000 to the larger events and \$5,000 to the smaller ones.

Response: As per a recently-issued memo from the Community Services Department, the City has provided support to these events as follows:

Location	Title	Date	Equipment Fees Waived	Facilities Rental Waived	City Council Approved Staffing Cost	City Donation	Total
Vets Park	Philippine Independence Day	6/8/2013	\$ 8,283.42	\$ 2,341.00	\$ 5,029.00		\$ 15,653.42
Anderson Pk	Jazz Festival	9/28/2013	\$ 5,448.00	\$ 1,262.00	\$ 3,198.00		\$ 9,908.00
Comm Ctr	Youth Conference	5/11/2013	\$ 2,058.00	\$ 4,575.00	\$ 2,516.00		\$ 9,149.00
Vets Park	Veterans Day Celebration	11/11/2013	\$ 2,429.00	\$ 1,523.00	\$ 3,900.00		\$ 7,852.00
Mills Park	Juneteenth	6/15/2013	\$ 4,149.00	\$ 787.00	\$ 2,497.00		\$ 7,433.00
Carson Park	Cinco de Mayo	2009/2010	\$ 14,989.00	\$ 1,262.00	\$ 6,690.00		\$ 22,941.00
Dominguez Pk	Cesar Chavez	2009/2010	\$ 2,606.00	\$ 1,262.00	\$ 2,958.00		\$ 6,826.00
Comm Ctr	Memorial Day	5/25/2013	\$ 72.00	\$ 900.00	\$ 1,754.00		\$ 2,726.00
SB Pavilion	Larry Itliong Day/Filipino Hist	10/2013	\$ -	(SB Pavilion)	\$ 1,000.00		\$ 1,000.00
Victoria Park	Samoaan Flag Day	8/2013	\$ -	\$ -	\$ -	\$10,000.00	\$ 10,000.00
			\$ 40,034.42	\$ 13,912.00	\$ 29,542.00	\$10,000.00	\$ 93,488.42

The total cost to the City, considering the loss of revenue and the cost of staff time, is over \$93,000. If the City were to provide donations in the amount of either \$10,000.00 or \$5,000.00, the total cost to the City would only be \$75,000, a savings of \$18,000. Additionally, by providing a donation to the groups putting on these events, the City would free up many hours of staff time that could be used on other City business.

Location	Title	Date	Donation
Vets Park	Philippine Independence Day	2013/14	\$ 10,000.00
Anderson Pk	Jazz Festival	2013/14	\$ 10,000.00
Comm Ctr	Youth Conference	2013/14	\$ 10,000.00
Vets Park	Veterans Day Celebration	2013/14	\$ 5,000.00
Mills Park	Juneteenth	2013/14	\$ 5,000.00
Carson Park	Cinco de Mayo	2013/14	\$ 10,000.00
Dominguez Pk	Cesar Chavez	2013/14	\$ 5,000.00
Comm Ctr	Memorial Day	2013/14	\$ 5,000.00
SB Pavilion	Larry Itliong Day/Filipino Hist	2013/14	\$ 5,000.00
Victoria Park	Samoaan Flag Day	2013/14	\$ 10,000.00
			\$ 75,000.00

Response Provided By: The Community Services Department

**CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL**

Question #13: Can speed humps be paid for with Gas Tax Funds?

Response: According to the Guidelines Relating to Gas Tax Expenditures for Cities and Counties prepared by the California State Controller dated May, 2004, installing speed humps does not fall under the criteria required for improvements to public roadways.

Response Provided By: The Public Works Department

CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL

Question #14: **What is the City's hiring process for part-time, seasonal and temporary employees?**

Response: Part-time employees may work up to a maximum of 999 hours or 1,500 hours depending upon how the position is designated and part-time positions are generally year-round. Seasonal employees are part-time employees who may work for a more limited duration, say the summer season. Temporary employees are hired to temporarily fill a position for a regular full-time employee who may be out for an extended period of time or pending a recruitment to fill the permanent vacancy. The initial hiring process is basically the same for all three types of positions:

HR requires an approved requisition from the hiring department/division prior to starting the recruitment process.

HR will post the recruitment flyers at City Hall; the Corporation Yard; the Community Center; the Career Center; and Parks. Additionally, HR does a mailing to schools, youth and other organizations, and nearby cities.

All completed applications are returned to HR.

For Temporary Employees:

HR screens the applications to ensure they meet the minimum qualifications;
HR administers any qualifications testing requirements for the temporary positions;
HR refers the qualified candidates to requesting entity for interviews.

For Part-Time and Seasonal:

HR notifies the requesting department and/or division when we have received sufficient applications and the requesting entity sends a manager/supervisor to review the applications and interviews with selected candidates are scheduled.

For all three types of positions, the final steps are:

The requesting entity makes a recommendation to hire and refers these candidates back to HR for processing.

HR refers the candidate(s) for physical exam, drug screen and fingerprinting.

Candidates that pass the screening are hired by HR and instructed when and where to report to work.

Response Prepared By: **The Human Resources Division**

CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL

Question #15: **What is the status of the budget stabilization reserve?**

Response: The City Council first established the Budget Stabilization Reserve as part of the adoption of the FY 2012/13 annual budget. This reserve was set at \$2.5 million with \$500,000 appropriated for FY 2012/13 to help bridge the operating shortfall that year, with the balance expected to be used over the subsequent four years at \$500,000 per year. The good news is that since the operating shortfall for FY 2012/13 has transitioned to an operating surplus, that initial \$500,000 transfer has not been needed. As such, the original \$2.5 million remains in the Budget Stabilization Reserve. No additional funds have been allocated to the Budget Stabilization Reserve, so the remaining balance is \$2.5 million and if allocated equally over the next four years, there is \$625,000 per year available to assist in the transition caused by the loss of redevelopment.

Response Provided By: **The City Manager's Office**

**CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL**

Question #17: Please explain the current staffing levels and assignments of the tree crew and the need for downgrading a Senior Tree Trimmer to an Assistant Tree Trimmer?

Response: Currently, there is one Tree Maintenance Supervisor, one Senior Tree Trimmer, one Tree Trimmer I, one Assistant Tree Trimmer (soon to be promoted to Tree Trimmer I), one vacant Assistant Tree Trimmer, and one vacant Senior Tree Trimmer. Frequently, a Heavy Equipment Operator assigned to the concrete crew will assist the tree trimming crew.

The assignments are: removal of trees due to lifting of the sidewalks or damaging the sewerlines, cutting branches that obscure street signs, removing dangerous branches hanging from trees in the parks, planting trees, watering trees, responding to address specific service requests, and removal of fallen trees and branches especially after a storm. This division receives more than 2,000 services requests per year.

Staff is recommending to downgrade the Senior Tree Trimmer position to an Assistant Tree Trimmer to create two separate crews responding to different assignments at the same time.

Tree Maintenance Supervisor
Senior Tree Trimmer

Tree Trimmer I

Asst. Tree Trimmer (soon to become Tree Trimmer I)

Asst. Tree Trimmer (vacant)

Asst. Tree Trimmer (Vacant Senior Tree Trimmer)

Response Provided By: The Public Works Department

**CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL**

Question 18: How many large mowing machines does the City own? What is their current condition? How much does it cost to replace them? How much has been accumulated for their replacement in the CARF?

The City has one large gang mower and two small Hustler riding mowers which are in poor condition. The repairs have become extensive which leaves the equipment inoperable for long periods of time. The two trailers that haul the two Hustler mowers are very old and parts are becoming hard to find.

There are sufficient funds included in the proposed FY 2013/14 CARF budget to replace this equipment.

Response: The following equipment is utilized by the Mowing Crew:

	Replacement Cost
E853, Gang Mower, 2000	\$ 124,000.00
E1174, Hustler Mower, 2007	\$ 15,500.00
E1172, Hustler Mower, 2007	\$ 15,500.00
E539, Hustler Trailer, 1988	\$ 9,000.00
E615, Husky Hauler, 1990	\$ 9,000.00
TOTAL:	\$ 173,000.00

Response Provided By: The Public Works Department

**CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL**

Question #22: How many Senior Groundswokers/Groundswokers do we have and how are they assigned to the parks?

Response: There are twelve Senior Groundswokers (one is vacant), eight Groundswoker IIs, two Groundswoker Is, and one vacant Assistant Groundswoker position.

Staff is assigned to the parks and City facilities as follows:

One Senior Groundswoker

Scott Park
Dolphin Park
Stevenson Park
Hemingway Park & Walnut Mini Park
Carson Park & Reflections Park
Dominguez Park & Perry Street Mini Park

One Senior Groundswoker & One Groundswoker

Carriage Crest Park & Calas Park
Anderson Park & Mills Park
Veterans Park & Friendship Mini Park
Del Amo Park & Corporate Yard

One Senior Groundswoker & Two Groundswokers

City Hall / Community Center

One Senior Groundswoker & Three Groundswokers

Citywide Mowing Crew

One Groundswoker

Weekend Roving Crew

One Assistant Groundswoker (vacant)

Response Provided By: The Public Works Department

CITY OF CARSON
FY 2013/14 PROPOSED GENERAL FUND BUDGET
COUNCIL BUDGET REFERRAL

Question #23:

Can we get a facilitator for the Strategic Planning process from the League of California Cities or California Contract Cities Association?

Response:

Staff has been in contact with the Executive Directors of the League of California Cities and the Contract Cities Association regarding strategic planning services. While both organizations have done educational sessions on strategic planning at their conferences and meetings, neither organization, or any of their affiliates like the Institute for Local Government, offers these services to member agencies.

Response Provided By: The City Manager's Office