



Adopted Budget Fiscal Year 2022-2023



City of Carson Elected Officials



Lula Davis-Holmes
Mayor



Jawane Hilton
Mayor Pro Tem
District 1



Cedric L. Hicks, Sr.
Councilmember
District 3



Jim Dear
Councilmember



Arleen Bocatija Rojas
Councilmember
District 4



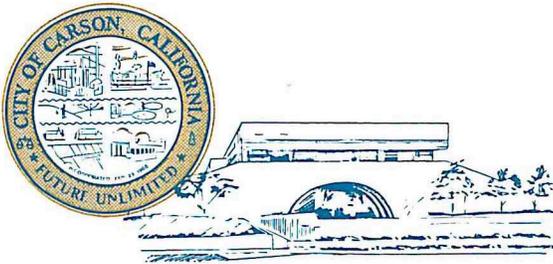
Dr. Khaleah Bradshaw
City Clerk



Monica Cooper
City Treasurer

City Management

David C. Roberts, Jr., City Manager
John Raymond, Assistant City Manager-Economic Development
Robert Lennox, Assistant City Manager -Administrative Services
Eliza Jane Whitman, Director of Public Works
Saied Naaseh, Director of Community Development
Michael Whittiker, Director of Community Services
Tarik Rahmani, Director of Finance
Crystal Williams, Director of Human Resources



CITY OF CARSON

July 26, 2022

Honorable Mayor Davis-Holmes and City Council Members

I am pleased to submit the City of Carson's Fiscal Year 2022-23 Adopted Budget. The annual budget serves as the foundation for financial planning and control and allows the City Council to prioritize expenditures in alignment with core community values. The adopted budget is comprised of Operating Budget and the Capital Improvement Project (CIP) Budget.

In accordance with the City Charter, I present the City of Carson's Fiscal Year 2022-2023 Operating and Capital Budget and Fiscal Year 2022-2027 CIP Plan for adoption. The operating budget totals \$103,933,128 and the capital budget totals \$81,848,782 in Fiscal Year 2022-2023 and \$501,846,066 over the five-year CIP. Fiscal Year 2022-2023 budget addresses the City Council's strategic priorities and policy direction on fiscal sustainability by adopting a structurally balanced budget for the second time since Fiscal Year 2010-2011 wherein our recurring expenditures do not exceed our recurring revenues.

The city's budget regulates the services provided to the community, the staffing of the organization, and determines the amounts of funds allocated in any given fiscal year. The consideration and adoption of the city's budget is one of the most important actions that the City Council takes, and the council has a proven history of taking intentional, proactive, and strategic steps to ensure the long-term needs, and maintaining a 20 percent General Fund reserve level.

In addition, for the second time in approximately a decade, it will be possible for the proposed Fiscal Year 2022-2023 budget to be adopted as a structurally balanced budget wherein projected ongoing revenues are expected to balance the proposed operating expenditures. For that to occur into the future, we will continue to manage ongoing expenditures with an eye toward potential downward fluctuations in long term revenue. For example, the Utility Users Tax sunsets in 2023 and being mindful not to make assumptions about its continuation past that date (discussed in further detail in the budget report).

The City of Carson is fortunate to have a diverse and mature economic base that plays an integral part of the City's economy. Moreover, the city is anchored by a regionally recognized university, businesses, retailers, restaurants, and auto dealers. Our residents are engaged and active. The City of Carson's wealth of talent and creative ideas is integral to the strength of our community.

These unique qualities the City of Carson holds puts us in a position to weather current economic and fiscal challenges and allows the city to continue to be a great place to live and work.

Finally, I would like to commend our Public Works department who continues to develop and implement one of the region's most comprehensive Capital Improvement Programs.

And I close by offering my sincerest thanks to the executive team and city staff who have worked countless hours to construct and produce this budget.

Respectfully,

A handwritten signature in blue ink that reads "David C. Roberts, Jr." with a stylized flourish at the end.

David C. Roberts, Jr.
City Manager



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City of Carson

Position Statement

Carson is a vibrant city with a small town atmosphere where relationships are important. This is clearly visible throughout the community, from the stable single family neighborhoods, which make up nearly eighty percent of the City's residences, to the partnerships between businesses and volunteer-driven agencies, which strengthen the City's remarkable social fabric.

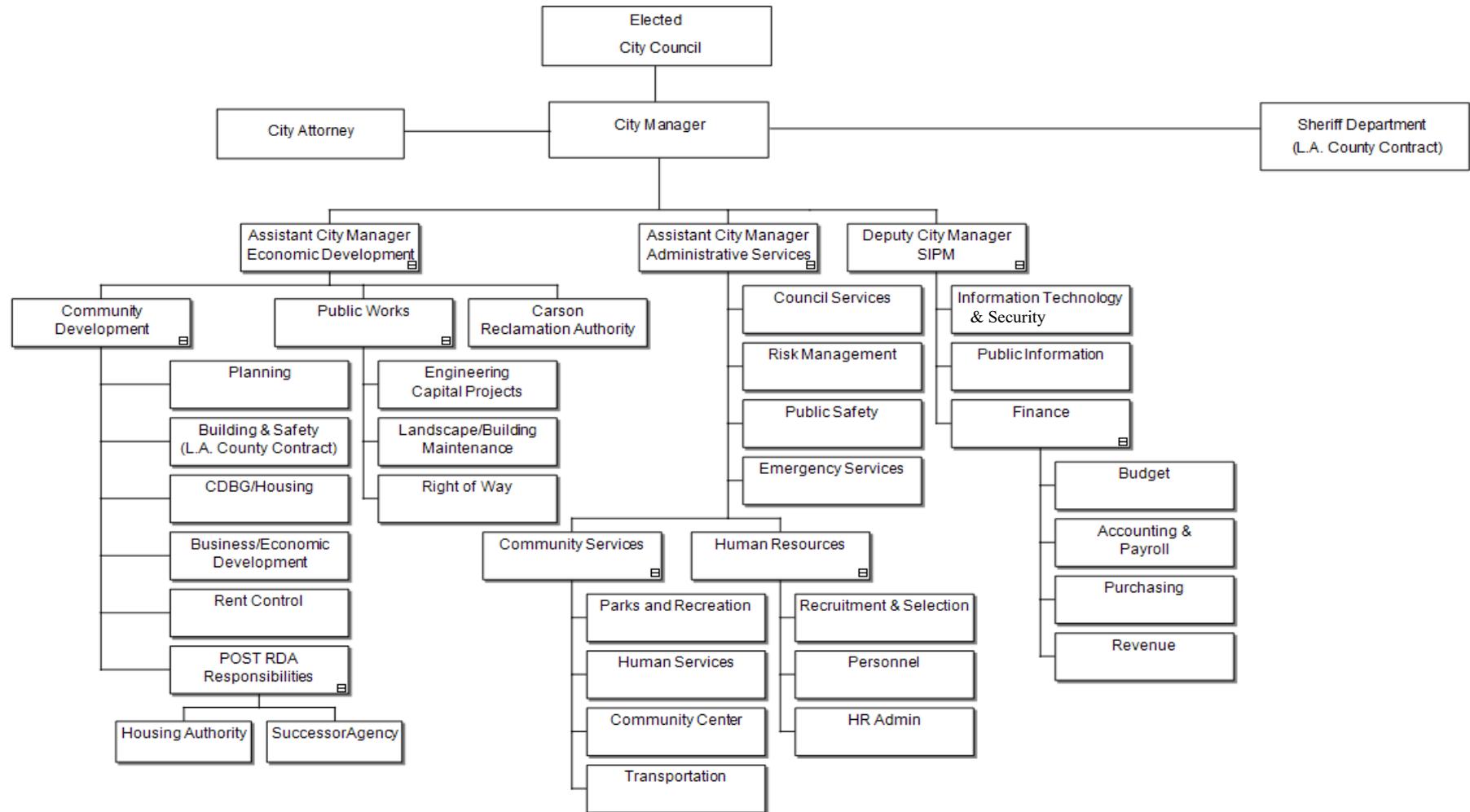
The social composition of Carson is California miniature. It is a city with a balanced ethnic and cultural mix living together in harmony and prosperity.

The community takes pride in the large percentage of Carson students who attend college, many to California State University, Dominguez Hills, a valuable asset to the City.

Carson's strategic position in the heart of the powerful economic engine that is Southern California attracts international corporations, which recognize the City's bright future. The City's proximity to the West Coast's two major ports, as well as its intersection by four Southland freeways, makes it a major gateway to the Pacific Rim.

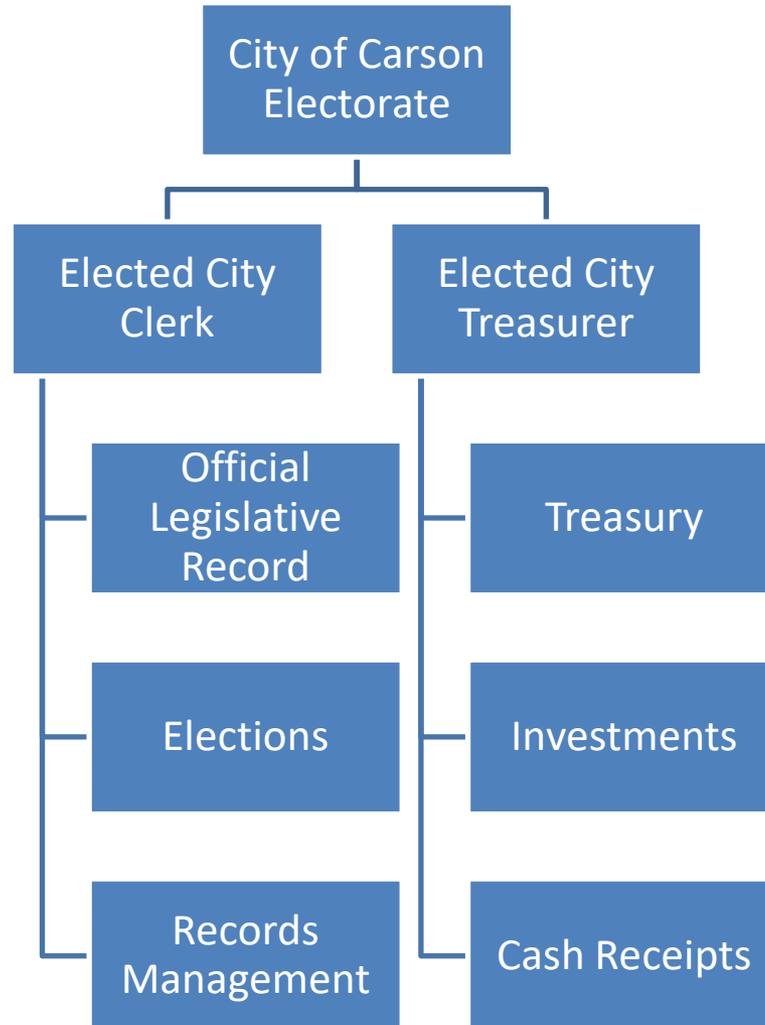
We, the people who live and work in Carson, take pride in our City and will continue to build relationships which ensure that future.

Budget Book Organizational Chart



*Fire protection and emergency medical services are provided by the L.A. County Fire Department

Organization Chart (continued)



RESOLUTION NO. 22-070

**A RESOLUTION OF THE CITY OF CARSON CITY COUNCIL ADOPTING THE
FISCAL YEAR 2022-23 BUDGET IN THE GENERAL FUND AND SPECIAL
REVENUE FUNDS**

WHEREAS, the City Manager and Staff have prepared and submitted to the City Council the proposed budget for Fiscal Year 2022-23 (FY22-23), which commences on July 1, 2022 and ends on June 30, 2023; and

WHEREAS, on March 15, 2022, April 19, 2022, and May 17, 2022, the City Council conducted budget workshops to provide an opportunity to the public to comment on the proposed budget for FY22-23; and

WHEREAS, pursuant to Carson Municipal Code Section 2952, the City Council held a duly noticed public hearing on June 21, 2022 to consider adopting the budget for FY22-23; and

WHEREAS, the City Council has reviewed the proposed FY22-23 budget; and

WHEREAS, the City Council has determined it necessary for efficient management of the City to appropriate certain sums in various departments for various activities of the City.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF CARSON DOES HEREBY RESOLVE, FIND, DETERMINE, AND ORDER AS FOLLOWS:

Section 1. The General Fund budget and Special Revenue Funds budget for the City of Carson beginning July 1, 2022 and ending June 30, 2023 is hereby adopted. Said budget being the proposed budget as reviewed and amended by the City Council, a copy of which is on file in the City Clerk's Office.

Section 2. The funds are hereby appropriated to the respective accounts for expenditure in FY22-23, as set forth in the proposed and amended budget.

Section 3. The following sums of money are hereby appropriated to the following departments of the City for expenditure during FY22-23.

GENERAL FUND

City Council	\$1,020,713
City Clerk	\$1,442,136
City Treasurer	\$803,101
Legal Services	\$3,100,000
City Manager	\$4,088,324
Public Safety	\$27,111,606
Human Resources	\$1,610,198
Finance	\$4,763,141
Community Development	\$5,629,812
Public Works	\$21,809,316

RESOLUTION NO. 22-070

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Community Services	\$15,282,401
Sustainability, Innovation, & Performance	\$1,446,262
Management	\$3,060,170
IT & Security	
Non-Departmental	<u>\$12,765,948</u>
GENERAL FUND EXPEDITURE TOTAL	\$103,933,129
GENERAL FUND TRANSFERS TO OTHER FUNDS	
To Special Events Fund	\$575,029
SPECIAL REVENUE FUNDS	
State Gas Tax	\$4,730,509
Comm Development Block Grant	\$562,542
Park Development/Quimby	\$4,019,529
Bikeway/Pedestrian Access	\$129,892
County Park District	\$2,316,658
Air Quality	\$651,690
Load Shed Program	\$6,573,509
Public Educ/Govn Broadcasting	\$346,633
Raised Median Fees	\$375,214
Utility Underground Fees	\$713,793
Measure R	\$3,746,191
MR-MM Bonds Series 2019	\$22,607,727
Neighborhood Stabilization	\$333,772
Measure R Highway Program	\$146,898
Prop 68 per capita/OGALS	\$6,235,171
Measure M	\$3,563,5330
Coop Agreement Bond Proceeds	\$2,328,887
State CIP Grants	\$28
MTA Call for Projects	\$560,589
Road Repair Act 2017 SB1	\$5,073,418
Development Impact Fees	\$8,072,307
Facility Maintenance	\$133,256
Community Facilities District	\$367,259
Carson Stormwater	\$3,583,866
American Rescue Plan Act 2021	\$8,888,831
Development Impact Fee	\$5,563,307
AD 2001-1	\$3,381,845

Section 4. The City Manager is hereby instructed to have copies of the adopted budget on file with the City Clerk's Office, a copy of the adopted budget posted to the City's website, and electronic copies of the adopted budget distributed to all departments, officials, and interested parties, as soon as convenient.

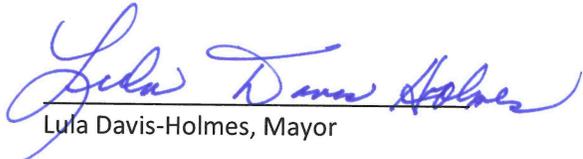
Section 5. The City Clerk shall certify to the adoption of this resolution and shall keep a copy of this resolution attached to the FY22-23 budget on file, and effective as of July 1, 2022, the same shall be in force and effect.

PASSED, APPROVED, and ADOPTED this 21st day of June 2022.

APPROVED AS TO FORM:

CITY OF CARSON:


Sunny K. Soltani, City Attorney


Lula Davis-Holmes, Mayor

ATTEST:

 Kourtney Cullors
Chief Deputy
City Clerk
for Dr. Khaleah K. Bradshaw, City Clerk

STATE OF CALIFORNIA)
COUNTY OF LOS ANGELES) ss.
CITY OF CARSON)

I, Dr. Khaleah K. Bradshaw, City Clerk of the City of Carson, California, hereby attest to and certify that the foregoing resolution, being Resolution No. 22-070 adopted by the City of Carson City Council at its meeting held on June 21, 2022, by the following vote:

AYES: COUNCIL MEMBERS: Davis-Holmes, Hilton, Dear, Hicks, Rojas
NOES: COUNCIL MEMBERS: None
ABSTAIN: COUNCIL MEMEBES: None
ABSENT: COUNCIL MEMBERS: None

 Kourtney Cullors
Chief Deputy
City Clerk
for Dr. Khaleah K. Bradshaw, City Clerk

RESOLUTION NO. 22-071

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CARSON,
CALIFORNIA, ADOPTING THE ANNUAL APPROPRIATIONS LIMIT FOR
FISCAL YEAR 2022-23**

WHEREAS, in November 1979, the voters of California adopted Proposition 4 ("Gann Amendment"), which added Article XIII B to the California Constitution; and

WHEREAS, Section 7900 of the Government Code provides for the effect and efficient implementation of Article XIII B of the California Constitution: and

WHEREAS, pursuant to Section 7910 of the Government Code, each local government must establish its appropriations limit each year pursuant to Article XIII B of the California Constitution ("Gann Limits"); and

WHEREAS, in 1990, California voters adopted Proposition 111, which amended Article XIII B of the California Constitution; and

WHEREAS, Proposition 111 requires the City of Carson to select annually, by a recorded vote of the City Council of the City of Carson the growth factors to use in calculating the annual appropriations limit; and

WHEREAS, Article XIII B of the California Constitution provides that the appropriations limit for FY 2022-23 be calculated by adjusting the appropriations limit for FY 2021-22 by change in the increase in California Per Capital Income (PCI) and the change in population; and

WHEREAS, the appropriations limit for FY 2022-23 has been calculated by the Finance Department of the City of Carson; and

WHEREAS, the City of Carson has complied with all the provisions of Article XIII B in determining the appropriations limit for FY 2022-23.

NOW, THEREFORE, the City Council of the City of Carson, California, does hereby find, determine, order and resolve as follows, effective retroactive to June 30, 2022.

Section 1. The appropriations limit for FY 2022-23, as is hereby set at \$249,424,543 in accordance with the provisions in Article XIII B of the California Constitution, attached hereto and made a part thereof.

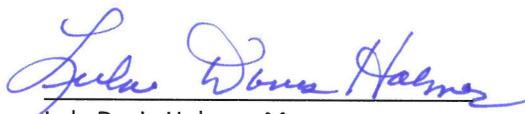
Section 2. The City Clerk shall certify to the adoption of this resolution and shall maintain said resolution with Attachment 1, attached hereto and made a part thereof, in the City Clerk's office for public inspection.

PASSED, APPROVED, AND ADOPTED this 19th day of July, 2022.

APPROVED AS TO FORM:

CITY OF CARSON:


Sunny K. Soltani, City Attorney


Lula Davis-Holmes, Mayor

ATTEST:

 Kourtney Cullors
Chief Deputy
City Clerk
for Dr. Khaleah K. Bradshaw, City Clerk

STATE OF CALIFORNIA)
COUNTY OF LOS ANGELES) ss.
CITY OF CARSON)

I, Dr. Khaleah K. Bradshaw, City Clerk of the City of Carson, California, hereby attest to and certify that the foregoing resolution, being Resolution No. 22-071 adopted by the City of Carson City Council at its meeting held on July 19, 2022, by the following vote:

AYES: COUNCIL MEMBERS: Davis-Holmes, Hilton, Dear, Hicks, Rojas
NOES: COUNCIL MEMBERS: None
ABSTAIN: COUNCIL MEMEBES: None
ABSENT: COUNCIL MEMBERS: None

 Kourtney Cullors
Chief Deputy
City Clerk
for Dr. Khaleah K. Bradshaw, City Clerk

**CITY OF CARSON
FY 2022-23
APPROPRIATIONS LIMIT CALCULATION**

ATTACHMENT 1

<u>Population Change:</u>	City	County
Population 01/01/2021	92,912	9,923,635
Population 01/01/2022	<u>92,362</u>	<u>9,853,284</u>
Increase/ (Decrease)	(550)	(70,351)
 Population Percentage change	 -0.59%	 -0.71%

Inflation Adjustment Factor:

Net change in California Per Capita Personal Income (CPI): **7.55%**

Growth Factor: 0.9941 X 1.0755 = 1.0692

Calculation of FY 2020-21 Appropriations Limit:

FY 2020-21 Appropriations Limit	\$233,281,466
Growth Factor	<u>X 1.0692</u>
 FY 2022-23 Appropriations Limit	 \$249,424,543

Appropriations Subject to Limit:

FY 2021-22 Appropriations Subject to \$ 59,399,074

Limit **Amount Under Appropriations Limit:**

FY 2022-23 Appropriations Limit	\$ 249,424,543
FY 2021-22 Appropriations Subject to Limit	<u>59,399,074</u>
 Amount Under Appropriations Limit	 \$190,025,469

RESOLUTION NO. 22-05-CHA

**A RESOLUTION OF THE BOARD OF THE CARSON HOUSING AUTHORITY
ADOPTING THE FISCAL YEAR 2022-23 BUDGET**

WHEREAS, the Executive Director and Staff have prepared and submitted to the Carson Housing Authority Board the proposed budget for Fiscal Year 2022-23 (FY22-23), which commences on July 1, 2022 and ends on June 30, 2023; and

WHEREAS, the Carson Housing Authority Board has determined that it is necessary to provide safe, sanitary, affordable, and suitable housing units to the Carson community; and

WHEREAS, the Carson Housing Authority Board has determined it is necessary for efficient management of the Housing Authority to appropriate certain sums for various activities of the Housing Authority.

NOW, THEREFORE, THE BOARD OF THE CARSON HOUSING AUTHORITY DOES HEREBY RESOLVE, FIND, DETERMINE, AND ORDER AS FOLLOWS, EFFECTIVE RETROACTIVE TO JUNE 30, 2022.

Section 1. The budget for the Carson Housing Authority beginning July 1, 2022 and ending June 30, 2023 is hereby adopted. Said budget being the proposed budget as reviewed by the Carson Housing Authority Board, a copy of which is on file in the Authority Secretary's Office.

Section 2. The following sums of money are hereby appropriated to the respective accounts for expenditure during FY22-23, as set forth in the proposed budget.

CARSON HOUSING AUTHORITY FUND 255	
EXPENDITURES	\$837,619

Section 3. The Executive Director is hereby instructed to have copies of the adopted budget on file with the Authority Secretary's Office, a copy of the adopted budget posted to the City of Carson website, and electronic copies of the adopted budget distributed to all departments, officials, and interested parties, as soon as convenient.

Section 4. The Authority Secretary shall certify to the adoption of this resolution and shall keep a copy of this resolution attached to the FY22-23 budget on file, and effective as of July 1, 2022, the same shall be in force and effect.

PASSED, APPROVED and ADOPTED this 19th day of July, 2022.

APPROVED AS TO FORM:

CITY OF CARSON:

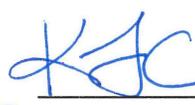


Sunny K. Soltani, Authority Counsel



Lula Davis-Holmes, Chair

ATTEST:



for Dr. Khaleah K. Bradshaw, Secretary
Kourtney Cullors
Chief Deputy
City clerk

STATE OF CALIFORNIA)
COUNTY OF LOS ANGELES) ss.
CITY OF CARSON)

I, Dr. Khaleah K. Bradshaw, Secretary of the Carson Housing Authority, California, hereby attest to and certify that the foregoing resolution, being Resolution No. 22-05-CHA, adopted by the Carson Housing Authority Board at its meeting held on the 19th day of July, 2022, by the following vote:

AYES:	AUTHORITY BOARD MEMBERS:	Davis-Holmes, Hilton, Dear, Hicks, Rojas
NOES:	AUTHORITY BOARD MEMBERS:	None
ABSTAIN:	AUTHORITY BOARD MEMBERS:	None
ABSENT:	AUTHORITY BOARD MEMBERS:	None



for Dr. Khaleah K. Bradshaw, Secretary
Kourtney Cullors
Chief Deputy
City clerk

RESOLUTION NO. 22-05-CSA

**A RESOLUTION OF THE BOARD OF THE SUCCESSOR AGENCY TO THE
DISSOLVED CARSON REDEVELOPMENT AGENCY ADOPTING THE FISCAL
YEAR 2022-23 BUDGET**

WHEREAS, the Executive Director and Staff have prepared and submitted to the Successor Agency Board the proposed budget for Fiscal Year 2022-23 (FY22-23), which commences on July 1, 2022 and ends on June 30, 2023; and

WHEREAS, the Successor Agency Board has reviewed the proposed FY22-23 budget; and

WHEREAS, the Successor Agency Board has determined it is necessary to fulfill enforceable obligations and complete any unfinished projects that were subject to legally enforceable contractual commitments; and

WHEREAS, the Successor Agency Board has determined it is necessary for efficient management of the Successor Agency to appropriate certain sums for various activities of the Successor Agency.

NOW, THEREFORE, THE BOARD OF THE SUCCESSOR AGENCY TO THE DISSOLVED CARSON REDEVELOPMENT AGENCY DOES HEREBY RESOLVE, FIND, DETERMINE, AND ORDER AS FOLLOWS, EFFECTIVE RETROACTIVE TO JUNE 30, 2022.

Section 1. The budget for the Successor Agency to the Dissolved Carson Redevelopment Agency beginning July 1, 2022 and ending June 30, 2023 is hereby adopted. Said budget being the proposed budget as reviewed by the Successor Agency Board, a copy of which is on file in the Successor Agency Secretary's Office.

Section 2. The following sums of money are hereby appropriated to the respective accounts for expenditure during FY22-23, as set forth in the proposed budget.

REDEVELOPMENT PROPERTY TAX FUND 83:	
EXPENDITURES	\$13,343,361

Section 3. The Executive Director is hereby instructed to have copies of the adopted budget on file with the Successor Agency Secretary's Office, a copy of the adopted budget posted to the City of Carson website, and electronic copies of the adopted budget distributed to all departments, officials, and interested parties, as soon as convenient.

Section 4. The Successor Agency Secretary shall certify to the adoption of this resolution and shall keep a copy of this resolution attached to the FY22-23 budget on file, and effective as of July 1, 2022, the same shall be in force and effect.

PASSED, APPROVED and ADOPTED this 19th day of July, 2022.

APPROVED AS TO FORM:

CITY OF CARSON:

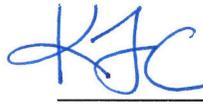


Sunny K. Soltani, Agency Counsel



Lula Davis-Holmes, Chair

ATTEST:

 Kourtney Cullors
Chief Deputy
City Clerk

for Dr. Khaleah K. Bradshaw, Secretary

STATE OF CALIFORNIA)
COUNTY OF LOS ANGELES)ss.
CITY OF CARSON)

I, Dr. Khaleah K. Bradshaw, Secretary of the Carson Successor Agency, California, hereby attest to and certify that the foregoing resolution, being Resolution No. 22-05-CSA, adopted by the Carson Successor Agency at its meeting held on July 19, 2022, by the following vote:

AYES: AGENCY BOARD MEMBERS: Davis-Holmes, Hilton, Dear, Hicks, Rojas
NOES: AGENCY BOARD MEMBERS: None
ABSTAIN: AGENCY BOARD MEMBERS: None
ABSENT: AGENCY BOARD MEMBERS: None

 Kourtney Cullors
Chief Deputy
City Clerk

for Dr. Khaleah K. Bradshaw, Secretary

Account, General Ledger – the City maintains a chart of accounts, each divided into 5 sections.

- Fund number, three digits identifying segregated sets of records (e.g. the General Fund is 101).
- Department number, two digits identifying the responsible department (e.g. the Finance department is 60).
- Division number, three digits identifying service divisions for each department (e.g. the Code Enforcement division of Public Safety is 592).
- Program number, three digits identifying a specific program of services (e.g. the Litigation Legal Services program is 112).
- Object number, four digits identifying the specific type of asset, liability, revenue or expenditure (e.g. Professional Service expenditures is 6004).

Appropriation – authorization to expend money. Appropriations are established by resolution.

Assessed Valuation – the value of real property set by the County Assessor, used as the basis to calculate property tax due for each parcel. California Proposition 13 limits annual increases of assessed valuation to the lesser of two percent, or the increase in the Consumer Price Index.

Budget – a quantified policy implementation plan adopted by the legislative body. The plan allocates resources to provide services, and is adopted for one fiscal year at a time.

Budget Control – authority thresholds established by the governing body.

Capital Asset – an asset with a useful life of more than one year. Capital assets can be tangible property such as a roadway or photocopier; or intangible property such as a software license.

Capital Improvement Plan – a financial plan of proposed capital improvement projects to construct or rehabilitate public assets such as roadways and park buildings.

Deficit – an excess of appropriated expenditures over estimated revenues available. Deficit spending will reduce accumulated fund balance.

Employee Compensation – the cost to compensate a City employee, including wages and benefits such as pension and health insurance.

Encumbrance – a reservation of an appropriation for a specific vendor and amount to control the expenditure of funds. An encumbrance is established with a Purchase Order.

Expenditure and Expense – the amount of resources spent for goods or services.

Fee – a charge to an individual for City specific service provided. State law limits the fee amount to the cost of providing the service. In other words, the City cannot charge fees to derive a profit. An example of a fee is the charge imposed to provide inspect a building for compliance with laws.

Fiscal Year – the annual financial period beginning with July 1 and ending with June 30.

Franchise – a privilege granted by the legislative body to operate in the public right of way. For example, franchises are granted to public utility companies in exchange for a franchise tax payment.

Fund – a segregated set of self-balancing financial records. The General Fund accounts for all general revenues that are not restricted by law or agreement to a specific purpose. Money deposited in the

Fund Balance – the balance of assets minus liabilities within each fund. Fund balance may be non-spendable in form (e.g. an account receivable that has not yet been collected), designated, committed or assigned for specific future expenditures.

Gann Limit – Article XIII B of the California Constitution limits the appropriation for the expenditure of tax proceeds. The limit controls the growth of government spending and must be calculated for each fiscal year.

General Fund – may be used for any expenditure of the City. Special Revenue Funds have been established to account for the receipt and expenditure of restricted monies.

Grant – a contribution from another governmental entity such as federal, state or county. Expenditure of grant money is typically restricted by both use and time.

Infrastructure – public facilities including roadways, sewers, storm drains, parkland, and buildings.

Internal Control – methods and procedures established to safeguard assets, the legal disbursement of public funds, and the accuracy of financial reporting.

Municipal Code – the City’s local law established and modified by City Council ordinance.

Operating Budget – the spending plan for routine or annual operations and services of the City.

Ordinance – formal legislative action of the City Council. An ordinance has the full force and effect of law within City boundaries, unless it is in conflict with a higher form of law, such as state statute or constitutional provision.

Resolution – formal documentation of legislative body action. Resolutions are used to adopt and modify the budget, approve disbursements, and accept grants.

Restricted – funds are restricted when the law, outside agencies or legal obligations places restrictions on the use of the money. For example, Gas Tax can only be used for street maintenance activities.

Tax – compulsory charge levied by a government to finance services performed for common benefit. For example, property tax can be used for any expenditure of the City, including police service and park maintenance.

Transfers – monies transferred from one fund to another to finance activities of that fund. For example, the General Fund may transfer money to a special revenue fund to subsidize expenditures when the restricted revenue source is insufficient.

Trust Deposit – money held by the City in a trustee capacity. For example, a developer may deposit money held by the City to ensure project planning complies with the law. Charges against the deposit may include City staff time or the cost of consultants used by the City.

OVERVIEW

The following narrative is intended to provide an overall understanding of the City's budget structure and the future budget outlook. The narrative includes a snapshot of the entire budget, General Fund highlights, significant sources of restricted revenues, highlights from the Capital Improvement Plan and information about the budget process.

OVERVIEW OF THE CITY

The City of Carson is located in the South Bay area of Los Angeles County, California. Carson's proximity to the Port of Los Angeles and several major freeways makes the City an ideal location for residents, business, and industry. The City provides public safety, land use management, parks & recreation, public transit, right-of-way infrastructure maintenance including 203 centerline miles of streets, and human services to its culturally diverse population of 91,394. Residents are also served by the Los Angeles County Fire Department, Los Angeles County Public Library, and the Los Angeles Unified School District. Utility services are provided by public utility companies with franchise agreements granted by the City.



Carson’s footprint is 19.2 square miles, and includes 123 acres of City parks with robust recreation and human services programs. The City’s Community Center is located 10 minutes from Los Angeles World Airports, and provides 40,000 square feet of flexible meeting space for local and regional groups. Significant landmarks include California State University Dominguez Hills and the Dignity Health Sports Park 27,000-seat stadium; which is the permanent home of the Los Angeles Galaxy. The Dignity Health Sports Park is also expected to host specific events for the summer Olympics in 2028.

Carson was incorporated as a General Law City in 1968 and operates under the Council-Manager form of government. The City Council is the legislative and policy making body, with the Mayor and four Council Members elected on a non-partisan basis. The City Clerk and City Treasurer are also elected by the City’s voters. The City Council appoints the City Attorney and the City Manager. The City Manager is responsible for carrying out City Council policy, overseeing the day-to-day operations of the City, and appointing the Department Directors.

THE CITY’S BUDGET

The City’s budget is adopted by the City Council based upon staff recommendations in order to execute the City Council’s plan to provide services to the Carson community. Staff prepares estimates for all revenues and expenditures and presents findings and recommendations to the City Council and the public at budget workshops. The City Council conducted budget workshops on March 15th, April 19th and May 17th. The final 2022-2023 budget will be adopted by the City Council after a public budget hearing on June 21st, 2022.

Departments	FY 2021-22	FY 2022-23
City Council	\$962,481	\$1,020,713
City Clerk	\$1,423,926	\$1,442,136
City Manager	\$5,711,282	\$4,088,324
City Treasurer	\$770,678	\$803,101
Community Development	\$5,677,720	\$5,629,812
Community Services	\$14,577,075	\$15,282,401
Finance	\$4,521,921	\$4,763,141
Human Resources/Risk Mgt	\$3,342,884	\$1,610,198
Legal	\$3,100,000	\$3,100,000
Public Safety	\$25,857,510	\$27,111,606
Public Works	\$19,767,575	\$21,809,316
SIPM	\$0	\$1,446,262
IT & Security	\$0	\$3,060,170
Non-Departmental	\$6,874,984	\$12,765,948
Total	\$92,588,036	\$103,933,129

As was stated at the City Council’s Workshop on Mission, Vision and Priorities held on February 4, 2021, the City is positioned to achieve a structurally balanced budget for Fiscal Year 2022-2023. This will be the first time since Fiscal Year 2012-2013 that our recurring expenditures do not exceed our recurring revenues.

The nine City Council priorities identified at the Workshop on Mission, Vision and Priorities will serve as the foundation for financial planning in formulating the Fiscal Year 2022-2023 budget. Proposed expenditures will be prioritized in alignment with the newly defined City Council priorities highlighted below:

1. Quality of life improvements (infrastructure, maintenance, beautification)
2. Economic development
3. Governance policies and procedures pertaining to districts
4. Housing
5. Increase public safety
6. Make progress on development that provides community benefits in the long term
7. Maintain quality City programs and services
8. Advocacy for funds from county, state and federal government
9. Increased outreach and information to the community

To address the most pressing community and regional challenges, in February 2021 the City Council selected four priority focus areas for the coming fiscal year: Economic Development, Increased Public Safety, Maintaining Quality City Programs and Services and Quality of Life Improvements.

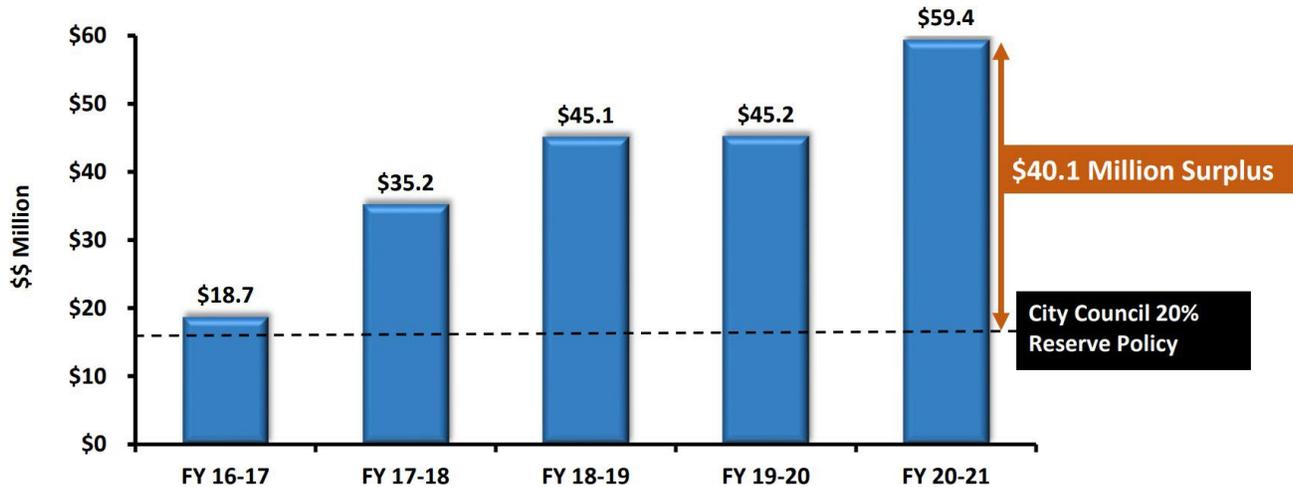
GENERAL FUND HIGHLIGHTS

1. General Fund Reserve:

Fund Balance is the City’s “reserve.” It provides a measure of the City’s ability to mitigate future risks associated with providing important services in times of economic uncertainties. To provide funding for emergencies, the City Council has adopted a policy that requires fund balance to be maintained at a minimum level equal to 20% of General Fund’s budget. The chart below depicts Fund Balance for four previous fiscal years with forecasts for the current and upcoming fiscal years (six years in total). The City has maintained a healthy Fund Balance (“reserve”) and it is anticipated that the upcoming fiscal year will continue to follow this trend.

In addition, for the first time in about a decade, it will be possible for the proposed Fiscal Year 2022-2023 budget to be adopted as a structurally balanced budget where projected ongoing revenues are expected to balance the proposed operating expenditures. For that to occur into the future, we will need to continue to manage ongoing expenditures with an eye toward potential downward fluctuations in long term revenue. For example, we need to be mindful

that our Utility Users Tax sunsets in 2023 and resist the desire to make assumptions about its continuation past that date (discussed in further detail below).



The projected General Fund balance at June 30, 2021 is \$59.4 million. The City Council’s reserve policy (Resolution 12-014) requires 20% of annual budget expenditures to be set aside as a Reserve for Economic Uncertainty. Another \$1.8 million has been set aside for self-insurance claims.

Audited June 30, 2021 Balance	\$59.4 million
Less:	
Calculated Reserve for Economic Uncertainties	\$15.3 million
Non-spendable	\$0.7 million
Restricted	\$2.3 million
Set Aside for Self-Insurance Claims	\$1.0 million
General Fund Balance Surplus	\$40.1 million

2. General Fund Revenues

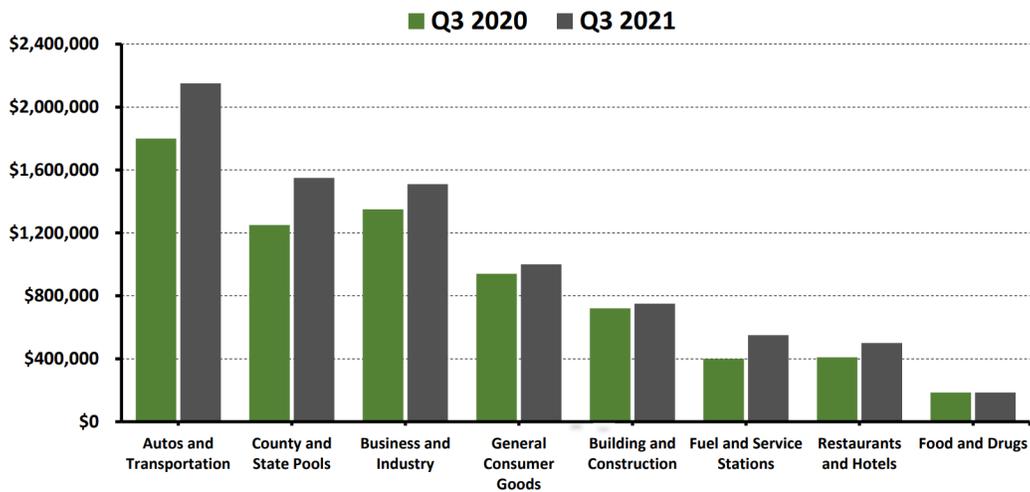
The purpose of the financial revenue forecast is to provide insight on the potential long-term financial trends for the General Fund resources. This perspective will allow the City Council to make informed decisions today while fully understanding the future anticipated changes to the City’s revenues.

It is staff’s expectation that General Fund recurring revenues will recover by an average of 3.9% of the next fiscal year. Although the regional Stay-at-Home orders were lifted on January 25, 2022, the County of Los Angeles remains in the Purple Tier, with restrictions still in place, pushing the projections for economic recovery further out into Q3 and Q4 of 2022. While vaccinations are now available, distribution is occurring slowly and will likely take months to trigger a significant economic recovery.

- *Sales and Use Tax:*

Sales tax comprises roughly one-third of General Fund revenue.

Sales Tax by Major Business Group



The California Department of Tax and Fee Administration (CDTFA) have released sales tax information for sales occurring in the second and third quarter of calendar year 2020. Here are the top 25 sales tax producers in the City of Carson.



TOP 25 PRODUCERS

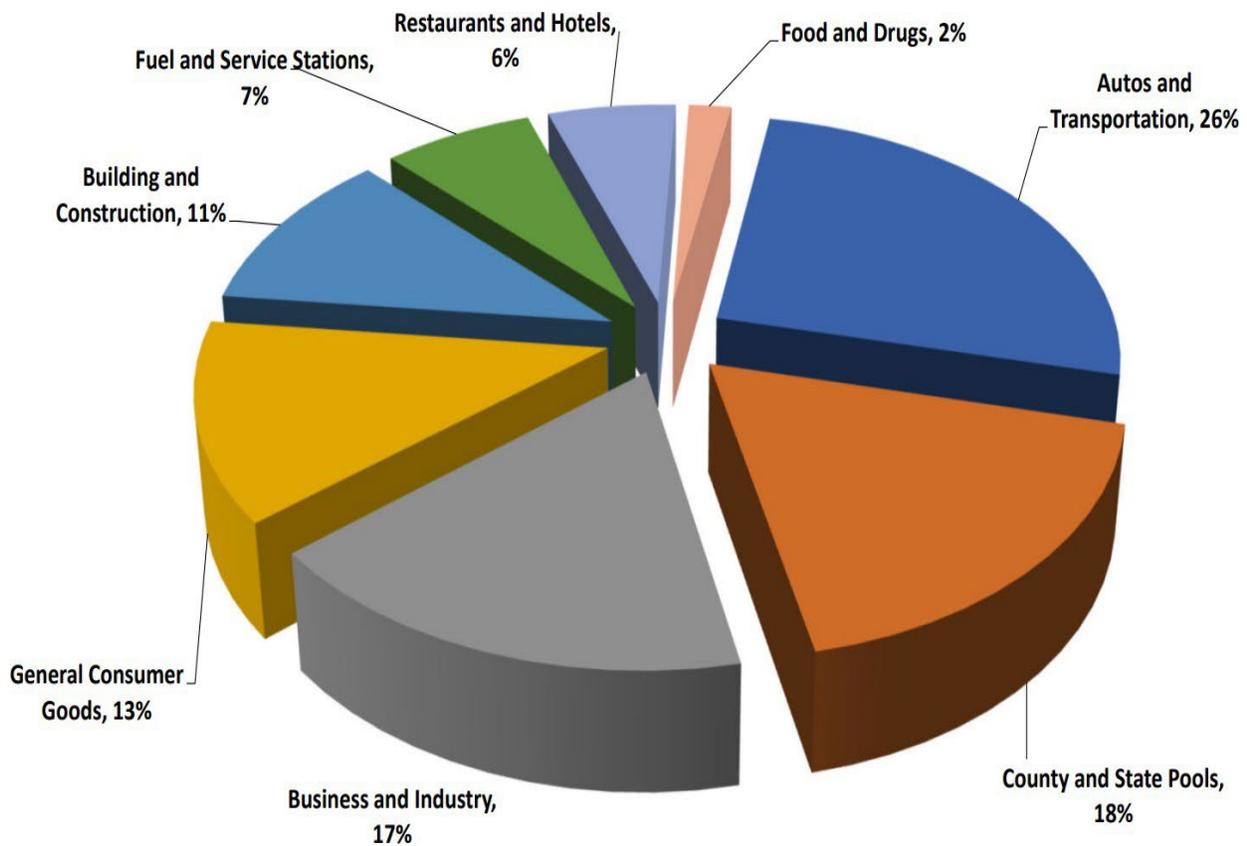
ABC Supply Co	Nalco Company
Action Gypsum Supply	S & S Supplies & Solutions
Article Furniture	Sole Fitness
Carson Honda	Southbay Truck Center/ Buswest
Carson Nissan	Target
Carson Toyota	Tesoro Refining & Marketing
Ferguson Plumbing Supply	US Auto Parts Network
HD Supply Repair & Remodel	Win Hyundai/Chevrolet Carson
Hertz Equipment Rental	
Home Depot	
Hyundai Lease Titling Trust	
IKEA	
Inland Kenworth	
Kia of Carson	
Lakeshore Learning Materials	
MRC Global	
MS International	

Restrictions on dine-in restaurant operations at the state and local levels resulted in a significant decline overall in revenue for restaurants-hotels. The resurgence of COVID-19 cases in Southern California combined with crude oil oversupply resulting from the OPEC-Russia price war led to a slower-than-expected recovery for fuel service stations. The following table shows 3Q-2021 sales tax revenues compared to 3Q-2020.

Major Industry Group	3Q - 2021	3Q – 2020	\$ Change	% Change
Autos & Transportation	2,136,943	1,876,496	260,447	13.9%
Sate & County Pools	1,537,335	1,223,611	313,724	25.6%
Business & Industry	1,522,162	1,377,556	144,605	10.5%
General Consumer Goods	980,405	913,030	67,375	7.4%
Building & Construction	784,753	771,383	13,371	1.7%
Fuel & Service Stations	626,665	471,653	155,011	32.9%
Restaurants & Hotels	587,864	398,008	189,856	47.7%
Food & Drugs	159,810	153,350	6,459	4.2%
Transfers & Unidentified	5,588	5,288	300	5.7%
Total	\$8,341,525	\$7,190,375	\$1,151,150	16.0%

The Business-industry sector experienced a significant dip largely due to forced shutdowns and stay-at-home orders. Despite recent gains in the manufacturing base, employment levels in October were still lower than in February. The following chart shows the City of Carson’s sales tax revenue by economic sector.

Sales Tax Percent of Total



Consumer spending increased in the third quarter as more retail stores re-opened, but revenues are still far below pre-pandemic levels. The Autos and Transportation group reported a sluggish sales quarter. Consumers continue to focus on home improvement projects, pushing up revenue from building-construction. The dine-at-home pandemic trend became the norm during COVID-19, boosting revenue from food-drug retailers. The City of Carson’s share of the

countywide use tax pool increased 23.1% over the same period in the prior year. A summary of sales tax revenue actuals and projection is as follow:

FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
\$28,473,022	\$27,355,883	\$32,912,000	\$33,644,000	\$34,316,880

- *Property Tax:*

The City of Carson experienced a net taxable value increase of 5.3% for the Fiscal Year 2021-2022 tax role, which was slightly less than the increase experienced countywide at 6.4%. The following table compares the growth in Carson to surrounding cities.

City	% Change
Carson	1.1%
Gardena	3.9%
Compton	3.1%
Bellflower	3.7%
Lakewood	3.9%
Long Beach	3.5%
Torrance	3.1%
Hawthorne	2.4%

Growth in the number of home sales slowed and even declined by mid-2021. Fewer properties were on the market compared with 2020 despite declining mortgage rates. In 2020, economists forecasted a weaker housing market in 2021, even for cities that had achieved pre-recession peak values. In 2022, sale prices have risen as the number of sales declined significantly due to the COVID-19 stay-at-home orders. Prices have continued to rise in response to lower inventory and lower interest rates. The median sale price of a detached single family residential home in Carson from January through October 2021 was \$665,000. This represents a \$75,000 (or 5.8%) increase in median sale price from 2020 as shown in the following table.

Fiscal Year	Property Tax Revenue	% Change
2015	\$420,000	
2016	\$445,000	5.95%
2017	\$485,500	9.55%
2018	\$530,000	8.72%
2019	\$550,000	3.77%
2020	\$590,000	7.27%
2021	\$665,000	12.71%

Over the last 5 years, the City’s share of property tax revenue from Marathon (formerly Tesoro) has decreased by an average of \$130,000 per year. Over the same period, the City’s share of property tax revenue from Phillips 66 has decreased by an average of \$140,000 per year. The assessed values for the refineries:

- Fluctuate with the volume and market price of oil held in the tanks each January;
- Increase when new equipment is purchased
- Decrease when existing equipment is depreciated; and
- Decrease when old equipment is decommissioned.

The top 10 property tax payers based on net values are:

	Rank
Marathon	1
Phillips 66 company	2
Watson Partnersa LP	3
Gatx Tank Storage Terminals Corporation	4
Prologis	5
Watson Cogeneration Company	6
Ineos Polypropylene LLC	7

Rexford Industrial Realty LP	8
Anschutz So California Sports Complex	9
Equilon Enterprises LLC/Shell	10

The following table shows the historical property tax revenue generated in the last 10 years that shows a steady growth in the last 5 years.

Fiscal Year	Property Tax Revenue	% Change
2012-2013	\$13,847,726	
2013-2014	\$13,765,369	-0.6%
2014-2015	\$14,064,809	2.2%
2015-2016	\$14,604,289	3.8%
2016-2017	\$14,618,857	0.1%
2017-2018	\$14,910,756	2.0%
2018-2019	\$15,534,714	4.2%
2019-2020	\$15,996,779	3.0%
2020-2021	\$16,738,239	4.6%
2021-2022	\$15,280,187	-8.7%

A summary of property tax revenue actuals and projection is as follow:

FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-2025
\$16,738,239	\$15,280,187	\$17,732,016	\$18,332,470	\$18,953,229

- *Transient Occupancy Tax (TOT):*

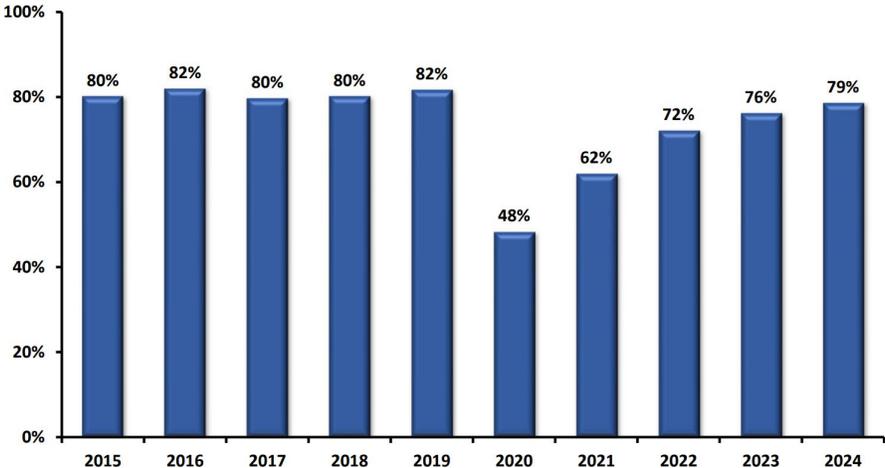
The Transient Occupancy Tax (“TOT”), also commonly known as a hotel tax, is a general tax deposited into the City’s General Fund. The tax is imposed on occupants for privilege of occupying room(s) in hotel, motel, inn and other short-term lodging facilities for stays of 30 days or less. The TOT rate in the City of Carson is 9% and currently represents about 3% of City’s total General Fund revenue. For the average California city imposing TOT, it provides about 7% of City General Fund. However, some cities are especially dependent upon TOT revenue.

City	TOT Rate
Inglewood	14%
Long Beach	12%
Hawthorne	12%
Torrance	11%
Gardena	11%
Covina	10%
Carson	9%
Lakewood	8%
Compton	7.5%

The impact of the COVID-19 pandemic on U.S. hotels has presented challenges to all participants in the lodging industry.

From recent reports from Visit California, travel and tourism in California are not expected to reach pre-COVID-19 levels until 2024. The Los Angeles hotels are not expected to surpass the 2019 levels until 2024 as shown in the following chart.

Hotel Occupancy Annual Performance -Los Angeles Market



The occupancy is projected to increase to 62% next year but below the long run average of 74.4%.

Moving into 2022, Carson hotels are projected to continue towards a positive, slow and steady occupancy growth. Staff expects this growth to continue as we move into less restrictive tiers. Hotels are anticipating new state and local guidelines for Meetings and Events that are key portions of hotels’ business model that allow competing for Group programs (such as conventions). The state and county risk losing groups to other states that have guidelines and protocols in place.

The Fiscal Year 2022-2023 projection for Transient and Occupancy tax was reduced by \$215,000 compared to Fiscal Year 2019-2020 level. As of second quarter of Fiscal year 2022-2023, the City collected a total of \$811,879 in TOT. This is a 30% decrease (or \$327,300) from 2Q Fiscal Year 2019-2020 as shown in the following table.

2Q / FY 2019-2020	Q2 / FY 2020-2021	Q2 / FY 2021-2022
\$1,086,425	\$781,414	\$942,867

A summary of Transient Occupancy Tax revenue actuals and projection is as follow:

FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
\$1,783,795	\$1,648,796	\$1,958,384	\$1,583,384	\$1,615,051

- *Utility Users Tax (UUT):*

The City of Carson’s Utility Users Tax (UUT) was originally approved by the City’s voters in 2009 and renewed in 2016 for seven years. The tax is currently scheduled to sunset June 30, 2023. The UUT is imposed on electricity and natural gas only (at 2% rate) and any increase or extension of UUT requires voter approval. The City Council declared a fiscal emergency for Fiscal year 2017-2018, which lifted the cap of \$1 million per payer per year. As of second quarter of Fiscal year 2021-2022, the City collected a total of \$3.9 million in UUT. This is a 5% decrease (or \$231,000) from second quarter Fiscal Year 2020-2021 as shown in the following table.

2Q / FY 2019-2020	Q2 / FY 2020-2021	Q2 / FY 2021-2022
\$4,210,992	\$3,980,395	\$6,236,342

The UUT is a vital element in the funding of critical city services. On average, the UUT provides 10% of the City of Carson’s General Fund revenue. In some cities, the UUT provides as one-third of the General Fund:

City	UUT as % of GF Revenues
Richmond	31.8%
Huntington Beach	25.3%
Compton	23.6%
Bell	22.3%
Lynnwood	19.4%
El Segundo	18.7%
Torrance	18.5%
Inglewood	16.1%
Carson	10.0%

A summary of the Utility Users tax revenue actuals and projection is as follows.

FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
\$7,458,906	\$7,450,000	\$7,450,000	\$8,500,000	

- *Transaction and Use Tax (Measure K):*

On August 4, 2020, the City Council approved a ballot measure (Measure K) amending the City of Carson Municipal Code and providing for a local transactions and use tax of three quarter-percent (0.75%). This measure was submitted to the County of Los Angeles and included on the November 3, 2020 ballot designated as Measure K. Measure K was approved by over 53% of the voters. The initial revenue forecast (before the COVID-19 pandemic) showed that Measure K would generate approximately \$12 million using a number of regional and state economic variables (metrics) including per capita auto sector spending in Los Angeles County. The City’s sale tax consultant, HdL Companies, has revised its Fiscal Year 2022-2023 revenue forecast for the City of Carson’s Measure K to reflect an increase in anticipated sales tax transactions with a new estimated Measure K revenue of about \$13.9 million. This projection depends on economic recovery of about 9.9% in Fiscal Year 2022-2023 compared to the COVID-19 recessionary lows. The new analysis also takes into consideration the newly implemented State law AB147 (Wayfair) that has resulted in additional internet goods being subject to California sales tax than had been true in the past.

Projected Revenues

Revenues	FY 2021-22	FY 2022-23
Sales Tax	\$32,912,000	\$33,644,000
Property Tax	\$17,732,016	\$18,332,470
Transient Occupancy Tax (TOT)	\$1,958,384	\$1,583,384
Utility Users Tax (UUT)	\$7,450,000	\$8,500,000
Transaction and Use Tax (Measure K)	\$13,900,000	\$14,348,136
Oil Industry Business Tax (Measure C)	\$4,700,000	\$4,200,000
License and Permits	\$2,900,000	\$4,900,000
Franchise Tax	\$9,500,000	\$9,500,000
Fines and Forfeitures	\$2,400,000	\$3,706,754
Charges for Services	\$5,800,000	\$5,800,000
Total	\$99,252,400	\$104,872,744

General Fund Expenditures

For the first time in about a decade, it will be possible for the proposed Fiscal Year 2022-2023 budget to be adopted as a structurally balanced budget where projected ongoing revenues are expected to balance the proposed operating expenditures. For that to occur into the future, The City needs to continue to manage ongoing expenditures with an eye toward potential downward fluctuations in long term revenue. For example, we need to be mindful that our Utility Users Tax sunsets in 2023 and resist the desire to make assumptions about its continuation past that date, without knowing if it will win voter approval.

1. Employee Compensation Expectations for Fiscal Year 2022-2023

Employee compensation is approximately 43% of the General Fund. Employee compensation includes wages and benefits. The primary benefit costs are health insurance (City contribution capped), employee pension, and retiree health insurance. Employee pension and retiree health insurance expectations are included in the following preliminary Fiscal Year 2022-2023 forecast.

DEPARTMENT	FY 22-23 Personnel Budget
City Council	\$783,163
City Clerk	\$775,638
City Manager	\$1,957,245
City Treasurer	\$640,438
Community Development	\$2,164,861
Community Services	\$11,690,410
Finance	\$4,054,359
Human Resources/Risk Mgt	\$1,333,903
Public Safety	\$2,875,632
Public Works	\$14,156,114
SIPM	\$1,146,362
IT & Security	\$1,375,488
Grand Total	42,953,613.48

2. Los Angeles County Sheriff Contract

The Sheriff’s contract is approximately 24% of the General Fund budget. On June 18, 2019, the City Council approved a five-year contract renewal agreement with the Los Angeles Sheriff’s Department for the period of July 1, 2019 through June 30, 2024. The billing rates of the Contract City Law Enforcement Services is adjusted by the County Auditor-Controller annually effective July 1 of each year to reflect the cost of such service in accordance with the policies and procedures for the determination of such rates as adopted by the County Board of Supervisors. The Sheriff’s Department has provided preliminary rate increases for Fiscal Year 2022-2023. Services will increase by \$205,225 or 1.5%, which includes an increase in overhead costs and assumes a status-quo to the number of units.

	Fiscal Year 2021-2022	Fiscal Year 2022-2023	Increase
Sheriff Contract	\$22,374,413	\$22,579,638	\$205,225

3. Departments Operating Expenditures

The following table shows the proposed Fiscal Year 2022-2023 in City departments’ non-personnel operating budget.

Departments	FY 2021-22	FY 2022-23
City Council	\$962,481	\$1,020,713
City Clerk	\$1,423,926	\$1,442,136
City Manager	\$5,711,282	\$4,088,324
City Treasurer	\$770,678	\$803,101
Community Development	\$5,677,720	\$5,629,812
Community Services	\$14,577,075	\$15,282,401
Finance	\$4,521,921	\$4,763,141
Human Resources/Risk Mgt	\$3,342,884	\$1,610,198
Legal	\$3,100,000	\$3,100,000
Public Safety	\$25,857,510	\$27,111,606
Public Works	\$19,767,575	\$21,809,316
SIPM	\$0	\$1,446,262
IT & Security	\$0	\$3,060,170
Non-Departmental	\$6,874,984	\$12,765,948
Total	\$92,588,036	\$103,933,129

SPECIAL REVENUE FUNDS

Revenues that are restricted by law, other government agencies, or by agreement are deposited into Special Revenue funds. The City has 38 Special Revenue funds and there are 7

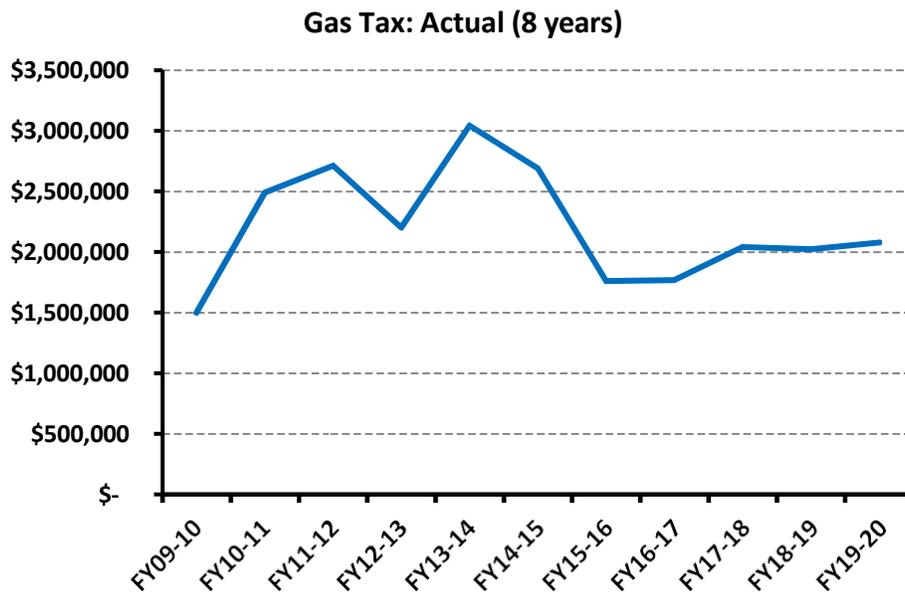
funds that receive significant annual revenue, including the 6 transportation funds discussed below and the Community Development Block Grant fund.

TRANSPORTATION REVENUES

The City receives restricted transportation revenues allocated annually from other agencies.

Source	Annual Revenue	Use of Funds
Highway Users Tax, commonly known as Gas Tax	\$2,079,434	Tree trimming, street sweeping, traffic signal maintenance.
Proposition A	\$1,979,467	Public transit system.
Proposition C	\$1,634,005	Public transit system.
Measure R	\$1,153,080	Primarily allocated to annual pavement overlay.
Measure M	\$1,228,540	Primarily allocated to pavement slurry seal.
RMRA (SB 1)	\$1,572,302	Albertoni Street rehabilitation.

Due to the state’s method of allocating Gas Tax, the City’s revenue has fluctuated widely over the last 11 years. The trend line added to the graph indicates an overall decrease of Gas Tax over the last 11 years. With increased usage of electric vehicles, the City can expect further deterioration of this revenue source dedicated to street maintenance.



Proposition A, Proposition C, Measure R, and Measure M are local allocations of special transportation sales taxes approved by Los Angeles County voters. These revenue sources are fairly stable, and do not fluctuate much each year.

The City's Proposition A and Proposition C allocations from the County are primarily used for the City's public transit system. A route study has been funded; and when completed, may impact the City's transit costs in the future.

OTHER RECURRING RESTRICTED REVENUES

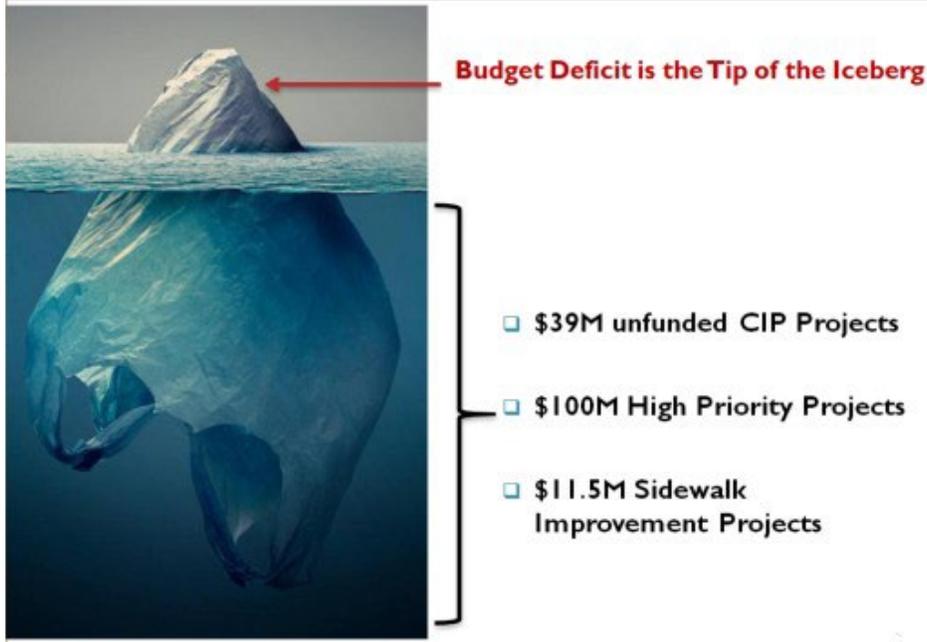
Each year, the City receives annual allocations from the following sources.

- Federal Community Development Block Grant (CDBG) money (\$1,103,514) to fund the Neighborhood Pride Program, commercial loans and grants, improvements for Americans with Disabilities Act (ADA) compliance, and sub-grants to local non-profit organizations providing services to the City's residents.
- Measure A money (\$433,998) from the Los Angeles County Parks District to fund park improvements and maintenance of those improvements.
- State Citizens' Option for Public Safety (COPS) money (\$145,000) to partially fund the Sheriff's Community Oriented Policing Services (COPS) program.
- Public Education/Government (PEG) fees (\$120,000) to fund equipment for local government broadcasting.
- An allocation from the South Coast Air Quality Management District (\$116,000) to pay for clean air programs, including purchase of qualifying clean-air vehicles.

CAPITAL ASSETS

The City owns more than \$440 million of depreciable infrastructure assets; including roadways, public buildings, sewers, and storm drains. These assets are depreciable because they wear over time and need to be rehabilitated. The \$440 million figure is the historical cost. Therefore, it would cost more to rehabilitate those assets in today's dollars. If infrastructure lasts an average of 30 years, then the City should be rehabilitating at least \$15 million per year in historical dollars. This rough estimate does not include new infrastructure. There is a demand for new infrastructure such as roadway safety improvements, new traffic signals, and new storm water drainage facilities.

Budget Deficit vs. Unmet Capital Needs



Due to the loss of redevelopment revenue in 2012, the City does not have ample funding to provide for timely rehabilitation of infrastructure. The Five-Year Capital Improvement Plan is included in this budget document. The Plan includes a quantified list of unfunded projects with costs totaling more than \$39 million, including more than \$9 million of high-priority projects such as improvements to ADA accessibility requirements. There are additional needs that have not been quantified by project location or added to the unfunded list, such as the \$11.5 million of sidewalk improvements noted below.

The City's Pavement Management System (PMS) indicates the City has an overall Pavement Condition Index (PCI) rating of 67, which is "fair" on a scale of 0-100. Some streets have lower ratings, and some streets have higher ratings. In general, the City's residential streets are in better condition. The City's main arterial streets, particularly those that are truck routes, are in the worst condition. Wear on City streets from each truck trip is equivalent to 1,526 car trips. The PMS indicated the City would need to spend \$8 million per year to maintain the overall PCI rating of 67; or \$9 million per year to gradually improve the overall PCI rating to 70, which is the bottom of the "good" range.

BUDGET CYCLE & CONTROL

The City's fiscal year runs from July 1st to June 30th. The budget process typically begins in January, with the goal of the City Council adopting the upcoming fiscal year budget by June.



In June 2016, the City Council adopted a Budgetary Control Ordinance (Ordinance No. 16-1591). The Ordinance set the level of budgetary control at department and fund; and required City Council resolutions for all budget amendments. Budget transfers within a department and fund can be approved by the City Manager up to \$25,000. Any budget transfers in excess of \$25,000 or any budget transfers between departments or funds must be approved by the City Council.

ADDITIONAL INFORMATION

Additional information about the City’s finances and budget may be found on the City’s website.

- City Council agendas for the 2022-2023 budget process: March 15, 2022, April 19, 2022 and May 17, 2022.
- Comprehensive Annual Financial Reports, which include the audited financial statements, can be found on the Finance Department webpage.
- This budget document, previous budget documents, and budget-in-brief documents can be found on the Finance Department webpage.
- Monthly General Fund expenditure reports can be found with the Measure C Citizen Oversight Committee agendas.
- Monthly Treasurer’s reports can be found on the City Treasurer’s webpage.
- Cash disbursement reports are on most every City Council agenda.

Residents and interested parties may also contact the Finance Director by email at trahmani@carson.ca.us with questions or a request for an appointment.

The public is welcome to make budget suggestions on the City’s website. The budget suggestion form can be found under Quick Links/Online Forms on the City’s website.

GENERAL FUND SUMMARY

	FY19-20 ACTUAL	FY20-21 ACTUAL	FY21-22 ESTIMATE	FY22-23 BUDGET
Beginning Fund Balance	\$ 47,587,999	\$ 45,184,396	\$ 59,399,074	\$ 59,410,016
Revenue	88,765,831	88,986,723	92,913,457	104,872,744
Expenditures	(91,169,434)	(75,027,572)	(92,581,538)	(103,933,129)
Transfers In from other funds	19,676	290,357	-	-
Transfers Out to other funds	(130,768)	(34,830)	(320,977)	(575,029)
Rounding	-	-	-	-
Ending Fund Balance	\$ 45,184,396	\$ 59,399,074	\$ 59,410,016	\$ 59,774,602
Economic Uncertainty Reserve (City Council policy level is 20% of annual budgeted expenditures)	\$ 18,233,887	\$ 15,005,514	\$ 18,516,308	\$ 20,786,626

GENERAL FUND REVENUE

TYPE	ACCOUNT	DESCRIPTION	FY 19-20 ACTUALS	FY 20-21 ACTUALS	FY 21-22 ESTIMATE	FY 22-23 BUDGET
Taxes	4004	No/Low Property Tax	7,810,244	8,306,518	8,087,459	8,834,326
	4005	Sales and Use Tax	28,473,022	30,133,399	28,733,574	33,644,000
	4007	Transient Occupancy Tax	1,786,525	1,647,103	1,820,214	1,583,841
	4008	Real Property Transfer Tax	488,471	583,413	632,148	535,942
	4011	Measure K Sales Tax	0	0	14,508,390	14,348,136
	4030	Utility Users Tax	7,458,906	8,670,113	10,478,777	8,500,000
	4040	Property Tax in Lieu of VLF	8,421,268	8,871,346	8,967,587	8,897,690
	4110	Franchise Fee - Spur Track	-341	104	0	0
	4111	Franchise Fee - Reg Pipeline	1,752,650	1,492,219	845,392	1,622,435
	4112	Franchise Fee - CommercialPipe	36,364	76,603	196,858	90,046
	4113	Franchise Fee - Electric	1,683,900	1,676,786	1,808,155	1,680,343
	4114	Franchise Fee - Gas	3,615,735	3,166,984	4,760,845	3,391,359
	4115	Franchise Fee - Water	76,506	79,062	82,746	77,784
	4116	Franchise Fee - ICTF	111,150	131,675	0	121,413
	4117	Franchise Fee - Cable TV	668,781	543,203	671,200	605,992
	4118	Franchise Fee - Taxi	0	0	0	0
	4119	Franchise Fee - Solid Waste	1,369,429	4,185,494	2,419,919	2,384,572
4135	Oil Industry Business Tax	3,490,671	2,990,315	2,776,488	4,200,000	
Taxes Total			67,243,282	72,554,338	86,789,750	90,517,879
License and Permits	4101	Regulatory Business LicenseFee	2,861,020	2,784,442	2,860,762	2,822,731
	4201	Building Construction Permits	3,608,186	2,710,801	4,292,009	3,156,774
	4202	Fireworks Permits	28,480	28,670	28,970	28,575
	4203	Application Fee	152,757	142,710	146,903	130,661
	4204	Street Construction Permits	47,058	134,970	22,080	68,036
	4205	Excavation/Encroachment Permit	581,822	796,600	536,521	629,146
	4206	Burglar Alarm Permit Fee-Bus	29,257	32,480	30,859	27,320
	4207	Burglar Alarm Permit Fee-Res	31,808	40,362	29,825	31,105
	4208	Construction Inspection Fee	75	1,548	0	0
	4209	Tobacco Retailers Permit Fee	30,012	36,900	47,988	32,900
	4210	Misc Licenses & Permits	1,896	752	2,193	1,404
	4215	Oversized Vehicle Permit	1,225	4,325	4,500	3,025
	4220	Bingo Fees	30,542	0	32,569	25,466
	4230	1% PEG Fees (Ord No. 08-1398)	0	104,774	0	88,052
	4250	SB1186 Disability Access 70/30	456	-3	25	-1
4251	SB1186 Disability Access 90/10	30,759	26,580	29,400	25,819	
License and Permits Total			7,435,352	6,845,910	8,064,605	7,071,014
Fines and Forfeitures	4140	Sheriff Shared Cost	79,727	80,131	65,406	69,557
	4240	2% Convenience Fee	8,677	15,839	16,747	12,013

TYPE	ACCOUNT	DESCRIPTION	FY 19-20 ACTUALS	FY 20-21 ACTUALS	FY 21-22 ESTIMATE	FY 22-23 BUDGET
Fines and Forfeitures	4291	Water Resources Techno Fees	0	360,500	0	360,500
	4302	Forfeitures	1,048	0	0	0
	4304	Traffic Fines	294,424	232,106	217,018	248,819
	4305	Parking Fines	934,888	827,790	1,132,582	881,339
	4306	Administrative Fee Program	107,032	77,636	72,834	66,630
	4307	Admin. Citation/Ord No 06-1346	25,363	43,882	32,835	31,400
	4320	Business License Penalty	131,842	105,823	60,812	118,833
	4321	Business Permit Penalty	5,145	5,172	2,350	0
	4322	Franchise Penalty	345	26,761	50,452	0
	4323	TOT Penalty	2,006	1,331	10,865	0
	4324	TOT Interest Penalty	114	63	1,470	0
	4325	Bingo Penalty	0	253	209	0
	4400	Lease Agreement	37,809	46,211	947,553	257,724
	4402	Rents	431,993	337,786	225,565	337,786
	4410	Community Center - Room Rent	346,920	14,622	266,498	163,530
	4411	Community Center - Insurance	0	0	0	0
	4412	Community Center - Catering Sv	235,069	0	224,470	189,983
	4415	Facility Rent Surcharge	-247	-112	-1,019	0
	4430	Land Sales Proceeds	2,211,777	5,305,473	7,369,817	0
	4440	Commissions	1,018	0	0	0
	4450	Foreclosure Registration Fee	75,150	57,600	65,175	59,550
	4460	Motor Vehicle License Fees	74,083	68,289	105,953	82,775
	4470	Stroke Center Fee	8,500	0	0	0
4513	Other Local Grants	50,000	0	0	0	
4517	Development Agreement Fee	0	0	0	0	
4623	CC Equipment Rental Fees	132,479	293	108,220	59,015	
Fines and Forfeitures Total			5,195,162	7,607,449	10,975,813	2,939,454
Charges for Services	4260	General Plan and Zoning Update	314,279	238,899	372,645	275,219
	4270	Notary Services	690	525	225	0
	4602	Planning and Zoning Fee	75,628	40,839	63,926	54,759
	4603	Public Works Service Fee	261,679	18,034	10	139,857
	4604	Business Permit	78,448	104,039	84,847	78,787
	4605	Misc Service Charges	1,430	525	250	0
	4606	False Alarm Chg-Business	61,675	66,600	62,450	57,225
	4607	False Alarm Chg-Residential	3,775	4,090	4,400	3,805
	4608	Kids Club Fees	548,390	239,689	383,599	242,472
	4609	Tiny Tots/Early Childhood	431,521	128,750	324,259	165,659
	4610	Special Interest Classes	10,571	589	5,646	4,951
	4617	Veterans Sports Complex	149,062	-42,872	99,382	104,842
	4620	Aquatics	227,609	33,816	74,642	43,073
4621	Youth Sports	77,314	49,139	316,771	-6	

TYPE	ACCOUNT	DESCRIPTION	FY 19-20 ACTUALS	FY 20-21 ACTUALS	FY 21-22 ESTIMATE	FY 22-23 BUDGET
Charges for Services	4622	Transportation	-82	0	0	0
	4624	Park Programs	15,382	1,475	8,745	7,074
	4625	Therapeutic Recreation	0	0	10,435	0
	4627	Park Teen Programs	44,406	7,264	17,815	10,592
	4628	Adult Sports	42,566	5,967	63,136	28,631
	4629	Park Permits	185,376	13,369	143,326	45,126
	4632	Sr. Program Fees	15,270	0	500	0
	4633	Stevenson Gym Fitness Room	531	86	131	0
	4634	Carson Park Gym Fitness	0	0	631	0
	4636	Passport Fees	0	0	0	0
	4996	Special Event Application Fee	0	0	2,421	0
Charges for Services Total			2,545,521	910,822	2,040,191	1,262,066
Investment Income	4910	Loan Proceeds	545,982	0	0	0
Investment Income Total			545,982	0	0	0
Miscellaneous	4136	Oil Bus Tax Audit Fees-Pen-Int	0	0	11,286,684	0
	4235	Waste Transfer Station Fee	363,779	628,502	514,425	352,190
	4252	SB90 State Mandate Reimburseme	22,846	26,993	0	24,920
	4401	Interest Income	1,140,916	280,571	253,591	289,525
	4421	Dial A Ride Revenue	10,335	0	0	0
	4512	State Grant				358,000
	4550	EOC CARES Act 2020	0	1,149,617	0	0
	4638	Excursions	1,845	0	0	0
	4701	Legal Cost Recovery	0	0	0	0
	4900	Miscellaneous	109,994,500	2,750,509	2,915,880	1,000,000
	4901	Third Party Recoveries	63,816	1,307,343	247,614	539,211
	4909	CONTR FROM PROPERY OWNERS	2,262,501	0	0	0
	4917	Billboard Revenue	0	0	422,063	322,063
	4920	Community Benefit	956,903	229,846	6,481,662	196,423
	4937	Reimb- Administrative Costs	1,200,000	7,543	5,959	0
	4960	Budget Revenue	0	20	0	0
	4990	Reimbursement from ARPA Fund	0	0	169,366	0
	4995	Ticket Sales	3,500	0	0	0
	4997	DONATIONS-DOMINGUEZ CHANNEL	0	0	25,000	0
	4998	Donations- COVID 19	57,000	3,300	20,200	0
	4999	Donations	351	2,000	17,404	0
	9201	Operating Transfer In	19,676	19,548	966	0
9286	Transfer In from CACIPGrant	0	47,073	0	0	
Miscellaneous Total			116,097,968	6,452,867	22,360,814	3,082,331
Grand Total			199,063,266	94,371,386	130,231,173	104,872,744

ELECTED & APPOINTED

City Clerk's Office

Mission

Preserving Carson's democracy by creating record accessibility and enhancing public participation; providing exceptional customer service and professionalism to residents, city staff, and members of City Council.



Overview

The City Clerk is one of a few positions that is required by State statute. Specific responsibilities of the City Clerk are identified in the California Government Code and Election Code.

The City Clerk is an impartial, elected official that serves the residents of Carson, general public, city staff, and the legislative body. The City Clerk is the City's elections official, local legislation auditor, political reform filing officer, lobbyist registration filing officer and records manager. They are also responsible for codification of ordinances, acceptance and official logging of legal documents, public inquiries in compliance with

the Public Records Act, staff support in compliance with the Brown Act and Government Code and provides City Council support by ensuring the decision-making process is transparent and recorded properly. The office is staffed as follows:

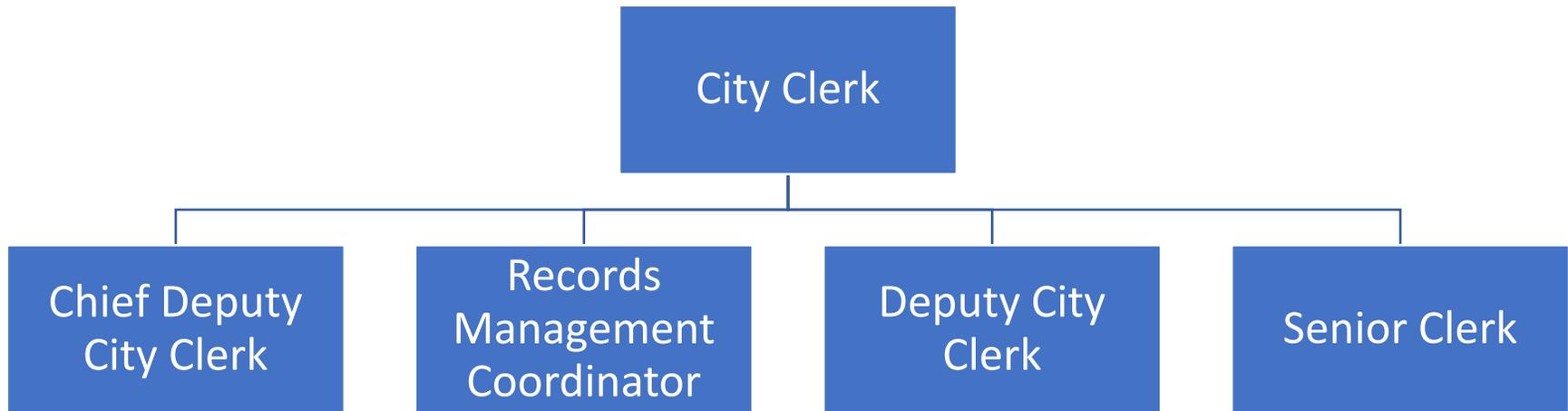
- City Clerk
- Chief Deputy Clerk
- Deputy Clerk
- Senior Clerk
- Records Management Coordinator

Fiscal Year 2021-2022 Accomplishments

- November 2, 2021 –successful Special Municipal Election
- City Council District 4
- City Clerk
- Filled vacant staff positions
- City Council Meetings 2021-2022 Fiscal Year
 - City Council Regular – 12
 - City Council Special – 8
 - City Council Emergency - 0
 - Reclamation Authority Regular – 11
 - Reclamation Authority Special - 2

Fiscal Year 2022-2023 Goals

- November 2022 Elections
- Transition PRAs to a digital platform
- Implement FPPC forms online
- Digitize archives
- Create civic engagement internship program



ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-30-100-100-5sum-	Elected & Appointed	Management & Control	Employee Comp	645,137	495,498	494,965	775,638
101-30-100-100-6003-	Elected & Appointed	Management & Control	Printing/Binding/Duplication	25,886	11,390	4,240	0
101-30-100-100-6004-	Elected & Appointed	Management & Control	Professional Services	632	3,830	23,225	49,998
101-30-100-100-6006-	Elected & Appointed	Management & Control	City Memberships	1,872	1,609	298	1,800
101-30-100-100-6008-	Elected & Appointed	Management & Control	Advertising	0	8,309	41,061	50,000
101-30-100-100-6009-	Elected & Appointed	Management & Control	Materials & Supplies	4,074	4,017	5,883	7,000
101-30-100-100-6011-	Elected & Appointed	Management & Control	Telephone	2,043	1,362	322	1,800
101-30-100-100-6013-	Elected & Appointed	Management & Control	Auto Allowance/Mileage	12,603	4,225	3,841	2,500
101-30-100-100-6014-	Elected & Appointed	Management & Control	Conference and Travel	74	0	0	0
101-30-100-100-6017-	Elected & Appointed	Management & Control	Subscriptions & Publications	30	0	0	400
101-30-100-100-6018-	Elected & Appointed	Management & Control	Election Related Activity	8,170	19,224	9,703	0
101-30-100-100-6020-	Elected & Appointed	Management & Control	CPU Hardware and Software	0	429	414	0
101-30-100-100-6030-	Elected & Appointed	Management & Control	Other Insurance		0	0	0
101-30-100-100-6053-	Elected & Appointed	Management & Control	Postage		0	0	0
101-30-100-100-6056-	Elected & Appointed	Management & Control	Training	-578	0	0	5,000
101-30-100-100-7001-	Elected & Appointed	Management & Control	Maintenance & Repairs		0	0	0
101-30-100-100-8005-	Elected & Appointed	Management & Control	Buildings		0	0	0
101-30-100-100-8007-	Elected & Appointed	Management & Control	Furniture & Fixtures		0	0	0
101-30-100-176-5sum-	Elected & Appointed	Elections	Employee Comp	0	355	200	0
101-30-100-176-6004-	Elected & Appointed	Elections	Professional Services		0	0	0
101-30-100-176-6009-	Elected & Appointed	Elections	Materials & Supplies		0	0	0
101-30-100-176-6011-	Elected & Appointed	Elections	Telephone		0	0	0
101-30-100-176-6013-	Elected & Appointed	Elections	Auto Allowance/Mileage		0	0	0
101-30-100-176-6014-	Elected & Appointed	Elections	Conference and Travel		0	0	0
101-30-100-176-6018-	Elected & Appointed	Elections	Election Related Activity	3,227	337,980	-10,625	548,000
101-30-100-176-6056-	Elected & Appointed	Elections	Training		0	0	0
101-30-100-176-7001-	Elected & Appointed	Elections	Maintenance & Repairs		0	0	0
101-30-100-176-7002-	Elected & Appointed	Elections	Equipment Rental		0	0	0
Grand Total				703,170	888,226	573,527	1,442,136

City Treasurer's Office

Mission

The City Treasurer is the official custodian of City monies and is elected by the City's voters to serve a four-year term.



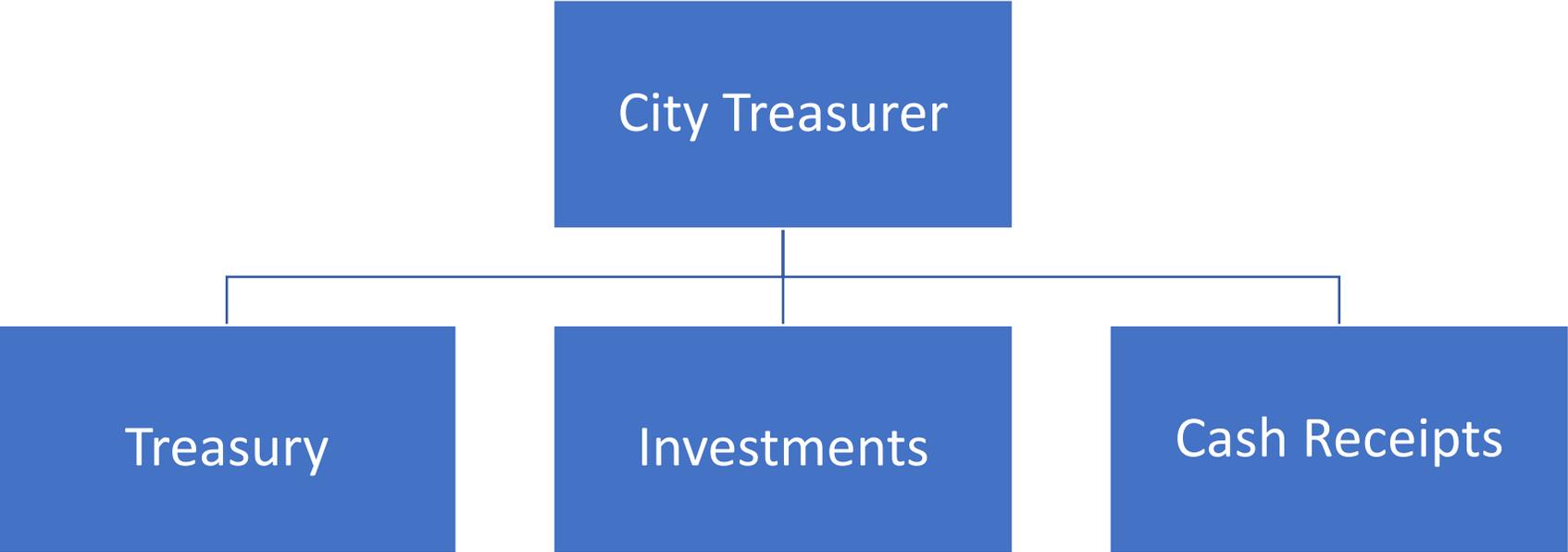
Overview

The City Treasurer's Office duties include the following:

- Serves as the Treasurer for cash and investments of the City, Carson Successor Agency to the former redevelopment agency, Carson Housing Authority, and Carson Reclamation Authority.
- Provides cashing to the City's customers and disburses funds in accordance with policy established by the City Council.
- Prepares an annual investment policy in accordance with state law.
- Deposits and invests money in accordance with state law.
- Prepares daily cash reports for the Finance Department and monthly cash reports for the City Council.

The office is staffed as follows:

- City Treasurer
- Chief Deputy Treasurer
- Accountant
- Administrative Secretary
- Senior Account Clerk



ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-40-100-100-5sum-	Elected & Appointed	Management & Control	Employee Comp	570,526	512,714	587,731	640,438
101-40-100-100-6003-	Elected & Appointed	Management & Control	Printing/Binding/Duplication		0	0	0
101-40-100-100-6004-	Elected & Appointed	Management & Control	Professional Services	500	1,025	0	1,285
101-40-100-100-6006-	Elected & Appointed	Management & Control	City Memberships		0	0	0
101-40-100-100-6009-	Elected & Appointed	Management & Control	Materials & Supplies	14,743	2,110	722	16,092
101-40-100-100-6011-	Elected & Appointed	Management & Control	Telephone	2,987	2,410	1,878	2,736
101-40-100-100-6013-	Elected & Appointed	Management & Control	Auto Allowance/Mileage	12,632	5,325	6,875	6,800
101-40-100-100-6014-	Elected & Appointed	Management & Control	Conference and Travel	0	0	1,477	0
101-40-100-100-6020-	Elected & Appointed	Management & Control	CPU Hardware and Software	2,577	261	5,064	4,100
101-40-100-100-6056-	Elected & Appointed	Management & Control	Training	299	574	2,965	5,000
101-40-100-100-6090-	Elected & Appointed	Management & Control	Bank Service Charge Fees	85,461	115,901	105,572	120,000
101-40-100-100-7001-	Elected & Appointed	Management & Control	Maintenance & Repairs	0	356	0	3,750
101-40-100-100-8007-	Elected & Appointed	Management & Control	Furniture & Fixtures		0	0	2,900
Grand Total				689,725	640,676	712,285	803,101

CITY MANAGER

City Manager's Office

Mission:

The Office of the City Manager provides the administrative leadership and direction necessary to translate City Council policies, priorities and all governing laws into an efficient and effective City government that reflects fiscal constraints while maintaining a positive economic climate, promoting a business-friendly environment, and providing services necessary to ensure a high quality of life for the residents of Carson.



Overview

The City of Carson operate under a Council-Manager form of government. The elected five-member City Council appoints the City Manager to provide executive leadership and oversee the day-to-day business of the City government. The City Manager is responsible for implementing City Council policies, directing City departments and operations, developing and managing the City's capital and operating budgets and coordinating the preparation of City Council agendas. The City Manager's Office includes the Public Safety and Emergency Services and provides project development and policy implementation support to other City departments.

Fiscal Year 2021-2022 Accomplishments

- Oversaw the preparation of all City Council / Successor Agency / Housing Authority and Reclamation Authority meeting agendas.

- Facilitated ongoing meetings of the City's Disaster Council to develop recommendations to the City Council regarding COVID-19 and other time sensitive issues.
- Managed a request for proposals and selection process to hire new grant writers to support the City's pursuit of grant funding, which resulted in receiving a grant for updating the City's Bicycle Master Plan with others pending.
- Oversaw the planning and execution of the City Clerk and City Council inauguration.
- Oversaw the work of a professional demographer to guide the city through the decennial City Council redistricting process including any potential changes to districts in the City based on updated Census data.
- Engaged a consultant to conduct a comprehensive economic development strategic plan for the city.
- Coordinated and helped manage several City Council Ad Hoc Committee meetings to address specific topics relevant to the City.
- Prepared and delivered several resolutions and letters of support or opposition to enhance the legislative interests of the city.
- Spearheaded various initiatives between the City of Carson and California State University, Dominguez Hills with the goal of promoting services to the broader community, including cross-promotion through Town & Gown Street pole banners.

Fiscal Year 2022-2023 Goals

- Continue serving as the lead coordinating office for implementing the mission, vision, and priorities of the City Council.
- Oversee preparation of all City Council / Successor Agency / Housing Authority Agendas. Oversee preparation of all Carson Reclamation Authority Agendas.
- Prepare and coordinate agendas for Special meetings and workshops as needed.
- Help oversee the projects and initiatives of the City's Ad Hoc Committees, including other Commissions, Committees, and Boards as needed.
- Continue overseeing the work of the economic development consultant and the comprehensive strategic plan for the City.
- Assist in the City's economic development, including development of vacant land in the City, beautification, and seeking development that brings community benefits including increased tax revenues.
- Commence the citywide self-evaluation and transition planning process for providing services to persons with disabilities.
- Continue the ongoing collaborations between the City and California State University, Dominguez Hills for the benefit of all community members.
- Help the City prepare for the November 2022 elections.
- Assist Finance Department with developing the City's budget including ideas to generate revenue and cost saving strategies throughout the City.
- Assist the Human Resources and Risk Management Department critical staffing recruitments.
- Coordinate the City's grant application and submission efforts.
- Oversee the City's legislative advocates and related efforts.

Public Safety

Mission:

Public Safety is responsible for ensuring the safety, security and quality of life of the Carson community. The Division's duties include administering the City's contracts with the Los Angeles County Sheriff's Department and with the LA County Animal Control Services, code enforcement of all local laws and ordinances, monitoring pedestrian safety school program, providing building security, and graffiti reduction program. The division:

- Administers special security projects, legislative review, and budget administration to those areas within its purview, and provides support to code enforcement operations and contract services.
- Administers and manages the City's public safety contracts, which include the sheriff's contract, security alarm systems, building security, parking citation processing, crossing guards and animal control.
- Supports the Public Safety Commission, an advisory group to the City Council in all matters pertaining to public safety issues, including, but not limited to, code enforcement, LA County Sheriff's support, and animal control.
- Provides enhanced parking enforcement services in the industrial, commercial and residential zones to improve parking efficiency and safety in the community.



Emergency Services

Each day brings an opportunity of natural, technological or anthropogenic hazards such as earthquakes, wildfires, industrial explosions, chemical releases, transportation accidents, terrorist attacks or infectious diseases that may affect the City of Carson. As a result, Emergency Services implements strategic planning, programs, and policies to continually advance the city's mitigation, preparedness, response, and recovery capabilities. The division aims to increase city-wide and departmental emergency preparedness to improve the ability to respond to emergencies and effectively manage incidents. The ultimate goal is to coordinate with local first responders to minimize loss of life and property within the community. As a result, the division:

- Develops and implements emergency management goals, objectives and priorities to ensure conformance with federal, state and local laws.
- Activates and coordinates the city's Emergency Operation Center (EOC).
- Administers and manages safety and emergency services programs including disaster preparedness education program, hazardous materials inventory and monitoring, crime prevention programs and the Community Emergency Response Team (CERT).
- Coordinates and works with the Los Angeles County Sheriff Department to implement and support crime prevention programs such as community watch, community crime survey and feedback forums to improve residents' quality of life.
- Supports the Bullying Prevention Program Committee, an advisory group to the City Council in matters pertaining to bullying.

Fiscal Year 2021-2022 Accomplishment

- Completed the second round of NPDES inspections for permit, preventing a fine from the State Regional Water Board.
- City staff completed training by California Specialize Training Institute (CSTI), offered in the Carson Community Center.
- Purchased EOC response and EOC activation equipment and supplies such as: full-face Haz-Mat respirators; Haz-Mat overalls.
- Installed Automated Emergency Defibrillators at City Hall corridors, Installed Bleeding Control Kits at City Hall corridors.
- Staff obtained AED use certifications by the American Red Cross; Staff updated their CPR training.
- Ready to Eat Food was purchased for emergencies; bottled water and sleeping cots were purchased for resident emergency shelter use.
- Staff hosted "coffee" with Sheriff Deputies, Community Night Out Caravan at City Parks.
- Staff hosted "Block Captains" appreciation events by providing "bag-packs".
- Staff purchased "white boards"; new LED projector and new monitor screens for emergency presentations during EOC activation and for EOC training use
- Enriched our Block Captains program by increasing our numbers as well as hosting more monthly meetings and outreach efforts at different events.

- Staff coordinated with the Los Angeles Fire and Los Angeles Sheriff Department's Incident Commander and Public Information staff in responding to a major fire at the north-west corner of Gardena and Avalon Boulevards (16325 S. Avalon Boulevard) on September 30, 2021 at 2:12 p.m.
- Staff established a "Phone Call Center" providing Carson residents with hotel accommodations to mitigate odor complaints emanating from the Dominguez Channel in coordination with Los Angeles Public Works and the Health Departments and the South-Bay Coast Air Quality Management District.
- Awarded a contract for a comprehensive citywide fire and security alarm maintenance and monitoring services.

Fiscal year 2022-2023 Goals

- Increase professional skills of Code Enforcement, Parking Control and Animal Control Officers by attending seminars and conferences to keep them abreast of latest information on laws and bills passed at the State and Federal level, safety protocols, emergency operations, NPDES updates and requirements and anything related to the services we provide.
- Complete the Administrative Citation process as authorized by the Carson Municipal Code as another tool to gain voluntary compliance.
- To complete the radio program Phase 2 and 3.
- To provide the LA County "incident commander" the best EOC support for any major emergency/disaster in Carson.
- To update and adopt the Carson 2022 Draft Natural All Hazards Mitigation Plan.
- To complete/update and adopt the Carson 2022 Mass Care and Shelter Plan.
- To assist in completion/updating and adoption of the Carson 2022 Draft "Safety Element" of the General Plan.
- To continue mitigation assistance towards reducing the spread of COVID-19 pandemic in Carson.
- To obtain all necessary personal protective equipment for Emergency Services staff to be used for any major disaster/emergency/Hazmat incident in Carson.
- To find innovative ways to engage residents to the City's Crime Prevention programs.
- To increase our Block Captains Program by initiating ways to entice the younger population of the City.
- To continue monitoring the crossing guard program and pedestrian safety at schools.
- To improve community emergency and disaster preparedness by conducting additional training and performing drills.
- To improve community crime prevention and reduce graffiti in the community.
- To enhance the City's Emergency Operations Center by recruiting a dedicated Emergency Management Analyst to rectify emergency preparedness and response in the city and by filling the vacant Emergency Management Specialist position.
- To maintain and monitor the City's Networked Fire Alarm and camera monitoring system by contracting with a new vendor.

Risk Management

Mission

The mission of the Risk Management Division is to protect the assets of the City by:

- (1) Responding to unexpected events to minimize business interruption and to ensure the safety and well-being of staff and residents,
- (2) Promoting a culture of safety through ongoing training, reinforcement, recognition, and accountability,
- (3) Implementing a cost-effective and comprehensive insurance and self-insurance program to avoid unexpected adverse impacts on the City's balance sheet,
- (4) Ensuring that risks of loss are transferred to third parties to the maximum extent possible, and
- (5) Ensuring that the City remains compliant with all local, state, and federal laws and regulations including: ADA/FEHA laws; Cal/OSHA regulations, state workers compensation laws, laws governing tort claims, Los Angeles County Department of Public Health orders, etc.



The division manages the City's safety programs, insurance/self-insurance programs, workers compensation, third party liability and first party (property) claims, leave management, and contractual risk transfers.

Risk Management responds to catastrophic events such as the pandemic and the Dominguez Channel odor incident, by coordinating safety, insurance and claims processes to ensure a quick return to normal.

The division works collaboratively with internal departments, City Attorney Office, and other stakeholders to promote a risk aware culture and to make a discussion of risk a part of all key decisions.

Fiscal year 2021-2022 Accomplishments

- Received \$246,474 in insurance and third-party recoveries in FY21-22 YTD. An additional \$217,000 insurance recovery for the loss of a dump truck was approved and is currently pending final reimbursement.
- Achieved historically low workers compensation claims frequency with 21 claims YTD; and cost effectively settled and reduced legacy worker's compensation claims. Open inventory is down to 27 active cases.
- Conducted Claims Round Table Meetings with Public Works, CAO and TPA on injury claims to strategize cost effective resolution.
- Received, logged and transmitted 18,000+ Dominguez Channel claims to the TPA and CAO. Monitoring the claims for excess insurance reporting and litigation management.
- Managed and tracked bi-weekly and weekly COVID testing for employees.
- Provided SPSL benefits to workforce; processed 140+ requests for payment to affected employees.
- In response to pandemic, tracked COVID positive cases, conducted required contact tracing and return to work clearances to ensure DPH and OSHA compliance for 140+ COVID incidents and the corresponding close contacts.
- Conducted regular facility safety inspections to ensure compliance with OSHA and LADPH guidelines.
- Coordinated ADA/Interactive Process Meetings (IPM) to enhance required leave management process; processed, approved, and monitored 11 FMLA requests YTD.
- Updated the Injury and Illness Prevention Program (IIPP) COVID Supplement throughout the fiscal year to stay compliant with then-current LADPH and OSHA mandates.
- Conducted monthly Safety Committee meetings with the mission to communicate issues with labor bargaining groups and proactively discuss ideas to create a safer work environment.
- Provided Heat Illness, Traffic Control, Bloodborne Pathogens, Hazcom and Lock Out/Tag Out training to over 160 employees.
- Switched the City's industrial medical provider to Kaiser Permanente through a competitive RFP process.
- Reviewed vendor contracts, license and franchise agreements for compliance with indemnity and insurance requirements.
- Reviewed indemnity/hold harmless agreements for City activities and events to transfer and/or minimize risk to the City.
- Revamped the Risk Management Division with Risk Manager and additional staff to address and assess increasing risk needs and ensure compliance in preparation for next declared emergency.

Fiscal year 2022-2023 Goals

- Complete the creation/revamp of Risk Management Division and align job classifications with assigned responsibilities.
- Issue an RFP and manage the assessment and implementation of City-wide ADA compliance initiative.
- Continue to manage the City's response to workplace COVID incidents.
- Along with the CAO, manage the Dominguez Channel claims/litigation activities and coordinate insurance aspects of the incident.
- Manage workers compensation TPA to ensure claims are handled properly and achieve cost-effective resolution as quickly as possible.
- Work with CAO and Carl Warren to address injury claims as quickly and cost-effectively as possible.
- Update the annual safety training plan for Public Works and Community Services/Parks and Rec employees.
- Continually update the IIPP and create safety policies and procedures to assign accountability, identify root cause and to analyze lessons learned to reduce accidents, injuries and property loss.
- Implement a process to effectively pursue insurance recovery for damage to City properties.



ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-50-501-100-5sum-	City Manager Administratio	Management & Control	Employee Comp	791,021	803,620	1,381,210	1,466,468
101-50-501-100-6001-	City Manager Administratio	Management & Control	City Bus Use		1,147	0	0
101-50-501-100-6003-	City Manager Administratio	Management & Control	Printing/Binding/Duplication		0	0	0
101-50-501-100-6004-	City Manager Administratio	Management & Control	Professional Services	134,550	196,059	243,689	214,508
101-50-501-100-6006-	City Manager Administratio	Management & Control	City Memberships	3,818	3,192	5,231	5,570
101-50-501-100-6008-	City Manager Administratio	Management & Control	Advertising	1,550	10,232	9,809	3,800
101-50-501-100-6009-	City Manager Administratio	Management & Control	Materials & Supplies	5,688	2,403	3,655	2,000
101-50-501-100-6011-	City Manager Administratio	Management & Control	Telephone	1,448	1,151	977	2,295
101-50-501-100-6013-	City Manager Administratio	Management & Control	Auto Allowance/Mileage	17,172	10,213	13,237	10,000
101-50-501-100-6014-	City Manager Administratio	Management & Control	Conference and Travel	2,510	200	13,808	25,000
101-50-501-100-6017-	City Manager Administratio	Management & Control	Subscriptions & Publications	126	0	0	0
101-50-501-100-6020-	City Manager Administratio	Management & Control	CPU Hardware and Software	-160	730	477	0
101-50-501-100-6028-	City Manager Administratio	Management & Control	Liability Insurance	0	0	0	0
101-50-501-100-6056-	City Manager Administratio	Management & Control	Training	1,740	167,686	29,055	8,671
101-50-501-100-7001-	City Manager Administratio	Management & Control	Maintenance & Repairs	97	0	0	0
101-50-501-100-7002-	City Manager Administratio	Management & Control	Equipment Rental	575	300	0	0
101-50-501-144-5sum-	City Manager Administratio	Human Relations Commiss	Employee Comp		0	0	0
101-50-501-144-6009-	City Manager Administratio	Human Relations Commiss	Materials & Supplies	4,298	0	0	0
101-50-501-144-6056-	City Manager Administratio	Human Relations Commiss	Training		0	0	0
101-50-501-144-6157-	City Manager Administratio	Human Relations Commiss	Stipend	4,215	60	1,100	4,284
101-50-501-707-5sum-	City Manager Administratio	Womens Issues Commissio	Employee Comp		0	0	0
101-50-501-707-6003-	City Manager Administratio	Womens Issues Commissio	Printing/Binding/Duplication		0	0	0
101-50-501-707-6004-	City Manager Administratio	Womens Issues Commissio	Professional Services		0	0	0
101-50-501-707-6006-	City Manager Administratio	Womens Issues Commissio	City Memberships		0	0	0
101-50-501-707-6009-	City Manager Administratio	Womens Issues Commissio	Materials & Supplies		0	0	0
101-50-501-707-6157-	City Manager Administratio	Womens Issues Commissio	Stipend	2,890	60	3,000	3,995
101-50-520-101-5sum-	Information Technology	Operations	Employee Comp	1,085,287	1,130,324	1,258,552	0
101-50-520-101-6001-	Information Technology	Operations	City Bus Use	0	0	0	0
101-50-520-101-6004-	Information Technology	Operations	Professional Services	593,758	531,794	525,792	0
101-50-520-101-6006-	Information Technology	Operations	City Memberships	98	0	0	0
101-50-520-101-6009-	Information Technology	Operations	Materials & Supplies	2,711	340	535	0
101-50-520-101-6011-	Information Technology	Operations	Telephone	299,902	313,488	289,134	0
101-50-520-101-6013-	Information Technology	Operations	Auto Allowance/Mileage	79	10	159	0
101-50-520-101-6014-	Information Technology	Operations	Conference and Travel	3,123	0	0	0
101-50-520-101-6016-	Information Technology	Operations	Employee Uniform	272	0	0	0
101-50-520-101-6017-	Information Technology	Operations	Subscriptions & Publications	607	822	917	0
101-50-520-101-6020-	Information Technology	Operations	CPU Hardware and Software	188,196	95,729	219,214	0
101-50-520-101-6027-	Information Technology	Operations	Non-Capital Tools/Equipment	656	6,262	683	0
101-50-520-101-6056-	Information Technology	Operations	Training	11,460	5,000	0	0
101-50-520-101-7001-	Information Technology	Operations	Maintenance & Repairs	10,116	2,538	530	0
101-50-520-101-7002-	Information Technology	Operations	Equipment Rental	213,836	170,647	107,883	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-50-520-101-7006-	Information Technology	Operations	Unleaded Gas	0	0	0	0
101-50-520-101-8004-	Information Technology	Operations	Equipment		0	0	0
101-50-520-101-8006-	Information Technology	Operations	Office Eqpmt/Softwares		0	0	0
101-50-520-145-6009-	Information Technology	Technology Adv&Innv Com	Materials & Supplies	0	0	0	0
101-50-520-145-6157-	Information Technology	Technology Adv&Innv Com	Stipend	2,150	50	0	0
101-50-540-101-5sum-	Public Information Officer	Operations	Employee Comp	446,356	441,433	466,125	0
101-50-540-101-6001-	Public Information Officer	Operations	City Bus Use	3,500	0	0	0
101-50-540-101-6003-	Public Information Officer	Operations	Printing/Binding/Duplication	44,735	72,099	66,147	0
101-50-540-101-6004-	Public Information Officer	Operations	Professional Services	186,177	2,341	14,535	0
101-50-540-101-6006-	Public Information Officer	Operations	City Memberships	810	810	810	0
101-50-540-101-6008-	Public Information Officer	Operations	Advertising	8,665	78,895	12,544	0
101-50-540-101-6009-	Public Information Officer	Operations	Materials & Supplies	19,458	13,286	8,700	0
101-50-540-101-6011-	Public Information Officer	Operations	Telephone	1,426	1,271	1,211	0
101-50-540-101-6013-	Public Information Officer	Operations	Auto Allowance/Mileage		0	0	0
101-50-540-101-6014-	Public Information Officer	Operations	Conference and Travel	120	0	0	0
101-50-540-101-6017-	Public Information Officer	Operations	Subscriptions & Publications	0	421	279	0
101-50-540-101-6020-	Public Information Officer	Operations	CPU Hardware and Software	91	200,000	0	0
101-50-540-101-6053-	Public Information Officer	Operations	Postage	59,825	24,000	24,245	0
101-50-540-101-6056-	Public Information Officer	Operations	Training	54	0	0	0
101-50-540-101-7001-	Public Information Officer	Operations	Maintenance & Repairs		0	0	0
101-50-540-101-7002-	Public Information Officer	Operations	Equipment Rental		0	0	0
101-50-540-208-5sum-	Public Information Officer	Public Relations Commissio	Employee Comp	17,847	0	0	0
101-50-540-208-6004-	Public Information Officer	Public Relations Commissio	Professional Services		0	0	0
101-50-540-208-6008-	Public Information Officer	Public Relations Commissio	Advertising		0	0	0
101-50-540-208-6009-	Public Information Officer	Public Relations Commissio	Materials & Supplies	216	0	0	0
101-50-540-208-6011-	Public Information Officer	Public Relations Commissio	Telephone	76	0	0	0
101-50-540-208-6020-	Public Information Officer	Public Relations Commissio	CPU Hardware and Software		0	0	0
101-50-540-208-6157-	Public Information Officer	Public Relations Commissio	Stipend	2,165	0	200	0
101-50-660-172-5sum-	Risk Management	General Liability	Employee Comp			0	490,777
101-50-660-172-6004-	Risk Management	General Liability	Professional Services			0	410,618
101-50-660-172-6006-	Risk Management	General Liability	City Memberships			0	150
101-50-660-172-6008-	Risk Management	General Liability	Advertising			0	500
101-50-660-172-6009-	Risk Management	General Liability	Materials & Supplies			0	1,000
101-50-660-172-6011-	Risk Management	General Liability	Telephone			0	195
101-50-660-172-6017-	Risk Management	General Liability	Subscriptions & Publications			0	250
101-50-660-172-6028-	Risk Management	General Liability	Liability Insurance			0	838,990
101-50-660-172-6030-	Risk Management	General Liability	Other Insurance			0	6,000
101-50-660-172-6031-	Risk Management	General Liability	Property Insurance			0	214,509
101-50-660-172-6056-	Risk Management	General Liability	Training			0	1,000
101-50-660-173-5sum-	Risk Management	Workers Compensation	Employee Comp			0	0
101-50-660-173-6004-	Risk Management	Workers Compensation	Professional Services			0	158,244

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-50-660-173-6006-	Risk Management	Workers Compensation	City Memberships			0	150
101-50-660-173-6009-	Risk Management	Workers Compensation	Materials & Supplies			0	17,850
101-50-660-173-6011-	Risk Management	Workers Compensation	Telephone			0	0
101-50-660-173-6020-	Risk Management	Workers Compensation	CPU Hardware and Software			0	0
101-50-660-173-6029-	Risk Management	Workers Compensation	Workers Compensation Insurance			0	141,000
101-50-660-173-6030-	Risk Management	Workers Compensation	Other Insurance			0	60,000
101-50-660-173-6056-	Risk Management	Workers Compensation	Training			0	500
101-50-999-999-7999-	Non-Departmental	Non-Program	Budget Expenditure		0	0	0
Grand Total				4,175,308	4,288,612	4,703,445	4,088,324

COMMUNITY DEVELOPMENT

Community Development Department

Mission

The Community Development Department promotes a quality living environment by guiding the development of the City. Under the direction of the Director of Community Development, this department has a vital role in shaping the future of the City by reflecting the aspirations of its citizens, creating an orderly, attractive and functional city, ensuring a safe building environment, attracting and assisting businesses, and providing for the development and preservation of affordable housing. The following divisions work hand in hand to attain the department's goals. The chart below reflects the functions of the department but not its organizational structure.



Overview

The Community Development Department administers the City's General Plan, and regulates the City's zoning, building, subdivision, fire safety and environmental regulations. The Department is also responsible for the Community Development Block Grant Program that allocates federal funds to special programs and capital improvements.

Fiscal Year 2021-2022 Accomplishments

Carson Successor Agency:

Created pursuant to the Redevelopment Agency Dissolution Act to manage the functions of the dissolved redevelopment agency, which include:

- Approval of the Recognized Obligation Payment Schedules (ROPS) for FY22-23.

- Closed escrow and completed the transaction on the Purchase Agreement for the property at 20820 S. Main Street from Carson Successor Agency to City of Carson.
- Continue the litigation against the Los Angeles County Second District Consolidated Oversight Board and the California Department of Finance over an interpretation of the enforceable obligation related to the former Cal Compact Landfill Project.

Carson Housing Authority:

Housing Authority funds can be used anywhere within the City for the purpose of providing low- and moderate-income housing. The following is a partial list of projects/programs undertaken this year:

- Continue to provide rental assistance to previous Housing Authority projects; and continue annual compliance monitoring activities for 561 units under affordability covenants from the Authority.



Community Development Division:

This division is responsible for the overall management and administration of the Community Development Block Grant Program (CDBG), the Housing Preservation Program, Commercial Improvement Program, Foreclosure Registration Program, and other various housing grant-funded activities to create a strong, sustainable, inclusive community and quality, affordable homes for all. The Housing Division monitors CDBG-

funded activities and housing development activities to ensure federal and state program compliance. The division also seeks other funding sources to augment existing and community-based services to the community. Programs administered by this division include:

- CDBG Administration: Is completing the 2022-2023 Annual Action Plan. This division also executed two Substantial Amendments to the 2021-2022 Annual Action Plan.
- Continued the Business Assistance and Rental Assistance programs to aid the businesses and residents that are/were impacted by the COVID-19 Pandemic.
- Fair housing: Through a contract with the Southern California Housing Rights Center, the City provides a program designed to combat housing discrimination in both the rental and for sale markets, and also provides counseling for both tenants and landlords regarding their respective rights and responsibilities under the law. The Housing Rights Center also provided information and counseling to Carson residents regarding the Los Angeles County and State of California COVID-19 rent relief and eviction moratorium programs.
- Neighborhood Pride Program: This program preserves the City's residential housing stock through grants (under \$15,000) or loans (over \$15,000 and up to \$35,000 with City Manager approval) for eligible home improvements for low-income homeowners. The guidelines were recently amended to provide for larger amounts and more flexibility, especially with the rapid cost escalation in construction projects.
- Commercial Improvement Program: This CDBG-funded program improves and preserves commercial businesses through providing grants for Façade Improvements (up to \$25,000) or Substantial Rehabilitation (over \$25,000 and up to \$95,000) for exterior improvements for businesses in CDBG-targeted commercial areas.
- Foreclosure Registration Program: The City registers over 200 foreclosed residential properties and collects registration fees annually from financial institutions and beneficiaries and contracts with a private firm to provide monitoring services. On average, the City collects \$100,000 annually and spends \$40,000 on the program administration.
- Successfully submitted an application to the California Department of Housing and Community Development for the Permanent Local Housing Allocation ("PLHA") Program, obtaining resources for the rehabilitation and preservation of affordable rental an ownership housing, and assisting persons who are experiencing homelessness or at risk of homelessness and received PLHA Program grant in the amount of \$1,059,349.
- Successfully leased the 10.47 acre Sanitation District property located at 321 W. Sepulveda (APN: 7330-007-906) for recreational and sporting uses, including a potential soccer facility and dog park.
- Completed the Surplus Land Act solicitation process for sale of City Property at 2403 E. 223rd Street and opened escrow with WIN Chevrolet.

- Produced a Memorandum of Agreement with the County of Los Angeles for the City to form a joint Enhanced Infrastructure Financing District (EIFD) to finance the construction of capital improvements, remediation of Brownfields, and affordable housing in Carson.
- Outreached to owners of Brownfields sites to partner with the City on Brownfield grant applications with the State of California Department of Toxic Substances Control (DTSC) for DTSC's Equitable Community Revitalization Grants (ECRG) Program.
- Selected RRM as the consultant to prepare the City's first Economic Development Strategy. Kicked-off the preparation of the plan.
- Assisted the Park Granada residents with relocation.
- Initiated the Building and Safety RFP.

Planning Division:

The Planning Division's mission is to further develop goals, policies, programs, and plans that direct and guide residential and business development and encourage land uses that are compatible, sustainable and most beneficial to the community. The division's goal is to administer and fulfill the objectives of the General Plan, provide applicants with efficient permit processing services and provide citizens the appropriate opportunities to participate in land use decisions. The Planning Division is intimately involved in the entitlement of major projects in the City, and has worked over the past year on a number of projects that will improve the quality of life in Carson for the next several decades. Major projects include:

- Completion of 36-unit Carson Upton Townhomes (formerly called Brandywine).
- Completion of a 150,000 square foot warehouse by CT Realty Investors.
- Groundbreaking of 175-unit Carson Landing Townhomes.
- Groundbreaking of three warehouses totaling 292,400 square feet by Panattoni Development.
- Approval of Cambria Court, 35 two-story condominiums.
- Approval of new Rascals Teriyaki Grill Restaurant.
- Approval of new Starbucks full-service coffee shop at 860 E. Carson Street.
- The approval of a new 118-room Town Place Suites by Marriot at the former Carson Buffet site.
- The approval of a 9-unit for sale condominium development at 123 East 223rd Street.
- Deployed \$310,000 State of California, Department of Housing and Community Development SB2 Planning Grants Program for Tyler Munis, EnerGov permitting and planning software.
- Deployed \$300,000 State of California, Department of Housing and Community Development Local Early Action Planning Grant for the updated 2021-2029 Housing Element.
- Coordinate with Long Beach Airport and FAA to address citizen complaints regarding aircraft noise.

- Processed The District at South Bay Specific Plan Amendment (Cells 3, 4, and 5), a proposal for an approximately 1.5 million square feet of light industrial campus consisting of fulfillment center/ ecommerce uses and distribution center or parcel hub type uses, within six new warehouses. In addition, the project includes the Carson Country Mart, proposing approximately 33,800 square feet of commercial uses, including approximately 10,000 square feet of retail space catered to pets and animals; 12,600 square feet for up to four restaurants, approximately 9,000 square feet of flexible food and beverage kiosks, and a 2,200 square foot cafe. In addition, the development would include approximately 6.29 acres of passive and active publicly accessible but privately maintained open space and amenity areas.
- Worked with the owner of the former KL Fenix site, who have proposed a business park consisting of 3 distinct warehouses totaling 111,000 square feet and a freestanding 4,000 square foot retail pad on Figueroa Street.
- Completed the entitlement for Shell for the installation of a compressed natural gas (CNG) dispensing station at an existing ethanol loading facility to enable the conversion of seven delivery trucks from diesel fuel to renewable CNG fuel.
- Hanover Company is the new developer of the former Don Kott Ford site. Staff has been working with them to put their entitlement package together for a mixed-use development.
- 215 W. Carson Street is under contract for the development of 35 for-sale townhomes.
- 336 E. Carson Street is under contract for the development of 50 for-sale townhomes.
- 138 W. 223rd is under contract for the development of a 12-unit residential condominium.
- Carson Lofts is a modern 20-unit apartment complex that consist of two freestanding 3-story buildings with at grade parking.
- Demolition of existing General Mills Yoplait facility and the construction of a 127,000 square foot warehouse by Rexford Industrial.
- Negotiating with a major retailer to locate into Carson Costco.
- Preparing the final presentation of the 2040 General Plan to the Planning Commission and City Council for adoption in 2022.
- Continued the development of the Carson Enhanced Infrastructure Plan (EIFD).
- Developing standards for Short Term Rentals.
- Adopted standards for Accessory Dwelling Units.
- Adopted standards consistent with SB9.
- Developing a list of Zoning Code updates.
- Assisted the City's User Fee consultant to complete new fees for the department.
- Completed 2 additional Citywide CFD annexations.
- Developed Citywide VMT standards to be presented for adoption by the City.

- Staffed the Economic Development and Housing Subcommittees.
- Developed the hazardous materials code amendment.
- Continued development of plans for the Marathon Refinery Beautification plan.
- Issued final release of the upgraded Waste Management site.
- Developed alternatives ways to assist the public with the full/partial closure of the City Hall and the Public Counter due to COVID-19.

Fiscal Year 2022-2023 Goals

- Final Adoption of the Comprehensive General Plan Update.
- Final Adoption of the Comprehensive Zoning Ordinance Update.
- Receive certification of the Housing Element from HCD.
- Procurement and deployment of enterprise permitting and planning review software by Tyler Technologies, EnerGov.
- Final adoption of the Carson Enhanced Infrastructure Financing District in partnership with County of Los Angeles.
- Create a city-wide commercial façade program to encourage improvement of and investment in retail properties for the revitalization of the City.
- Complete the City's first Economic Development Strategy Plan.
- Initiate the implementation of the City's General Plan and the Housing Element once adopted including affordable housing components.
- Implementation of the Hazardous Materials Ordinance.
- Adoption of regulations regarding Short Term Rentals.
- Develop standards for industrial developments.
- Assist the remaining Park Granada residents.
- Pursue enterprise software procurement and deployment to provide greater customer service including transferring Planning data into the new software program.
- Continue improving processes and procedures to ensure customer friendly services throughout the department.
- Hire the consultant for the Building and Safety RFP and implement the recommendations.
- Continue to monitor Cal State Dominguez Hills Master Plan and Victoria Golf Course plans.
- Continue participation in an interdepartmental homeless task force to address homeless issues in the City.
- Continue to implement the Oil Code's provisions in regards to existing oil operators.
- Enter into a development impact fee agreement with the LA County Library for use of collected funds to improve library facilities in Carson.
- Continue annexations of new development properties into the City's CFD.
- Complete the sale of City-owned property at 2403 E. 223rd Street to WIN Chevrolet Properties.

- Continue to implement business assistance and emergency rental assistance programs to provide relief to Carson businesses and residents negatively impacted by the COVID-19 pandemic. These programs are facilitated by the supplemental allocation of Community Development Block Grant funding.
- Implement HCD's PLHA grant to provide resources for housing programs, such as a first-time homebuyer down payment assistance program, rehabilitation and preservation of affordable rental and ownership housing program and assisting persons who are experiencing or are at risk of homelessness.
- Continue outreach to various owners of Brownfield sites to jointly apply for state and federal Brownfield remediation grants including the DTSC ECRG program.
- Initiate the Surplus Land Act disposition process for City-owned Property at 20820 S. Main Street and Housing Authority-owned Property at 526 W. Carson Street and 21704 S. Figueroa Street.



ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-70-701-100-5sum-	Community Development A	Management & Control	Employee Comp	1,028	0	350,163	266,263
101-70-701-100-6003-	Community Development A	Management & Control	Printing/Binding/Duplication	0	207	0	31,500
101-70-701-100-6004-	Community Development A	Management & Control	Professional Services	1,262	2,043	12,289	1,650
101-70-701-100-6006-	Community Development A	Management & Control	City Memberships	940	0	0	2,950
101-70-701-100-6008-	Community Development A	Management & Control	Advertising	54	0	0	2,000
101-70-701-100-6009-	Community Development A	Management & Control	Materials & Supplies	1,685	656	2,481	2,000
101-70-701-100-6013-	Community Development A	Management & Control	Auto Allowance/Mileage	0	0	0	250
101-70-701-100-6014-	Community Development A	Management & Control	Conference and Travel	1,938	0	0	5,500
101-70-701-100-6019-	Community Development A	Management & Control	Miscellaneous Fees	0	0	0	0
101-70-701-100-6020-	Community Development A	Management & Control	CPU Hardware and Software	0	228	338	0
101-70-701-100-6027-	Community Development A	Management & Control	Non-Capital Tools/Equipment	0	0	0	15,400
101-70-701-100-6056-	Community Development A	Management & Control	Training	0	0	0	2,400
101-70-701-100-6157-	Community Development A	Management & Control	Stipend	800	0	0	0
101-70-720-881-5sum-	Economic Development	Employment	Employee Comp	146,556	15,226	517	5,164
101-70-720-881-6004-	Economic Development	Employment	Professional Services	-720	0	0	0
101-70-720-881-6009-	Economic Development	Employment	Materials & Supplies	0	0	0	0
101-70-720-881-6011-	Economic Development	Employment	Telephone	527	531	396	0
101-70-720-881-6020-	Economic Development	Employment	CPU Hardware and Software	0	0	0	0
101-70-720-960-5sum-	Economic Development	MobilehomePk Rent Revie	Employee Comp	52,469	49,853	52,864	42,662
101-70-720-960-6003-	Economic Development	MobilehomePk Rent Revie	Printing/Binding/Duplication	0	0	0	3,400
101-70-720-960-6004-	Economic Development	MobilehomePk Rent Revie	Professional Services	96,942	87,033	85,221	161,860
101-70-720-960-6009-	Economic Development	MobilehomePk Rent Revie	Materials & Supplies	86	141	0	1,200
101-70-720-960-6020-	Economic Development	MobilehomePk Rent Revie	CPU Hardware and Software	0	0	0	0
101-70-720-960-6157-	Economic Development	MobilehomePk Rent Revie	Stipend	1,035	1,780	300	7,500
101-70-720-964-5sum-	Economic Development	Housing	Employee Comp	437,632	464,735	494,831	531,165
101-70-720-964-6003-	Economic Development	Housing	Printing/Binding/Duplication	0	0	0	0
101-70-720-964-6004-	Economic Development	Housing	Professional Services	29,700	22,148	41,632	235,000
101-70-720-964-6006-	Economic Development	Housing	City Memberships	0	0	0	1,295
101-70-720-964-6009-	Economic Development	Housing	Materials & Supplies	9	4	0	900
101-70-720-964-6011-	Economic Development	Housing	Telephone	264	73	94	0
101-70-720-964-6013-	Economic Development	Housing	Auto Allowance/Mileage	1,760	484	625	0
101-70-720-964-6014-	Economic Development	Housing	Conference and Travel	0	0	0	800
101-70-720-964-6017-	Economic Development	Housing	Subscriptions & Publications	0	0	0	0
101-70-720-964-6020-	Economic Development	Housing	CPU Hardware and Software	0	0	0	0
101-70-720-964-6056-	Economic Development	Housing	Training	0	0	0	0
101-70-720-964-6157-	Economic Development	Housing	Stipend	0	0	0	0
101-70-720-964-6999-	Economic Development	Housing	Other	0	0	0	0
101-70-720-969-5sum-	Economic Development	Business	Employee Comp	75,981	77,772	89,836	1,070
101-70-720-969-6001-	Economic Development	Business	City Bus Use	0	0	0	0
101-70-720-969-6003-	Economic Development	Business	Printing/Binding/Duplication	0	0	0	1,000
101-70-720-969-6004-	Economic Development	Business	Professional Services	0	0	0	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-70-720-969-6006-	Economic Development	Business	City Memberships	6,405	5,000	5,703	15,966
101-70-720-969-6008-	Economic Development	Business	Advertising	0	0	0	1,000
101-70-720-969-6009-	Economic Development	Business	Materials & Supplies	45	0	0	1,000
101-70-720-969-6013-	Economic Development	Business	Auto Allowance/Mileage	0	0	0	500
101-70-720-969-6014-	Economic Development	Business	Conference and Travel		0	0	0
101-70-720-969-6017-	Economic Development	Business	Subscriptions & Publications	0	0	0	1,500
101-70-720-969-6056-	Economic Development	Business	Training		0	0	0
101-70-720-969-7002-	Economic Development	Business	Equipment Rental		0	0	0
101-70-720-980-6004-	Economic Development	Human Services	Professional Services		0	0	0
101-70-780-100-5sum-	Planning	Management & Control	Employee Comp	113,909	78,687	561,562	1,082,395
101-70-780-100-6001-	Planning	Management & Control	City Bus Use		0	0	0
101-70-780-100-6003-	Planning	Management & Control	Printing/Binding/Duplication	1,464	22,829	12,478	0
101-70-780-100-6004-	Planning	Management & Control	Professional Services	3,902	4,434	82	1,150
101-70-780-100-6007-	Planning	Management & Control	Excursions and Admission Fees		0	0	0
101-70-780-100-6009-	Planning	Management & Control	Materials & Supplies	2,555	1,683	1,637	4,000
101-70-780-100-6011-	Planning	Management & Control	Telephone	0	0	575	0
101-70-780-100-6013-	Planning	Management & Control	Auto Allowance/Mileage	15	0	0	800
101-70-780-100-6014-	Planning	Management & Control	Conference and Travel		0	0	5,850
101-70-780-100-6017-	Planning	Management & Control	Subscriptions & Publications		0	0	0
101-70-780-100-6020-	Planning	Management & Control	CPU Hardware and Software		0	0	0
101-70-780-100-6053-	Planning	Management & Control	Postage	0	13,671	0	70,000
101-70-780-100-6056-	Planning	Management & Control	Training	0	0	0	1,200
101-70-780-100-7001-	Planning	Management & Control	Maintenance & Repairs	0	0	0	2,100
101-70-780-100-7006-	Planning	Management & Control	Unleaded Gas	0	0	0	0
101-70-780-141-5sum-	Planning	Planning Commission	Employee Comp	83,065	52,546	67,576	14,749
101-70-780-141-6009-	Planning	Planning Commission	Materials & Supplies		0	0	0
101-70-780-141-6011-	Planning	Planning Commission	Telephone		0	0	0
101-70-780-141-6013-	Planning	Planning Commission	Auto Allowance/Mileage	0	0	0	480
101-70-780-141-6056-	Planning	Planning Commission	Training	0	0	0	2,000
101-70-780-141-6058-	Planning	Planning Commission	Financial Incentives	2,416,587	0	0	0
101-70-780-141-6157-	Planning	Planning Commission	Stipend	5,650	3,650	6,000	10,800
101-70-780-142-5sum-	Planning	Environmental Commission	Employee Comp	2,572	3,359	1,210	3,637
101-70-780-142-6009-	Planning	Environmental Commission	Materials & Supplies		0	0	0
101-70-780-142-6157-	Planning	Environmental Commission	Stipend	1,750	0	1,900	0
101-70-780-290-5sum-	Planning	Current Planning	Employee Comp	691,073	642,207	221,265	217,756
101-70-780-290-6003-	Planning	Current Planning	Printing/Binding/Duplication		0	0	0
101-70-780-290-6004-	Planning	Current Planning	Professional Services	233,017	367,877	634,311	1,000,000
101-70-780-290-6006-	Planning	Current Planning	City Memberships		0	0	0
101-70-780-290-6008-	Planning	Current Planning	Advertising		0	0	0
101-70-780-290-6009-	Planning	Current Planning	Materials & Supplies		0	0	0
101-70-780-290-6011-	Planning	Current Planning	Telephone	832	484	50	0

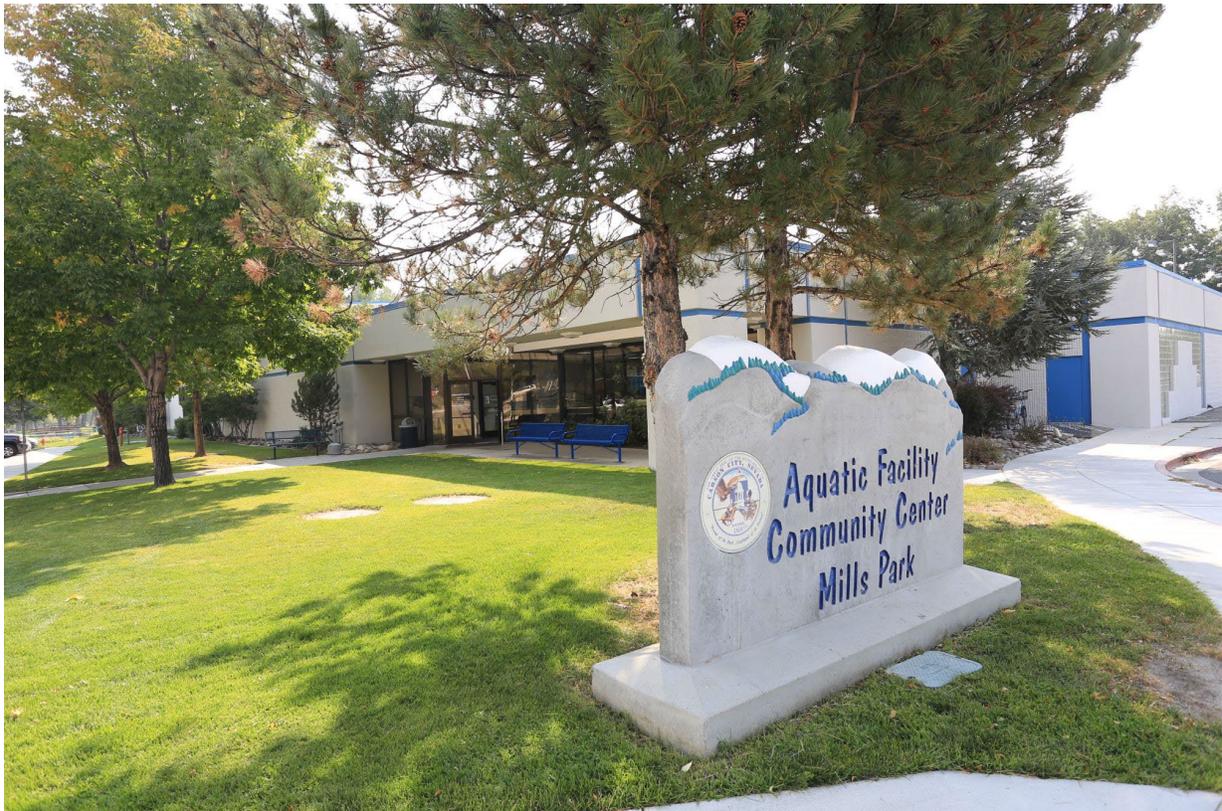
ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-70-780-290-6013-	Planning	Current Planning	Auto Allowance/Mileage	85	68	71	0
101-70-780-290-6014-	Planning	Current Planning	Conference and Travel	662	0	0	0
101-70-780-290-6017-	Planning	Current Planning	Subscriptions & Publications	0	0	0	0
101-70-780-290-6020-	Planning	Current Planning	CPU Hardware and Software		0	0	0
101-70-780-290-6056-	Planning	Current Planning	Training		0	0	0
101-70-780-291-5sum-	Planning	Advance Planning	Employee Comp		0	0	0
101-70-780-291-6003-	Planning	Advance Planning	Printing/Binding/Duplication		0	0	0
101-70-780-291-6004-	Planning	Advance Planning	Professional Services		0	0	0
101-70-780-291-6006-	Planning	Advance Planning	City Memberships		0	0	0
101-70-780-291-6014-	Planning	Advance Planning	Conference and Travel		0	0	0
101-70-780-291-6056-	Planning	Advance Planning	Training		0	0	0
101-70-785-100-6004-	Building & Safety	Management & Control	Professional Services	219,323	219,698	44,005	150,000
101-70-785-100-6009-	Building & Safety	Management & Control	Materials & Supplies		0	0	0
101-70-785-100-9401-	Building & Safety	Management & Control	Operating Transfers Out		0	0	0
101-70-785-293-6004-	Building & Safety	Inspection	Professional Services	671,196	580,544	219,165	690,000
101-70-785-293-6009-	Building & Safety	Inspection	Materials & Supplies		0	0	0
101-70-785-296-6004-	Building & Safety	Building Permit	Professional Services	253,427	264,662	95,478	380,000
101-70-785-297-6004-	Building & Safety	Building Plan Check	Professional Services	684,910	729,021	344,607	650,000
101-70-785-298-6004-	Building & Safety	Building Residential Prop R	Professional Services	25,059	751	0	0
101-70-785-298-6006-	Building & Safety	Building Residential Prop R	City Memberships		0	0	0
101-70-999-999-7999-	Non-Departmental	Non-Program	Budget Expenditure		0	0	0
Grand Total				6,267,451	3,714,084	3,349,262	5,629,812

COMMUNITY SERVICES

Community Services Department

Mission

The Community Services Department delivers a significant portion of the services and programs rendered directly to the residents of the City of Carson. The Department is spearheaded by the Director, with support from the Principal Administrative Analyst and the Administrative Secretary. The Director ensures that all services and programs provided by the Department meet the social and recreational needs of Carson's diverse community. Community Services is comprised of three Divisions: Administration, Community Services, and Recreation. Within Community Services are the Congresswoman Juanita Millender-McDonald Community Center/Carson Event Center, Transportation Services, and Human Services.



Overview

The Administration Division is responsible for the budgetary oversight and support of all program areas across the Department. Staff provides financial analysis, personnel development, budget monitoring, employee training, grants management, parks capital improvement program, and master planning.

Fiscal Year 2022-2023 Goals

- Implement the City's first comprehensive Parks, Recreation and Community Services Master Plan
- Improve and enhance the new online registration and reservation platform, ActiveNet.
- Complete the one-year of National Park and Recreation Agency Accreditation through the Commission for Accreditation of Park and Recreation Agencies (CAPRA)

In Fiscal Year 2021/22, Community Services implemented a department-wide reorganization that established a new Community Services Division. This action brought together three independent areas under the oversight of a newly created Community Service Superintendent. His role is to provide onsite support to middle management and field staff who provide critical services through its three Sections – Transportation, Human Services, and Community Center operations.

Congresswoman Juanita Millender-McDonald Community Center at Carson (Community Center)

The Community Center Section is responsible for venue services, events, and programs, and provides catering through Choura Venue Services. This Section oversees the 40,000 square foot Community Center and is comprised of Sales and Operations sections to ensure that the entire facility is utilized to its maximum potential. Directed public relations efforts, careful planning, aggressive sales programs, and efficient operating procedures are combined to produce optimum revenues. In addition, the Center houses the Transportation Section; Senior and Human Services programs/classes; an Early Childhood Program site; and the Career Center.

Projected completion date for all: June 30, 2023

- Finalize and implement a marketing plan to showcase the Event Center and its amenities.
- Update the Event Center facility use policies.
- Complete the Request for Proposal (RFP) process for the selection and award of contract for catering vendor(s) for calendar year 2023.
- Complete the restroom renovations for the East & West Wing of the Event Center.
- Complete the Audio Visual & Lighting upgrades for the Main Halls & Carson-Dominguez Room.
- Secure a diagram software to maximize efficient use of staff time.
- Complete carpet and laminate flooring upgrades of the entire facility.

Transportation Services Division

The Transportation Section provides city-wide transportation programs including fixed-route public bus service, first mile/last mile ride-hail services, specialized elderly and disabled transportation services, and bus transportation in support of City parks and youth programs. Transportation also works directly with LA Metro, South Bay Cities

Council of Government (SBCCOG), and South Coast Air Quality Management District (AQMD) on a variety of transportation policies, new initiatives, and funding opportunities.

- As of September 27, 2021, Long Beach Transit (LBT) provides fixed-route bus services in Carson across three (3) new routes. Bidirectional routes allow for travel down major streets in both directions, allowing for faster connections to major destinations and neighboring bus lines. Service hours and route schedule can be accessed through.
- The Carson Circuit was reestablished on January 3, 2022, to supplement LBT's new service. City staff perform two neighborhood-serving routes using smaller shuttle buses. It is intended to help riders travel to and from local destinations and provide easier connections to LBT and neighboring bus lines. Service hours and route schedule can be accessed through
- The Dial-A-Ride program provides economical taxi services to seniors and/or disabled residents traveling to any destination within city limits, as well as designated satellite points outside of the City. Membership allows riders 20 subsidized rides per month. Additional details can be accessed through <https://ci.carson.ca.us/CommunityServices/dialaride.aspx>
- The Lyft program offers riders safe and convenient transportation within City limits. Using the City's promocode "LyftCarson", passengers can receive 50% off each ride (up to a maximum ride cost of \$20) up to 30 trips per month. Participants must be 18 years of age or older to travel alone.
- BREATHE is a City employee program which utilizes various incentives and strategies to encourage alternative commuter travel modes to the City's three major worksites. The program complies with regional air quality goals under AQMD Rule 2202 by reducing air pollution from conventional travel modes.
- Commencement of city-wide bus stop improvements across more than 200 bus stops, resulting in new bus benches, shelters, and trash receptacles. Projected completion date: Summer 2023
- Two new electric vehicle (EV) buses have been ordered for use on the Carson Circuit. Staff will gather and assess data from this pilot before making a recommendation to purchase additional units. Projected completion date: Ongoing

Human Services Division

Human Services plans, administers, and coordinates the City's extensive senior social service programs: Senior Recreation Program, Senior Services Program, Senior Assisted Living Program, and the Senior Citizen Technology Center. In addition, the Section manages the Early Childhood Education Program, Therapeutic Recreation, and the Joseph B. Jr. and Mary Anne O'Neal Stroke Center. In FY 2022/23, the Section will implement a new Youth & Family Services Program. Several citywide special events also fall within its jurisdiction. Programs provided by Human Services include:

- The Senior Citizen Advisory Commission is responsible for advising the Section, Division, and/or Department and making recommendations to the City Council in areas within its purview.
- Senior Recreation offers fun and exciting activities and classes to engage the senior community. It provides recreational activities, fitness programs, and services through a variety of classes and activities, as well as presents events and excursions of special interest.
- Therapeutic Recreation is designed to meet the recreational, social, and physical needs of individuals with disabilities. Its activities and events emphasize quality programming, inclusion, and skill building. Trained staff focus on improving the quality of life for all participants in an enjoyable and safe environment.
- Senior Information and Referral collaborates with community partners to provide tax services, housing rights assistance, legal referral, and a nutrition program in conjunction with the Carson/Torrance YMCA.
- The Joseph B. Jr. and Mary Anne O’Neal Stroke Center offers ongoing group and individual activities to promote the continuing recovery of stroke survivors.
- Senior Assisted Living delivers services including, but not limited to, homeless resources, geriatric aide programs, and the EARS (Emergency Alert Response System) program. There are also bereavement and caregiver support groups, as well as Senior Share, Silver Cheer, and quarterly information and resource fairs.
- The Senior Citizens Technology Center offers instructional programs in basic personal computer use, such as word processing, spreadsheets, and the Internet.
- The Early Childhood Education Program provides a curriculum based on pre-kindergarten guidelines developed by the State of California Department of Education for children three to five years of age. The emphasis of the program is learning through “hands-on” experiences.
- Youth & Family Services provides innovative initiatives intended to add to the safety net of support for Carson families most at risk. Specifically, the program assists minors and their families with issues regarding juvenile delinquency prevention and intervention. It also offers opportunities to strengthen family resilience and nurture the development of healthy behaviors. These initiatives are provided via case management through in-home visitations, as well as school-based outreach efforts and classes.

Projected completion date for all: June 30, 2023

- Utilize new promotional techniques, e.g. a city-wide electronic newsletter, to increase participation in programs and attendance at Special Events.
- Further implement basic Spanish lessons in the Early Childhood Program.
- Fully utilize ActiveNet in all program areas.
- Expand capacity in Therapeutic Recreation by adding part-time staff.
- Reintroduce the Intergenerational Program and consider expanding the intergenerational programming to include the Early Childhood Education Program.
- Expand programming for active seniors.
- Restart senior computer classes and introduce smartphone classes for seniors.

- Implement the new Title 5 Senior program to assist seniors with employment, while also getting some assistance with the supervision of programming.

Recreation Division

Recreation provides meaningful environmental, social, and recreational experiences to serve the City's diverse population. Specifically, the Division supports an active youth and adult sports program, enrichment, aquatics, day camps, and after-school programs. Recreation also ensures that there is adequate open space that preserves, enhances, and restores the natural environment. Finally, the Division advocates and provides opportunities that promote mental awareness, physical fitness, and personal development. Beginning in Fiscal Year 2021/22, Recreation administers citywide cultural enrichment programs, and fine arts and educational programs. Specifically, comprehensive fine arts classes and events will be presented in hopes of meeting the diverse fine arts needs of the community.

Recreation operates 12 full-service parks, 4 mini parks, 2 swimming pools, 2 aquatic centers, 4 gymnasiums, a Boxing Center, fitness centers, and a Skate Park. City parks utilize 126.5 acres of property, containing a total of over 240,000 square feet of building space in the City. In addition, all full-service parks are staffed seven days a week with full and part-time personnel. Recreation manages citywide special events and supports a number of local organizations that stage events as well. Recreational opportunities are based on the needs of all segments of the community

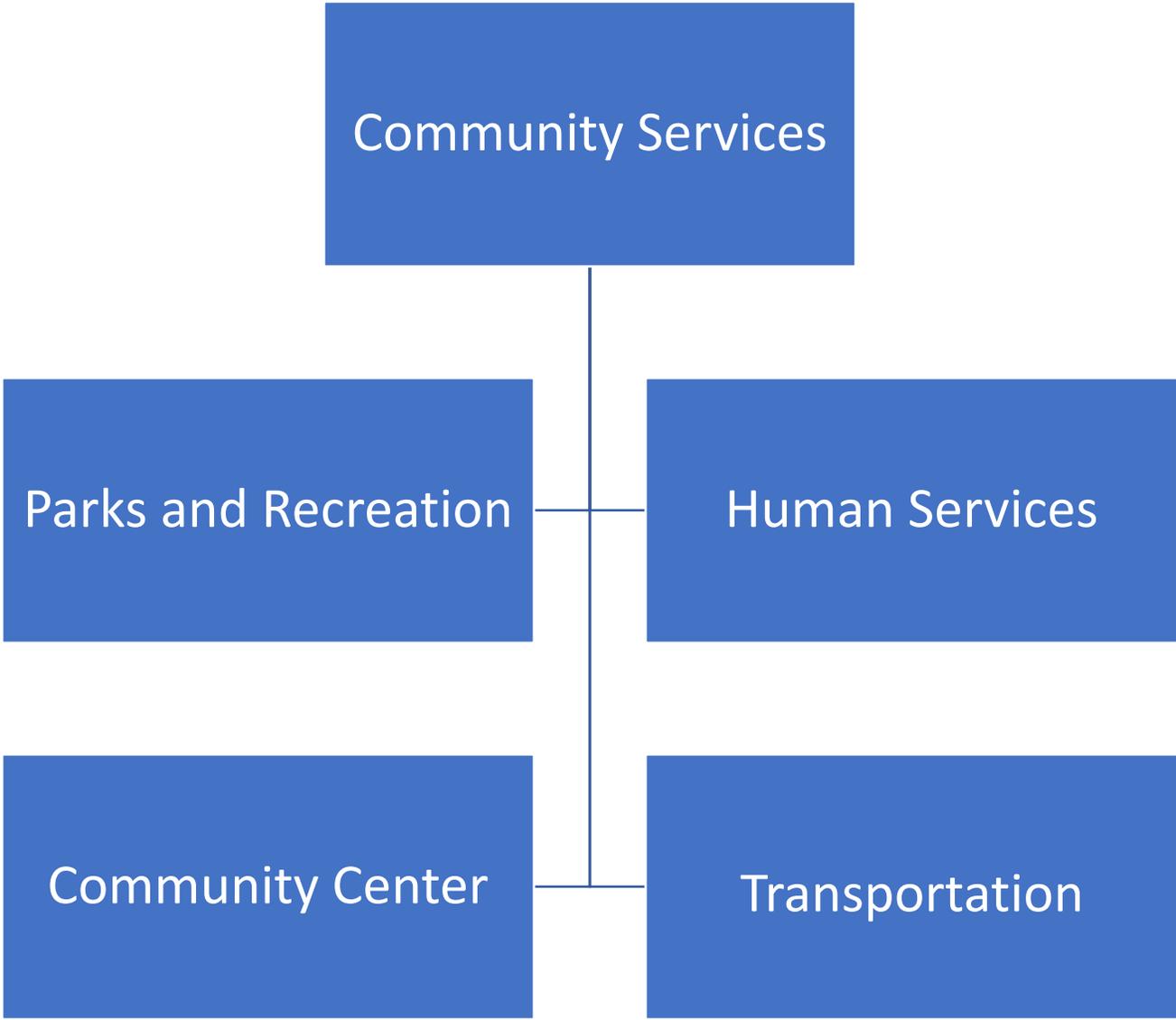
The Division is supported by the following Sections:

- Recreation Administration provides general supervision and direction of the parks, programs, functions, and personnel to ensure a high degree of quality and effectiveness in the areas of aquatics, sports, reservations, and park operations. The section also manages budget, contract administration, grants administration, and development & implementation of a park capital improvement program.
- Program Section 1 administers and coordinates a variety of park programs and special events at Dolphin Park, Dominguez Park, Veterans Park, and Veterans Sports Complex. The Section also oversees Reservations and the Aquatics program that operates all four pools during the summer, and two pools for an additional 6 months during the off-season.
- Program Section 2 administers and coordinates a variety of park programs; special events at Foisia Park, Stevenson Park, and Fabella Boxing Center. Adult Sports, Youth Sports, Enrichment, Kids Club, and Day Camp are also within the Section's purview.
- Program Section 3 administers and coordinates a variety of programs and special events at Anderson Park, Calas Park, Carriage Crest Park, Carson Park, Del Amo Park, Hemingway Park, and Mills Parks.
- The Division also provides support to several Commissions that are responsible for advising the Department and making recommendations to the City Council in

areas within their purview. The Commissions supported are Youth and Parks & Recreation.

Unless otherwise stated, the projected completion date for all: June 30, 2023

- Installation of 70 concrete trash receptacles at various parks and concrete benches and tables at several mini parks.
- Installation of an outdoor water bottle refill station at each of the 12 City parks.
- Continue efforts to go paperless in administration paperwork.
- Continue to improve the “ActiveNet” Online Registration System for all programs, and utilizing a mobile app for League scheduling.
- Commence a Capital Improvement Project (CIP) that will enhance and expand Carriage Crest Park.
- Begin a CIP project to renovate Mills Park.
- Complete site plans for Foisia Park/Pool.
- Continue to update the Parks Capital Improvement List.
- Complete repairs to the park playgrounds and replace playground surfacing.
- Seek and apply for Federal/State/County grants to fund improvements.
- Begin Community Development Block Grant project that will provide ADA path upgrades to Anderson Park.
- Implement public Wi-Fi in the parks.
- Complete the renovation of Carriage Crest Park’s 10 acres.



Special Events Listing

Note: For Fiscal Year 2021-2022, Larry Itliong was designated as a Special Event; however, staff is recommending that given the scope, size, and popularity of Winterfest, Larry Itliong be replaced by Winterfest, as shown below.

Event	Month Scheduled	Estimated Attendance	Fiscal Year 2022-2023 Proposed Budget
Community Friendship Day	July	250	\$14,476
Samoan Flag Day (Requires City Council direction)	July/August	2000	\$10,000
Unity Day*	August	4000	\$32,412
Heroes Day	TBD	TBD	\$26,905
Cajun & Blues White Linen Festival	September	200	\$37,113
Jazz Festival	October	6000-7000	\$53,093
Women's Health Conference	October	400-500	\$58,607
Country Western Fair	November	800	\$41,220
Winterfest	December	2500	\$30,075
Children's Day	April	500	\$27,032
Cinco de Mayo*	May	4000	\$51,368
Gospel Fest/Faith, Family, Friends***	May	2000	\$46,897
Philippine Independence Day*	June	6000-7000	\$57,160
Juneteenth*	June	2500-3000	\$51,870
Samoan Heritage Day*	June	2000	\$36,801
Total			\$575,029

*Currently being planned and/or expenses pending payment

**Event was given additional support by funds originally budgeted for Unity Day

***Revenue will be used to offset a portion of the total cost of the event

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-901-100-5sum-	Community Services Admin	Management & Control	Employee Comp	434,661	435,063	476,547	857,182
101-90-901-100-6003-	Community Services Admin	Management & Control	Printing/Binding/Duplication		0	0	0
101-90-901-100-6004-	Community Services Admin	Management & Control	Professional Services	206	50,293	60,105	73,000
101-90-901-100-6006-	Community Services Admin	Management & Control	City Memberships	0	40	39	2,000
101-90-650-622-6007-	Human Resources Admin	Summer Day Camp	Excursions and Admission Fees		0	0	0
101-90-901-100-6008-	Community Services Admin	Management & Control	Advertising		0	0	2,000
101-90-901-100-6009-	Community Services Admin	Management & Control	Materials & Supplies	10,554	35,319	245,722	15,000
101-90-901-100-6011-	Community Services Admin	Management & Control	Telephone	928	931	1,135	2,000
101-90-901-100-6012-	Community Services Admin	Management & Control	Processing Fees			17,600	0
101-90-901-100-6013-	Community Services Admin	Management & Control	Auto Allowance/Mileage	4,500	4,500	6,250	6,500
101-90-901-100-6014-	Community Services Admin	Management & Control	Conference and Travel	990	0	0	19,500
101-90-901-100-6015-	Community Services Admin	Management & Control	Permit Fees		0	0	315
101-90-901-100-6016-	Community Services Admin	Management & Control	Employee Uniform	0	0	0	40,000
101-90-901-100-6017-	Community Services Admin	Management & Control	Subscriptions & Publications	0	0	0	0
101-90-901-100-6020-	Community Services Admin	Management & Control	CPU Hardware and Software		0	0	0
101-90-901-100-6056-	Community Services Admin	Management & Control	Training	1,770	0	0	15,000
101-90-901-100-7001-	Community Services Admin	Management & Control	Maintenance & Repairs		0	0	0
101-90-901-100-8003-	Community Services Admin	Management & Control	Vehicles/Rolling Inventory			0	0
101-90-901-100-8004-	Community Services Admin	Management & Control	Equipment		0	0	0
101-90-930-100-6015-	Community Center	Management & Control	Permit Fees			0	0
101-90-930-101-5sum-	Community Center	Operations	Employee Comp	1,794,027	1,283,280	1,596,509	2,101,014
101-90-930-101-6003-	Community Center	Operations	Printing/Binding/Duplication	0	0	0	500
101-90-930-101-6004-	Community Center	Operations	Professional Services	90,177	85,022	161,581	188,000
101-90-930-101-6006-	Community Center	Operations	City Memberships	495	495	0	495
101-90-930-101-6008-	Community Center	Operations	Advertising	9,769	0	5,345	12,000
101-90-930-101-6009-	Community Center	Operations	Materials & Supplies	70,427	61,317	28,215	25,750
101-90-930-101-6011-	Community Center	Operations	Telephone	14,749	8,700	4,385	13,000
101-90-930-101-6014-	Community Center	Operations	Conference and Travel	20	0	624	4,200
101-90-930-101-6016-	Community Center	Operations	Employee Uniform	7,012	4,529	1,302	10,100
101-90-930-101-6019-	Community Center	Operations	Miscellaneous Fees		0	3,041	4,550
101-90-930-101-6020-	Community Center	Operations	CPU Hardware and Software	2,793	2,388	0	0
101-90-930-101-6056-	Community Center	Operations	Training	740	0	166	3,750
101-90-930-101-6077-	Community Center	Operations	Gas	23,605	21,425	33,152	22,000
101-90-930-101-6078-	Community Center	Operations	Electric	140,412	125,751	155,520	212,000
101-90-930-101-7001-	Community Center	Operations	Maintenance & Repairs	1,718	240	0	3,500
101-90-930-101-7002-	Community Center	Operations	Equipment Rental	92,327	0	0	2,500
101-90-930-101-7003-	Community Center	Operations	Vehicle Lease		0	0	0
101-90-930-101-8003-	Community Center	Operations	Vehicles/Rolling Inventory			0	0
101-90-930-101-8007-	Community Center	Operations	Furniture & Fixtures		0	0	0
101-90-930-101-8008-	Community Center	Operations	Improvements Other Than Bldg		0	0	0
101-90-930-904-8008-	Community Center	Capital Projects	Improvements Other Than Bldg		0	0	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-930-925-6004-	Community Center	Equipment Rental	Professional Services		0	0	0
101-90-930-925-6009-	Community Center	Equipment Rental	Materials & Supplies		0	0	0
101-90-930-925-6011-	Community Center	Equipment Rental	Telephone	527	531	396	0
101-90-930-925-7001-	Community Center	Equipment Rental	Maintenance & Repairs		0	0	0
101-90-930-925-7002-	Community Center	Equipment Rental	Equipment Rental		0	0	0
101-90-940-100-5sum-	Transportation	Management & Control	Employee Comp	113,667	104,723	129,753	122,993
101-90-940-100-6004-	Transportation	Management & Control	Professional Services		0	0	0
101-90-940-100-6007-	Transportation	Management & Control	Excursions and Admission Fees		0	0	0
101-90-940-100-6009-	Transportation	Management & Control	Materials & Supplies		0	398	0
101-90-940-100-6011-	Transportation	Management & Control	Telephone		0	30	0
101-90-940-100-6020-	Transportation	Management & Control	CPU Hardware and Software		0	0	0
101-90-940-101-6001-	Transportation	Operations	City Bus Use		0	0	0
101-90-940-101-6004-	Transportation	Operations	Professional Services	-31,475	0	0	0
101-90-940-101-6007-	Transportation	Operations	Excursions and Admission Fees	137	0	0	6,000
101-90-940-101-6008-	Transportation	Operations	Advertising		0	0	0
101-90-940-101-6009-	Transportation	Operations	Materials & Supplies	890	78	401	0
101-90-940-101-6014-	Transportation	Operations	Conference and Travel		0	0	0
101-90-940-101-6020-	Transportation	Operations	CPU Hardware and Software		0	0	0
101-90-940-101-6801-	Transportation	Operations	Transportation Reimbursement	55	0	0	0
101-90-940-101-7001-	Transportation	Operations	Maintenance & Repairs	4,462	4,978	0	0
101-90-940-101-7005-	Transportation	Operations	Diesel Fuel	0	0	0	0
101-90-950-101-5sum-	Recreation	Operations	Employee Comp	1,246,993	1,237,403	1,260,275	913,153
101-90-950-101-6001-	Recreation	Operations	City Bus Use		0	0	6,000
101-90-950-101-6003-	Recreation	Operations	Printing/Binding/Duplication	0	0	1,070	0
101-90-950-101-6004-	Recreation	Operations	Professional Services	3,460	4,335	87,000	19,100
101-90-950-101-6006-	Recreation	Operations	City Memberships	2,058	2,750	2,200	2,700
101-90-950-101-6007-	Recreation	Operations	Excursions and Admission Fees		0	0	13,600
101-90-950-101-6008-	Recreation	Operations	Advertising		945	537	1,000
101-90-950-101-6009-	Recreation	Operations	Materials & Supplies	26,660	32,949	74,701	14,270
101-90-950-101-6011-	Recreation	Operations	Telephone	4,934	3,920	2,671	4,800
101-90-950-101-6013-	Recreation	Operations	Auto Allowance/Mileage	920	163	1,032	1,200
101-90-950-101-6014-	Recreation	Operations	Conference and Travel	110	1,190	346	8,700
101-90-950-101-6015-	Recreation	Operations	Permit Fees		0	3,541	3,740
101-90-950-101-6016-	Recreation	Operations	Employee Uniform	53,173	11,629	5,708	15,000
101-90-950-101-6019-	Recreation	Operations	Miscellaneous Fees	2,451	2,321	1,560	0
101-90-950-101-6020-	Recreation	Operations	CPU Hardware and Software	1,246	1,457	1,462	0
101-90-950-101-6028-	Recreation	Operations	Liability Insurance		0	959	5,000
101-90-950-101-6030-	Recreation	Operations	Other Insurance		0	0	0
101-90-950-101-6056-	Recreation	Operations	Training	8,451	96	123	9,080
101-90-950-101-6078-	Recreation	Operations	Electric	0	0	0	0
101-90-950-101-6999-	Recreation	Operations	Other		0	0	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-101-7001-	Recreation	Operations	Maintenance & Repairs	0	0	38	0
101-90-950-101-7002-	Recreation	Operations	Equipment Rental		0	0	0
101-90-950-101-7006-	Recreation	Operations	Unleaded Gas	0	0	0	0
101-90-950-101-7007-	Recreation	Operations	Compressed Natural Gas	0	0	0	0
101-90-950-101-8003-	Recreation	Operations	Vehicles/Rolling Inventory			0	0
101-90-950-101-8006-	Recreation	Operations	Office Eqpmt/Softwares		0	0	0
101-90-950-101-9401-	Recreation	Operations	Operating Transfers Out	130,768	34,830	0	0
101-90-950-150-5sum-	Recreation	Foisia Park	Employee Comp	251,266	203,932	291,031	227,252
101-90-950-150-6001-	Recreation	Foisia Park	City Bus Use	33	0	234	0
101-90-950-150-6004-	Recreation	Foisia Park	Professional Services	0	0	0	478
101-90-950-150-6006-	Recreation	Foisia Park	City Memberships	148	45	0	150
101-90-950-150-6007-	Recreation	Foisia Park	Excursions and Admission Fees		0	0	0
101-90-950-150-6009-	Recreation	Foisia Park	Materials & Supplies	18,216	24,038	32,408	28,500
101-90-950-150-6011-	Recreation	Foisia Park	Telephone	2,750	2,530	2,013	2,500
101-90-950-150-6013-	Recreation	Foisia Park	Auto Allowance/Mileage	448	1,047	821	1,300
101-90-950-150-6014-	Recreation	Foisia Park	Conference and Travel		0	0	0
101-90-950-150-6016-	Recreation	Foisia Park	Employee Uniform	800	0	0	0
101-90-950-150-6020-	Recreation	Foisia Park	CPU Hardware and Software	0	0	0	0
101-90-950-150-6027-	Recreation	Foisia Park	Non-Capital Tools/Equipment			0	20,000
101-90-950-150-6056-	Recreation	Foisia Park	Training	175	170	0	760
101-90-950-150-6077-	Recreation	Foisia Park	Gas	977	1,799	2,232	1,500
101-90-950-150-6078-	Recreation	Foisia Park	Electric	23,639	29,376	32,054	30,000
101-90-950-150-7002-	Recreation	Foisia Park	Equipment Rental		0	0	0
101-90-950-151-5sum-	Recreation	Carson Park	Employee Comp	215,557	214,875	295,517	220,939
101-90-950-151-6001-	Recreation	Carson Park	City Bus Use	0	631	0	500
101-90-950-151-6004-	Recreation	Carson Park	Professional Services	3,661	0	2,326	1,382
101-90-950-151-6006-	Recreation	Carson Park	City Memberships	148	190	39	150
101-90-950-151-6007-	Recreation	Carson Park	Excursions and Admission Fees	25	0	0	0
101-90-950-151-6009-	Recreation	Carson Park	Materials & Supplies	12,731	11,619	24,638	13,900
101-90-950-151-6011-	Recreation	Carson Park	Telephone	6,403	3,512	1,055	2,000
101-90-950-151-6013-	Recreation	Carson Park	Auto Allowance/Mileage		0	0	300
101-90-950-151-6014-	Recreation	Carson Park	Conference and Travel		0	0	0
101-90-950-151-6016-	Recreation	Carson Park	Employee Uniform	600	0	0	0
101-90-950-151-6019-	Recreation	Carson Park	Miscellaneous Fees		0	0	0
101-90-950-151-6020-	Recreation	Carson Park	CPU Hardware and Software		0	0	0
101-90-950-151-6027-	Recreation	Carson Park	Non-Capital Tools/Equipment			0	20,000
101-90-950-151-6028-	Recreation	Carson Park	Liability Insurance			0	0
101-90-950-151-6056-	Recreation	Carson Park	Training	30	300	0	760
101-90-950-151-6077-	Recreation	Carson Park	Gas	2,316	2,829	3,717	400
101-90-950-151-6078-	Recreation	Carson Park	Electric	66,914	61,676	67,174	90,000
101-90-950-151-7001-	Recreation	Carson Park	Maintenance & Repairs		0	0	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-151-7002-	Recreation	Carson Park	Equipment Rental		0	0	0
101-90-950-152-5sum-	Recreation	Parks & Recreation Commi	Employee Comp	1,623	1,652	75	714
101-90-950-152-6003-	Recreation	Parks & Recreation Commi	Printing/Binding/Duplication		0	0	0
101-90-950-152-6004-	Recreation	Parks & Recreation Commi	Professional Services		0	0	59,500
101-90-950-152-6009-	Recreation	Parks & Recreation Commi	Materials & Supplies	205	0	0	1,000
101-90-950-152-6011-	Recreation	Parks & Recreation Commi	Telephone	7	5	1	0
101-90-950-152-6014-	Recreation	Parks & Recreation Commi	Conference and Travel		0	0	0
101-90-950-152-6016-	Recreation	Parks & Recreation Commi	Employee Uniform		0	0	0
101-90-950-152-6056-	Recreation	Parks & Recreation Commi	Training		0	0	0
101-90-950-152-6157-	Recreation	Parks & Recreation Commi	Stipend	2,400	280	2,700	6,650
101-90-950-159-5sum-	Recreation	Hemingway Park	Employee Comp	222,739	199,250	280,784	210,794
101-90-950-159-6001-	Recreation	Hemingway Park	City Bus Use	1,390	0	0	0
101-90-950-159-6003-	Recreation	Hemingway Park	Printing/Binding/Duplication		0	0	0
101-90-950-159-6004-	Recreation	Hemingway Park	Professional Services	0	0	0	882
101-90-950-159-6006-	Recreation	Hemingway Park	City Memberships	148	190	0	150
101-90-950-159-6007-	Recreation	Hemingway Park	Excursions and Admission Fees	72	0	0	0
101-90-950-159-6009-	Recreation	Hemingway Park	Materials & Supplies	3,348	9,106	18,173	9,450
101-90-950-159-6011-	Recreation	Hemingway Park	Telephone	3,937	2,356	2,049	2,500
101-90-950-159-6013-	Recreation	Hemingway Park	Auto Allowance/Mileage	941	1,272	386	500
101-90-950-159-6014-	Recreation	Hemingway Park	Conferece and Travel	14	0	0	0
101-90-950-159-6016-	Recreation	Hemingway Park	Employee Uniform	550	0	0	0
101-90-950-159-6019-	Recreation	Hemingway Park	Miscellaneous Fees	0	0	0	0
101-90-950-159-6020-	Recreation	Hemingway Park	CPU Hardware and Software		0	0	0
101-90-950-159-6027-	Recreation	Hemingway Park	Non-Capital Tools/Equipment			0	20,000
101-90-950-159-6056-	Recreation	Hemingway Park	Training	30	256	0	760
101-90-950-159-6078-	Recreation	Hemingway Park	Electric	12,054	15,686	28,533	40,000
101-90-950-159-7002-	Recreation	Hemingway Park	Equipment Rental		0	0	0
101-90-950-163-5sum-	Recreation	Boxing Center	Employee Comp	56,373	41,249	93,030	58,650
101-90-950-163-6004-	Recreation	Boxing Center	Professional Services	9,116	565	3,179	10,500
101-90-950-163-6006-	Recreation	Boxing Center	City Memberships	740	288	0	0
101-90-950-163-6008-	Recreation	Boxing Center	Advertising		0	0	0
101-90-950-163-6009-	Recreation	Boxing Center	Materials & Supplies	1,074	9,629	5,740	13,600
101-90-950-163-6015-	Recreation	Boxing Center	Permit Fees		0	205	1,000
101-90-950-163-6016-	Recreation	Boxing Center	Employee Uniform	150	0	0	0
101-90-950-163-6019-	Recreation	Boxing Center	Miscellaneous Fees	0	0	0	0
101-90-950-163-6020-	Recreation	Boxing Center	CPU Hardware and Software		0	0	0
101-90-950-163-6028-	Recreation	Boxing Center	Liability Insurance	0	0	0	600
101-90-950-163-6056-	Recreation	Boxing Center	Training			0	225
101-90-950-163-7001-	Recreation	Boxing Center	Maintenance & Repairs		0	0	2,000
101-90-950-163-7003-	Recreation	Boxing Center	Vehicle Lease		0	0	0
101-90-950-252-5sum-	Recreation	Del Amo Park	Employee Comp	199,898	186,163	257,605	230,349

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-252-6001-	Recreation	Del Amo Park	City Bus Use	0	0	0	0
101-90-950-252-6004-	Recreation	Del Amo Park	Professional Services	0	0	0	882
101-90-950-252-6006-	Recreation	Del Amo Park	City Memberships	148	150	0	150
101-90-950-252-6007-	Recreation	Del Amo Park	Excursions and Admission Fees	0	0	0	0
101-90-950-252-6009-	Recreation	Del Amo Park	Materials & Supplies	3,582	10,116	13,956	9,250
101-90-950-252-6011-	Recreation	Del Amo Park	Telephone	1,098	1,069	710	1,200
101-90-950-252-6013-	Recreation	Del Amo Park	Auto Allowance/Mileage		0	0	300
101-90-950-252-6015-	Recreation	Del Amo Park	Permit Fees		0	0	0
101-90-950-252-6016-	Recreation	Del Amo Park	Employee Uniform	700	0	0	0
101-90-950-252-6020-	Recreation	Del Amo Park	CPU Hardware and Software		0	0	0
101-90-950-252-6027-	Recreation	Del Amo Park	Non-Capital Tools/Equipment			0	20,000
101-90-950-252-6056-	Recreation	Del Amo Park	Training	35	0	0	760
101-90-950-252-6077-	Recreation	Del Amo Park	Gas	677	3,924	1,143	300
101-90-950-252-6078-	Recreation	Del Amo Park	Electric	9,448	9,290	9,516	12,000
101-90-950-252-7002-	Recreation	Del Amo Park	Equipment Rental	0	0	0	0
101-90-950-253-5sum-	Recreation	Stevenson Park	Employee Comp	243,404	192,422	271,818	241,238
101-90-950-253-6001-	Recreation	Stevenson Park	City Bus Use		0	0	1,935
101-90-950-253-6004-	Recreation	Stevenson Park	Professional Services	0	0	1,127	983
101-90-950-253-6006-	Recreation	Stevenson Park	City Memberships	148	150	0	150
101-90-950-253-6007-	Recreation	Stevenson Park	Excursions and Admission Fees	0	0	0	0
101-90-950-253-6009-	Recreation	Stevenson Park	Materials & Supplies	3,428	7,978	25,070	27,314
101-90-950-253-6011-	Recreation	Stevenson Park	Telephone	1,306	1,291	843	1,500
101-90-950-253-6013-	Recreation	Stevenson Park	Auto Allowance/Mileage	0	0	0	100
101-90-950-253-6014-	Recreation	Stevenson Park	Conference and Travel		0	0	0
101-90-950-253-6016-	Recreation	Stevenson Park	Employee Uniform	450	0	0	0
101-90-950-253-6017-	Recreation	Stevenson Park	Subscriptions & Publications		0	0	0
101-90-950-253-6020-	Recreation	Stevenson Park	CPU Hardware and Software		0	0	0
101-90-950-253-6027-	Recreation	Stevenson Park	Non-Capital Tools/Equipment			0	20,000
101-90-950-253-6056-	Recreation	Stevenson Park	Training	60	32	0	760
101-90-950-253-6077-	Recreation	Stevenson Park	Gas	1,486	1,647	2,033	1,500
101-90-950-253-6078-	Recreation	Stevenson Park	Electric	2,817	1,364	2,780	2,900
101-90-950-253-7001-	Recreation	Stevenson Park	Maintenance & Repairs		0	0	1,500
101-90-950-253-7002-	Recreation	Stevenson Park	Equipment Rental		0	0	0
101-90-950-253-7003-	Recreation	Stevenson Park	Vehicle Lease			0	0
101-90-950-254-5sum-	Recreation	Dominguez Park	Employee Comp	171,355	178,201	247,635	315,023
101-90-950-254-6001-	Recreation	Dominguez Park	City Bus Use	0	0	0	0
101-90-950-254-6004-	Recreation	Dominguez Park	Professional Services	0	0	0	978
101-90-950-254-6006-	Recreation	Dominguez Park	City Memberships	148	150	0	150
101-90-950-254-6007-	Recreation	Dominguez Park	Excursions and Admission Fees	0	0	0	0
101-90-950-254-6009-	Recreation	Dominguez Park	Materials & Supplies	3,948	4,758	4,040	20,000
101-90-950-254-6011-	Recreation	Dominguez Park	Telephone	990	902	413	1,000

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-254-6013-	Recreation	Dominguez Park	Auto Allowance/Mileage		0	0	0
101-90-950-254-6014-	Recreation	Dominguez Park	Conference and Travel		0	0	0
101-90-950-254-6016-	Recreation	Dominguez Park	Employee Uniform	2,150	0	0	0
101-90-950-254-6020-	Recreation	Dominguez Park	CPU Hardware and Software		0	0	0
101-90-950-254-6027-	Recreation	Dominguez Park	Non-Capital Tools/Equipment			0	20,000
101-90-950-254-6056-	Recreation	Dominguez Park	Training	85	260	0	760
101-90-950-254-6077-	Recreation	Dominguez Park	Gas	557	605	879	650
101-90-950-254-6078-	Recreation	Dominguez Park	Electric	25,731	28,399	25,049	25,000
101-90-950-254-7002-	Recreation	Dominguez Park	Equipment Rental		0	0	0
101-90-950-256-5sum-	Recreation	Carriage Crest Park	Employee Comp	121,954	111,377	146,366	107,111
101-90-950-256-6001-	Recreation	Carriage Crest Park	City Bus Use	0	0	97	0
101-90-950-256-6004-	Recreation	Carriage Crest Park	Professional Services	0	0	1,163	882
101-90-950-256-6006-	Recreation	Carriage Crest Park	City Memberships	148	150	0	150
101-90-950-256-6007-	Recreation	Carriage Crest Park	Excursions and Admission Fees	0	0	0	0
101-90-950-256-6009-	Recreation	Carriage Crest Park	Materials & Supplies	3,590	29,376	20,876	9,150
101-90-950-256-6011-	Recreation	Carriage Crest Park	Telephone	1,077	1,063	772	1,200
101-90-950-256-6013-	Recreation	Carriage Crest Park	Auto Allowance/Mileage		0	0	300
101-90-950-256-6014-	Recreation	Carriage Crest Park	Conference and Travel		0	0	0
101-90-950-256-6016-	Recreation	Carriage Crest Park	Employee Uniform	500	0	0	0
101-90-950-256-6019-	Recreation	Carriage Crest Park	Miscellaneous Fees	0	0	0	0
101-90-950-256-6020-	Recreation	Carriage Crest Park	CPU Hardware and Software		0	0	0
101-90-950-256-6027-	Recreation	Carriage Crest Park	Non-Capital Tools/Equipment			0	20,000
101-90-950-256-6056-	Recreation	Carriage Crest Park	Training	30	0	0	760
101-90-950-256-6077-	Recreation	Carriage Crest Park	Gas	394	527	488	500
101-90-950-256-6078-	Recreation	Carriage Crest Park	Electric	2,061	1,935	1,535	10,000
101-90-950-256-6079-	Recreation	Carriage Crest Park	Water		0	0	2,000
101-90-950-256-7002-	Recreation	Carriage Crest Park	Equipment Rental		0	0	0
101-90-950-257-5sum-	Recreation	Anderson Park	Employee Comp	148,790	146,121	185,527	167,819
101-90-950-257-6001-	Recreation	Anderson Park	City Bus Use	0	0	0	0
101-90-950-257-6004-	Recreation	Anderson Park	Professional Services	0	0	1,500	978
101-90-950-257-6006-	Recreation	Anderson Park	City Memberships	148	150	0	150
101-90-950-257-6007-	Recreation	Anderson Park	Excursions and Admission Fees	0	0	0	0
101-90-950-257-6009-	Recreation	Anderson Park	Materials & Supplies	8,044	12,295	6,867	8,100
101-90-950-257-6011-	Recreation	Anderson Park	Telephone	1,275	1,277	936	1,500
101-90-950-257-6013-	Recreation	Anderson Park	Auto Allowance/Mileage	0	0	0	300
101-90-950-257-6014-	Recreation	Anderson Park	Conference and Travel		0	0	0
101-90-950-257-6015-	Recreation	Anderson Park	Permit Fees		0	0	0
101-90-950-257-6016-	Recreation	Anderson Park	Employee Uniform	600	0	0	0
101-90-950-257-6019-	Recreation	Anderson Park	Miscellaneous Fees	0	0	0	0
101-90-950-257-6020-	Recreation	Anderson Park	CPU Hardware and Software		0	0	0
101-90-950-257-6027-	Recreation	Anderson Park	Non-Capital Tools/Equipment			0	20,000

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-257-6056-	Recreation	Anderson Park	Training	30	64	0	760
101-90-950-257-6077-	Recreation	Anderson Park	Gas	309	368	679	300
101-90-950-257-6078-	Recreation	Anderson Park	Electric	9,176	11,884	8,247	12,000
101-90-950-257-7002-	Recreation	Anderson Park	Equipment Rental		0	0	0
101-90-950-258-5sum-	Recreation	Calas Park	Employee Comp	217,434	184,379	229,055	230,039
101-90-950-258-6001-	Recreation	Calas Park	City Bus Use	0	0	0	0
101-90-950-258-6004-	Recreation	Calas Park	Professional Services	0	0	0	882
101-90-950-258-6006-	Recreation	Calas Park	City Memberships	148	150	0	150
101-90-950-258-6007-	Recreation	Calas Park	Excursions and Admission Fees	0	0	0	0
101-90-950-258-6009-	Recreation	Calas Park	Materials & Supplies	4,084	4,171	10,195	9,250
101-90-950-258-6011-	Recreation	Calas Park	Telephone	1,735	1,558	1,357	2,000
101-90-950-258-6013-	Recreation	Calas Park	Auto Allowance/Mileage		0	0	300
101-90-950-258-6014-	Recreation	Calas Park	Conference and Travel		0	0	0
101-90-950-258-6015-	Recreation	Calas Park	Permit Fees		0	0	300
101-90-950-258-6016-	Recreation	Calas Park	Employee Uniform	500	0	0	0
101-90-950-258-6019-	Recreation	Calas Park	Miscellaneous Fees	0	0	0	0
101-90-950-258-6020-	Recreation	Calas Park	CPU Hardware and Software		0	0	0
101-90-950-258-6027-	Recreation	Calas Park	Non-Capital Tools/Equipment			0	20,000
101-90-950-258-6056-	Recreation	Calas Park	Training	55	256	0	760
101-90-950-258-6077-	Recreation	Calas Park	Gas	563	726	1,111	300
101-90-950-258-6078-	Recreation	Calas Park	Electric	7,825	8,697	7,557	10,000
101-90-950-258-6079-	Recreation	Calas Park	Water	2,077	2,371	2,100	2,000
101-90-950-258-6090-	Recreation	Calas Park	Bank Service Charge Fees		0	0	0
101-90-950-258-7002-	Recreation	Calas Park	Equipment Rental		0	0	0
101-90-950-260-5sum-	Recreation	Veterans Park	Employee Comp	212,922	189,588	243,346	244,017
101-90-950-260-6001-	Recreation	Veterans Park	City Bus Use	0	23	0	0
101-90-950-260-6004-	Recreation	Veterans Park	Professional Services	0	0	0	882
101-90-950-260-6006-	Recreation	Veterans Park	City Memberships	172	150	39	150
101-90-950-260-6007-	Recreation	Veterans Park	Excursions and Admission Fees	0	0	0	0
101-90-950-260-6009-	Recreation	Veterans Park	Materials & Supplies	8,896	11,065	17,114	24,500
101-90-950-260-6011-	Recreation	Veterans Park	Telephone	4,634	4,134	2,918	3,500
101-90-950-260-6013-	Recreation	Veterans Park	Auto Allowance/Mileage	0	0	0	250
101-90-950-260-6014-	Recreation	Veterans Park	Conference and Travel		0	0	0
101-90-950-260-6016-	Recreation	Veterans Park	Employee Uniform	1,500	0	0	0
101-90-950-260-6020-	Recreation	Veterans Park	CPU Hardware and Software		0	0	0
101-90-950-260-6027-	Recreation	Veterans Park	Non-Capital Tools/Equipment			0	20,000
101-90-950-260-6028-	Recreation	Veterans Park	Liability Insurance		0	0	0
101-90-950-260-6056-	Recreation	Veterans Park	Training	590	256	0	760
101-90-950-260-6078-	Recreation	Veterans Park	Electric	349	20,710	56,229	110,000
101-90-950-260-7002-	Recreation	Veterans Park	Equipment Rental		0	0	0
101-90-950-261-5sum-	Recreation	Mills Park	Employee Comp	188,072	175,223	230,778	191,649

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-261-6001-	Recreation	Mills Park	City Bus Use	0	0	0	0
101-90-950-261-6004-	Recreation	Mills Park	Professional Services	0	0	611	882
101-90-950-261-6006-	Recreation	Mills Park	City Memberships	148	150	0	150
101-90-950-261-6007-	Recreation	Mills Park	Excursions and Admission Fees	0	0	0	0
101-90-950-261-6009-	Recreation	Mills Park	Materials & Supplies	4,823	3,691	10,321	7,550
101-90-950-261-6011-	Recreation	Mills Park	Telephone	1,242	1,223	846	2,000
101-90-950-261-6013-	Recreation	Mills Park	Auto Allowance/Mileage	0	0	0	300
101-90-950-261-6014-	Recreation	Mills Park	Conference and Travel		0	0	0
101-90-950-261-6015-	Recreation	Mills Park	Permit Fees		0	0	0
101-90-950-261-6016-	Recreation	Mills Park	Employee Uniform	1,000	0	0	0
101-90-950-261-6019-	Recreation	Mills Park	Miscellaneous Fees	0	0	0	0
101-90-950-261-6020-	Recreation	Mills Park	CPU Hardware and Software		0	0	0
101-90-950-261-6027-	Recreation	Mills Park	Non-Capital Tools/Equipment			0	20,000
101-90-950-261-6056-	Recreation	Mills Park	Training	0	0	0	760
101-90-950-261-6077-	Recreation	Mills Park	Gas	534	747	735	300
101-90-950-261-6078-	Recreation	Mills Park	Electric	9,151	9,844	8,215	13,000
101-90-950-261-7002-	Recreation	Mills Park	Equipment Rental		0	3,633	4,000
101-90-950-267-6003-	Recreation	Senior Services	Printing/Binding/Duplication		0	0	0
101-90-950-267-6004-	Recreation	Senior Services	Professional Services		0	0	0
101-90-950-267-6009-	Recreation	Senior Services	Materials & Supplies		0	0	0
101-90-950-267-7002-	Recreation	Senior Services	Equipment Rental		0	0	0
101-90-950-324-5sum-	Recreation	Veterans Sports Complex P	Employee Comp	371,044	203,193	395,034	445,800
101-90-950-324-6003-	Recreation	Veterans Sports Complex P	Printing/Binding/Duplication	234	0	679	0
101-90-950-324-6004-	Recreation	Veterans Sports Complex P	Professional Services	7,704	2,018	5,030	14,778
101-90-950-324-6006-	Recreation	Veterans Sports Complex P	City Memberships	148	150	0	150
101-90-950-324-6008-	Recreation	Veterans Sports Complex P	Advertising	129	0	0	0
101-90-950-324-6009-	Recreation	Veterans Sports Complex P	Materials & Supplies	9,279	5,450	15,236	11,500
101-90-950-324-6011-	Recreation	Veterans Sports Complex P	Telephone	275	276	205	300
101-90-950-324-6013-	Recreation	Veterans Sports Complex P	Auto Allowance/Mileage	0	0	0	250
101-90-950-324-6014-	Recreation	Veterans Sports Complex P	Conference and Travel		0	0	0
101-90-950-324-6016-	Recreation	Veterans Sports Complex P	Employee Uniform	2,946	0	0	0
101-90-950-324-6017-	Recreation	Veterans Sports Complex P	Subscriptions & Publications	0	0	0	250
101-90-950-324-6019-	Recreation	Veterans Sports Complex P	Miscellaneous Fees		0	0	0
101-90-950-324-6020-	Recreation	Veterans Sports Complex P	CPU Hardware and Software		0	0	0
101-90-950-324-6027-	Recreation	Veterans Sports Complex P	Non-Capital Tools/Equipment			0	20,000
101-90-950-324-6056-	Recreation	Veterans Sports Complex P	Training	0	64	0	760
101-90-950-324-6077-	Recreation	Veterans Sports Complex P	Gas	840	1,028	1,740	1,000
101-90-950-324-6078-	Recreation	Veterans Sports Complex P	Electric	88,634	49,085	30,228	110,000
101-90-950-324-6079-	Recreation	Veterans Sports Complex P	Water	3,963	3,934	5,090	4,000
101-90-950-324-7001-	Recreation	Veterans Sports Complex P	Maintenance & Repairs	0	0	0	0
101-90-950-324-7002-	Recreation	Veterans Sports Complex P	Equipment Rental		0	0	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-324-7003-	Recreation	Veterans Sports Complex P	Vehicle Lease			0	0
101-90-950-355-5sum-	Recreation	Dolphin Park	Employee Comp	202,992	182,132	256,707	310,716
101-90-950-355-6001-	Recreation	Dolphin Park	City Bus Use	0	0	0	0
101-90-950-355-6004-	Recreation	Dolphin Park	Professional Services	200	0	0	882
101-90-950-355-6006-	Recreation	Dolphin Park	City Memberships	148	150	0	150
101-90-950-355-6007-	Recreation	Dolphin Park	Excursions and Admission Fees	60	0	0	0
101-90-950-355-6009-	Recreation	Dolphin Park	Materials & Supplies	4,705	2,107	10,872	11,500
101-90-950-355-6011-	Recreation	Dolphin Park	Telephone	1,723	1,673	1,093	1,500
101-90-950-355-6013-	Recreation	Dolphin Park	Auto Allowance/Mileage	0	0	0	0
101-90-950-355-6014-	Recreation	Dolphin Park	Conference and Travel		0	0	0
101-90-950-355-6016-	Recreation	Dolphin Park	Employee Uniform	600	0	0	0
101-90-950-355-6019-	Recreation	Dolphin Park	Miscellaneous Fees		0	0	0
101-90-950-355-6020-	Recreation	Dolphin Park	CPU Hardware and Software		0	0	0
101-90-950-355-6027-	Recreation	Dolphin Park	Non-Capital Tools/Equipment			0	20,000
101-90-950-355-6056-	Recreation	Dolphin Park	Training	0	0	0	760
101-90-950-355-6077-	Recreation	Dolphin Park	Gas	500	1,006	1,829	1,000
101-90-950-355-6078-	Recreation	Dolphin Park	Electric	39,374	26,229	37,402	25,000
101-90-950-355-6999-	Recreation	Dolphin Park	Other		0	0	0
101-90-950-355-7002-	Recreation	Dolphin Park	Equipment Rental		0	0	0
101-90-950-601-5sum-	Recreation	Carson Park Pool	Employee Comp	106,292	77,894	62,617	146,604
101-90-950-601-6001-	Recreation	Carson Park Pool	City Bus Use	363	0	0	0
101-90-950-601-6003-	Recreation	Carson Park Pool	Printing/Binding/Duplication	0	0	0	0
101-90-950-601-6004-	Recreation	Carson Park Pool	Professional Services	0	0	0	850
101-90-950-601-6006-	Recreation	Carson Park Pool	City Memberships	0	0	0	0
101-90-950-601-6009-	Recreation	Carson Park Pool	Materials & Supplies	4,509	17,045	24,784	33,250
101-90-950-601-6011-	Recreation	Carson Park Pool	Telephone	2,456	2,448	2,578	2,000
101-90-950-601-6013-	Recreation	Carson Park Pool	Auto Allowance/Mileage	0	0	0	1,000
101-90-950-601-6014-	Recreation	Carson Park Pool	Conference and Travel	0	0	0	0
101-90-950-601-6016-	Recreation	Carson Park Pool	Employee Uniform	2,000	0	0	1,000
101-90-950-601-6019-	Recreation	Carson Park Pool	Miscellaneous Fees	0	0	0	0
101-90-950-601-6020-	Recreation	Carson Park Pool	CPU Hardware and Software		0	0	0
101-90-950-601-6056-	Recreation	Carson Park Pool	Training	369	787	160	2,160
101-90-950-601-6077-	Recreation	Carson Park Pool	Gas	8,108	2,277	5,823	3,000
101-90-950-601-8003-	Recreation	Carson Park Pool	Vehicles/Rolling Inventory			0	0
101-90-950-601-8004-	Recreation	Carson Park Pool	Equipment		0	0	0
101-90-950-602-5sum-	Recreation	Foisia/Scott Park Pool	Employee Comp	84,575	67,234	48,834	147,055
101-90-950-602-6001-	Recreation	Foisia/Scott Park Pool	City Bus Use	363	0	301	0
101-90-950-602-6004-	Recreation	Foisia/Scott Park Pool	Professional Services	0	0	0	2,878
101-90-950-602-6006-	Recreation	Foisia/Scott Park Pool	City Memberships	0	0	0	0
101-90-950-602-6009-	Recreation	Foisia/Scott Park Pool	Materials & Supplies	6,184	15,482	24,209	26,500
101-90-950-602-6011-	Recreation	Foisia/Scott Park Pool	Telephone	728	715	533	600

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-602-6013-	Recreation	Foisia/Scott Park Pool	Auto Allowance/Mileage	0	0	0	1,000
101-90-950-602-6014-	Recreation	Foisia/Scott Park Pool	Conference and Travel	0	0	0	0
101-90-950-602-6016-	Recreation	Foisia/Scott Park Pool	Employee Uniform	2,000	0	0	1,000
101-90-950-602-6019-	Recreation	Foisia/Scott Park Pool	Miscellaneous Fees	0	0	0	0
101-90-950-602-6027-	Recreation	Foisia/Scott Park Pool	Non-Capital Tools/Equipment				20,000
101-90-950-602-6056-	Recreation	Foisia/Scott Park Pool	Training	1,290	671	160	2,160
101-90-950-602-6077-	Recreation	Foisia/Scott Park Pool	Gas	9,738	16,890	9,393	5,000
101-90-950-602-6078-	Recreation	Foisia/Scott Park Pool	Electric		0	0	500
101-90-950-602-6079-	Recreation	Foisia/Scott Park Pool	Water		88	0	10,000
101-90-950-602-8004-	Recreation	Foisia/Scott Park Pool	Equipment		0	0	0
101-90-950-603-5sum-	Recreation	Dominguez Aquatics Cente	Employee Comp	153,413	181,125	206,620	248,981
101-90-950-603-6001-	Recreation	Dominguez Aquatics Cente	City Bus Use	363	0	0	0
101-90-950-603-6004-	Recreation	Dominguez Aquatics Cente	Professional Services	0	0	0	878
101-90-950-603-6006-	Recreation	Dominguez Aquatics Cente	City Memberships	148	150	0	0
101-90-950-603-6009-	Recreation	Dominguez Aquatics Cente	Materials & Supplies	8,787	17,106	23,518	27,500
101-90-950-603-6011-	Recreation	Dominguez Aquatics Cente	Telephone	760	740	552	1,000
101-90-950-603-6013-	Recreation	Dominguez Aquatics Cente	Auto Allowance/Mileage	0	0	0	1,000
101-90-950-603-6014-	Recreation	Dominguez Aquatics Cente	Conference and Travel	0	0	0	0
101-90-950-603-6016-	Recreation	Dominguez Aquatics Cente	Employee Uniform	2,000	0	0	1,000
101-90-950-603-6019-	Recreation	Dominguez Aquatics Cente	Miscellaneous Fees	1,315	0	853	0
101-90-950-603-6056-	Recreation	Dominguez Aquatics Cente	Training	2,071	464	70	2,160
101-90-950-603-6077-	Recreation	Dominguez Aquatics Cente	Gas	14,319	20,439	30,203	5,000
101-90-950-603-6078-	Recreation	Dominguez Aquatics Cente	Electric	0	0	0	500
101-90-950-603-6079-	Recreation	Dominguez Aquatics Cente	Water	1,268	1,162	-309	8,500
101-90-950-604-5sum-	Recreation	Hemingway Park Pool	Employee Comp	91,826	53,003	105,893	143,447
101-90-950-604-6001-	Recreation	Hemingway Park Pool	City Bus Use	0	0	0	0
101-90-950-604-6003-	Recreation	Hemingway Park Pool	Printing/Binding/Duplication	0	0	0	0
101-90-950-604-6004-	Recreation	Hemingway Park Pool	Professional Services	0	0	0	450
101-90-950-604-6006-	Recreation	Hemingway Park Pool	City Memberships	0	0	0	0
101-90-950-604-6009-	Recreation	Hemingway Park Pool	Materials & Supplies	10,527	30,017	24,252	38,000
101-90-950-604-6011-	Recreation	Hemingway Park Pool	Telephone	0	0	0	200
101-90-950-604-6013-	Recreation	Hemingway Park Pool	Auto Allowance/Mileage	0	0	0	500
101-90-950-604-6014-	Recreation	Hemingway Park Pool	Conference and Travel	0	0	0	0
101-90-950-604-6016-	Recreation	Hemingway Park Pool	Employee Uniform	1,200	0	0	600
101-90-950-604-6019-	Recreation	Hemingway Park Pool	Miscellaneous Fees	2,923	0	1,218	0
101-90-950-604-6020-	Recreation	Hemingway Park Pool	CPU Hardware and Software		0	0	0
101-90-950-604-6027-	Recreation	Hemingway Park Pool	Non-Capital Tools/Equipment			0	20,000
101-90-950-604-6056-	Recreation	Hemingway Park Pool	Training	1,290	560	495	2,160
101-90-950-604-6077-	Recreation	Hemingway Park Pool	Gas	22,790	22,748	23,531	10,000
101-90-950-604-6078-	Recreation	Hemingway Park Pool	Electric	17,370	24,668	9,285	20,000
101-90-950-619-5sum-	Recreation	Middle School Enrichment	Employee Comp	135,814	21,253	56,171	78,906

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-619-6001-	Recreation	Middle School Enrichment	City Bus Use	0	0	0	5,160
101-90-950-619-6003-	Recreation	Middle School Enrichment	Printing/Binding/Duplication	0	0	0	0
101-90-950-619-6004-	Recreation	Middle School Enrichment	Professional Services	5,020	0	1,525	13,000
101-90-950-619-6007-	Recreation	Middle School Enrichment	Excursions and Admission Fees	0	0	0	4,900
101-90-950-619-6009-	Recreation	Middle School Enrichment	Materials & Supplies	13,658	30,318	1,126	10,500
101-90-950-619-6011-	Recreation	Middle School Enrichment	Telephone		0	0	1,000
101-90-950-619-6013-	Recreation	Middle School Enrichment	Auto Allowance/Mileage		0	0	0
101-90-950-619-6016-	Recreation	Middle School Enrichment	Employee Uniform	500	0	0	0
101-90-950-619-6020-	Recreation	Middle School Enrichment	CPU Hardware and Software		0	0	0
101-90-950-619-6028-	Recreation	Middle School Enrichment	Liability Insurance			0	0
101-90-950-619-6053-	Recreation	Middle School Enrichment	Postage		0	0	0
101-90-950-619-6056-	Recreation	Middle School Enrichment	Training			0	600
101-90-950-619-7002-	Recreation	Middle School Enrichment	Equipment Rental	2,411	0	0	2,500
101-90-950-619-8006-	Recreation	Middle School Enrichment	Office Eqpmt/Softwares		0	0	0
101-90-950-620-5sum-	Recreation	Recreation Facility Permits	Employee Comp	244,035	144,598	110,113	271,197
101-90-950-620-6003-	Recreation	Recreation Facility Permits	Printing/Binding/Duplication	0	0	0	0
101-90-950-620-6004-	Recreation	Recreation Facility Permits	Professional Services	2,929	3,250	1,074	1,500
101-90-950-620-6006-	Recreation	Recreation Facility Permits	City Memberships	0	40	0	165
101-90-950-620-6009-	Recreation	Recreation Facility Permits	Materials & Supplies	60,564	32,542	59,941	35,500
101-90-950-620-6011-	Recreation	Recreation Facility Permits	Telephone	697	484	150	600
101-90-950-620-6013-	Recreation	Recreation Facility Permits	Auto Allowance/Mileage	0	0	0	400
101-90-950-620-6016-	Recreation	Recreation Facility Permits	Employee Uniform	2,000	0	0	3,500
101-90-950-620-6020-	Recreation	Recreation Facility Permits	CPU Hardware and Software		0	0	0
101-90-950-620-6056-	Recreation	Recreation Facility Permits	Training	0	96	0	160
101-90-950-620-7001-	Recreation	Recreation Facility Permits	Maintenance & Repairs	137	43	59	500
101-90-950-620-7002-	Recreation	Recreation Facility Permits	Equipment Rental	2,426	3,408	7,398	8,000
101-90-950-620-7005-	Recreation	Recreation Facility Permits	Diesel Fuel		0	0	0
101-90-950-620-7006-	Recreation	Recreation Facility Permits	Unleaded Gas	2,372	10	0	2,500
101-90-950-620-8007-	Recreation	Recreation Facility Permits	Furniture & Fixtures		0	0	0
101-90-950-622-5sum-	Recreation	Summer Day Camp	Employee Comp	3,164	0	135	2,272
101-90-950-622-6001-	Recreation	Summer Day Camp	City Bus Use	4,538	0	0	1,500
101-90-950-622-6007-	Recreation	Summer Day Camp	Excursions and Admission Fees	2,250	0	0	2,500
101-90-950-622-6009-	Recreation	Summer Day Camp	Materials & Supplies	9	0	0	0
101-90-950-631-5sum-	Recreation	Adult Sports	Employee Comp	189,304	131,327	209,709	198,245
101-90-950-631-6003-	Recreation	Adult Sports	Printing/Binding/Duplication		0	0	0
101-90-950-631-6004-	Recreation	Adult Sports	Professional Services	0	0	3,290	20,500
101-90-950-631-6006-	Recreation	Adult Sports	City Memberships	148	150	0	0
101-90-950-631-6009-	Recreation	Adult Sports	Materials & Supplies	17,094	21,925	45,606	43,240
101-90-950-631-6013-	Recreation	Adult Sports	Auto Allowance/Mileage		0	0	0
101-90-950-631-6016-	Recreation	Adult Sports	Employee Uniform		0	0	0
101-90-950-631-6020-	Recreation	Adult Sports	CPU Hardware and Software		0	0	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-631-6056-	Recreation	Adult Sports	Training	30	0	0	80
101-90-950-680-5sum-	Recreation	Mini Parks	Employee Comp	49	0	367	48
101-90-950-680-6009-	Recreation	Mini Parks	Materials & Supplies	2,082	0	15,802	3,500
101-90-950-680-6027-	Recreation	Mini Parks	Non-Capital Tools/Equipment			0	80,000
101-90-950-680-6078-	Recreation	Mini Parks	Electric	2,245	2,313	6,542	2,500
101-90-950-680-8006-	Recreation	Mini Parks	Office Eqpmt/Softwares		0	0	0
101-90-950-701-5sum-	Recreation	Youth Sports	Employee Comp	180,943	128,434	172,196	315,429
101-90-950-701-6003-	Recreation	Youth Sports	Printing/Binding/Duplication	0	0	0	0
101-90-950-701-6004-	Recreation	Youth Sports	Professional Services	62,650	14,130	127,737	164,500
101-90-950-701-6006-	Recreation	Youth Sports	City Memberships	148	150	0	0
101-90-950-701-6008-	Recreation	Youth Sports	Advertising		0	0	0
101-90-950-701-6009-	Recreation	Youth Sports	Materials & Supplies	18,227	39,953	207,094	345,300
101-90-950-701-6011-	Recreation	Youth Sports	Telephone	280	306	346	1,500
101-90-950-701-6013-	Recreation	Youth Sports	Auto Allowance/Mileage	0	0	0	100
101-90-950-701-6015-	Recreation	Youth Sports	Permit Fees		0	0	3,500
101-90-950-701-6016-	Recreation	Youth Sports	Employee Uniform		0	0	0
101-90-950-701-6020-	Recreation	Youth Sports	CPU Hardware and Software		0	0	0
101-90-950-701-6056-	Recreation	Youth Sports	Training		0	0	80
101-90-950-701-8004-	Recreation	Youth Sports	Equipment	0	24,747	0	0
101-90-950-709-5sum-	Recreation	City Special Events	Employee Comp			0	0
101-90-950-709-6004-	Recreation	City Special Events	Professional Services			0	37,500
101-90-950-709-6009-	Recreation	City Special Events	Materials & Supplies			0	42,500
101-90-950-709-6011-	Recreation	City Special Events	Telephone			0	0
101-90-950-709-6028-	Recreation	City Special Events	Liability Insurance			0	0
101-90-950-709-6049-	Recreation	City Special Events	City Equipment-Indirect			0	0
101-90-950-709-6050-	Recreation	City Special Events	City Facilities-Indirect			0	0
101-90-950-709-7002-	Recreation	City Special Events	Equipment Rental			0	0
101-90-950-741-5sum-	Recreation	Kids Club Anderson Park	Employee Comp	32,491	25,742	43,576	31,161
101-90-950-741-6001-	Recreation	Kids Club Anderson Park	City Bus Use	8,093	0	0	5,960
101-90-950-741-6003-	Recreation	Kids Club Anderson Park	Printing/Binding/Duplication	0	0	0	0
101-90-950-741-6004-	Recreation	Kids Club Anderson Park	Professional Services		0	650	650
101-90-950-741-6007-	Recreation	Kids Club Anderson Park	Excursions and Admission Fees	3,642	0	513	4,900
101-90-950-741-6009-	Recreation	Kids Club Anderson Park	Materials & Supplies	1,758	2,798	3,337	4,900
101-90-950-741-6016-	Recreation	Kids Club Anderson Park	Employee Uniform	300	0	0	0
101-90-950-741-6019-	Recreation	Kids Club Anderson Park	Miscellaneous Fees		0	0	0
101-90-950-741-7002-	Recreation	Kids Club Anderson Park	Equipment Rental	0	0	0	1,000
101-90-950-743-5sum-	Recreation	Kids Club Veterans Park	Employee Comp	188,661	190,734	242,603	219,098
101-90-950-743-6001-	Recreation	Kids Club Veterans Park	City Bus Use	8,141	0	0	5,960
101-90-950-743-6003-	Recreation	Kids Club Veterans Park	Printing/Binding/Duplication	0	0	0	0
101-90-950-743-6004-	Recreation	Kids Club Veterans Park	Professional Services	0	0	600	650
101-90-950-743-6006-	Recreation	Kids Club Veterans Park	City Memberships	148	190	0	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-743-6007-	Recreation	Kids Club Veterans Park	Excursions and Admission Fees	5,613	0	1,656	4,900
101-90-950-743-6009-	Recreation	Kids Club Veterans Park	Materials & Supplies	2,624	9,830	8,463	7,050
101-90-950-743-6011-	Recreation	Kids Club Veterans Park	Telephone	1,064	973	1,001	1,100
101-90-950-743-6013-	Recreation	Kids Club Veterans Park	Auto Allowance/Mileage	0	0	0	150
101-90-950-743-6016-	Recreation	Kids Club Veterans Park	Employee Uniform	300	0	0	0
101-90-950-743-6019-	Recreation	Kids Club Veterans Park	Miscellaneous Fees	0	0	0	0
101-90-950-743-6020-	Recreation	Kids Club Veterans Park	CPU Hardware and Software			0	0
101-90-950-743-6056-	Recreation	Kids Club Veterans Park	Training	30	0	0	680
101-90-950-743-7002-	Recreation	Kids Club Veterans Park	Equipment Rental	0	0	0	1,000
101-90-950-749-5sum-	Recreation	Kids Club Hemingway Park	Employee Comp	34,602	23,865	29,952	31,593
101-90-950-749-6001-	Recreation	Kids Club Hemingway Park	City Bus Use	3,917	0	0	5,960
101-90-950-749-6003-	Recreation	Kids Club Hemingway Park	Printing/Binding/Duplication	0	0	0	0
101-90-950-749-6004-	Recreation	Kids Club Hemingway Park	Professional Services		0	0	650
101-90-950-749-6007-	Recreation	Kids Club Hemingway Park	Excursions and Admission Fees	1,170	0	0	4,900
101-90-950-749-6009-	Recreation	Kids Club Hemingway Park	Materials & Supplies	902	1,983	2,274	4,900
101-90-950-749-6019-	Recreation	Kids Club Hemingway Park	Miscellaneous Fees		0	0	0
101-90-950-749-7002-	Recreation	Kids Club Hemingway Park	Equipment Rental			0	1,000
101-90-950-754-5sum-	Recreation	Kids Club Stevenson Park	Employee Comp	1,789	920	3,732	4,990
101-90-950-754-6001-	Recreation	Kids Club Stevenson Park	City Bus Use		0	0	0
101-90-950-754-6007-	Recreation	Kids Club Stevenson Park	Excursions and Admission Fees		0	0	0
101-90-950-754-6009-	Recreation	Kids Club Stevenson Park	Materials & Supplies	1,412	3,180	922	0
101-90-950-754-6016-	Recreation	Kids Club Stevenson Park	Employee Uniform		0	0	0
101-90-950-754-7002-	Recreation	Kids Club Stevenson Park	Equipment Rental		0	0	0
101-90-950-761-5sum-	Recreation	Kids Club Calas Park	Employee Comp	49,590	74,540	49,705	51,959
101-90-950-761-6001-	Recreation	Kids Club Calas Park	City Bus Use	5,718	0	0	5,960
101-90-950-761-6004-	Recreation	Kids Club Calas Park	Professional Services	0	0	987	650
101-90-950-761-6007-	Recreation	Kids Club Calas Park	Excursions and Admission Fees	1,274	0	1,001	4,900
101-90-950-761-6009-	Recreation	Kids Club Calas Park	Materials & Supplies	1,402	3,135	5,546	7,050
101-90-950-761-6016-	Recreation	Kids Club Calas Park	Employee Uniform		0	0	0
101-90-950-761-6019-	Recreation	Kids Club Calas Park	Miscellaneous Fees		0	0	0
101-90-950-761-7002-	Recreation	Kids Club Calas Park	Equipment Rental		0	0	1,000
101-90-950-763-5sum-	Recreation	Kids Club Mills Park	Employee Comp	12,942	8,182	35,480	6,323
101-90-950-763-6001-	Recreation	Kids Club Mills Park	City Bus Use	5,840	0	0	5,960
101-90-950-763-6004-	Recreation	Kids Club Mills Park	Professional Services		0	1,188	650
101-90-950-763-6007-	Recreation	Kids Club Mills Park	Excursions and Admission Fees	1,358	0	0	4,900
101-90-950-763-6009-	Recreation	Kids Club Mills Park	Materials & Supplies	135	5,619	4,719	4,900
101-90-950-763-7002-	Recreation	Kids Club Mills Park	Equipment Rental	0	0	0	1,000
101-90-950-781-5sum-	Recreation	Kids Club Del Amo Park	Employee Comp	65,471	63,506	74,102	89,853
101-90-950-781-6001-	Recreation	Kids Club Del Amo Park	City Bus Use	7,972	0	0	5,960
101-90-950-781-6003-	Recreation	Kids Club Del Amo Park	Printing/Binding/Duplication	0	0	0	0
101-90-950-781-6004-	Recreation	Kids Club Del Amo Park	Professional Services		0	650	650

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-781-6007-	Recreation	Kids Club Del Amo Park	Excursions and Admission Fees	3,516	0	0	4,900
101-90-950-781-6009-	Recreation	Kids Club Del Amo Park	Materials & Supplies	2,382	5,297	6,041	7,050
101-90-950-781-6015-	Recreation	Kids Club Del Amo Park	Permit Fees		0	0	0
101-90-950-781-6016-	Recreation	Kids Club Del Amo Park	Employee Uniform		0	0	0
101-90-950-781-6019-	Recreation	Kids Club Del Amo Park	Miscellaneous Fees		0	0	0
101-90-950-781-6020-	Recreation	Kids Club Del Amo Park	CPU Hardware and Software		0	0	0
101-90-950-781-7002-	Recreation	Kids Club Del Amo Park	Equipment Rental		0	0	1,000
101-90-950-793-5sum-	Recreation	Kids Club Dominguez Park	Employee Comp	35,490	39,475	41,267	44,473
101-90-950-793-6001-	Recreation	Kids Club Dominguez Park	City Bus Use	2,414	0	0	5,960
101-90-950-793-6003-	Recreation	Kids Club Dominguez Park	Printing/Binding/Duplication	0	0	0	0
101-90-950-793-6004-	Recreation	Kids Club Dominguez Park	Professional Services	0	0	429	650
101-90-950-793-6007-	Recreation	Kids Club Dominguez Park	Excursions and Admission Fees	5,833	0	999	4,900
101-90-950-793-6009-	Recreation	Kids Club Dominguez Park	Materials & Supplies	2,041	2,277	3,155	4,900
101-90-950-793-7002-	Recreation	Kids Club Dominguez Park	Equipment Rental		0	0	1,000
101-90-950-794-5sum-	Recreation	Kids Club Carriage Crest Pa	Employee Comp	525	1,684	24,456	13,292
101-90-950-794-6001-	Recreation	Kids Club Carriage Crest Pa	City Bus Use	0	0	0	5,960
101-90-950-794-6003-	Recreation	Kids Club Carriage Crest Pa	Printing/Binding/Duplication	0	0	0	0
101-90-950-794-6004-	Recreation	Kids Club Carriage Crest Pa	Professional Services	0	0	0	650
101-90-950-794-6007-	Recreation	Kids Club Carriage Crest Pa	Excursions and Admission Fees	0	0	0	4,900
101-90-950-794-6009-	Recreation	Kids Club Carriage Crest Pa	Materials & Supplies	4,063	24,942	4,884	5,750
101-90-950-794-6013-	Recreation	Kids Club Carriage Crest Pa	Auto Allowance/Mileage	0	0	0	0
101-90-950-794-6016-	Recreation	Kids Club Carriage Crest Pa	Employee Uniform	1,000	0	0	0
101-90-950-794-7002-	Recreation	Kids Club Carriage Crest Pa	Equipment Rental	0	0	0	1,000
101-90-950-795-5sum-	Recreation	Kids Club Dolphin Park	Employee Comp	71,890	94,963	111,331	63,583
101-90-950-795-6001-	Recreation	Kids Club Dolphin Park	City Bus Use	7,579	0	0	5,960
101-90-950-795-6003-	Recreation	Kids Club Dolphin Park	Printing/Binding/Duplication	0	0	0	0
101-90-950-795-6004-	Recreation	Kids Club Dolphin Park	Professional Services	0	0	661	650
101-90-950-795-6007-	Recreation	Kids Club Dolphin Park	Excursions and Admission Fees	5,418	0	1,001	4,900
101-90-950-795-6009-	Recreation	Kids Club Dolphin Park	Materials & Supplies	5,145	7,286	4,970	7,050
101-90-950-795-6016-	Recreation	Kids Club Dolphin Park	Employee Uniform		0	0	0
101-90-950-795-6019-	Recreation	Kids Club Dolphin Park	Miscellaneous Fees		0	0	0
101-90-950-795-7002-	Recreation	Kids Club Dolphin Park	Equipment Rental		0	0	1,000
101-90-950-796-5sum-	Recreation	Kids Club Scott Park	Employee Comp	28,378	27,383	40,338	20,027
101-90-950-796-6001-	Recreation	Kids Club Scott Park	City Bus Use	4,196	0	0	5,960
101-90-950-796-6004-	Recreation	Kids Club Scott Park	Professional Services	0	0	0	650
101-90-950-796-6007-	Recreation	Kids Club Scott Park	Excursions and Admission Fees	4,763	0	936	4,900
101-90-950-796-6009-	Recreation	Kids Club Scott Park	Materials & Supplies	553	2,772	2,983	4,900
101-90-950-796-6019-	Recreation	Kids Club Scott Park	Miscellaneous Fees		0	0	0
101-90-950-796-7002-	Recreation	Kids Club Scott Park	Equipment Rental		0	0	1,000
101-90-950-797-5sum-	Recreation	Kids Club Carson Park	Employee Comp	66,742	52,584	98,098	87,906
101-90-950-797-6001-	Recreation	Kids Club Carson Park	City Bus Use	5,006	0	0	5,960

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-950-797-6004-	Recreation	Kids Club Carson Park	Professional Services	0	0	1,250	650
101-90-950-797-6007-	Recreation	Kids Club Carson Park	Excursions and Admission Fees	5,153	0	1,400	4,900
101-90-950-797-6009-	Recreation	Kids Club Carson Park	Materials & Supplies	1,707	2,593	5,356	7,050
101-90-950-797-6015-	Recreation	Kids Club Carson Park	Permit Fees	509	0	1,452	0
101-90-950-797-6016-	Recreation	Kids Club Carson Park	Employee Uniform		0	0	0
101-90-950-797-6019-	Recreation	Kids Club Carson Park	Miscellaneous Fees		0	0	0
101-90-950-797-7002-	Recreation	Kids Club Carson Park	Equipment Rental		0	0	1,000
101-90-980-101-5sum-	Human Services	Operations	Employee Comp	363,776	347,329	442,189	705,600
101-90-980-101-6001-	Human Services	Operations	City Bus Use	1,368	0	0	0
101-90-980-101-6003-	Human Services	Operations	Printing/Binding/Duplication	0	0	0	600
101-90-980-101-6004-	Human Services	Operations	Professional Services	3,237	862	6,943	0
101-90-980-101-6006-	Human Services	Operations	City Memberships	464	40	44	50
101-90-980-101-6007-	Human Services	Operations	Excursions and Admission Fees	22	0	0	0
101-90-980-101-6008-	Human Services	Operations	Advertising		0	0	1,000
101-90-980-101-6009-	Human Services	Operations	Materials & Supplies	7,576	19,482	42,031	5,800
101-90-980-101-6011-	Human Services	Operations	Telephone	221	82	84	0
101-90-980-101-6013-	Human Services	Operations	Auto Allowance/Mileage		0	0	0
101-90-980-101-6014-	Human Services	Operations	Conference and Travel	84	0	0	0
101-90-980-101-6015-	Human Services	Operations	Permit Fees		0	0	140
101-90-980-101-6016-	Human Services	Operations	Employee Uniform		0	0	200
101-90-980-101-6019-	Human Services	Operations	Miscellaneous Fees		0	4,000	0
101-90-980-101-6020-	Human Services	Operations	CPU Hardware and Software		0	0	0
101-90-980-101-6056-	Human Services	Operations	Training	0	64	0	600
101-90-980-101-7001-	Human Services	Operations	Maintenance & Repairs	0	0	0	150
101-90-980-101-7002-	Human Services	Operations	Equipment Rental	24	0	200	0
101-90-980-101-8003-	Human Services	Operations	Vehicles/Rolling Inventory			0	0
101-90-980-101-8004-	Human Services	Operations	Equipment		0	0	0
101-90-980-153-5sum-	Human Services	Cultural Arts Commission	Employee Comp		0	0	0
101-90-980-153-6004-	Human Services	Cultural Arts Commission	Professional Services	15,090	20,000	0	0
101-90-980-153-6008-	Human Services	Cultural Arts Commission	Advertising		0	0	0
101-90-980-153-6009-	Human Services	Cultural Arts Commission	Materials & Supplies		0	0	0
101-90-980-153-6157-	Human Services	Cultural Arts Commission	Stipend	1,500	75	0	0
101-90-980-154-5sum-	Human Services	Youth Commission	Employee Comp	4,132	4,709	176	719
101-90-980-154-6009-	Human Services	Youth Commission	Materials & Supplies	0	0	0	1,000
101-90-980-154-6011-	Human Services	Youth Commission	Telephone	11	10	1	0
101-90-980-154-6157-	Human Services	Youth Commission	Stipend	335	150	0	6,600
101-90-980-155-5sum-	Human Services	Senior Citizens Advisory Co	Employee Comp	3,857	3,838	8,390	3,925
101-90-980-155-6001-	Human Services	Senior Citizens Advisory Co	City Bus Use	0	0	0	0
101-90-980-155-6003-	Human Services	Senior Citizens Advisory Co	Printing/Binding/Duplication	0	0	0	50
101-90-980-155-6004-	Human Services	Senior Citizens Advisory Co	Professional Services	0	0	0	0
101-90-980-155-6009-	Human Services	Senior Citizens Advisory Co	Materials & Supplies	0	0	0	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-980-155-6020-	Human Services	Senior Citizens Advisory Co	CPU Hardware and Software		0	0	0
101-90-980-155-6157-	Human Services	Senior Citizens Advisory Co	Stipend	3,245	0	350	5,400
101-90-980-169-5sum-	Human Services	Veterans Affairs Commissi	Employee Comp	1,765	1,652	75	381
101-90-980-169-6001-	Human Services	Veterans Affairs Commissi	City Bus Use	0	0	0	0
101-90-980-169-6003-	Human Services	Veterans Affairs Commissi	Printing/Binding/Duplication		0	0	0
101-90-980-169-6004-	Human Services	Veterans Affairs Commissi	Professional Services		0	0	0
101-90-980-169-6008-	Human Services	Veterans Affairs Commissi	Advertising		0	0	0
101-90-980-169-6009-	Human Services	Veterans Affairs Commissi	Materials & Supplies	0	0	0	1,000
101-90-980-169-6011-	Human Services	Veterans Affairs Commissi	Telephone	7	5	1	0
101-90-980-169-6157-	Human Services	Veterans Affairs Commissi	Stipend	2,045	30	0	6,600
101-90-980-227-5sum-	Human Services	Senior Assisted Living	Employee Comp	188,933	171,247	83,253	103,700
101-90-980-227-6003-	Human Services	Senior Assisted Living	Printing/Binding/Duplication		0	0	0
101-90-980-227-6004-	Human Services	Senior Assisted Living	Professional Services	10,046	1,612	2,124	30,000
101-90-980-227-6006-	Human Services	Senior Assisted Living	City Memberships	148	190	39	520
101-90-980-227-6009-	Human Services	Senior Assisted Living	Materials & Supplies	903	131	0	1,600
101-90-980-227-6013-	Human Services	Senior Assisted Living	Auto Allowance/Mileage	2,173	1,484	812	5,000
101-90-980-227-6014-	Human Services	Senior Assisted Living	Conference and Travel		0	0	0
101-90-980-227-6020-	Human Services	Senior Assisted Living	CPU Hardware and Software		0	0	0
101-90-980-227-6056-	Human Services	Senior Assisted Living	Training	0	128	0	525
101-90-980-230-6003-	Human Services	Community Civic Engage B	Printing/Binding/Duplication	0	0	0	0
101-90-980-230-6008-	Human Services	Community Civic Engage B	Advertising	0	0	0	0
101-90-980-230-6009-	Human Services	Community Civic Engage B	Materials & Supplies	0	0	0	0
101-90-980-249-5sum-	Human Services	O'Neal Stroke Center	Employee Comp	101,941	0	138,257	169,881
101-90-980-249-6001-	Human Services	O'Neal Stroke Center	City Bus Use	3,950	0	0	4,500
101-90-980-249-6004-	Human Services	O'Neal Stroke Center	Professional Services	56,051	27,900	49,802	56,800
101-90-980-249-6006-	Human Services	O'Neal Stroke Center	City Memberships	0	0	145	520
101-90-980-249-6007-	Human Services	O'Neal Stroke Center	Excursions and Admission Fees		0	0	0
101-90-980-249-6009-	Human Services	O'Neal Stroke Center	Materials & Supplies	598	2,953	2,201	6,400
101-90-980-249-6013-	Human Services	O'Neal Stroke Center	Auto Allowance/Mileage	0	0	0	500
101-90-980-249-6014-	Human Services	O'Neal Stroke Center	Conference and Travel	10	0	0	0
101-90-980-249-6016-	Human Services	O'Neal Stroke Center	Employee Uniform	200	0	0	200
101-90-980-249-6020-	Human Services	O'Neal Stroke Center	CPU Hardware and Software		0	0	0
101-90-980-249-6056-	Human Services	O'Neal Stroke Center	Training	0	0	0	450
101-90-980-249-7001-	Human Services	O'Neal Stroke Center	Maintenance & Repairs		0	0	0
101-90-980-249-7002-	Human Services	O'Neal Stroke Center	Equipment Rental		0	0	0
101-90-980-265-5sum-	Human Services	Special Needs Therapy	Employee Comp	196,448	195,385	231,319	257,154
101-90-980-265-6001-	Human Services	Special Needs Therapy	City Bus Use		0	0	0
101-90-980-265-6004-	Human Services	Special Needs Therapy	Professional Services	314	0	350	8,400
101-90-980-265-6006-	Human Services	Special Needs Therapy	City Memberships	297	340	0	350
101-90-980-265-6007-	Human Services	Special Needs Therapy	Excursions and Admission Fees	188	0	0	0
101-90-980-265-6008-	Human Services	Special Needs Therapy	Advertising		0	0	1,000

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-980-265-6009-	Human Services	Special Needs Therapy	Materials & Supplies	4,458	1,129	7,618	13,000
101-90-980-265-6013-	Human Services	Special Needs Therapy	Auto Allowance/Mileage		0	0	0
101-90-980-265-6016-	Human Services	Special Needs Therapy	Employee Uniform			0	1,200
101-90-980-265-6020-	Human Services	Special Needs Therapy	CPU Hardware and Software		0	0	0
101-90-980-265-6028-	Human Services	Special Needs Therapy	Liability Insurance	0	0	0	0
101-90-980-265-6056-	Human Services	Special Needs Therapy	Training	0	96	0	1,000
101-90-980-265-7001-	Human Services	Special Needs Therapy	Maintenance & Repairs	16	0	36	0
101-90-980-265-7002-	Human Services	Special Needs Therapy	Equipment Rental	0	0	0	0
101-90-980-265-7006-	Human Services	Special Needs Therapy	Unleaded Gas	0	0	0	1,200
101-90-980-267-5sum-	Human Services	Senior Services	Employee Comp	250,264	112,960	190,032	211,669
101-90-980-267-6001-	Human Services	Senior Services	City Bus Use	28,941	0	0	30,000
101-90-980-267-6004-	Human Services	Senior Services	Professional Services	20,614	3,008	0	16,800
101-90-980-267-6006-	Human Services	Senior Services	City Memberships	148	185	0	200
101-90-980-267-6008-	Human Services	Senior Services	Advertising		0	0	0
101-90-980-267-6009-	Human Services	Senior Services	Materials & Supplies	1,698	1,388	2,909	10,100
101-90-980-267-6011-	Human Services	Senior Services	Telephone	0	0	0	200
101-90-980-267-6013-	Human Services	Senior Services	Auto Allowance/Mileage		0	0	0
101-90-980-267-6014-	Human Services	Senior Services	Conference and Travel		0	0	0
101-90-980-267-6020-	Human Services	Senior Services	CPU Hardware and Software	692	0	0	0
101-90-980-267-6056-	Human Services	Senior Services	Training	0	0	0	600
101-90-980-267-7002-	Human Services	Senior Services	Equipment Rental		0	0	0
101-90-980-301-5sum-	Human Services	Early Childhood Education	Employee Comp	520,890	449,779	737,245	822,856
101-90-980-301-6001-	Human Services	Early Childhood Education	City Bus Use	4,891	0	0	3,500
101-90-980-301-6004-	Human Services	Early Childhood Education	Professional Services	701	0	779	1,800
101-90-980-301-6006-	Human Services	Early Childhood Education	City Memberships	167	330	0	50
101-90-980-301-6007-	Human Services	Early Childhood Education	Excursions and Admission Fees	0	0	0	800
101-90-980-301-6009-	Human Services	Early Childhood Education	Materials & Supplies	7,683	24,255	13,761	32,000
101-90-980-301-6015-	Human Services	Early Childhood Education	Permit Fees		0	1,331	3,300
101-90-980-301-6016-	Human Services	Early Childhood Education	Employee Uniform	1,500	0	0	1,200
101-90-980-301-6019-	Human Services	Early Childhood Education	Miscellaneous Fees	0	0	0	0
101-90-980-301-6020-	Human Services	Early Childhood Education	CPU Hardware and Software		0	0	0
101-90-980-301-6056-	Human Services	Early Childhood Education	Training	0	288	375	2,600
101-90-980-400-5sum-	Human Services	EMS Senior Citizen Comp L	Employee Comp	0	0	0	1,624
101-90-980-400-6004-	Human Services	EMS Senior Citizen Comp L	Professional Services	0	0	11,799	22,240
101-90-980-400-6008-	Human Services	EMS Senior Citizen Comp L	Advertising		0	0	1,000
101-90-980-400-6009-	Human Services	EMS Senior Citizen Comp L	Materials & Supplies	0	6,021	3,250	500
101-90-980-400-6011-	Human Services	EMS Senior Citizen Comp L	Telephone	1,828	715	0	1,800
101-90-980-400-6020-	Human Services	EMS Senior Citizen Comp L	CPU Hardware and Software	0	0	0	0
101-90-980-400-7001-	Human Services	EMS Senior Citizen Comp L	Maintenance & Repairs	0	0	0	2,000
101-90-980-703-5sum-	Human Services	Youth & Family Services	Employee Comp			15,279	0
101-90-980-703-6004-	Human Services	Youth & Family Services	Professional Services			0	2,000

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-90-980-703-6006-	Human Services	Youth & Family Services	City Memberships			0	150
101-90-980-703-6009-	Human Services	Youth & Family Services	Materials & Supplies			0	4,000
101-90-980-703-6011-	Human Services	Youth & Family Services	Telephone			75	400
101-90-980-703-6013-	Human Services	Youth & Family Services	Auto Allowance/Mileage			0	3,000
101-90-980-703-6020-	Human Services	Youth & Family Services	CPU Hardware and Software			0	2,320
101-90-980-703-6056-	Human Services	Youth & Family Services	Training			0	300
101-90-980-709-5sum-	Human Services	City Special Events	Employee Comp			1,176	0
101-90-980-709-6004-	Human Services	City Special Events	Professional Services			325	71,500
101-90-980-709-6009-	Human Services	City Special Events	Materials & Supplies			0	7,100
101-90-980-709-6011-	Human Services	City Special Events	Telephone			0	0
101-90-980-709-6028-	Human Services	City Special Events	Liability Insurance			0	0
101-90-980-709-6049-	Human Services	City Special Events	City Equipment-Indirect			0	0
101-90-980-709-6050-	Human Services	City Special Events	City Facilities-Indirect			0	0
101-90-980-709-7002-	Human Services	City Special Events	Equipment Rental			0	0
101-90-999-999-7999-	Non-Departmental	Non-Program	Budget Expenditure	0	19,831	401	0
Grand Total				11,616,027	9,696,336	12,883,323	15,282,401

HUMAN RESOURCES

Human Resources Department

Mission

The primary objectives of the Human Resources Department are to promote a culture that reflects the City's progressive values and ensures the highest levels of service to departments and workforce to enhance their ability to recruit and retain a qualified, diverse workforce; effectively manage and control liabilities resulting from personnel actions, protect City's employees and assets by promoting and enforcing personnel rules and implementing a cost-effective health and wellbeing benefits program.



Overview

The Human Resources Department is responsible for personnel to support each department within the City of Carson. The department accomplishes this objective through recruiting exceptional talent to maintain and enhance the services the City of Carson provides to its community. Additionally, the department limits the City's exposure to liabilities, resulting from personnel, thereby maximizing available dollars to support programs for the residents of the community, infrastructure and maintenance and community development within the City of Carson.

In order to achieve these objectives, the department provides exceptional service to the public, City departments and staff; supports the mission of each City department by attracting, developing and retaining a progressive and effective workforce that will deliver premier municipal services to the community; and promotes career development, personal well-being and professionalism in staff conduct. The department conducts transparent talent acquisition efforts, maintains quality and cost-effective benefits plans, provides current and relevant professional development and training programs, secures adequate and appropriate insurance packages, conducts fair labor negotiations, rewards and recognizes employees and provides ongoing employee relations to the workforce.

Overall, the Human Resources Department is responsible for the following:

- Recruitment, retention, and development of promotional, internal and external talent
- Labor and employee relations
- Labor negotiations
- Classification, compensation, and reorganization
- Benefits, including voluntary and involuntary
- Reporting to CalPERS for various personnel actions
- Maintain personnel records and files, both physically and virtually (i.e. NeoGov, Tyler Munis)
- Enforce adopted Personnel Rules and MOUs provisions and articles
- Provide HR solutions to various stakeholders
- City Unemployment Insurance claims
- Manage and process leave requests
- Respond to internal and external complaints

Fiscal Year 2021-2022 Accomplishments

The department achieved the following accomplishments:

- In partnership with CAO, mediated and settled PERB charges against the City
- Updated Position Control within Tyler Munis to reflect approved reorganizations, job series and other classification actions
- Successfully structured and applied Tyler Munis I-9 tracking for City-wide personnel
- Successfully contracted with Kaiser Permanente to provide industrial medical treatment, and conduct pre-employment physical exams and drug screening
- Conducted Virtual Benefit Open Enrollment Process utilizing Tyler Munis ESS; recorded benefit and posted them to City's website for user friendly employee access and reference
- Successfully calculated salary adjustments and retro pay for over 80 unrepresented part-time employees
- Restarted the Summer Youth Program, after a two-year hiatus due to Covid-19 restrictions, which resulted in the placement of over 90 local youth into the City's various departments

- Implemented Tyler Munis supplemental actions to coincide with the internal work environment and existing City Council resolutions.
- In collaboration with the director of Public Works, met and conferred with CPSA/SEIU 721, AME, AFSCME 1017 and AFSCME 809 to restructure the Public Works department
- In collaboration with Community Services/Parks & Recreation management team, met and conferred with CPSA/SEIU 721, AME, AFSCME 1017 and AFSCME 809 to restructure the department
- Conducted successful Meet & Confer process for continued focus on job specifications updates and adoptions for alignment with actual assigned duties, required/mandated qualifications and selection of talent. This included the following classifications: Human Services Program Manager, Stormwater Engineer; Public Works Operations Manager, Community Services Superintendent, Recreation Superintendent, and Community Services Coordinator (Youth & Family) I & II
- Recruitment and Selection of new staff (27 FT and 131 PT); 12 PT rehires, two FT rehires, 15 internal promotions, including two job series promotions; Identified talent in key roles – Director of Community Services/Parks & Recreation, Community Services Superintendent, Public Works Operations Manager, Risk Manager, Senior Accountant, Purchasing Manager, Accounting Manager, Emergency Services Manager, Public Safety Services Manager, Senior Budget Analyst Chief Deputy City Clerk, Assistant the City Manager, Sanitation Officer, Associate Civil Engineer, Senior Civil Engineer, and Stormwater Engineer
- Created and applied a Lateral Transfer application through our virtual on-line application system
- Updated and streamlined Full-Time, Part-Time Hiring and Volunteer On-Boarding Processes
- Provided Voluntary/Supplemental; benefits open enrollment with Aflac and Colonial Life
- Met & Conferred with the four recognized bargaining units regarding the Temporary Hybrid Telecommute Agreement, in response to resurgence of Covid-19 cases
- Utilization of NeoGov OHC (“Online Hiring Center”) to securely conduct SME reviews, schedule candidate selection interviews and enhance candidate communication.
- Received and reviewed over 4,600 job applications through NeoGov, recruitment platform; administered 25 written exams, two performance exams, 19 oral panel exams, and 10 special evaluation exam components
- Successfully processed/responded to over 80 EDD Unemployment claims
- In response to City needs, created and implemented various pay codes to monitor and track the impact of COVID-19 (including Supplemental Paid Sick Leave and testing), the Dominguez Channel project and Premium Pay on City personnel costs
- Joined and participated in South Bay – Human Resources monthly Roundtable meetings
- Conducted RFP and awarded contract for EDD claims third-party administrator

- Provided virtual training to supervisory and management level personnel through Liberty Cassidy Whitmore South Bay Employment Relations Consortium
- Both senior and subordinate staff members participated in professional development events, including attending CALPELRA 2022 conference
- Provided professional human resources services to various departments and divisions leading to a faster response to grievances and other labor relations matters, including additional presence of HR & RM personnel at the City's Corporate Yard.
- Implemented scanning and sharing of completed PAF through Tyler Munis to significantly reduce filing/improve documentation process, as part of the department's overall efforts to reduce its carbon footprint
- In collaboration with the Accounting Division, audited part-time represented employees' personnel actions to ensure that merit step increases and COLAs were given to the right personnel
- Conducted a compensation and benefits study – on a sample of existing classifications – through an outside vendor
- Held HR Learning Series Program to educate employees on best practices, including topics on Job Series, performance evaluations and benefits
- Processed more than 640 personnel actions, including: 49 promotions (including Job Series), three reclassifications, 87 separations, 175 new hires and more than 140 merit/longevity increases

Fiscal year 2022-2023 Goals

- In partnership with the CAO, negotiate new contracts with all bargaining groups – AFSCME 809 FT and PT, AFSCME 1017, CPSA/SEUI 721, and AME
- Conduct City-wide Compensation and Classification study to evaluate existing positions duties in relation to adopted job specifications, qualifications and FLSA exemption status
- Reorganize the Human Resources & Risk Management Department, including examining the possibility of adding a management level personnel to oversee and administer the Human Resources aspect of the department; and reclassifying personnel assigned to Risk Management duties into new classifications aligned with their daily duties
- Evaluate current harassment and work-place bullying policies and procedures to present updated policies for City Council to adopt
- Train Human Resources analyst level personnel on workplace investigations to reduce reliance on outside investigative firms
- Evaluate the feasibility of using a virtual system for on-boarding activities
- Create path for HR staff growth and retention
- Update department's SMPs for Administration of Job Series Program (6.37), Employee Death (6.33), Personnel Action Notice (6.29), and Directors & Division Managers (6.31)
- Implementation of Tyler Munis electronic (PAF) Personnel Action full workflow; and electronic Performance Evaluation process

- Evaluate the City's monthly contributions towards the City offered benefits to better represent current employees' needs, and increase the City's competitive ability to attract and retain talent
- Green Initiative – Continue and expand on implementation of scanning and uploading documents to Personnel Transactions in Tyler Munis to significantly reduce filing/improve documentation process, and reduce the need to physically print and send physical documents
- Create and present to City Council for adoption, a resolution to govern unrepresented part-time employees and positions
- In cooperation with Community Services/Parks & Recreation management personnel, assess the need to modify the work hours limits for positions related to Early Childhood Education programs and services
- Senior department personnel to attend Tyler Munis, NoeGov and CALPERLA 2023 conferences for training and development, as well as networking
- Create and implement City Council Staff Policy and Confidentiality Agreement
- Create and implement Confidentiality Agreement for AFSCME 809 Unit Members in Executive Offices and City Council support personnel
- Continue and expand the HR Learning Series Program to educate employees on best practices
- In collaboration with department directors and employee focus groups, develop new SMPs to address use of social media, records confidentiality and LiveScan results review and decision
- Continue city-wide training for employees (i.e. Diversity, Inclusion & Unconscious Bias; Ethics Training; Harassment, Discrimination & Anti-Bullying Training; Performance Management Training (to include Performance Improvement Plans, Performance Reviews and Constructive feedback); and Customer Service Training
- Resume participation in local job fairs in South Bay community/surrounding areas
- Personnel File and Tyler Munis electronic records Audit to ensure conformity and compliance with applicable laws and regulations



ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-65-650-100-5sum-	Human Resources Admin	Management & Control	Employee Comp	346,059	452,594	365,079	535,137
101-65-650-100-6003-	Human Resources Admin	Management & Control	Printing/Binding/Duplication		0	0	0
101-65-650-100-6004-	Human Resources Admin	Management & Control	Professional Services	54,761	43,313	56,270	95,000
101-65-650-100-6009-	Human Resources Admin	Management & Control	Materials & Supplies	2,891	3,959	1,926	8,000
101-65-650-100-6011-	Human Resources Admin	Management & Control	Telephone	1,074	1,126	1,075	300
101-65-650-100-6013-	Human Resources Admin	Management & Control	Auto Allowance/Mileage	7,160	4,840	3,250	6,000
101-65-650-100-6014-	Human Resources Admin	Management & Control	Conference and Travel		0	0	0
101-65-650-100-6020-	Human Resources Admin	Management & Control	CPU Hardware and Software		0	0	0
101-65-650-100-6056-	Human Resources Admin	Management & Control	Training	3,450	3,350	3,515	5,000
101-65-660-172-5sum-	Risk Management	General Liability	Employee Comp	77,062	94,901	114,312	0
101-65-660-172-6004-	Risk Management	General Liability	Professional Services	123,415	124,010	225,894	0
101-65-660-172-6006-	Risk Management	General Liability	City Memberships	150	150	150	0
101-65-660-172-6008-	Risk Management	General Liability	Advertising	0	124	132	0
101-65-660-172-6009-	Risk Management	General Liability	Materials & Supplies	22,441	412	0	0
101-65-660-172-6011-	Risk Management	General Liability	Telephone	0	250	363	0
101-65-660-172-6013-	Risk Management	General Liability	Auto Allowance/Mileage	0	0	0	0
101-65-660-172-6017-	Risk Management	General Liability	Subscriptions & Publications	0	0	0	0
101-65-660-172-6020-	Risk Management	General Liability	CPU Hardware and Software		0	0	0
101-65-660-172-6028-	Risk Management	General Liability	Liability Insurance	612,894	684,536	780,961	0
101-65-660-172-6029-	Risk Management	General Liability	Workers Compensation Insurance		0	0	0
101-65-660-172-6030-	Risk Management	General Liability	Other Insurance	678	6	126	0
101-65-660-172-6031-	Risk Management	General Liability	Property Insurance	250	0	0	0
101-65-660-172-6036-	Risk Management	General Liability	Liability Claims Settlements	1,017	0	0	0
101-65-660-172-6056-	Risk Management	General Liability	Training	0	0	0	0
101-65-660-172-7002-	Risk Management	General Liability	Equipment Rental		0	0	0
101-65-660-173-5sum-	Risk Management	Workers Compensation	Employee Comp	75,595	94,902	114,314	0
101-65-660-173-6004-	Risk Management	Workers Compensation	Professional Services	117,562	113,450	118,927	0
101-65-660-173-6006-	Risk Management	Workers Compensation	City Memberships		0	0	0
101-65-660-173-6009-	Risk Management	Workers Compensation	Materials & Supplies	53	30,420	34,509	0
101-65-660-173-6011-	Risk Management	Workers Compensation	Telephone	0	250	363	0
101-65-660-173-6013-	Risk Management	Workers Compensation	Auto Allowance/Mileage	0	0	0	0
101-65-660-173-6014-	Risk Management	Workers Compensation	Conference and Travel		0	0	0
101-65-660-173-6017-	Risk Management	Workers Compensation	Subscriptions & Publications	0	0	0	0
101-65-660-173-6020-	Risk Management	Workers Compensation	CPU Hardware and Software	0	0	124	0
101-65-660-173-6029-	Risk Management	Workers Compensation	Workers Compensation Insurance	119,984	90,119	91,358	0
101-65-660-173-6030-	Risk Management	Workers Compensation	Other Insurance	78,908	43,874	31,233	0
101-65-660-173-6056-	Risk Management	Workers Compensation	Training		0	0	0
101-65-670-100-5sum-	Personnel	Management & Control	Employee Comp	0	0	0	0
101-65-670-101-5sum-	Personnel	Operations	Employee Comp	12,818	9,274	110,235	147,271
101-65-670-101-6011-	Personnel	Operations	Telephone			1	0
101-65-680-101-5sum-	Recruiting	Operations	Employee Comp	718,441	640,891	676,717	651,495

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-65-680-101-6002-	Recruiting	Operations	Educational Reimbursement		0	0	0
101-65-680-101-6004-	Recruiting	Operations	Professional Services	35,763	119,711	150,433	127,050
101-65-680-101-6006-	Recruiting	Operations	City Memberships	0	0	0	2,500
101-65-680-101-6008-	Recruiting	Operations	Advertising	198	0	30	5,000
101-65-680-101-6009-	Recruiting	Operations	Materials & Supplies	2,082	9,877	6,048	12,000
101-65-680-101-6011-	Recruiting	Operations	Telephone	671	594	222	195
101-65-680-101-6013-	Recruiting	Operations	Auto Allowance/Mileage	0	0	0	0
101-65-680-101-6014-	Recruiting	Operations	Conference and Travel	185	0	0	10,000
101-65-680-101-6017-	Recruiting	Operations	Subscriptions & Publications		0	402	250
101-65-680-101-6020-	Recruiting	Operations	CPU Hardware and Software	0	0	153	0
101-65-680-101-6055-	Recruiting	Operations	Legal		0	0	0
101-65-680-101-6056-	Recruiting	Operations	Training	1,008	60	0	5,000
101-65-680-101-6079-	Recruiting	Operations	Water		0	0	0
101-65-680-101-7001-	Recruiting	Operations	Maintenance & Repairs	0	0	0	0
101-65-680-101-7002-	Recruiting	Operations	Equipment Rental		0	0	0
101-65-680-101-8008-	Recruiting	Operations	Improvements Other Than Bldg		0	0	0
Grand Total				2,416,569	2,566,992	2,888,123	1,610,198

**SUSTAINABILITY, INNOVATION, AND
PERFORMANCE MANAGEMENT (S.I.P.M.)**

Sustainability, Innovation & Performance Management Department

Mission

On May 17, 2022, The City Council unanimously approved the creation of the Sustainability, Innovation and Performance Management department. The Innovation, Sustainability and Performance Management (ISPM) department will take the lead in the development and implementation of the City's Strategic Plan with the goal of Effective and Sustainable Government through innovative practices and a culture of data-driven decision making. The Deputy City Manager and ISPM department role is to ensure that the City's operations and capital projects are on track with the use of data analytics and technology to meet those challenges. Three core topic areas for the department are Suitability, Open Data and Performance Management.



Overview

The department's work is meant to promote government transparency and accountability.

1. Innovation:

The Innovation, Sustainability and Performance Management (SIPM) department will take the lead in the development and implementation of the City's Strategic Plan with the

goal of Effective and Sustainable Government through innovative practices and a culture of data-driven decision making. The Deputy City Manager and ISPM department role is to ensure that the City's operations and capital projects are on track with the use of data analytics and technology to meet those challenges. Three core topic areas for the department are Suitability, Open Data and Performance Management. The department's work is meant to promote government transparency and accountability.

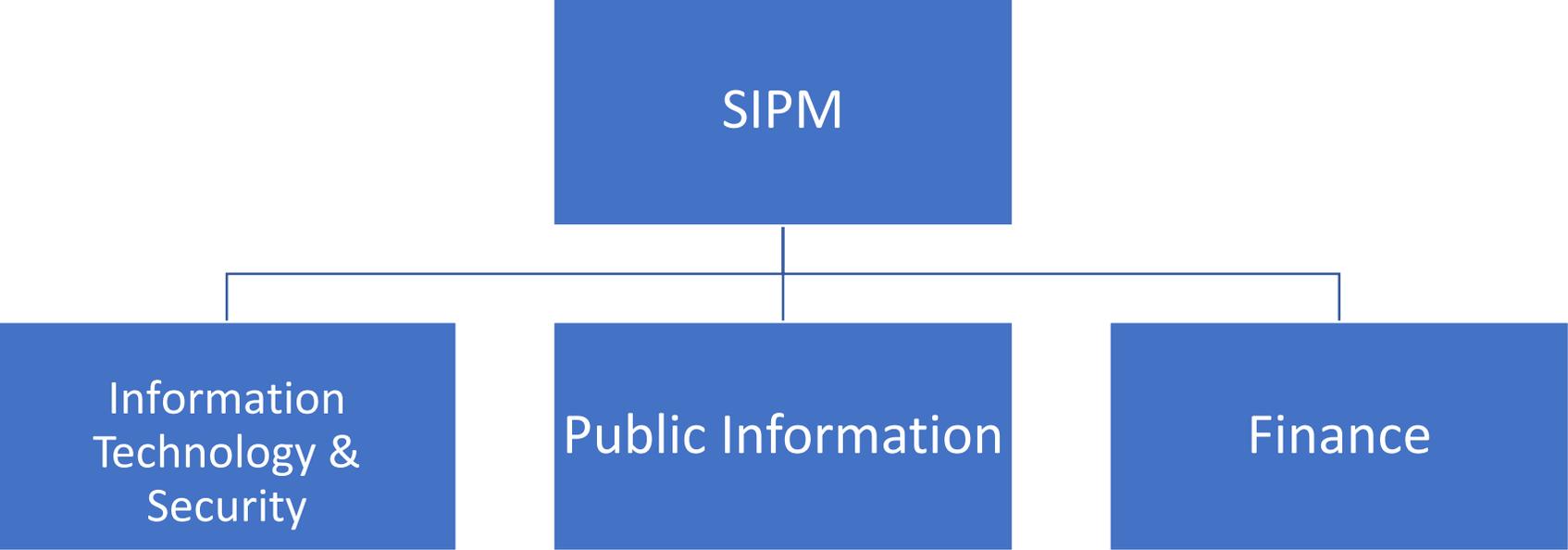
2. Sustainability

Sustainability portion of the SIPM department will lead the development and implementation of the City's Climate Action and promotes climate equity in the City projects and outreach efforts. The department will provide leadership through direct action, catalyzes positive action through collaborative engagement and policy development, and creates measurable benefits for the City of Carson.

3. Performance Management

Performance Management is the active and strategic use of performance standards, measures, progress reports and ongoing quality improvement efforts to ensure the City of Carson achieves desired outcomes for its residents. At its core, performance management is about translating goals and projects into results. It is necessary to properly create and sustain an effective results-oriented culture. Some key outcomes for a Performance Management program are:

- Addressing departments or programs challenges
- Moving from measuring and reporting towards managing and improving results
- Supporting organizational commitment to improving performance
- Transforming the organization, its management, and the policy making process



ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-52-510-101-5sum-	Sustain Innovate Perform M	Operations	Employee Comp				643,387
101-52-510-101-6004-	Sustain Innovate Perform M	Operations	Professional Services				13,228
101-52-510-101-6006-	Sustain Innovate Perform M	Operations	City Memberships				0
101-52-510-101-6009-	Sustain Innovate Perform M	Operations	Materials & Supplies				0
101-52-510-101-6011-	Sustain Innovate Perform M	Operations	Telephone				0
101-52-510-101-6013-	Sustain Innovate Perform M	Operations	Auto Allowance/Mileage				0
101-52-510-101-6016-	Sustain Innovate Perform M	Operations	Employee Uniform				0
101-52-510-101-6017-	Sustain Innovate Perform M	Operations	Subscriptions & Publications				0
101-52-510-101-6020-	Sustain Innovate Perform M	Operations	CPU Hardware and Software				0
101-52-510-101-6027-	Sustain Innovate Perform M	Operations	Non-Capital Tools/Equipment				0
101-52-510-101-7001-	Sustain Innovate Perform M	Operations	Maintenance & Repairs				0
101-52-510-101-7002-	Sustain Innovate Perform M	Operations	Equipment Rental				0
101-52-510-101-7006-	Sustain Innovate Perform M	Operations	Unleaded Gas				0
101-52-510-145-6009-	Sustain Innovate Perform M	Technology Adv&Innv Com	Materials & Supplies				0
101-52-510-145-6157-	Sustain Innovate Perform M	Technology Adv&Innv Com	Stipend				0
101-52-540-101-5sum-	Public Information Officer	Operations	Employee Comp				489,748
101-52-540-101-6003-	Public Information Officer	Operations	Printing/Binding/Duplication				80,000
101-52-540-101-6004-	Public Information Officer	Operations	Professional Services				100,000
101-52-540-101-6006-	Public Information Officer	Operations	City Memberships				0
101-52-540-101-6008-	Public Information Officer	Operations	Advertising				20,000
101-52-540-101-6009-	Public Information Officer	Operations	Materials & Supplies				25,000
101-52-540-101-6011-	Public Information Officer	Operations	Telephone				2,000
101-52-540-101-6014-	Public Information Officer	Operations	Conference and Travel				2,000
101-52-540-101-6017-	Public Information Officer	Operations	Subscriptions & Publications				12,400
101-52-540-101-6053-	Public Information Officer	Operations	Postage				52,000
101-52-540-208-6009-	Public Information Officer	Public Relations Commissio	Materials & Supplies				500
101-52-540-208-6011-	Public Information Officer	Public Relations Commissio	Telephone				0
101-52-540-208-6157-	Public Information Officer	Public Relations Commissio	Stipend				6,000
Grand Total							1,446,262

INFORMATION TECHNOLOGY & SECURITY

Information Technology & Security Department

Mission

The mission of the Information Technology Department is to provide the most innovative, highest quality technology-based services, in the most cost-effective manner, and to facilitate the achievement of goals and objectives of each of the City's departments.



Overview

Information Technology Services is the central technology provider for the City. The Department has two primary responsibilities:

1. To provide vision, leadership, strategic planning and innovative technology that will benefit the City and improve services provided to its citizens.
2. To provide centralized information technology services required by city departments.
 - Provide and support a secure centralized network, telephony, and computer technology
 - Support and maintain software applications and the data infrastructure enabling effective business analysis
 - Mitigate risk of loss to the city's information and computer resources, and develop security policies and guidelines
 - Provide a spatial data repository, tools, and services for city departments so they can create, maintain, represent, and analyze geographic information

Department Goals & Objectives

- Provide effective technological support for computer systems, web-based applications, voice, video, and integrated data services to all city departments.
- Promote and facilitate the integration of technology to effectively meet the overall mission of the City using collaborative efforts through planning, programming, training, and consulting with all departments.
- Develop, enhance, and manage the City's enterprise network to provide high speed, transparent, and highly functional connectivity to all resources.
- Develop and maintain highly effective, reliable, secure, and innovative information systems to support each department's functions.
- Facilitate the collection, storage, security, and integrity of electronic data while ensuring appropriate access.
- Promote new uses of technology within the organization through the development of innovative applications.
- Ensure that networks and technology equipment is maintained to obtain maximum performance and reliability.
- Enhance the customer service function to support users and departments to the highest service excellence
- Support the core technologies of data networks, telephony services, application systems.
- Provide for disaster recovery services in the event of normal and catastrophic failures.
- Centralize all technology purchase approvals to achieve the maximum cost effectiveness.
- Acquire modern hardware and software to support departmental and business goals
- Protect and secure the City's networks and data
- Security Awareness Training

IT Technical Services

- Infrastructure (networks, telecommunications, cabling)
- Operations (servers, data storage, backup/recovery)
- Computers/Mobile Devices/Printers
- Help Desk
- Asset Management
- Remote Access (VPN, Citrix)

IT Application Services

- Enterprise Resource Planning (Tyler Munis, Energov, IFAS)
- Application Support Services (Granicus, iWorq, HCL, Office365, etc.)
- Database Services (SQL)
- Business Intelligence Services
- Online Services for the Public

IT Security Services

- Network and Data protection
- Credit Card and Municipality Compliance
- Physical Security
- Access Control
- Technology Security Awareness Training

Geographical Information Systems

- Master database for city infrastructure
- Addressing
- Geospatial data for land use and urban growth planning, permit tracking, legislative redistricting
- Public Safety analytics

Web Services

- Maintain Public facing website
- Maintain Internal facing website (Intranet)
- Create special facing public websites

Staffing

Information Technologies has a centralized IT departmental model where all core IT systems and networks are managed from the City Hall. The IT infrastructure team is composed of an IT Director, Web Developer, Systems Administrator, Network Administrator, Systems Specialist, and Systems Business Analyst, Systems Coordinator, Support Technician, and GIS Administrator. Reporting structure below:

Fiscal Year 2021-2023 Accomplishments

- Completed Electronic Approval Service for City - **DocuSign**
- Consolidated 10 **SQL** servers to lower cost of ownership
- Collaborated with Parks & Rec on **ActiveNet** deployment
- Implemented new IT Helpdesk Service for City – **ManageEngine**
- Deployed new city-wide email system **Office365**
- Updated City's antiquated email archive system - **MIMECAST**
- Help deploy **CALSENSE** water irrigation service at all parks
- Upgraded Document storage system to Cloud – **Laserfiche**
- Partnered with EOC to deploy communication app - **Everbridge**
- Replaced antiquated server backup recovery system for faster backup and restoration of data; DR: data is now stored offsite
- Consolidated multiple Windows Servers for lower operating costs

- Worked to create a hardware replacement failover for **IFAS**
- Improved new hire onboarding IT training by ensuring every new staff member receives 30min of technical training.
- New Incident Management Process introduced to report technical issues or order equipment
- Hired new fulltime IT Support Technician to assist staff
- Setup automatic failover Internet access for Council Meetings
- Deployed Wireless Antenna at City Hall to Carson Park to allow for very high bandwidth (1GB).
- Migrate remaining client workstations to Windows 10
- Setup and deployed new printers city-wide - **Kyocera**
- Implemented new aerial service for the City: Nearmap
- Implemented Mapbrowser for Citizens on website
- Tracked Dominguez Channel Odor Event and both in tracking complaints and responsibilities, ie drainage flow and ownership and drone imagery.
- Completed Evacuation Maps for City Hall, Community Center and the new Corporate Yard.
- Worked on architecture for new City Website due out next year
- Implemented Multi-Factor Authentication on Office365
- Deployed new city-wide E911 service to comply with Ray Baum's Act & Kari's Law
- Installed new Internet web filter (**Barracuda**) for Public & Staff to help prevent the spread of computer viruses
- Employed quarterly vulnerability scans to ensure we have the latest computer virus defenses
- Managed and deployed broadcasting from the Community Center
- Updated and modernized City Hall Council Chamber cameras, projectors, and monitors – phase 1
- Assisted in bringing up the Community Center marque
- Major role in creating 'State of the City' video for Mayor and Chamber of Commerce
- Implemented Voice over IP (VOIP) in all Parks for lower cost telecom usage
- Upgraded desk phones at all parks to take advantage of newly installed Internet Gateways and higher network bandwidths
- Re-inventoried and removed redundant telecom lines at all parks to lower telecom costs

Fiscal Year 2022-2023 Goals

- **TYLER MUNIS:** Implementation: Migrate to Cloud
- **TYLER MUNIS:** Migrate Business License (HdL) to Tyler Munis
- **TYLER MUNIS:** Migrate Inventory
- **IFAS:** Ensure secondary access to data in case of primary failure

- **Billboards:** Deploy Public and Staff information monitors in all City facilities
- **Department Reorg:** Work to ensure appropriate IT staff in place for future business direction and support
- **WIFI in Parks:** Deploy wireless technologies in all outside areas at parks
- **Website Refresh:** Deploy updated City Website for more intuitive user interface and services
- **Security: Deploy Multi-Factor Security** on all City wide remote access interfaces and services (VPN, Tyler, Citrix, Laserfiche, etc.)
- **Security: Security Information and Event Management (SIEM) -** Faster, more accurate, live threat detection and alerting system for stronger network security
- **Security: Internet Detection and Prevention System (IDS/IPS):** Deploy this security service to help detect and eradicate malware
- **Security: Network Access Control:** Deploy to help prevent non-city owned hardware from connecting to the City network for security
- **Security: Defendify:** Deploy hardened security app for better reporting and security scanning
- **City Hall Rewiring:** Replace older cabling in cubes to ensure future advantage on new available network speeds
- **Core Network Switches:** City Hall core network switches to be upgraded to latest networking speeds and technologies
- **Audio/AV Upgrade in Council Chambers – Phase 2:** Upgrade wiring, main projector, monitor, and various other chamber equipment to ensure stability, compatibility, and upgrade of old equipment

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-54-520-101-5sum-	Information Technology	Operations	Employee Comp				1,375,488
101-54-520-101-6004-	Information Technology	Operations	Professional Services				821,582
101-54-520-101-6006-	Information Technology	Operations	City Memberships				100
101-54-520-101-6009-	Information Technology	Operations	Materials & Supplies				2,000
101-54-520-101-6011-	Information Technology	Operations	Telephone				350,000
101-54-520-101-6013-	Information Technology	Operations	Auto Allowance/Mileage				200
101-54-520-101-6016-	Information Technology	Operations	Employee Uniform				300
101-54-520-101-6017-	Information Technology	Operations	Subscriptions & Publications				3,000
101-54-520-101-6020-	Information Technology	Operations	CPU Hardware and Software				300,000
101-54-520-101-6027-	Information Technology	Operations	Non-Capital Tools/Equipment				1,000
101-54-520-101-7001-	Information Technology	Operations	Maintenance & Repairs				2,000
101-54-520-101-7002-	Information Technology	Operations	Equipment Rental				200,000
101-54-520-101-7006-	Information Technology	Operations	Unleaded Gas				500
101-54-520-145-6009-	Information Technology	Technology Adv&Innv Commission	Materials & Supplies				2,000
101-54-520-145-6157-	Information Technology	Technology Adv&Innv Commission	Stipend				2,000
Grand Total							3,060,170

Public Information

Mission

Public Information division manages a variety of communication disciplines specifically designed to better serve the residents and businesses in the community and to enhance the perception of the City. The duties of the division include budget preparation, dissemination of information, community awareness and education, public affairs, community relations, media relations, support to City Council, support to City departments and other governmental agencies, City promotion, economic development marketing, public relations, and staff liaison to City committees, commissions, and boards.



The Public Information Division is responsible for the development and execution of messaging, strategies and tactics that supports the City as a whole as well as its various departments and targets a variety of external, internal and international stakeholders. The division leads and executes the creation and delivery of strategic communication programs, information and messaging designed to build and enhance the relationships and understanding of the City of Carson's programs and services.

Through the Public Information Office (the "PIO"), the City of Carson provides its diverse residents, businesses, and other stakeholders information including but not limited to:

- Citywide and regional news and events
- Departmental programs, offerings, projects, and updates
- Key issues and topics of interest for specific groups of residents or neighborhoods
- Traffic, public safety, and other alerts

Communications are developed with individual departments and distributed from the PIO. The PIO is responsible for the dissemination of information to the public through digital, printed and cable tv. The PIO develops quarterly publications such as the Carson Report, Community Services Guide and Special Editions when needed. The City communicates using the following platforms:

- City website
- Press releases
- Social media
- Email, department email newsletters
- Cable Channel
- Marquees
- Carson Report and Community Services Guide (quarterly catalog including information about the City's programs, services, measures, initiatives and general information that residents should know).
- Billboards (City owned and privately owned)
- Public Service Announcements

The objective of the PIO is to promote a positive image for the City of Carson through a variety of community/media relations programs, as well as the design and distribution of promotional and informational materials. PIO directs publicity campaigns for all City events, handles media inquiries, and serves as an overall information link between the City, various governmental agencies and the Carson community.

- **Public Relations Commission:** This commission within the Public Information Division is composed of a nine-member body and three alternates responsible for developing and implementing an annual comprehensive public relations plan to enhance the perception of the City. The primary target groups are those who live, work, own a business and attend school in the City. The secondary groups are those in the surrounding communities, the South Bay region and Los Angeles County. This Commission assists with improving public relations priorities and channels of communication with the media, community, public institutions and businesses.
- **Carson Sister Cities Association (CSCA):** This program within the Public Information Division manages the membership-based Sister City organization. This organization (under the banner of the City of Carson) was formed to promote goodwill and friendship through sister city affiliations with foreign cities, counties and states as prescribed by Sister City International. In addition, CSCA is working toward expanding its membership by increasing its visibility through promotional efforts to recruit youth and adults from the community, schools and businesses; exploring the feasibility of forming additional sister city affiliations; developing successful fundraising programs; and coordinating programs and activities with the City's Sister City of Soka, Japan and Parañaque, Philippines.

Fiscal Year 2022-2023 Goals

- Write/Edit/Develop 4 Quarterly Carson Report/Community Services Guide and develop 1000 citywide flyers/posters/ads/banners, 4 Special Edition Carson Reports related to specific programs by the City.
- Write various forms of recognition on behalf of the City Council to constituents and organizations that include but not limited to certificates of recognitions, proclamations, resolutions and messages.
- Improve contemporary communication strategies and help develop a robust communication and outreach policy consistent with the principles and City's core mission, vision, and values.
- Lead strategic communication initiatives, provide input for beautification of City through art design, and implement marketing strategies to leverage positive branding of City programs and services.
- Develop creative and innovative community programs in collaboration with law enforcement, community, family, health, and other governmental agencies and make information available to the community through a variety of communication mediums.
- Increase positive media coverage through press releases, social media, website and other media-related items by providing accurate information and more frequent promotion of City's programs and services.

FINANCE

Finance Department

Mission

The Finance Department is committed to providing sound and prudent financial management of publicly entrusted resources. In order to ensure a financially secure and effective City government, the Finance department is devoted to providing the organization with the highest quality financial planning and control, accounting, financial reporting, analytical support and revenue administration. We will establish and continue to maintain a level of trust with our community and our City Council. We will value input and continually strive to provide the best service possible to the departments we serve.



Overview

The finance department's primary purpose is to act as a chief financial steward over City's public resources and to provide a wide variety of financial, technical, and support functions generally encompassed by accounting, payroll, purchasing, budgeting, long term financial planning, auditing, and revenue administration. The Finance Director assists the City Manager with preparing and administering the operating and capital improvement budgets, and presents an annual audited statement of the City's financial condition that is prepared in accordance with governmental reporting standards according to the Governmental Accounting Standards Board (GASB). Prudent financial services are

critical to the City's financial stability, and the City's ability to consistently deliver the highest quality of municipal services our residents have grown to expect and deserve.

Financial reporting is critical to the financial credibility of the City and informed decision making. The City Council places a high value on transparency in all matters concerning the City's financial position and cost of operations. To this end, Finance department will continue to provide clarity and full disclosure in all financial documents, including, but not limited to, the City's budget and the Comprehensive Annual Financial Reports. Finance department is committed to providing accurate, reliable, and timely financial information to the City Council, the entire organization and members of the public.

The Finance Department is committed to supporting the City Council's newly adopted mission, vision and priorities, ensuring that Carson continues to receive the highest possible rating from credit agencies, and accurately reporting and forecasting revenue and expenditure performance on a quarterly basis.

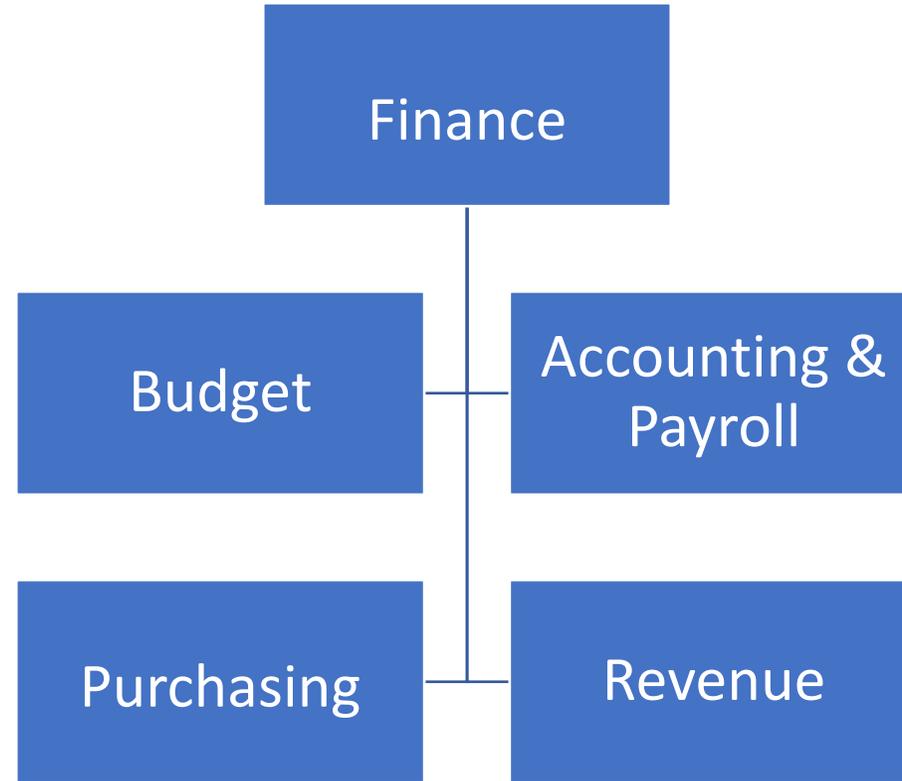
Fiscal Year 2021-2022 Accomplishments

- Maintained the City's AA Bond Rating.
- Independent audit maintained the City's financial statements met standards and were in compliance.
- Performed update to the Operating Budget and the Capital Investment Plan.
- Completed the Special Events Financial Analysis that resulted on the City Council's adopted of Resolution no. 21-012 a Resolution of the City Council of the City of Carson adopting policies and procedures to improve internal controls relating to the City's Special Events Fund.
- Implemented Payroll automation, which streamlined timesheet processes through efficient digital workflows.
- Implemented ongoing quarterly financial reports to the City Council showing that Carson's reserves have increased every year, reaching the highest reserve levels.
- Under City Council's novel and strategic initiative, Finance department completed the issuance of the Pension Obligation Bonds which resulted in eliminating Carson's outstanding Unfunded Liability to CalPERS and saving the City approximately \$47.3 million over the next 20 years.

Fiscal Year 2022-2023 Goals

- Advance a culture of diversity, equity and inclusion.
- Build strong and trusting partnership with customers to maximize customer value.
- Ensure processes and services are equitable, reliable, adaptable and accurate to serve customer needs.
- Actively build a culture of prudent financial stewardship.
- Foster an engaged workforce.
- Complete implementation of the Tyler Munis Enterprise Resource Planning (ERP) System for Business License and permitting. These are joint goals with the Community Development department.

- Have the City's independent financial statement auditor review payroll calculations for accuracy and tax compliance before implementing the new ERP system for the payroll module.
- Finalize the implementation of Citywide revenue contracts in Tyler Munis to help improve efficiency in tracking and monitoring payments, deadlines and revenue calculations.
- Finalize the Comprehensive Fee Study
- Update the travel and expense policy for staff.
- Issue the Fiscal Year 2021-2022 Comprehensive Annual Financial Report by December 31, 2022.
- Advanced data informed decision-making by conducting training to City staff and management on contracts, budget planning, budget monitoring and performance metrics



ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-60-601-100-5sum-	Administration	Management & Control	Employee Comp	420,796	340,130	358,564	685,995
101-60-520-101-6017-	Information Technology	Operations	Subscriptions & Publications			410	0
101-60-601-100-6003-	Administration	Management & Control	Printing/Binding/Duplication	0	0	0	0
101-60-601-100-6004-	Administration	Management & Control	Professional Services	156,639	94,388	75,558	77,238
101-60-601-100-6006-	Administration	Management & Control	City Memberships		0	0	0
101-60-601-100-6008-	Administration	Management & Control	Advertising	188	173	109	150
101-60-601-100-6009-	Administration	Management & Control	Materials & Supplies	961	331	548	288
101-60-601-100-6011-	Administration	Management & Control	Telephone	1,074	726	938	631
101-60-601-100-6013-	Administration	Management & Control	Auto Allowance/Mileage	7,160	4,865	6,250	4,228
101-60-601-100-6014-	Administration	Management & Control	Conference and Travel	150	0	0	0
101-60-601-100-6017-	Administration	Management & Control	Subscriptions & Publications		0	0	0
101-60-601-100-6019-	Administration	Management & Control	Miscellaneous Fees		0	0	0
101-60-601-100-6020-	Administration	Management & Control	CPU Hardware and Software	9,245	107	35,422	0
101-60-601-100-6056-	Administration	Management & Control	Training	1,940	0	0	0
101-60-601-100-6501-	Administration	Management & Control	EOC Supplies	6,017	0	0	0
101-60-601-100-6502-	Administration	Management & Control	EOC CPU Hardware and Software	1,840	8,705	15,853	7,565
101-60-601-100-7001-	Administration	Management & Control	Maintenance & Repairs	0	0	0	0
101-60-620-101-5sum-	Accounting	Operations	Employee Comp	1,098,870	981,773	960,865	1,225,269
101-60-620-101-6004-	Accounting	Operations	Professional Services	12,209	7,514	6,468	7,700
101-60-620-101-6006-	Accounting	Operations	City Memberships		0	0	0
101-60-620-101-6008-	Accounting	Operations	Advertising			0	0
101-60-620-101-6009-	Accounting	Operations	Materials & Supplies	12,098	5,762	5,232	10,800
101-60-620-101-6011-	Accounting	Operations	Telephone	1,317	760	555	900
101-60-620-101-6013-	Accounting	Operations	Auto Allowance/Mileage	40	0	0	0
101-60-620-101-6014-	Accounting	Operations	Conference and Travel	1,374	0	0	2,000
101-60-620-101-6017-	Accounting	Operations	Subscriptions & Publications		0	653	0
101-60-620-101-6019-	Accounting	Operations	Miscellaneous Fees	0	0	0	0
101-60-620-101-6020-	Accounting	Operations	CPU Hardware and Software		0	0	0
101-60-620-101-6056-	Accounting	Operations	Training	1,841	0	0	0
101-60-620-101-7001-	Accounting	Operations	Maintenance & Repairs	0	0	0	0
101-60-630-101-5sum-	Purchasing	Operations	Employee Comp	614,555	580,955	501,843	787,564
101-60-630-101-6003-	Purchasing	Operations	Printing/Binding/Duplication	0	110	0	350
101-60-630-101-6004-	Purchasing	Operations	Professional Services	5,802	4,747	139	5,525
101-60-630-101-6006-	Purchasing	Operations	City Memberships	150	85	110	374
101-60-630-101-6008-	Purchasing	Operations	Advertising		0	0	350
101-60-630-101-6009-	Purchasing	Operations	Materials & Supplies	6,646	1,346	2,536	2,450
101-60-630-101-6011-	Purchasing	Operations	Telephone	300	0	0	510
101-60-630-101-6014-	Purchasing	Operations	Conference and Travel	1,338	0	0	255
101-60-630-101-6020-	Purchasing	Operations	CPU Hardware and Software	2,413	979	743	0
101-60-630-101-6056-	Purchasing	Operations	Training	0	0	0	0
101-60-630-101-7001-	Purchasing	Operations	Maintenance & Repairs	0	111	0	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-60-630-101-8004-	Purchasing	Operations	Equipment		0	0	0
101-60-630-101-8007-	Purchasing	Operations	Furniture & Fixtures		0	0	0
101-60-630-650-5sum-	Purchasing	Central Services	Employee Comp	335,575	294,415	334,815	280,745
101-60-630-650-6003-	Purchasing	Central Services	Printing/Binding/Duplication		0	0	0
101-60-630-650-6004-	Purchasing	Central Services	Professional Services		3,090	4,254	5,000
101-60-630-650-6009-	Purchasing	Central Services	Materials & Supplies	34,262	19,872	26,128	25,300
101-60-630-650-6011-	Purchasing	Central Services	Telephone	274	276	205	150
101-60-630-650-6016-	Purchasing	Central Services	Employee Uniform	228	152	1,222	500
101-60-630-650-6019-	Purchasing	Central Services	Miscellaneous Fees		0	0	0
101-60-630-650-6020-	Purchasing	Central Services	CPU Hardware and Software		0	0	0
101-60-630-650-6035-	Purchasing	Central Services	Disposal Costs	-954	0	-199	0
101-60-630-650-6053-	Purchasing	Central Services	Postage	61,286	60,067	12,904	100,000
101-60-630-650-7001-	Purchasing	Central Services	Maintenance & Repairs	3,969	0	338	992
101-60-630-650-7002-	Purchasing	Central Services	Equipment Rental	10,049	9,393	21,648	19,600
101-60-630-650-7006-	Purchasing	Central Services	Unleaded Gas		0	0	0
101-60-630-650-8006-	Purchasing	Central Services	Office Eqpmt/Softwares		0	0	0
101-60-630-650-8007-	Purchasing	Central Services	Furniture & Fixtures		0	0	2,900
101-60-640-101-5sum-	Revenue	Operations	Employee Comp	1,020,304	1,005,134	1,033,356	1,074,786
101-60-640-101-6003-	Revenue	Operations	Printing/Binding/Duplication	176	176	0	425
101-60-640-101-6004-	Revenue	Operations	Professional Services	280,593	341,486	240,540	400,000
101-60-640-101-6006-	Revenue	Operations	City Memberships		0	0	0
101-60-640-101-6008-	Revenue	Operations	Advertising		0	533	0
101-60-640-101-6009-	Revenue	Operations	Materials & Supplies	12,906	5,783	15,250	14,000
101-60-640-101-6011-	Revenue	Operations	Telephone	716	484	625	600
101-60-640-101-6013-	Revenue	Operations	Auto Allowance/Mileage	95	9	67	200
101-60-640-101-6014-	Revenue	Operations	Conference and Travel	37	0	1,244	1,000
101-60-640-101-6016-	Revenue	Operations	Employee Uniform	687	1,472	591	2,300
101-60-640-101-6017-	Revenue	Operations	Subscriptions & Publications		0	0	0
101-60-640-101-6020-	Revenue	Operations	CPU Hardware and Software	0	0	0	0
101-60-640-101-6053-	Revenue	Operations	Postage		0	0	0
101-60-640-101-6056-	Revenue	Operations	Training	64	0	0	10,000
101-60-640-101-6157-	Revenue	Operations	Stipend	750	450	0	4,200
101-60-640-101-7001-	Revenue	Operations	Maintenance & Repairs	97	110	110	300
101-60-640-101-7006-	Revenue	Operations	Unleaded Gas		0	0	0
101-60-999-999-7999-	Non-Departmental	Non-Program	Budget Expenditure		0	0	0
Grand Total				4,126,075	3,775,934	3,666,430	4,763,141

PUBLIC WORKS

Public Works Department

Mission

The mission of the Public Works Department is to provide innovative, high-quality, technical services in a cost-effective manner. PW strives to provide design and construction services and to facilitate project and program to each of the City's departments that require technical expertise and assistance



In FY 2021-22, the Public Works Department was the busiest to date in the history of the City based on number of projects started and their value. Due in part to new management, dedicated employees, unique funding opportunities, talented new hires, and the restructuring of the department, this team has accomplished a significant amount of work. This work translates to significant improvements for the residents of Carson yet there is still so much more to accomplish. With over a decade of deferred maintenance, the PW Department has more tasks and work than imaginable. From major street improvements to park facilities that need repair and upgrades for all to share in the amenities of Carson. Therefore, creative management approaches as well as industry-proven techniques used in both the private and public sector will be implemented.

The director's relationships and experience in the infrastructure industry in Southern

California for over three decades has also brought new opportunities to the City. Connections with numerous executive managers at regional agencies has provided the opportunity for additional projects and approaches that benefit the City. Doors are now open at these partner agencies that were formerly closed. Further, top engineering firms are working for Carson for the first time and bringing with them expertise and knowledge of world-wide expertise.

Department Goals & Objectives

- Ensure projects and all activities benefit the residents and businesses of Carson
- Ensure project priorities are based on the City Council's Vision and Mission for the City
- Enhance customer service for residents and businesses for the functions Public Works supports to the highest service level possible
- Promote collaborative planning with the citizens and businesses of Carson to support the infrastructure and recreational facilities for the future by considering equity and inclusion throughout the City
- Enhance communication with the residents and businesses of Carson via more Community Engagement and Outreach programs, including the Chamber of Commerce and Non-Governmental Organizations
- Evaluate projects and technologies based on merit, best value to the City, and requirements for a safe and reliable infrastructure system
- Develop, improve, and manage the City's largest-ever 5-Year Capital Improvement Program
- Proactively manage the drawings, specifications, and details of city projects to minimize the Change Orders during construction
- Evaluate new technologies for the purpose of implementing innovation in infrastructure and facility management
- Facilitate the transfer of technical and project management knowledge across all departments, Executive Management, and City Council, utilizing the Program Management Institute's Best Management Practices
- Provide information to residents of Carson on the status of our studies, designs, and construction projects
-
- Support the supply needs of City-employees efficiently by centralizing and identifying just-in time warehouse supplies to achieve maximum cost effectiveness.
- Provide excellence in maintaining the city-owned fleet of both vehicles and maintenance-related heavy equipment
- Support the needs and amenities when a disaster recovery service event occurs for both normal and catastrophic failures.
- Acquire modern and updated maintenance equipment and vehicles to support all maintenance crews to make sure the department's goals and objectives can be met
- Provide a safe, supportive and secure working environment
- Provide supervisory, technical and management training

Department Overview of Services

The Public Works Department is committed to providing the community with a safe, clean, and healthy environment through the design, construction, maintenance and management of the park and recreation and municipal infrastructure system (streets and roads). Public Works includes three interrelated divisions: Engineering, Right of Way, and Landscape and Building Maintenance. Our studies and designs are based on strategic planning and considering all aspects of a project and effort that is for the community.

The Engineering Division

The Engineering Division provides the backbone of a modern Public Works department and is responsible for assisting all Public Works divisions with project management skills and ensuring technical requirements are met. Their role is to determine which studies are required to inform City Council and Executive Management on gaps and needs for the City. The Engineering division highlights and advises on technical deficiencies, regulatory requirements, and supports planning and development of strategic plans that are technically viable and economically sound. These activities assist and inform executive management and the City Council in determining priorities and making decisions regarding financial health, safety, risk, and compliance. Engineers bring shared work processes, collective regulatory knowledge and mitigate risk both in terms of project contractual scope of services and work, timeline management, budget, and regulatory requirements. The department is responsible for the following activities and assets:

- Traffic studies and signals
- Street lights
- Street maintenance program, consisting of slurry seals and grind and overlay
- Bridge maintenance
- Developer plan review, permits, and construction inspections Public Works Grants, focused on infrastructure, parks, resiliency and structures
- Compliance and regulations for stormwater, streets, and other Public Works activities
- City-owned utilities
- Recycled water
- Asset management
- City-wide facility and infrastructure resiliency, including City-owned buildings and structures

All the above require studies, design, and construction. In addition to managing the engineering-related components in Public Works, Engineering also assists other departments, such as Information Technology (“IT”) and Community Services, when an engineer is required by law to oversee the work and/or for Project Management

needs. This Division also works with the Planning Department in drafting developers' conditions of approval and inspects development-related projects to ensure compliance and the departments work together to provide a safe and efficient network to accommodate the simultaneous movement of vehicles, pedestrians and bicycles throughout the City. Engineering also monitors the City's implementation of sustainability initiatives and compliance with the National Pollutant Discharge Elimination System (NPDES).

Landscape and Building Maintenance

The Landscape and Building Maintenance Division is responsible for the maintenance and repair of the municipal facilities, parks, athletic fields, tree trimming, right of way landscape and maintenance, median maintenance, and parkway trees.

Right of Way Maintenance

The Street Maintenance Division is responsible for repairs of streets, and sidewalks, large debris pickup, and maintains the city's fleet of vehicles and equipment. In addition, this Division is responsible for signage, pavement markings and striping, street sweeping, graffiti removal, materials abatement, and solid waste and recycling management.

Fiscal Year 2021-2022 Accomplishments:

Management

- Restructured the Department and added an Operations Manager position for better Program Management tracking and monitoring for scope, budget, and schedule within Public Works. This position also oversees the CIP tracking and works with Project Managers
- Increased the number of projects over last 3 years by 58%
- Increased project expenditures over last 3 years by over 47%
- Increased number projects started over last 3 years by 58%
- Started work on 72 CIP projects, studies, and designs. Many were requested by City Council (includes on-call consultants)
- Worked with various departments such as IT, Finance and Parks and Recreation to streamline processes, improve efficiencies, and share resources
- Collaborated with numerous regional entities for the first time on projects impacting Carson

Engineering

- Contracted for and began an Asset management study, a Stormwater Facilities and Implementation study, and the design of City Hall exterior upgrades
- Completed a surveillance and license plate reader camera and associated broadband study for a camera system that would be scalable and expandable City-wide

- Entered a contract with Tesla for the installation of 20 EV Super Chargers at the Community Center at Tesla's expense
- Signed up with SCE's Charge Ready program for the installation of over 120 EV Chargers to be located at most parks throughout the city.
- Completed Project No. 1662 - the HVAC upgrades at both City Hall and Community Center
- Applied for US Senate and House appropriations at Anderson Park, Veterans Park and City-wide tree planting by completing Shovel-Ready designs prior to the application
- Modified the Master Plan of Bike Lanes and routes based on updated National Bike Guidelines as well as community input from the Carson cycling community
- Re-evaluated Projects No. 1451 and 1452 for Bike Lanes on Figueroa, Main, Victoria, Carson, University, Avalon, Central, Del Amo and 223rd St.
- Completed Project No. 1606, 223rd Street Widening and Pavement Rehabilitation from Wilmington to the eastern City border
- Completed Project No. 1393-3 and 1411-3 – Victoria Street from Figueroa Street to Avalon Blvd. Rehabilitation (Annual overlay and concrete replacement programs)
- Completed Project No. 1422 Broadway Traffic Improvement, where 5 intersections were upgraded between Victoria and Alondra
- Restarted long-delayed Project No. 675 – Sepulveda Bridge Widening from Alameda to eastern city limit. Contracted with a Construction Management Consultant who began a review of the design and hired a Contractor to begin construction
- Began construction on Project No. 1655 – Carson Street Rehabilitation from the 405 Freeway to Santa Fe – paid for with SB1 funds
- Began construction on Project No. 1656 – Community Center Improvements – the renovation of ten (10) restrooms
- Began the study for Project No. 1658- Local Roadway Safety Plan (LRSP) - Identify, analyze, and prioritize roadway safety improvements on local roads – Citywide
- Hired a contractor for Project No. 1666 – Carpet Installation at City Hall
- Project No. 1632 – Completed the design for the Community Center's Coiling Wall replacement and associated lighting and AV equipment
- Completed the Driveway Repair – 184th and Cairo – City Council's request
- Completed the grind and overlay of Caspian Drive cul de sac
- Completed the concrete repair at Main Street south of Gardena Blvd.

Maintenance

- Responded to over 3,500 Citizen Service Requests in FY 21/22
- Successfully managed the implementation of the new SB 1383 Organics waste program with franchise hauler WRT, and filled all Recycling positions
- Held two successful E-Waste Events which garnered over 20.62 tons of e-waste as well as several "Dump Days" that were co-sponsored with Caltrans and Assemblyman Gipson
- Awarded a CalRecycle grant for \$130,217 for Organic waste programs, including outreach and equipment for the program
- Performed numerous improvements and upgrades in parks, including: Veterans Park Gym lighting upgrade
- Began street paint striping within the City using city employees and not contracting out the services to LA County

- Purchased heavy equipment to optimize the work of the maintenance crews and keep work in-house, saving the city money. Examples include a new street stripping truck, stump grinders, and loader.
- Certified personnel in MWD's Water Efficiency program, augmenting the City's grant rebate by over \$26,000
- Began using drought tolerant plants in medians, based on certified arborist recommendations for plant palettes that minimize maintenance as well as upgrading the median irrigation systems
- Received a California Water Rebate of \$89,000 for high-efficiency nozzles in parks
- Removed and replaced 32,440 sq ft of existing sidewalks, an increase of 188% from the previous year
- Repaired 236 potholes
- Preserved and prolonged the condition of many city streets by crack sealing 502,137 sq ft of pavement
- Maintained safe city streets by collecting and disposing 390 tons of illegally dumped and discarded debris from the City Right-of-Ways.

Special Projects

- Continued working with Caltrans District 7 and the California Transportation Commission to convert SR 47 (Alameda Blvd) into the State system. A MOU with Caltrans is being finalized for maintenance activities during the design and application period.
- Partnered with LACDPW and the Army Corps of Engineers to determine funding for Dominguez Channel. Creating a strategy for Community Engagement and Outreach for both a short-term and long-term solution to make the Channel an asset to the community.
- Analyzed the 84-inch pipeline alignment for the Metropolitan Water District's Regional Recycled Water Program through Carson which would likely extend from the Sanitation District facility east on Sepulveda and north on Alameda. Discussed with MWD's management community benefits in Carson before and during construction that includes local training and small business support.
- Developed with West Basin Municipal Water District's water conservation team a drought tolerant landscape design for both City Hall and Community Center
- In discussions with the WBMWD engineering department to obtain additional recycled water and purple pipe to some additional parks and medians in Carson. This is in conjunction with WBMWD's ACOE's WRDA funding

Grants and Shovel Ready Efforts

- PW assisted the City's grant writer in 2021 and the City was awarded a \$358k Caltrans' Sustainable Transportation Planning Grant which will be focused on Community Engagement on bikeways, including disadvantaged areas in Carson
- PW is applying for two bike grants with Caltrans in June. The applications are requesting funds to reevaluate the 2012 Bike Master Plan and for the design and construction funding for two bridges along the Dominguez Channel to connect the Harbor Gateway Transit Center with the rest of the bike system in Carson
- PW completed Anderson Park ADA pathway design as a shovel-ready project in FY 21/22. Also, in FY 21/22, a tree installation program was defined, complete with construction details, and a solar plan at Veterans park as shovel-ready improvements. All three were

recently recommended for earmarks by Senator Padilla's office and/or US Representative Barregon's office.

FY 22/23 Projects and Activities

Many of the CIP and maintenance projects can be completed in the upcoming year, assuming all vacancies are filled, ranging from street, sidewalk, and bridge repairs to implementing park and building repairs and improvements. Below lists the primary projects:

Management

Public Works is reassessing how best to plan for the future for the citizens of Carson as well as how to implement the City Council's Vision and Mission that was created in March 2021. A goal for the department is to be proactive rather than reactive and evaluate value, not just the costs of projects and programs. The plan is to reach a high level of service in the city by being ahead of issues and challenges. Benchmarking with other cities will be key for many of our processes and activities.

The department will be evaluating not only the current conditions of the city, but how to achieve the city's short-term and long-term objectives, specifically related to engineering, street maintenance, and landscape and building maintenance. In some instances, this may mean evaluating new and innovative technologies as part of the design and finding grants that Carson has never applied for before. In other instances, it may mean completing studies that will provide the vision and incentives for the future. Finally, a goal for the year will be to complete the Asset Management Plan which will evaluate the deferred maintenance needs of the City in the areas of streets, sidewalks, medians, buildings, turf, trees, and utilities.

Specific tasks include, but are not limited to, the following:

- Develop planning documents, such as pavement and sidewalk management design guidelines for multi-year construction, drought tolerant landscape palettes for parks and medians, broadband strategies, , recycled water plans, asset management, and stormwater management and compliance plans
- Determine what is required to drought-proof the city by working with local and regional water agencies
- Recommend updates to ordinances, policies, and procedures for the city, primarily related to Public Works, many which are focused on resiliency and regulatory compliance
- Develop a focused and targeted grant program and associated plan for the activities that the city does with the goal of securing additional grant funding

- Evaluate internal software systems and their function and use within the department
- Enhance the engineering, resiliency, and public works presence on the City's website
- Procure a project labor compliance consultant to track, monitor, and confirm that targets are met
- Oversee shovel-ready efforts such as Designing Foisia park and Carriage Crest Park, and designing energy efficient upgrades for city-owned facilities, including parks, to be shovel ready in FY 22/23
- Establish a Small and Disadvantaged Business framework and establish requirements for inclusion in our projects
- Hold a Transportation charrette with leading transportation experts to help solidify the City's planning for the 2028 Olympics and other major regional events

ENGINEERING

Construction – Already Started

- Project No. 1655 – Carson Street Rehabilitation – SB1
- Project No. 1393-4 and 1411-4 – Victoria St from Figueroa to Avalon Blvd.
- Project No. 1413-4 – Annual Slurry Seal (220th and Gulf area)
- Project No. 1606 - 223rd Street Rehabilitation from Wilmington Ave. to East City Limit
- Project No. 1665 – 189th Street Pedestrian Bridge
- Project No. 1611- Traffic Signal Installation at Central and Dimondale
- Project No. 1628- Traffic Signal Installation at Del Amo and Tajauta

Construction – Not yet started

- Project No. 1650 - Traffic Signal Upgrades at 2 intersections - Figueroa St at 228th St; and Figueroa St at 234th St.
- Project No. 1651 - Traffic Signal Upgrade at 5 intersections - Figueroa St at Victoria St; Main St at 220th St; Main St at Victoria St; Main St at Albertoni St; and Figueroa St at 223rd St.
- Project No. 1415 - Traffic Signal Upgrade at Figueroa St at Victoria St/190th St
- Project No. 1666 – Carpet Installation at City Hall
- Tesla Super-charging stations and SCE's new EV Charging Infrastructure at most City-owned parks
- Project No. 1614 – Installation of Traffic Signal at Del Amo and Stamps
- Project No. 1694 – Maintenance and Repair of vehicular bridges (20) per State requirement for safety reasons.
- Project No. 1625 - Wilmington Ave- from Carson St to Del Amo

- Project No. 1670 Charles Willard – Central to Wilmington
- Project No. 1669 Glenn Curtiss – Central to Wilmington
- Project No. 1621 - Sepulveda Blvd. – Main to Avalon
- Project No. 1641 - Gardena Blvd. Figueroa to Avalon
- Project No. 1393-5 and 1411-5 – Main St from Carson St to Victoria St.
- Project No. 919 Installation of improvements needed to provide easy access to the existing pull boxes located under the existing bridge necessary to maintain the traffic signal at the intersection of 223rd and Wilmington.

Design – Already Started:

- Project No. 675 – Sepulveda Bridge Widening from Alameda to east city limit
- Project No. 1490 - Dominguez Channel Bike Path Phase I – from Main Street to Avalon Blvd
- Project No. 1600- Dominguez Channel Bike Path Phase II from Avalon Blvd to Carson Street
- Project No. 1647 - I-110 Freeway Arterial Improvements – Traffic Signal Upgrade at 10 intersections near I-110 /FOLA - Del Amo at Vermont; Del Amo at Figueroa; Del Amo at Main; Hamilton at I-110 SB on/off-ramps; Figueroa at I-110 NB on/off ramps; Figueroa at Torrance; Main at Torrance; Carson at Vermont; Carson at Figueroa; and Avalon at Carson
- Project No. 1649 - Traffic Signal Upgrade for 6 intersections - Avalon Blvd at Victoria Ave; Main St at Sepulveda Blvd; Main St and 220th St; Main St at 223rd St; Figueroa St at 223rd St; and Figueroa St at Torrance Blvd
- Project No. 1667 Traffic Signal Improvement - Gardena and Avalon
- Traffic Signal - Main at Corporate Yard entrance
- Traffic Signal - Broadway at Corporate Yard entrance
- Project No. 1763 - Slurry Sealing of 4 Districts using ARPA Funds
- Project No. 1763 - Slurry Sealing of 4 Districts using ARPA Funds
- Project No. 1657 - "Traffic Signal Upgrades at 7 Intersections - Figueroa St at 228th St, Figueroa St at 234th St, Figueroa St at 223rd St, Figueroa St at Victoria St/190th St, Main St at 220th St, Main St at Albertoni St, and Main St at Victoria St
- Project No. 1451 - Bike Lanes on – Figueroa, Main, Victoria and Carson
- Project No. 1452 - Bike Lanes on – University, Avalon, Central, Del Amo and 223rd St.

Design – Not yet started

- Project No. 1750 - CPUC Railroad Safety Program to improve R/R Crossing
- Project No. 1752 - Nestor Ave. Street Improvement
- Project No. 1721 - Plan, Design and install multimodal transportation

including walking, biking, transit, bus only lane, shuttle bus service, potential parking structure, micro-mobility, etc. to/from Dignity Health Sports Park for 2028 Summer Olympics

- Project No. 1750 - CPUC Railroad Safety Program to improve the Railroad Crossings
- Project No. 1658- Local Roadway Safety Plan (LRSP)
- Park design for both Foisia and Carriage Crest Parks

Parks, Facilities, Charging Stations, Broadband, Stormwater

A. Construction – Already Started

- Project No. 1515 – Carriage Crest Park Compliance Project - Stormwater chambers under baseball field to divert stormwater into LA County Sanitation District's Regional & Water Pollution Control Plant
- Project No. 1692 – Start the Operation & Maintenance of stormwater capture facility at Carriage Crest Park. Safe clean water program requirements

B. Design – Already Started

- Project No. 1735 -Replacement of grass around CH and CC. Design includes irrigation as well as layout. Currently assumes Carson staff to install and plant.
- Project No. 1766 - Citywide Analysis & Implementation of Camera System
- Project No. 1536 - Installation of bus shelters and repairs of adjacent sidewalks, wayfinding signs, and bike racks.
- Project No. 1677 - Phase 1 -Stormwater Program - Green Streets
- Project No. 1682 - Create a comprehensive Stormwater Implementation Plan to inform strategic stormwater capital planning, maintenance, operations, and program management in the City.
- Project No. 1704 - Repair all bricks and planters at entrance of City Hall; Repair cracks, stucco, peeling paint at City Hall Repair Building Exterior at Community Center
- Project No. 1705 - Replace fallen light poles. Install new light poles and fixtures.
- Project No.1719 – Asset Management – Assess the conditions of all city owned facilities and their assets.
- Project No.1735 - Replace grass around City Hall and Corporate Yard.
- Project No. 1688 Traffic signal synchronization along Avalon Bl from Alondra Blvd. to Sepulveda Blvd
- Project No. 1368 – Refurbish main building facility at Carriage Crest Park and develop the additional 10 acres leased from Sanitation District.

C. Design – Not yet started

- Project No. 1546 - Stormwater Management practices including engineered

systems to manage stormwater runoff from impervious surfaces.

- Complete the design for Project No. 1636 – Mills Park Installation of new shade structure over picnic shelters and outdoor exercise equipment, Construct Unisex restrooms (pre-fabrication) for public use, monument sign, wading pool demo - Per Capita Grant
- Project No. 1648 - Upgrade athletic field lights to central control lighting system and convert the existing lights to LED - All Parks
- Project No. 1716 – Installation of Fiber Optic Backbone System in targeted areas.
- Project No. 1676 - Compliance to the RWQCB stormwater - Includes engineered systems, permeable pavements & nature-based systems. The goal is to comply with regulations.
- Project No. 1695 - Design and construct a security block wall adjacent to 18518 S Broadway Ave to protect property.
- Project No. 1716 - Design and install a Fiber Optic Backbone System in targeted areas.
- Project No. 1687 – Traffic Cameras along Carson St. ITS Project

MAINTENANCE

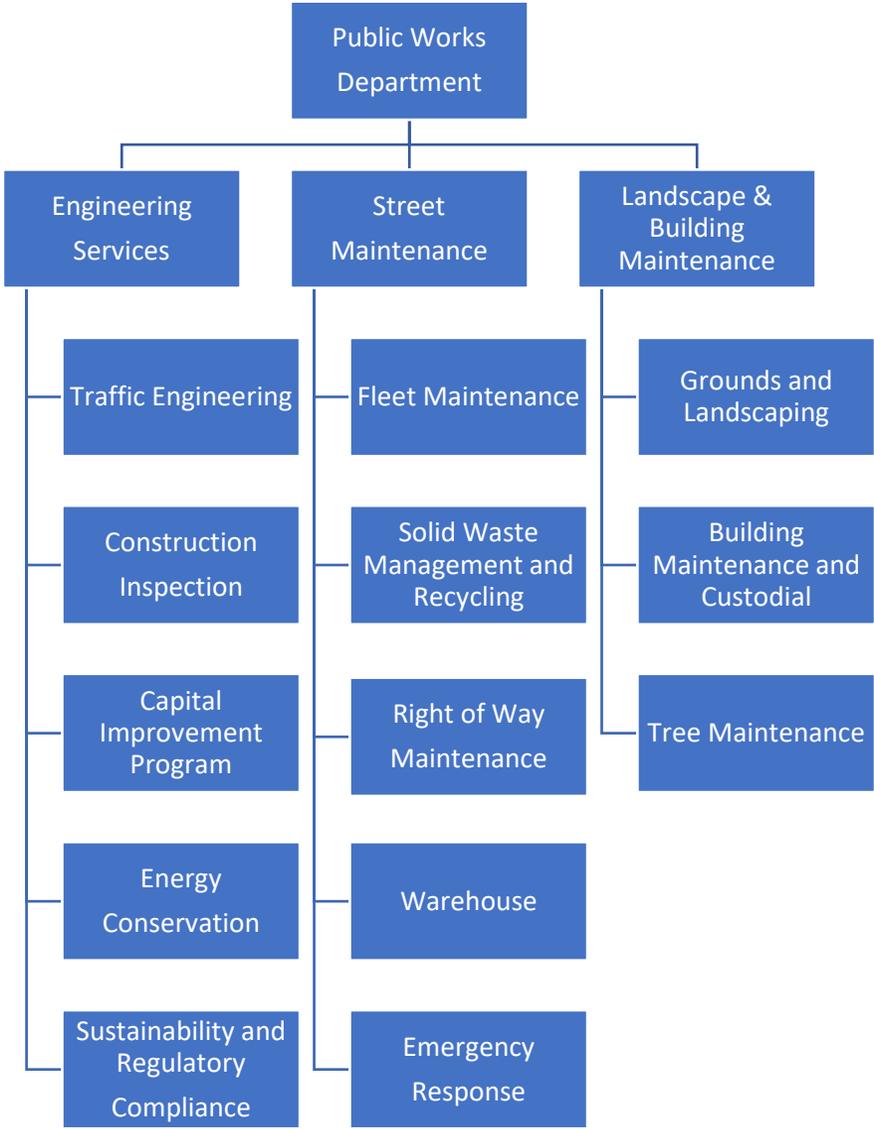
A. Construction – Already Started

- Underground storage tank and generator at City Hall
- Parks: refurbishing scoreboard poles; repair roofs; re-plaster pools at Dominguez, Foisia and Hemingway parks; Indoor and outdoor court resurfacing;
- HVAC systems throughout the park that are 20+ years old. Include a completely new HVAC system for Veterans park gym.
- Light poles at parks that require replacement due to inadequate concrete foundations and disrepair.
- Installation of high efficiency nozzles at parks throughout the city
- Upgrade Corporate Yard facilities for resilient purposes
- Concrete sidewalk grinding
- Carriage Crest Park Stormwater Capture project
- Develop a multi-year fleet replacement plan that prioritizes the transition to electric vehicles
- Develop a plan to transition certain components of our diesel and gas powered lawn equipment and our fleet to electric versions

SPECIAL PROJECTS

- Complete the MOU and begin work with Caltrans District 7 and the California Transportation Commission to convert SR 47 (Alameda Blvd) back in to the State system.

- Implement the Community Engagement and Outreach strategy and begin the gap analysis and feasibility study for both a short-term and long-term solution to make the Channel an asset to the city.
- Continue to work with the Metropolitan Water District's Regional Recycled Water Program through Carson. Verify the implementation of MWD actively working on community benefits before and during construction that includes local training and small business support.
- Complete the installation of the drought tolerant landscape for both City Hall and Community Center
- Work with the WBMWD engineering department to obtain additional recycled water and purple pipe to a park or two and medians in Carson. This is in conjunction with WBMWD's ACOE's WRDA funding



ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-80-801-100-5sum-	Public Works Admin	Management & Control	Employee Comp	650,204	481,142	599,085	1,115,059
101-80-801-100-6003-	Public Works Admin	Management & Control	Printing/Binding/Duplication	741	3,852	6,634	6,000
101-80-801-100-6004-	Public Works Admin	Management & Control	Professional Services	305	127,970	739	0
101-80-801-100-6006-	Public Works Admin	Management & Control	City Memberships	260	1,688	2,240	0
101-80-801-100-6008-	Public Works Admin	Management & Control	Advertising		0	0	5,000
101-80-801-100-6009-	Public Works Admin	Management & Control	Materials & Supplies	2,563	2,199	2,060	5,000
101-80-801-100-6011-	Public Works Admin	Management & Control	Telephone	1,881	446	1,202	2,400
101-80-801-100-6013-	Public Works Admin	Management & Control	Auto Allowance/Mileage	3,774	2,000	5,000	1,100
101-80-801-100-6014-	Public Works Admin	Management & Control	Conference and Travel	2,317	0	0	7,500
101-80-801-100-6016-	Public Works Admin	Management & Control	Employee Uniform		0	0	0
101-80-801-100-6017-	Public Works Admin	Management & Control	Subscriptions & Publications		0	0	0
101-80-801-100-6020-	Public Works Admin	Management & Control	CPU Hardware and Software	9,187	9,901	57,692	46,000
101-80-801-100-6053-	Public Works Admin	Management & Control	Postage	0	0	0	0
101-80-801-100-6056-	Public Works Admin	Management & Control	Training	3,798	0	0	1,900
101-80-801-100-6500-	Public Works Admin	Management & Control	Water Resources Techno Admin		0	0	7,500
101-80-801-100-6901-	Public Works Admin	Management & Control	Corporate Yard Move		0	0	0
101-80-801-100-7001-	Public Works Admin	Management & Control	Maintenance & Repairs		0	0	0
101-80-801-100-9401-	Public Works Admin	Management & Control	Operating Transfers Out		0	0	0
101-80-801-287-5sum-	Public Works Admin	Warehouse	Employee Comp	144,414	124,285	200,619	197,602
101-80-801-287-6004-	Public Works Admin	Warehouse	Professional Services	558	4,554	2,396	9,600
101-80-801-287-6009-	Public Works Admin	Warehouse	Materials & Supplies	275	7,002	373	500
101-80-801-287-6011-	Public Works Admin	Warehouse	Telephone		0	0	0
101-80-801-287-6016-	Public Works Admin	Warehouse	Employee Uniform	175	186	694	66,499
101-80-801-287-6020-	Public Works Admin	Warehouse	CPU Hardware and Software		0	0	0
101-80-801-287-6027-	Public Works Admin	Warehouse	Non-Capital Tools/Equipment	0	0	0	0
101-80-801-287-6056-	Public Works Admin	Warehouse	Training	600	0	0	1,400
101-80-801-287-7001-	Public Works Admin	Warehouse	Maintenance & Repairs		0	0	0
101-80-801-287-7002-	Public Works Admin	Warehouse	Equipment Rental		0	0	0
101-80-801-287-7006-	Public Works Admin	Warehouse	Unleaded Gas		0	0	0
101-80-820-100-5sum-	Engineering	Management & Control	Employee Comp	619,248	749,756	718,837	615,880
101-80-820-100-6003-	Engineering	Management & Control	Printing/Binding/Duplication	70	0	0	0
101-80-820-100-6004-	Engineering	Management & Control	Professional Services	512,388	819,783	755,829	0
101-80-820-100-6006-	Engineering	Management & Control	City Memberships	0	300	0	2,326
101-80-820-100-6009-	Engineering	Management & Control	Materials & Supplies	135	1,453	1,524	52,000
101-80-820-100-6011-	Engineering	Management & Control	Telephone	1,737	2,314	1,608	4,800
101-80-820-100-6013-	Engineering	Management & Control	Auto Allowance/Mileage	0	0	0	1,000
101-80-820-100-6014-	Engineering	Management & Control	Conference and Travel		0	0	11,250
101-80-820-100-6016-	Engineering	Management & Control	Employee Uniform	0	0	175	1,225
101-80-820-100-6017-	Engineering	Management & Control	Subscriptions & Publications	0	3,327	208	500
101-80-820-100-6019-	Engineering	Management & Control	Miscellaneous Fees		0	0	0
101-80-820-100-6020-	Engineering	Management & Control	CPU Hardware and Software	8,886	4,950	6,783	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-80-820-100-6056-	Engineering	Management & Control	Training	267	0	0	2,800
101-80-820-100-7001-	Engineering	Management & Control	Maintenance & Repairs	323	0	250,540	0
101-80-820-100-8009-	Engineering	Management & Control	Infrastructure Roadways		0	0	0
101-80-820-161-5sum-	Engineering	Construction Inspection	Employee Comp	422,435	468,320	490,864	616,806
101-80-820-161-6004-	Engineering	Construction Inspection	Professional Services	59,640	0	0	0
101-80-820-161-6009-	Engineering	Construction Inspection	Materials & Supplies	2,310	0	0	0
101-80-820-161-6011-	Engineering	Construction Inspection	Telephone	2,014	1,936	2,350	2,400
101-80-820-161-6013-	Engineering	Construction Inspection	Auto Allowance/Mileage		0	0	0
101-80-820-161-6016-	Engineering	Construction Inspection	Employee Uniform	175	175	175	175
101-80-820-161-6020-	Engineering	Construction Inspection	CPU Hardware and Software	99	0	0	0
101-80-820-161-6056-	Engineering	Construction Inspection	Training	0	0	0	800
101-80-820-161-7001-	Engineering	Construction Inspection	Maintenance & Repairs		0	0	0
101-80-820-161-7006-	Engineering	Construction Inspection	Unleaded Gas		0	0	0
101-80-820-285-5sum-	Engineering	Water Compliance	Employee Comp		0	0	0
101-80-820-285-6003-	Engineering	Water Compliance	Printing/Binding/Duplication			868	5,000
101-80-820-285-6004-	Engineering	Water Compliance	Professional Services	472,851	447,578	410,521	500,744
101-80-820-285-6006-	Engineering	Water Compliance	City Memberships	0	0	0	0
101-80-820-285-6008-	Engineering	Water Compliance	Advertising	0	0	0	0
101-80-820-285-6009-	Engineering	Water Compliance	Materials & Supplies	1,463	0	0	0
101-80-820-285-6011-	Engineering	Water Compliance	Telephone	633	480	323	600
101-80-820-285-6013-	Engineering	Water Compliance	Auto Allowance/Mileage		0	0	0
101-80-820-285-6016-	Engineering	Water Compliance	Employee Uniform	0	0	0	0
101-80-820-285-6019-	Engineering	Water Compliance	Miscellaneous Fees	16,133	45,703	32,568	50,000
101-80-820-285-6056-	Engineering	Water Compliance	Training	0	0	0	0
101-80-820-285-7001-	Engineering	Water Compliance	Maintenance & Repairs		0	0	0
101-80-820-285-7006-	Engineering	Water Compliance	Unleaded Gas		0	0	0
101-80-820-904-6004-	Engineering	Capital Projects	Professional Services			0	0
101-80-820-904-6998-	Engineering	Capital Projects	Unreimbursed Grant Expenditure	170,525	-5,305	0	0
101-80-820-904-9401-	Engineering	Capital Projects	Operating Transfers Out		0	0	0
101-80-830-190-5sum-	Traffic	Street Light Maintenance	Employee Comp		0	0	0
101-80-830-190-6004-	Traffic	Street Light Maintenance	Professional Services		0	0	0
101-80-830-190-6009-	Traffic	Street Light Maintenance	Materials & Supplies	4,012	15,389	0	5,000
101-80-830-190-6011-	Traffic	Street Light Maintenance	Telephone	4,549	3,418	3,948	3,300
101-80-830-190-6078-	Traffic	Street Light Maintenance	Electric	446,414	748,163	627,954	500,000
101-80-830-282-5sum-	Traffic	Public Works Commission	Employee Comp	7,335	14,112	15,256	18,531
101-80-830-282-6009-	Traffic	Public Works Commission	Materials & Supplies		0	0	0
101-80-830-282-6011-	Traffic	Public Works Commission	Telephone	18	24	31	0
101-80-830-282-6016-	Traffic	Public Works Commission	Employee Uniform		0	9	0
101-80-830-282-6020-	Traffic	Public Works Commission	CPU Hardware and Software		0	0	0
101-80-830-282-6157-	Traffic	Public Works Commission	Stipend	795	120	0	3,780
101-80-830-284-5sum-	Traffic	Traffic Engineering	Employee Comp	95,152	80,792	82,304	83,395

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-80-830-284-6003-	Traffic	Traffic Engineering	Printing/Binding/Duplication		0	0	0
101-80-830-284-6004-	Traffic	Traffic Engineering	Professional Services	50,779	0	0	0
101-80-830-284-6006-	Traffic	Traffic Engineering	City Memberships		0	0	0
101-80-830-284-6009-	Traffic	Traffic Engineering	Materials & Supplies	0	0	0	0
101-80-830-284-6011-	Traffic	Traffic Engineering	Telephone	293	169	219	0
101-80-830-284-6013-	Traffic	Traffic Engineering	Auto Allowance/Mileage	186	0	0	0
101-80-830-284-6014-	Traffic	Traffic Engineering	Conference and Travel		0	0	0
101-80-830-284-6016-	Traffic	Traffic Engineering	Employee Uniform	0	0	61	0
101-80-830-284-6027-	Traffic	Traffic Engineering	Non-Capital Tools/Equipment		0	0	0
101-80-830-284-6056-	Traffic	Traffic Engineering	Training	70	0	0	0
101-80-830-284-7001-	Traffic	Traffic Engineering	Maintenance & Repairs		0	0	0
101-80-840-100-5sum-	Public Works Ops & Maint	Management & Control	Employee Comp	747,916	740,077	615,532	823,519
101-80-840-100-6001-	Public Works Ops & Maint	Management & Control	City Bus Use		0	0	0
101-80-840-100-6003-	Public Works Ops & Maint	Management & Control	Printing/Binding/Duplication		0	0	0
101-80-840-100-6004-	Public Works Ops & Maint	Management & Control	Professional Services		0	0	0
101-80-840-100-6006-	Public Works Ops & Maint	Management & Control	City Memberships		0	0	0
101-80-840-100-6009-	Public Works Ops & Maint	Management & Control	Materials & Supplies	5,365	13,374	8,106	2,000
101-80-840-100-6011-	Public Works Ops & Maint	Management & Control	Telephone	5,762	6,725	10,272	10,000
101-80-840-100-6013-	Public Works Ops & Maint	Management & Control	Auto Allowance/Mileage		0	0	0
101-80-840-100-6014-	Public Works Ops & Maint	Management & Control	Conference and Travel		0	0	4,000
101-80-840-100-6016-	Public Works Ops & Maint	Management & Control	Employee Uniform	123	123	123	0
101-80-840-100-6017-	Public Works Ops & Maint	Management & Control	Subscriptions & Publications		1,447	0	0
101-80-840-100-6019-	Public Works Ops & Maint	Management & Control	Miscellaneous Fees	-985	6,690	225	1,000
101-80-840-100-6020-	Public Works Ops & Maint	Management & Control	CPU Hardware and Software	286	0	0	0
101-80-840-100-6027-	Public Works Ops & Maint	Management & Control	Non-Capital Tools/Equipment		0	0	0
101-80-840-100-6053-	Public Works Ops & Maint	Management & Control	Postage		0	0	0
101-80-840-100-6056-	Public Works Ops & Maint	Management & Control	Training	421	99	0	2,400
101-80-840-100-7001-	Public Works Ops & Maint	Management & Control	Maintenance & Repairs		0	0	0
101-80-840-100-7006-	Public Works Ops & Maint	Management & Control	Unleaded Gas		0	0	0
101-80-840-100-8007-	Public Works Ops & Maint	Management & Control	Furniture & Fixtures		0	0	2,000
101-80-840-100-9401-	Public Works Ops & Maint	Management & Control	Operating Transfers Out		0	0	0
101-80-840-102-5sum-	Public Works Ops & Maint	Building Maintenance	Employee Comp	2,039,463	1,840,788	2,006,490	2,077,097
101-80-840-102-6004-	Public Works Ops & Maint	Building Maintenance	Professional Services	164,171	186,957	252,533	423,780
101-80-840-102-6006-	Public Works Ops & Maint	Building Maintenance	City Memberships	0	0	0	0
101-80-840-102-6009-	Public Works Ops & Maint	Building Maintenance	Materials & Supplies	150,753	255,267	84,753	111,994
101-80-840-102-6011-	Public Works Ops & Maint	Building Maintenance	Telephone	6,397	4,494	4,339	6,400
101-80-840-102-6016-	Public Works Ops & Maint	Building Maintenance	Employee Uniform	2,851	3,515	3,111	0
101-80-840-102-6019-	Public Works Ops & Maint	Building Maintenance	Miscellaneous Fees		0	450	4,700
101-80-840-102-6027-	Public Works Ops & Maint	Building Maintenance	Non-Capital Tools/Equipment	4,744	141	3,638	20,000
101-80-840-102-6056-	Public Works Ops & Maint	Building Maintenance	Training	0	0	0	4,200
101-80-840-102-6077-	Public Works Ops & Maint	Building Maintenance	Gas	23,704	21,188	18,536	25,000

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-80-840-102-6078-	Public Works Ops & Maint	Building Maintenance	Electric	227,103	219,391	72,202	230,000
101-80-840-102-6090-	Public Works Ops & Maint	Building Maintenance	Bank Service Charge Fees		0	0	0
101-80-840-102-7001-	Public Works Ops & Maint	Building Maintenance	Maintenance & Repairs		0	0	0
101-80-840-102-7002-	Public Works Ops & Maint	Building Maintenance	Equipment Rental	0	0	0	0
101-80-840-102-7005-	Public Works Ops & Maint	Building Maintenance	Diesel Fuel		0	0	0
101-80-840-102-7006-	Public Works Ops & Maint	Building Maintenance	Unleaded Gas		0	0	0
101-80-840-102-8004-	Public Works Ops & Maint	Building Maintenance	Equipment			0	60,000
101-80-840-103-5sum-	Public Works Ops & Maint	Parks Paint Program	Employee Comp	119,408	103,506	108,364	110,566
101-80-840-103-6004-	Public Works Ops & Maint	Parks Paint Program	Professional Services		0	0	0
101-80-840-103-6009-	Public Works Ops & Maint	Parks Paint Program	Materials & Supplies	556	268	2,429	20,000
101-80-840-103-6011-	Public Works Ops & Maint	Parks Paint Program	Telephone	5	0	0	0
101-80-840-103-6016-	Public Works Ops & Maint	Parks Paint Program	Employee Uniform	69	160	264	0
101-80-840-103-6027-	Public Works Ops & Maint	Parks Paint Program	Non-Capital Tools/Equipment	8	0	0	10,000
101-80-840-103-6079-	Public Works Ops & Maint	Parks Paint Program	Water	1,240	1,874	1,996	1,600
101-80-840-103-7001-	Public Works Ops & Maint	Parks Paint Program	Maintenance & Repairs		0	0	0
101-80-840-103-7006-	Public Works Ops & Maint	Parks Paint Program	Unleaded Gas		0	0	0
101-80-840-104-5sum-	Public Works Ops & Maint	Custodial Service	Employee Comp	1,467,733	1,257,539	1,306,383	1,407,966
101-80-840-104-6004-	Public Works Ops & Maint	Custodial Service	Professional Services	1,179	0	0	0
101-80-840-104-6006-	Public Works Ops & Maint	Custodial Service	City Memberships		0	0	0
101-80-840-104-6009-	Public Works Ops & Maint	Custodial Service	Materials & Supplies	98,508	35,809	59,327	97,999
101-80-840-104-6011-	Public Works Ops & Maint	Custodial Service	Telephone		0	0	0
101-80-840-104-6016-	Public Works Ops & Maint	Custodial Service	Employee Uniform	2,172	2,634	2,171	0
101-80-840-104-6027-	Public Works Ops & Maint	Custodial Service	Non-Capital Tools/Equipment	3,128	0	418	2,000
101-80-840-104-6056-	Public Works Ops & Maint	Custodial Service	Training	0	0	0	3,000
101-80-840-104-6079-	Public Works Ops & Maint	Custodial Service	Water		0	0	0
101-80-840-104-7001-	Public Works Ops & Maint	Custodial Service	Maintenance & Repairs		0	0	0
101-80-840-104-7002-	Public Works Ops & Maint	Custodial Service	Equipment Rental	11,787	0	0	0
101-80-840-104-7006-	Public Works Ops & Maint	Custodial Service	Unleaded Gas		0	0	0
101-80-840-104-8004-	Public Works Ops & Maint	Custodial Service	Equipment		0	0	24,999
101-80-840-105-5sum-	Public Works Ops & Maint	Landscape Maintenance	Employee Comp	2,644,995	2,470,840	2,556,623	2,874,218
101-80-840-105-6004-	Public Works Ops & Maint	Landscape Maintenance	Professional Services	5,482	18,098	28,207	20,000
101-80-840-105-6006-	Public Works Ops & Maint	Landscape Maintenance	City Memberships		0	0	0
101-80-840-105-6009-	Public Works Ops & Maint	Landscape Maintenance	Materials & Supplies	122,500	95,552	61,271	77,950
101-80-840-105-6011-	Public Works Ops & Maint	Landscape Maintenance	Telephone	4,487	2,804	3,075	600
101-80-840-105-6016-	Public Works Ops & Maint	Landscape Maintenance	Employee Uniform	6,805	7,983	6,502	0
101-80-840-105-6019-	Public Works Ops & Maint	Landscape Maintenance	Miscellaneous Fees	405	0	0	0
101-80-840-105-6027-	Public Works Ops & Maint	Landscape Maintenance	Non-Capital Tools/Equipment	2,149	4,572	4,374	17,000
101-80-840-105-6056-	Public Works Ops & Maint	Landscape Maintenance	Training	215	0	460	11,200
101-80-840-105-6079-	Public Works Ops & Maint	Landscape Maintenance	Water	464,691	613,005	413,826	525,000
101-80-840-105-6999-	Public Works Ops & Maint	Landscape Maintenance	Other		0	0	0
101-80-840-105-7001-	Public Works Ops & Maint	Landscape Maintenance	Maintenance & Repairs	1,536	2,991	1,265	8,250

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-80-840-105-7002-	Public Works Ops & Maint	Landscape Maintenance	Equipment Rental	0	0	0	0
101-80-840-105-7005-	Public Works Ops & Maint	Landscape Maintenance	Diesel Fuel		0	0	0
101-80-840-105-7006-	Public Works Ops & Maint	Landscape Maintenance	Unleaded Gas		0	0	0
101-80-840-105-8004-	Public Works Ops & Maint	Landscape Maintenance	Equipment	43,424	10,038	12,453	76,800
101-80-840-106-5sum-	Public Works Ops & Maint	Tree Maintenance	Employee Comp	591,066	520,452	604,122	1,322,711
101-80-840-106-6003-	Public Works Ops & Maint	Tree Maintenance	Printing/Binding/Duplication		0	0	0
101-80-840-106-6004-	Public Works Ops & Maint	Tree Maintenance	Professional Services	718,491	651,469	323,814	750,000
101-80-840-106-6006-	Public Works Ops & Maint	Tree Maintenance	City Memberships	0	0	0	0
101-80-840-106-6009-	Public Works Ops & Maint	Tree Maintenance	Materials & Supplies	11,517	5,058	16,079	29,000
101-80-840-106-6011-	Public Works Ops & Maint	Tree Maintenance	Telephone	2,700	1,748	2,250	2,800
101-80-840-106-6014-	Public Works Ops & Maint	Tree Maintenance	Conference and Travel	535	0	0	0
101-80-840-106-6016-	Public Works Ops & Maint	Tree Maintenance	Employee Uniform	1,046	1,638	1,487	0
101-80-840-106-6017-	Public Works Ops & Maint	Tree Maintenance	Subscriptions & Publications		0	0	0
101-80-840-106-6027-	Public Works Ops & Maint	Tree Maintenance	Non-Capital Tools/Equipment	0	0	0	500
101-80-840-106-6056-	Public Works Ops & Maint	Tree Maintenance	Training	227	0	0	1,400
101-80-840-106-7001-	Public Works Ops & Maint	Tree Maintenance	Maintenance & Repairs		0	0	0
101-80-840-106-7002-	Public Works Ops & Maint	Tree Maintenance	Equipment Rental	0	0	0	0
101-80-840-106-7005-	Public Works Ops & Maint	Tree Maintenance	Diesel Fuel		0	0	0
101-80-840-106-7006-	Public Works Ops & Maint	Tree Maintenance	Unleaded Gas		0	0	0
101-80-840-106-8004-	Public Works Ops & Maint	Tree Maintenance	Equipment			2,977	0
101-80-840-107-5sum-	Public Works Ops & Maint	Park Grounds	Employee Comp		0	0	0
101-80-840-107-6004-	Public Works Ops & Maint	Park Grounds	Professional Services	66,797	0	0	61,115
101-80-840-107-6006-	Public Works Ops & Maint	Park Grounds	City Memberships		0	0	0
101-80-840-107-6009-	Public Works Ops & Maint	Park Grounds	Materials & Supplies	27,786	305	61,345	72,400
101-80-840-107-6011-	Public Works Ops & Maint	Park Grounds	Telephone	0	0	0	600
101-80-840-107-6016-	Public Works Ops & Maint	Park Grounds	Employee Uniform	0	0	0	0
101-80-840-107-6019-	Public Works Ops & Maint	Park Grounds	Miscellaneous Fees		0	0	0
101-80-840-107-6027-	Public Works Ops & Maint	Park Grounds	Non-Capital Tools/Equipment	0	0	7,401	12,000
101-80-840-107-6056-	Public Works Ops & Maint	Park Grounds	Training	60	0	0	7,100
101-80-840-107-6079-	Public Works Ops & Maint	Park Grounds	Water		0	0	0
101-80-840-107-6999-	Public Works Ops & Maint	Park Grounds	Other		0	0	0
101-80-840-107-7001-	Public Works Ops & Maint	Park Grounds	Maintenance & Repairs		0	3,801	8,250
101-80-840-107-7002-	Public Works Ops & Maint	Park Grounds	Equipment Rental		0	0	0
101-80-840-107-8004-	Public Works Ops & Maint	Park Grounds	Equipment	0	0	0	76,800
101-80-840-108-5sum-	Public Works Ops & Maint	Median Maintenance	Employee Comp		0	0	0
101-80-840-108-6004-	Public Works Ops & Maint	Median Maintenance	Professional Services	279,098	306,914	265,800	362,000
101-80-840-108-6009-	Public Works Ops & Maint	Median Maintenance	Materials & Supplies	0	0	11,396	200,000
101-80-840-108-6011-	Public Works Ops & Maint	Median Maintenance	Telephone		0	0	0
101-80-840-108-6019-	Public Works Ops & Maint	Median Maintenance	Miscellaneous Fees		0	0	0
101-80-840-108-6027-	Public Works Ops & Maint	Median Maintenance	Non-Capital Tools/Equipment		0	0	0
101-80-840-108-6078-	Public Works Ops & Maint	Median Maintenance	Electric	11,445	37,403	16,254	16,000

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-80-840-108-6079-	Public Works Ops & Maint	Median Maintenance	Water	264,721	353,051	237,065	270,000
101-80-840-108-7001-	Public Works Ops & Maint	Median Maintenance	Maintenance & Repairs		0	0	0
101-80-840-108-7006-	Public Works Ops & Maint	Median Maintenance	Unleaded Gas		0	0	0
101-80-840-109-5sum-	Public Works Ops & Maint	Graffiti Abatement	Employee Comp	227,448	243,595	255,469	290,149
101-80-840-109-6004-	Public Works Ops & Maint	Graffiti Abatement	Professional Services	0	0	0	0
101-80-840-109-6009-	Public Works Ops & Maint	Graffiti Abatement	Materials & Supplies	23,032	0	17,148	30,000
101-80-840-109-6011-	Public Works Ops & Maint	Graffiti Abatement	Telephone	1,052	678	875	840
101-80-840-109-6016-	Public Works Ops & Maint	Graffiti Abatement	Employee Uniform	53	53	401	0
101-80-840-109-6019-	Public Works Ops & Maint	Graffiti Abatement	Miscellaneous Fees		0	0	0
101-80-840-109-6020-	Public Works Ops & Maint	Graffiti Abatement	CPU Hardware and Software		0	0	0
101-80-840-109-6027-	Public Works Ops & Maint	Graffiti Abatement	Non-Capital Tools/Equipment	0	0	0	0
101-80-840-109-6079-	Public Works Ops & Maint	Graffiti Abatement	Water		0	0	0
101-80-840-109-7001-	Public Works Ops & Maint	Graffiti Abatement	Maintenance & Repairs	0	0	0	10,000
101-80-840-109-7006-	Public Works Ops & Maint	Graffiti Abatement	Unleaded Gas		0	0	0
101-80-840-109-8004-	Public Works Ops & Maint	Graffiti Abatement	Equipment		0	0	0
101-80-840-110-5sum-	Public Works Ops & Maint	Civic Building Maintenance	Employee Comp		0	0	0
101-80-840-110-6004-	Public Works Ops & Maint	Civic Building Maintenance	Professional Services	24,637	1,709	0	0
101-80-840-110-6006-	Public Works Ops & Maint	Civic Building Maintenance	City Memberships		0	0	0
101-80-840-110-6009-	Public Works Ops & Maint	Civic Building Maintenance	Materials & Supplies	16,887	0	56,379	61,998
101-80-840-110-6011-	Public Works Ops & Maint	Civic Building Maintenance	Telephone	0	0	0	0
101-80-840-110-6016-	Public Works Ops & Maint	Civic Building Maintenance	Employee Uniform	0	0	0	0
101-80-840-110-6019-	Public Works Ops & Maint	Civic Building Maintenance	Miscellaneous Fees	1,575	0	0	0
101-80-840-110-6027-	Public Works Ops & Maint	Civic Building Maintenance	Non-Capital Tools/Equipment	0	0	0	1,650
101-80-840-110-6056-	Public Works Ops & Maint	Civic Building Maintenance	Training	0	0	0	0
101-80-840-110-6077-	Public Works Ops & Maint	Civic Building Maintenance	Gas	0	0	0	0
101-80-840-110-6078-	Public Works Ops & Maint	Civic Building Maintenance	Electric	0	0	0	0
101-80-840-110-7001-	Public Works Ops & Maint	Civic Building Maintenance	Maintenance & Repairs	2,358	0	0	0
101-80-840-110-7002-	Public Works Ops & Maint	Civic Building Maintenance	Equipment Rental		0	0	0
101-80-840-110-7005-	Public Works Ops & Maint	Civic Building Maintenance	Diesel Fuel		0	0	0
101-80-840-110-7006-	Public Works Ops & Maint	Civic Building Maintenance	Unleaded Gas		0	0	0
101-80-840-209-5sum-	Public Works Ops & Maint	Beautification Commission	Employee Comp	5,832	6,617	2,710	7,143
101-80-840-209-6003-	Public Works Ops & Maint	Beautification Commission	Printing/Binding/Duplication		0	0	0
101-80-840-209-6009-	Public Works Ops & Maint	Beautification Commission	Materials & Supplies		0	0	0
101-80-840-209-6011-	Public Works Ops & Maint	Beautification Commission	Telephone	33	24	15	0
101-80-840-209-6016-	Public Works Ops & Maint	Beautification Commission	Employee Uniform	9	9	9	0
101-80-840-209-6157-	Public Works Ops & Maint	Beautification Commission	Stipend	2,200	155	0	0
101-80-840-275-5sum-	Public Works Ops & Maint	Fleet Maintenance	Employee Comp	206,314	204,260	231,790	319,892
101-80-840-275-6004-	Public Works Ops & Maint	Fleet Maintenance	Professional Services	71,246	47,559	42,872	118,050
101-80-840-275-6009-	Public Works Ops & Maint	Fleet Maintenance	Materials & Supplies	35,745	30,239	67,088	53,950
101-80-840-275-6011-	Public Works Ops & Maint	Fleet Maintenance	Telephone	716	484	625	600
101-80-840-275-6016-	Public Works Ops & Maint	Fleet Maintenance	Employee Uniform	227	578	554	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-80-840-275-6019-	Public Works Ops & Maint	Fleet Maintenance	Miscellaneous Fees		4,264	0	0
101-80-840-275-6027-	Public Works Ops & Maint	Fleet Maintenance	Non-Capital Tools/Equipment	20,810	13,000	25,202	27,500
101-80-840-275-6035-	Public Works Ops & Maint	Fleet Maintenance	Disposal Costs		0	0	0
101-80-840-275-6056-	Public Works Ops & Maint	Fleet Maintenance	Training			0	729
101-80-840-275-7001-	Public Works Ops & Maint	Fleet Maintenance	Maintenance & Repairs	58,538	61,146	141,143	34,950
101-80-840-275-7002-	Public Works Ops & Maint	Fleet Maintenance	Equipment Rental	4,057	0	6,770	4,950
101-80-840-275-7003-	Public Works Ops & Maint	Fleet Maintenance	Vehicle Lease	250,023	131,061	22,371	0
101-80-840-275-7005-	Public Works Ops & Maint	Fleet Maintenance	Diesel Fuel	26,149	31,272	55,006	80,000
101-80-840-275-7006-	Public Works Ops & Maint	Fleet Maintenance	Unleaded Gas	172,443	183,485	268,242	270,000
101-80-840-275-7007-	Public Works Ops & Maint	Fleet Maintenance	Compressed Natural Gas	5,426	5,594	2,605	3,000
101-80-840-275-7018-	Public Works Ops & Maint	Fleet Maintenance	Fleet Maintenance Contracted	0	9,704	1,205	0
101-80-840-275-8003-	Public Works Ops & Maint	Fleet Maintenance	Vehicles/Rolling Inventory	24,668	0	0	0
101-80-840-276-5sum-	Public Works Ops & Maint	Environmental	Employee Comp	39,022	68,415	208,859	231,035
101-80-840-276-6003-	Public Works Ops & Maint	Environmental	Printing/Binding/Duplication		0	0	0
101-80-840-276-6004-	Public Works Ops & Maint	Environmental	Professional Services	32,770	0	0	0
101-80-840-276-6009-	Public Works Ops & Maint	Environmental	Materials & Supplies	0	0	0	2,000
101-80-840-276-6011-	Public Works Ops & Maint	Environmental	Telephone	0	0	0	0
101-80-840-276-6014-	Public Works Ops & Maint	Environmental	Conference and Travel		0	0	7,755
101-80-840-276-6016-	Public Works Ops & Maint	Environmental	Employee Uniform	53	53	53	0
101-80-840-276-6019-	Public Works Ops & Maint	Environmental	Miscellaneous Fees		0	0	0
101-80-840-276-6020-	Public Works Ops & Maint	Environmental	CPU Hardware and Software		0	0	0
101-80-840-276-6053-	Public Works Ops & Maint	Environmental	Postage	0	0	0	0
101-80-840-276-6056-	Public Works Ops & Maint	Environmental	Training	79	0	0	3,150
101-80-840-276-6500-	Public Works Ops & Maint	Environmental	Water Resources Techno Admin		0	14,583	14,500
101-80-840-276-7001-	Public Works Ops & Maint	Environmental	Maintenance & Repairs		0	0	0
101-80-840-276-7006-	Public Works Ops & Maint	Environmental	Unleaded Gas		0	0	0
101-80-840-277-5sum-	Public Works Ops & Maint	Drainage & Abatement	Employee Comp	248,959	381,784	507,348	502,497
101-80-840-277-6004-	Public Works Ops & Maint	Drainage & Abatement	Professional Services	0	0	0	0
101-80-840-277-6009-	Public Works Ops & Maint	Drainage & Abatement	Materials & Supplies	9,529	14,194	23,861	23,498
101-80-840-277-6011-	Public Works Ops & Maint	Drainage & Abatement	Telephone	1,042	726	938	900
101-80-840-277-6016-	Public Works Ops & Maint	Drainage & Abatement	Employee Uniform	613	1,078	1,097	0
101-80-840-277-6017-	Public Works Ops & Maint	Drainage & Abatement	Subscriptions & Publications		0	0	0
101-80-840-277-6019-	Public Works Ops & Maint	Drainage & Abatement	Miscellaneous Fees		0	0	0
101-80-840-277-6027-	Public Works Ops & Maint	Drainage & Abatement	Non-Capital Tools/Equipment	0	941	1,000	2,500
101-80-840-277-6056-	Public Works Ops & Maint	Drainage & Abatement	Training	200	0	0	1,200
101-80-840-277-6079-	Public Works Ops & Maint	Drainage & Abatement	Water	0	0	0	800
101-80-840-277-7001-	Public Works Ops & Maint	Drainage & Abatement	Maintenance & Repairs		0	0	0
101-80-840-277-7002-	Public Works Ops & Maint	Drainage & Abatement	Equipment Rental		0	0	0
101-80-840-277-7005-	Public Works Ops & Maint	Drainage & Abatement	Diesel Fuel		0	0	0
101-80-840-277-7006-	Public Works Ops & Maint	Drainage & Abatement	Unleaded Gas		0	0	0
101-80-840-277-7007-	Public Works Ops & Maint	Drainage & Abatement	Compressed Natural Gas		0	0	0

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-80-840-277-8004-	Public Works Ops & Maint	Drainage & Abatement	Equipment		0	0	0
101-80-840-279-6004-	Public Works Ops & Maint	Hazard Waste	Professional Services	0	3,487	3,984	4,000
101-80-840-279-6019-	Public Works Ops & Maint	Hazard Waste	Miscellaneous Fees	35,348	28,399	2,613	30,000
101-80-840-279-6035-	Public Works Ops & Maint	Hazard Waste	Disposal Costs	3,006	0	0	30,000
101-80-840-280-5sum-	Public Works Ops & Maint	Sign Maintenance	Employee Comp	517,110	515,723	514,345	659,547
101-80-840-280-6004-	Public Works Ops & Maint	Sign Maintenance	Professional Services	80,234	198,758	731	0
101-80-840-280-6009-	Public Works Ops & Maint	Sign Maintenance	Materials & Supplies	41,352	92,590	202,661	219,000
101-80-840-280-6011-	Public Works Ops & Maint	Sign Maintenance	Telephone	654	542	549	1,080
101-80-840-280-6016-	Public Works Ops & Maint	Sign Maintenance	Employee Uniform	793	803	865	0
101-80-840-280-6017-	Public Works Ops & Maint	Sign Maintenance	Subscriptions & Publications		0	0	0
101-80-840-280-6027-	Public Works Ops & Maint	Sign Maintenance	Non-Capital Tools/Equipment	0	0	0	4,996
101-80-840-280-6056-	Public Works Ops & Maint	Sign Maintenance	Training	0	0	0	1,000
101-80-840-280-7001-	Public Works Ops & Maint	Sign Maintenance	Maintenance & Repairs		0	0	0
101-80-840-280-7002-	Public Works Ops & Maint	Sign Maintenance	Equipment Rental		0	0	0
101-80-840-280-7005-	Public Works Ops & Maint	Sign Maintenance	Diesel Fuel		0	0	0
101-80-840-280-7006-	Public Works Ops & Maint	Sign Maintenance	Unleaded Gas		0	0	0
101-80-840-280-8004-	Public Works Ops & Maint	Sign Maintenance	Equipment		0	0	79,000
101-80-840-281-5sum-	Public Works Ops & Maint	Roadway Maintenance	Employee Comp	378,199	266,928	196,965	399,217
101-80-840-281-6004-	Public Works Ops & Maint	Roadway Maintenance	Professional Services	99	0	110,996	850,000
101-80-840-281-6006-	Public Works Ops & Maint	Roadway Maintenance	City Memberships		0	0	0
101-80-840-281-6009-	Public Works Ops & Maint	Roadway Maintenance	Materials & Supplies	104,493	121,400	225,419	242,998
101-80-840-281-6011-	Public Works Ops & Maint	Roadway Maintenance	Telephone	1,108	676	695	1,680
101-80-840-281-6016-	Public Works Ops & Maint	Roadway Maintenance	Employee Uniform	1,001	504	403	0
101-80-840-281-6019-	Public Works Ops & Maint	Roadway Maintenance	Miscellaneous Fees		0	0	0
101-80-840-281-6027-	Public Works Ops & Maint	Roadway Maintenance	Non-Capital Tools/Equipment	0	1,845	1,969	3,500
101-80-840-281-6056-	Public Works Ops & Maint	Roadway Maintenance	Training	260	0	0	800
101-80-840-281-6079-	Public Works Ops & Maint	Roadway Maintenance	Water	7,529	9,202	9,914	8,500
101-80-840-281-6500-	Public Works Ops & Maint	Roadway Maintenance	Water Resources Techno Admin		0	0	250,000
101-80-840-281-7001-	Public Works Ops & Maint	Roadway Maintenance	Maintenance & Repairs	0	0	0	0
101-80-840-281-7002-	Public Works Ops & Maint	Roadway Maintenance	Equipment Rental		0	0	20,000
101-80-840-281-7005-	Public Works Ops & Maint	Roadway Maintenance	Diesel Fuel		0	0	0
101-80-840-281-7006-	Public Works Ops & Maint	Roadway Maintenance	Unleaded Gas		0	0	0
101-80-840-281-7007-	Public Works Ops & Maint	Roadway Maintenance	Compressed Natural Gas	0	0	0	0
101-80-840-281-8004-	Public Works Ops & Maint	Roadway Maintenance	Equipment	0	0	204,979	0
101-80-840-294-5sum-	Public Works Ops & Maint	Sidewalk Maintenance	Employee Comp	438,558	474,541	620,448	483,284
101-80-840-294-6004-	Public Works Ops & Maint	Sidewalk Maintenance	Professional Services		0	0	0
101-80-840-294-6009-	Public Works Ops & Maint	Sidewalk Maintenance	Materials & Supplies	51,294	44,257	180,200	157,492
101-80-840-294-6011-	Public Works Ops & Maint	Sidewalk Maintenance	Telephone	2,399	1,694	2,138	2,100
101-80-840-294-6016-	Public Works Ops & Maint	Sidewalk Maintenance	Employee Uniform	3,312	513	393	0
101-80-840-294-6027-	Public Works Ops & Maint	Sidewalk Maintenance	Non-Capital Tools/Equipment	1,092	4,065	2,982	5,000
101-80-840-294-6056-	Public Works Ops & Maint	Sidewalk Maintenance	Training	0	0	0	3,200

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
101-80-840-294-6999-	Public Works Ops & Maint	Sidewalk Maintenance	Other	104,714	0	0	0
101-80-840-294-7001-	Public Works Ops & Maint	Sidewalk Maintenance	Maintenance & Repairs		0	0	0
101-80-840-294-7002-	Public Works Ops & Maint	Sidewalk Maintenance	Equipment Rental		0	0	0
101-80-840-294-7005-	Public Works Ops & Maint	Sidewalk Maintenance	Diesel Fuel		0	0	0
101-80-840-294-7006-	Public Works Ops & Maint	Sidewalk Maintenance	Unleaded Gas		0	0	0
101-80-840-294-7007-	Public Works Ops & Maint	Sidewalk Maintenance	Compressed Natural Gas	0	1,199	0	2,400
101-80-999-999-7999-	Non-Departmental	Non-Program	Budget Expenditure		0	0	0
Grand Total				17,364,327	17,183,967	17,724,659	21,809,316

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

FY 2022-2023 5-Year CIP Plan

TYPE	PROJECT #	PROJECT NAME	DESCRIPTION	Total Project Budget	FY 22-23 Proposed	FY 23-24 Estimate	FY 24-25 Estimate	FY 25-26 Estimate	FY 26-27 Estimate	Anticipated Funding Source(s)
Parks	PW1368	**Carriage Crest Park - Redevelop & Development	Refurbish main building facility and develop the additional 10 acres leased from Sanitation District. The project will include extending existing parking lot, adding new parking lot, Dog park, and remote restroom on South East end of property. New playground, outdoor fitness equipment area, new athletic ball fields with Security lights, upgrades to existing basketball courts, and general site improvements including walking/jogging loop (Prop 68-\$8.5M) +(\$3.3M General Fund)	\$ 18,434,087	\$ 5,680,000	\$ 6,110,000	\$ -	\$ -	\$ -	OGALS - \$6 million grant Council approved \$3.3 million from reserves Total funding so far is at \$9.3 million Construction needs to be completed by 12/31/23 All Paperwork submitted by 3/31/24. Contract expires on 6/30/24
	PW1388	New Veterans Park-Electronic Marquee	Install a new electronic marquee	\$ 150,000	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -	Local: Quimby
	PW1416	**Calas Park & Foisia Park Roof Repair	Repair and replace roofing material at Calas and Foisia Park	\$ 492,495	\$ 492,495	\$ -	\$ -	\$ -	\$ -	Local: Quimby
	PW1445	**Sidewalk Repair for ADA in City Parks	Repair walkways for ADA in various city parks	\$ 7,800,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 2,000,000	\$ 4,000,000	General Fund
	PW1484	Dugout Cover Installation at 9 Parks	Repair and or replace dugout roof material (Calas, Carriage Crest, Del Amo, Dolphin, Dominguez, Foisia, Hemingway, Stevenson, Veterans) 26 total	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	Local: Quimby
	PW1610	**Foisia Park Design and Construction	Design - Various upgrades to park facility. Competitive Grant and the award of funding will be available withing the next 3-4 months. Prop 68	\$ 8,500,000	\$ 2,000,000	\$ 3,400,000	\$ 3,100,000	\$ -	\$ -	General Fund
	PW1630	**Anderson Park Electrical Panel- Design and Construction	Replace and upgrade main electrical switch gear and lighting control panel. (Combined PW1630 & PW1671)	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	Local: Quimby, Local: Quimby, County Pk
	PW1633	**Dominguez Park Re-plaster Pool	Repair and refurbish the interior of the pool (Combine PW1633, 1634, 1637, 1672)	\$ 260,000	\$ 260,000	\$ -	\$ -	\$ -	\$ -	Local: Quimby, Local: Quimby, County Pk, Park Development (Restricted) Reso 18-124, Local: Quimby
	PW1634	**Dominguez Pool Heaters	Replace the heater system for the pool	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	Quimby
	PW1636	**Mills Park Renovations	Install new shade structure over picnic shelters and outdoor exercise equipment, Construct Unisex restrooms (pre-fabrication) for public use, monument sign, wading pool demo - Per Capita Grant	\$ 1,750,000	\$ 235,161	\$ 1,514,839	\$ -	\$ -	\$ -	Prop 68 - Per Capita - \$235,161, City match of \$58,790 required. Construction needs to be completed by 12/31/23 All Paperwork submitted by 3/31/24. Contract expires on 6/30/24 LA County Measure A - Per Capita has \$2,573,102.32 available funds as of 9-1-21.
	PW1637	**Foisia Park Pool Renovation	Foisia Park Pool Renovation to Minimum Standards (Pump Room, Plastering, Deck)	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	Quimby
	PW1639	Veterans Park Office & Meeting Room & Kitchen Refurbishment	Replace counters, counter tops, cabinets and plumbing fixtures, flooring in Activity rooms and office and remodel Kitchen with new floor/cabinets/appliances	\$ 98,000	\$ -	\$ 98,000	\$ -	\$ -	\$ -	Local: Quimby, County Pk
	PW1640	**Replace Park Rubberized Play Surface and Playground Structures- Phase 2	Replace the entire rubberized play surface and play structures at Parks and Mini Parks (Stevenson North and Veterans)	\$ 3,706,000	\$ 1,000,000	\$ 2,706,000	\$ -	\$ -	\$ -	Local: Quimby, County Pk
	PW1648	*Athletic Field and walking path replacement Lighting -LED	Upgrade athletic field lights to central control lighting system and convert the existing lights to LED - All Parks	\$ 2,500,000	\$ 207,575	\$ 1,500,000	\$ -	\$ -	\$ -	Quimby
	PW1671	Dolphin Park Electrical Panel Upgrade - design and Construction	Replace and upgrade electrical panels and lighting control for field lights. (Combined PW1671 & PW1630)	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	Quimby, Local: Quimby, County Pk
	PW1672	**Pool Deck Repair at Dominguez and Hemingway Park	Repair Pool Decks at Dominguez and Hemingway	\$ 550,000	\$ 550,000	\$ -	\$ -	\$ -	\$ -	Quimby
	PW1673	Pool Slides Replacement at Dominguez Park and Hemingway Park	Replace and install new pool slides for Dominguez Pool and Hemingway Pool	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	Quimby, County Pk
	PW1674	**Security Cameras	Install tamper proof security cameras at parks. Work on broadband requirements.	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	Quimby
	PW1681	Pool Building Shelter Cover	Provide covering over open slots in the locker rooms to prevent debris and water from entering (Carson & Foisia pool)	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	Quimby
	PW1684	Wading Pool Demo	Demolition of wading pools at Anderson, Calas, Veterans	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	Local: Quimby, County Pk, DIF
PW1706	Stevenson Park Bungalow Removal	Removal of bungalow "North End" (Combine PW1706 & PW1707)	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	DIF: Park & Related Facilities, Park Development	
PW1707	Stevenson Park Picnic Shelters	Installation of New Picnic Shelters (Combine PW1707 & PW1706)	\$ 1,000,000	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	Measure A	
PW1717	Water Conservation Rebate Program-Nozzle replacements at Parks w/ potable water- CalWater & MWD Rebate programs	CalWater Service Irrigation rebate program for parks throughout the City of Carson	\$ 89,280	\$ 89,280	\$ -	\$ -	\$ -	\$ -	Rebate from Cal Water Service	
PW1718	**Anderson Park Concrete Repair	Limited accessibility upgrades compliance. Concrete reconstruction, asphalt concrete pavement reconstruction, new curbs, steps, and added walkways.	\$ 1,422,000	\$ 220,000	\$ 1,200,000	\$ -	\$ -	\$ -	CDBG, DIF or Quimby	
PW1732	Solar @ Vets Park	Solar panels at Sports Complex	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	Fed Gov't Appropriation	
PW1746	Re-seeding at all City Parks	Re-seeding at all City of Carson - City Parks	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	General Fund	
SUB TOTAL				\$ 51,061,862	\$ 13,259,511	\$ 18,088,839	\$ 4,275,000	\$ 2,000,000	\$ 4,000,000	

* City Priority 1
** City Priority 2

FY 2022-2023 5-Year CIP Plan

TYPE	PROJECT #	PROJECT NAME	DESCRIPTION	Total Project Budget	FY 22-23 Proposed	FY 23-24 Estimate	FY 24-25 Estimate	FY 25-26 Estimate	FY 26-27 Estimate	Anticipated Funding Source(s)
Roadways	PW0675	Sepulveda Blvd -Widening	The project involves widening and improvement of the roadway and bridge along Sepulveda Blvd to provide three lanes of traffic in both directions, construction of new sidewalk, relocation of existing electrical poles, and modification of existing traffic signal.	\$ 12,500,000	\$ 1,000,000	\$ 8,000,000	\$ 3,500,000	\$ -	\$ -	Local Grant (M-MSP) \$6M CO-OP Bond Match
	PW0919	Wilmington /I-405 Fwy Interchange	Installation of improvements needed to provide easy access to the existing pull boxes located under the existing bridge necessary to maintain the traffic signal at the intersection of 223rd and Wilmington.	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	Measure M, Gas Tax
	PW1116	209th Street /Brant Ave/Lamberton Ave/Maciel Ave- Selective Roadway	Removal and reconstruction of curb and gutter, installation of street lights, and pavement rehabilitation. Potential right of way acquisition along Maciel Avenue may be necessary. 209th Street, Brant Avenue, Lamberton Avenue, and Maciel Avenue Improvements	\$ 1,000,000	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	Measure R, Measure M
	PW1393-3	Annual Pavement Overlay	Citywide Annual Pavement Overlay Program - Victoria Street from Figueroa to Avalon. The project also includes the grinding and overlay of existing asphalt pavement located at Caspian Avenue. Also includes removal and reconstruction of curb and gutter, and driveway located at 186th Street to address draining/water ponding issues in front of resident driveway. Wheelchair ramps in front of Catskill Elementary School will be included in this project as well.	\$ 1,325,145	\$ 239,733	\$ -	\$ -	\$ -	\$ -	Measure R, Measure M
	PW1393-4	Annual Pavement Overlay	Citywide Annual Overlay Program - Main Street - Carson to Victoria. The project includes asphalt pavement overlay, concrete reconstruction, tree removal and replacement, repair of damage sidewalk, driveway approaches, curbs and gutter, access ramps.	\$ 2,996,000	\$ 2,996,000	\$ -	\$ -	\$ -	\$ -	Measure R, Measure M
	PW1393-5	Annual Pavement Overlay	Citywide Annual Overlay Program - - Avalon Blvd - 223rd to South of Sepulveda. The project includes asphalt pavement overlay, concrete reconstruction, tree removal and replacement, repair of damage sidewalk, driveway approaches, curbs and gutter, access ramps. (Combine PW1620, 1393-5, 1411-5)	\$ 1,650,028	\$ -	\$ 1,650,028	\$ -	\$ -	\$ -	Measure R, Measure M
	PW1396	Dominguez Street Roadway Reconstruction	Dominguez Street Roadway Reconstruction	\$ 750,000	\$ -	\$ 675,000	\$ -	\$ -	\$ -	Measure R, Measure M
	PW1411-3	Annual Concrete Program	Citywide Annual Concrete Replacement Program - The improvement of Victoria St. from Figueroa to Avalon, and various streets within the adjacent zones. This includes the removal and reconstruction of concrete sidewalk, driveways, and curb & gutter.	\$ 331,286	\$ 234,915	\$ -	\$ -	\$ -	\$ -	Measure R
	PW1411-4	Annual Concrete Program-4	Annual concrete program - (location)	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	Measure R
	PW1411-5	Annual Concrete Program	Citywide Concrete Program - - Avalon Blvd - 223rd to South of Sepulveda. The project includes asphalt pavement overlay, concrete reconstruction, tree removal and replacement, repair of damage sidewalk, driveway approaches, curbs and gutter, access ramps. (Combine PW1620, 1393-5, 1411-5)	\$ 402,500	\$ -	\$ 402,500	\$ -	\$ -	\$ -	Measure R, Measure M
	PW1413-3	Annual Slurry Seal (Preventative Maintenance)	Annual preventative maintenance - - Slurry seal material purchase and laydown. Installation of rubberized slurry seal on city streets to prevent deterioration of the existing pavement and extend pavement lives. For the slurry seal material purchase and laydown.	\$ 900,000	\$ 900,000	\$ -	\$ -	\$ -	\$ -	Measure M, General Fund
	PW1413-4	Annual Slurry Seal & Crack Seal Program (Preventative Maintenance)	Annual preventative maintenance using a rubberized slurry seal on city streets -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	Measure R, Measure M, Gas Tax
	PW1422	Broadway Traffic Signal Upgrades at Victoria St, Gardena Blvd, Albertoni St, Ped Xing s/o Albertoni St, and Victoria St	Broadway improvements traffic signal modification from Victoria Street to Alondra boulevard (Alondra, Gardena, Albertoni, ped Xing, Victoria) Upcoming Construction Completion within FY21-22	\$ 1,425,556	\$ 218,383	\$ -	\$ -	\$ -	\$ -	MTA Call for Projects
	PW1426	*Citywide Park Slurry Seal Parking Lot, Green Streets & Sustainability	Preventative maintenance for parking lot at all City Parks (12 @\$85k)	\$ 1,020,000	\$ 170,000	\$ 170,000	\$ -	\$ -	\$ -	Gas Tax
	PW1536	Rapid Bus Priority System	Purchase and installation of bus shelters to improve the bus stops at 10 locations along Avalon Blvd and along Victoria Street within the vicinity of the Dignity Health Sports Park and CSUDH campus. The improvement involves covered bus shelters that are illuminated by solar powered batteries, installation of bike racks, repairs of adjacent sidewalks, and wayfinding signage.	\$ 852,859	\$ 638,342	\$ -	\$ -	\$ -	\$ -	MTA Call for Projects, PROP A, Measure M, Net Toll Revenue
	PW1546	Green Streets & Stormwater Sustainability Compliance	Stormwater management practices including engineered systems to manage stormwater runoff from impervious surfaces - \$200k per year and funded by Measure M	\$ 1,000,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	Measure M
	PW1606	223rd St Widening and Pavement (Wilmington to City Limit)	SB-1- The project includes pavement rehabilitation, tree removal and replacement, concrete reconstruction (such as curb, gutter and sidewalks) and the widening of portion of the street starting at 1500 feet east of the centerline of Wilmington Avenue going east approximately 1,056 feet in length. The project also includes removal and replacement of nine existing street light poles by Southern California Edison (SCE).	\$ 3,004,777	\$ 1,160,012	\$ -	\$ -	\$ -	\$ -	Measure M, Measure R, RMRA (SB1) and MRHP
	PW1608	MLK Blvd Improvements	Reconstruction of Martin Luther King Blvd.	\$ 5,000,000	\$ -	\$ -	\$ -	\$ 500,000	\$ 4,500,000	LA County
	PW1611	Traffic Signal Installation - Central & Dimondale	Traffic signal installation at intersection - Central & Dimondale - anticipated to improve pedestrian safety of school-age children to/from Curtiss Middle School located at the Northwest of intersection.	\$ 433,385	\$ 433,385	\$ -	\$ -	\$ -	\$ -	Measure M
	PW1612	*Traffic Signal Installation-Corporate Yard Entrance on Broadway and Main St	Traffic signal installation at Corporation Yard Entrances on Broadway and Main St.	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	Measure M, Measure R
	PW1613	Traffic Signal Installation - Main St at Lenardo Dr	Traffic signal installation at intersection - Main St and Lenardo Dr	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	Measure M, R, and/or DIF
	PW1614	Traffic Signal Installation - Del Amo Bl at Stamps Dr	Traffic signal installation at intersection - Del Amo Bl & Stamps Dr	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	DIF
	PW1615	Traffic Signal Installation - Lenardo Dr at Stamps Dr	Traffic signal installation at intersection - Lenardo Dr and Stamps Dr	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	Measure M, R, and/or DIF
	PW1616	Traffic Signal Installation-3 Driveways - Lenardo Dr at FOLA Driveways	Traffic signal installation at intersection - Lenardo Dr and FOLA Driveways	\$ 1,500,000	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	Measure M, R, and/or DIF
	PW1617	Leonardo Drive	Construction of new roadway to serve the 157 acre site development	\$ 19,000,000	\$ -	\$ 10,000,000	\$ 9,000,000	\$ -	\$ -	Measure M, Measure R
PW1620	Lomita Blvd-Street Improvement - Figueroa to Avalon	Lomita Blvd - The project includes pavement rehabilitation, tree removal and replacement, and concrete reconstruction. (Combine PW1620, 1393-5, 1411-5)	\$ 2,200,000	\$ -	\$ 2,200,000	\$ -	\$ -	\$ -	Measure R, Measure M	
PW1621	Sepulveda Blvd -Street Improvement - Main to Avalon	Sepulveda Blvd - Resurfacing, grind and overlay	\$ 1,320,000	\$ 1,320,000	\$ -	\$ -	\$ -	\$ -	General Fund	
PW1624	Figueroa Street Improvement - Torrance to Lomita	Figueroa Street Improvement - Torrance to Lomita	\$ 3,758,610	\$ -	\$ 3,758,610	\$ -	\$ -	\$ -	Measure M, Measure R	
PW1625	Wilmington Ave - Street Improvement	Wilmington Ave Street Improvement - Carson to Del Amo	\$ 1,333,200	\$ 1,333,200	\$ -	\$ -	\$ -	\$ -	Dominguez Tech Ctr	

* City Priority 1
** City Priority 2

FY 2022-2023 5-Year CIP Plan

TYPE	PROJECT #	PROJECT NAME	DESCRIPTION	Total Project Budget	FY 22-23 Proposed	FY 23-24 Estimate	FY 24-25 Estimate	FY 25-26 Estimate	FY 26-27 Estimate	Anticipated Funding Source(s)
Roadways (cont'd)	PW1628	New Traffic Signal - Del Amo Bl at Tajauta Ave	Traffic signal installation at intersection - Del Amo Bl at Tajauta Ave - Enhance traffic safety for East and Southbound left-turners at the intersection.	\$ 307,000	\$ 307,000	\$ -	\$ -	\$ -	\$ -	Measure M
	PW1641	Gardena Blvd rehabilitation from Figueroa St to east of Avalon Blvd	Gardena Blvd rehabilitation (Figueroa to E of Avalon)	\$ 3,500,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	RMRA (SB1)
	PW1642	Del Amo Blvd rehabilitation	Del Amo Blvd rehabilitation - Central to Wilmington	\$ 1,680,000	\$ -	\$ 1,680,000	\$ -	\$ -	\$ -	RMRA (SB1)
	PW1643	New SB-1 Project TBD	Main St rehabilitation (Sepulveda-228th) Merged with PW1393-3. A new project will be identified at a later time.	\$ 1,567,354	\$ -	\$ -	\$ 1,567,354	\$ -	\$ -	RMRA (SB1)
	PW1647	I-110 Freeway Arterial Improvements - Figueroa St at Del Amo Blvd, Figueroa St at I-110 NB Ramps, Figueroa St at I-110 NB Ramps, Main St at I-405 SB On Ramp, Main St at I-405 SB Off Ramp, and Hamilton Ave at Del Amo Blvd	Traffic signal system improvement on the arterial roadways along the east and west side of the I-110 corridor at 6 Intersections - Figueroa St at Del Amo Blvd, Figueroa St at I-110 NB Ramps, Figueroa St at I-110 NB Ramps, Main St at I-405 SB On Ramp, Main St at I-405 SB Off Ramp, and Hamilton Ave at Del Amo Blvd Pending MTA's approval for scope change and time extension	\$ 3,520,000	\$ 500,000	\$ 1,510,000	\$ 1,510,000	\$ -	\$ -	Measure R, Measure M
	PW1649	Traffic Signal Intersection Upgrades - Avalon Blvd at Victoria, Main St at Sepulveda, Main St at 220th St, Main St at 223rd St, Figueroa St at 223rd St, and Figueroa St at Torrance Blvd	Traffic Signal Upgrades at 6 Intersections - Avalon Blvd at Victoria, Main St at Sepulveda, Main St and 220th St, Main St and 223rd St, Figueroa St at 223rd St, Figueroa St at Torrance Blvd)	\$ 3,000,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	\$ -	HSIP General Fund
	PW1655	Carson Street Improvement - 405 Fwy to Santa Fe	Carson Street Improvement - 405 Fwy to Santa Fe	\$ 3,000,000	\$ 2,799,100	\$ -	\$ -	\$ -	\$ -	RMRA (SB1), Gas Tax
	PW1657	*Traffic Signal Upgrades (M312.41 and M312.46) - Figueroa St at 228th St, Figueroa St at 234th St, Figueroa St at 223rd St, Figueroa St at Victoria St/190th St, Main St at 220th St, Main St at Albertoni St, and Main St at Victoria St	Traffic Signal Upgrades at 7 Intersections - Figueroa St at 228th St, Figueroa St at 234th St, Figueroa St at 223rd St, Figueroa St at Victoria St/190th St, Main St at 220th St, Main St at Albertoni St, and Main St at Victoria St Pending MTA's funding agreement for construction	\$ 4,100,000	\$ 2,000,000	\$ 2,100,000	\$ -	\$ -	\$ -	Grant
	PW1658	Systemic Safety Analysis - Ryan	Update of master agreement for state-funded projects	\$ 80,000	\$ 78,013	\$ -	\$ -	\$ -	\$ -	Grant
	PW1665	189th Pedestrian Bridge Plan & Specs, Construction	Retrofit pedestrian bridge	\$ 700,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	TDA and AQMD
	PW1667	*Upgrade existing traffic signal - Avalon Bl at Gardena Bl	Addition of left turn phase on north and south bound direction	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	Measure R
	PW1669	*Glenn Curtis Street rehabilitation	Glenn Curtis Street rehabilitation - Central to Wilmington	\$ 480,000	\$ 480,000	\$ -	\$ -	\$ -	\$ -	Dominguez Tech Ctr
	PW1670	*Charles Willard Street rehabilitation	Charles Willard Street rehabilitation - Central to Wilmington	\$ 360,000	\$ 360,000	\$ -	\$ -	\$ -	\$ -	Dominguez Tech Ctr
	PW1686	Public Safety Crime Prevention Security Cameras Upgrade - Avalon from Scottsdale to 189th	Replacement of cameras and other wireless networking components along Avalon Blvd as a public safety measure.	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1687	Carson Street Intelligent Transportation System (ITS) Project	Installation of new fiber cables, the installation of 100' conduit gap across Main Street, CCTV cameras, hardware, software, and other elements that improve traffic flow on Carson Street from the 405 Fwy to Figueroa	\$ 700,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	Grant
	PW1688	Traffic Signal Synchronization Project (TSSP) - Avalon Bl from 126th St to Sepulveda Bl	Traffic signal synchronization at intersection (Total of 21 TSSP) along Avalon Bl from 126th St to Sepulveda Bl	\$ 1,000,000	\$ 300,000	\$ 700,000	\$ -	\$ -	\$ -	General Fund
	PW1691	Annual Pavement Overlay	Locations throughout the City	\$ 4,500,000	\$ -	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ -	Measure R, Measure M
	PW1694	*Bridge Maint Repair - Various Locations	Maintenance repair on vehicular bridges (20) Maintenance Repair per state requirement per Safety	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ -	\$ -	General Fund, Measure M
	PW1698	*City Utilities Master Plan	1. Sewer & Storm Drain Line Evaluation throughout the City to determine capacity for future development. 2. Update reclaimed water pipeline network throughout the City. Working with WBMWD's engineering division	\$ 325,000	\$ -	\$ 325,000	\$ -	\$ -	\$ -	General Fund
	PW1701	Recycled water Irrigation for Medians; Landscape designs	Revamp/Convert Landscape Irrigation to Drip System in center medians (Valves and Backflow) Update irrigation valves and controllers (Combine PW1701 & PW1715)	\$ 800,000	\$ 50,000	\$ 400,000	\$ 350,000	\$ -	\$ -	General Fund, Grant
	PW1702	Lomita Boulevard Safety Improvements - Wilmington to Alameda	Street reconstruction of Lomita Blvd (Carson side)	\$ 5,000,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 4,850,000	\$ -	Measure R, Gas Tax & General Fund
	PW1705	Replace Light Poles - Citywide	Replace fallen light poles. Install new light poles and fixtures	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	Load Shed
	PW1710	Walnut St rehabilitation (Avalon to Central)	Walnut St rehabilitation (Avalon to Central)	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	RMRA (SB1)
	PW1711	Natural Habitat and Bridge Construction to Connect Class 1 Bike Path	Fund the construction of a bike path and bridge along the top of the Dominguez Channel Levee and improve a ravine by installing native landscaping to abate erosion, treat runoff, and create beauty and place to enjoy the nature	\$ 7,000,000	\$ -	\$ -	\$ 1,000,000	\$ 3,000,000	\$ 3,000,000	Grant
	PW1715	Construct & Relandscape Center Medians	Replace and install all new landscape at the center medians located through out the city with drought tolerant plants. (Combine PW1715 & PW1701)	\$ 700,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ -	\$ -	General Fund, Grant
	PW1716	SmartCity Projects	Design and install a Fiber Optic Backbone System in targeted areas.	\$ 3,000,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	\$ -	General Fund, Grant
	PW1722	213th Street Improvement	213th St. Improvement (Avalon to Main)	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	Measure R, Measure M
	PW1733	Olympic Strategic Plan	Study for the Upcoming 2028 Olympics. This includes evaluating opportunities at parks for Olympic observation, regional parking structures, economic development and coordinating with businesses.	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	
PW1734	SR 47 Improvement	Project Management & Community Engagement. Coordination with outside Agencies to secure fund for the improvement of Alameda	\$ 100,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000		

* City Priority 1
** City Priority 2

FY 2022-2023 5-Year CIP Plan

TYPE	PROJECT #	PROJECT NAME	DESCRIPTION	Total Project Budget	FY 22-23 Proposed	FY 23-24 Estimate	FY 24-25 Estimate	FY 25-26 Estimate	FY 26-27 Estimate	Anticipated Funding Source(s)
Roadways (cont'd)	PW1735	CH & CC drought tolerant landscaping - grant funded design by Cal Water & WBMWD	Replace grass around CH and CC. Design includes irrigation as well as layout. Currently assumes Carson staff to install and plant	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	
	PW1736	Traffic Signal Upgrades - Main St at Carson St, Wilmington Ave at Carson St, Dolores St at 223rd St, Leapwood Ave at Del Amo Bl, and Figueroa St at Sepulveda Bl	Traffic signal upgrades at 5 intersections - Main St at Carson St, Wilmington Ave at Carson St, Dolores St at 223rd St, Leapwood Ave and Del Amo Bl, and Figueroa St at Sepulveda Bl	\$ 2,500,000	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	General Fund, Potential Grant Fund
	PW1737	Citywide Tree Planting	LBM In-House Buying, Planting in Empty Tree Wells	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1750	Lomita Blvd Railroad Crossing Improvement	CPUC Railroad Safety Program to improve the Railroad Crossings	\$ 16,000,000	\$ 1,000,000	\$ 15,000,000	\$ -	\$ -	\$ -	Grant
	PW1751	Avalon Boulevard - Victoria to Alondra	1.4 miles. Grind and overlay.	\$ 2,100,000	\$ -	\$ -	\$ 2,100,000	\$ -	\$ -	
	PW1752	Nestor Ave - University Dr to Turmont Ave	0.3 miles. Nestor Ave. Grind and overlay.	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	
	PW1753	University Drive - Avalon Blvd to Wilmington Ave	1.8 miles. University Dr. Grind and overlay.	\$ 2,700,000	\$ -	\$ 2,700,000	\$ -	\$ -	\$ -	
	PW1754	Figueroa Street - Carson to Victoria	2.3 miles. Figueroa St. Grind and overlay.	\$ 3,450,000	\$ -	\$ 3,450,000	\$ -	\$ -	\$ -	
	PW1755	Santa Fe Ave. - Carson St. to Del Amo Ave.	1.1 miles. Santa Fe Ave. Grind and overlay.	\$ 1,650,000	\$ -	\$ 1,650,000	\$ -	\$ -	\$ -	
	PW1756	Figueroa Street - Lomita to 223rd St.	1.8 miles. Figueroa St. Grind and overlay.	\$ 2,700,000	\$ -	\$ -	\$ 2,700,000	\$ -	\$ -	
	PW1757	Main Street - Lomita to 228th St	1.4 miles. Main St. Grind and overlay.	\$ 2,100,000	\$ -	\$ 2,100,000	\$ -	\$ -	\$ -	
	PW1758	Main Street - 228th St to Carson Street	0.9 miles. Main St. Grind and overlay.	\$ 1,350,000	\$ -	\$ -	\$ -	\$ 1,350,000	\$ -	RMRA (SB1)
	PW1759	Alondra Boulevard - Figueroa to Avalon	1 mile. Grind and overlay.	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	
	PW1760	Del Amo - Figueroa and Main St.	0.3 miles. Del Amo Blvd. Grind and overlay.	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000	\$ -	
	PW1761	Sepulveda Boulevard - Avalon to Alameda	1.7 miles. Sepulveda Blvd. Grind and overlay.	\$ 2,550,000	\$ -	\$ -	\$ -	\$ 2,550,000	\$ -	
	PW1762	Wilmington Ave - Lomita Boulevard - 223rd Street	2.0 miles. Wilmington Ave. Grind and overlay.	\$ 3,000,000	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	
	PW1763	Citywide Slurry Seal		\$ 3,500,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	ARPA
	PW1765	Lomita Blvd	Application to apply for Tiger Grant w/ CLA to become shovel ready by May 2023. \$200k to hire Consultant, Project Manager, 10% Design, working w/ CLA Transportation Engineers	\$ 100,000,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 99,600,000	General Fund
	PW1766	Citywide Analysis & Implementation of Camera		\$ 5,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	General Fund
	PW1767	Pavement Management	Additional funds to obtain a PMI of approximately 70 over 10-years	\$ 38,433,395	\$ 2,183,395	\$ 1,000,000	\$ 9,000,000	\$ 9,450,000	\$ 16,800,000	General Fund
	On-Call Consultants	On-Call Engineering and Architectural Consultants	\$ 8,100,000	\$ 2,700,000	\$ 2,700,000	\$ 2,700,000	\$ -	\$ -	General Fund	
SUB TOTAL				\$ 319,806,096	\$ 42,921,478	\$ 77,291,138	\$ 41,047,354	\$ 28,370,000	\$ 125,120,000	

* City Priority 1
** City Priority 2

FY 2022-2023 5-Year CIP Plan

TYPE	PROJECT #	PROJECT NAME	DESCRIPTION	Total Project Budget	FY 22-23 Proposed	FY 23-24 Estimate	FY 24-25 Estimate	FY 25-26 Estimate	FY 26-27 Estimate	Anticipated Funding Source(s)
Bikeways	PW1451	Bike Lane Installation - Carson St, Figueroa, Main St, and Victoria St	Design and construction of 14.6 mile bike lanes on Carson St, Figueroa, Main St, and Victoria St	\$ 2,900,000	\$ 150,000	\$ 2,000,000	\$ 750,000	\$ -	\$ -	Federal Highway Plan (CalTrans) & AQMD, General Fund, Local Match \$148,800 PW1451, \$139,100 PW1452
	PW1452	Bike Lane Installation - 223rd St, Avalon Bl, Central Ave, Del Amo Bl, and University Dr	Federal Highway Administration (FHWA) decided to de-obligate the residual design grant fund of \$138,500 out of \$143,900.	\$ 2,900,000	\$ 150,000	\$2,000,000	\$ 750,000	\$ -	\$ -	Federal Highway Plan (CalTrans) & AQMD, General Fund, Local Match \$148,800 PW1451, \$139,100 PW1452
	PW1490	Dominguez Channel Bike Path I	When completing PS&E, Caltrans needs to reprogram this project for construction. (Combine 1490 & 1600)	\$ 2,600,000	\$ 500,000	\$ 2,100,000	\$ -	\$ -	\$ -	General Fund (In-Kind), MTA, TDA Article 3
	PW1534	Active Transportation Program - Santa Fe Bike Lane	Design and construction 1.5 mile bike lane along Santa Fe Ave between Del Amo Bl and Warnock Wy (Metro Funded)	\$ 1,500,000	\$ -	\$ 750,000	\$ 750,000	\$ -	\$ -	ATP, Federal Highway Plan (CalTrans) & TDA Article 3
	PW1600	Dominguez Channel Bike Path II	When completing PS&E, Caltrans needs to reprogram this project for construction. (Combine 1600 & 1490)	\$ 2,600,000	\$ 500,000	\$ 2,100,000	\$ -	\$ -	\$ -	General Fund (In-Kind), MTA, TDA Article 3
	PW1700	Construction of Bike Facility and Active Transportation Improvements	Supplement the construction cost for more than 30 miles of bike facilities and active transportation improvements	\$ 1,730,000	\$ -	\$ 730,000	\$ 1,000,000	\$ -	\$ -	Measure M
	PW1703	Design and Construct Bike improvements	Design the balance of the improvements described in the bike master plan which is approximately 58 miles of bike improvements	\$ 5,000,000	\$ -	\$ 200,000	\$ 2,400,000	\$ 2,400,000	\$ -	Measure M, Grant Fund
	PW1721	Olympic Multimodal Study and Design	Plan, Design and install multimodal transportation including walking, biking, transit, bus only lane, shuttle bus service, potential parking structure, micromobility, etc. to/from Dignity Health Sports Park for 2028 Summer Olympics	\$ 5,500,000	\$ 500,000	\$ 500,000	\$ 4,500,000	\$ -	\$ -	Potential Metro Grant Fund
	PW1723	International Sculpture Garden	City Council request, the existing statue of Jose Rizal is the first of potentially several historical leaders to be memorialized in the international sculpture garden. Staff recommendation is to congregate all sculptures in an accessible area adjacent to the Community Center and outside of the footprint of the proposed Teen/Innovation Center.	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	TDA
SUB TOTAL				\$ 24,930,000	\$ 1,800,000	\$ 10,580,000	\$ 10,150,000	\$ 2,400,000	\$ -	

* City Priority 1
** City Priority 2

FY 2022-2023 5-Year CIP Plan

TYPE	PROJECT #	PROJECT NAME	DESCRIPTION	Total Project Budget	FY 22-23 Proposed	FY 23-24 Estimate	FY 24-25 Estimate	FY 25-26 Estimate	FY 26-27 Estimate	Anticipated Funding Source(s)
Stormwater	PW1515	Carson Stormwater Capture Facility at Carriage Crest Park	Compliance Project - Stormwater chambers under baseball field to divert stormwater into LA County Sanitation District's Regional & Water Pollution Control Plant	\$ 25,000,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	Measure W
	PW1676	City of Carson Stormwater Green Street Engineering, Design & Implementation	Compliance to the RWQCB stormwater - Includes engineered systems, permeable pavements & nature-based systems. The goal is to comply with regulations.	\$ 1,246,000	\$ 1,246,000	\$ -	\$ -	\$ -	\$ -	Measure W
	PW1677	Phase 1 -Stormwater Program	Phase 1 -Stormwater Program - Green Streets	\$ 2,460,000	\$ 2,460,000	\$ -	\$ -	\$ -	\$ -	Measure W
	PW1678	Phase 2 -Stormwater Program	Phase 2 -Stormwater Program	\$ 2,460,000	\$ -	\$ 2,460,000	\$ -	\$ -	\$ -	Measure W
	PW1679	Phase 3 -Stormwater Program	Phase 3 -Stormwater Program	\$ 2,460,000	\$ -	\$ -	\$ 2,460,000	\$ -	\$ -	Measure W
	PW1680	Phase 4 -Stormwater Program	Phase 4 -Stormwater Program	\$ 2,460,000	\$ -	\$ -	\$ -	\$ 2,460,000	\$ -	Measure W
	PW1682	Stormwater Master and Implementation Plan	Create a comprehensive Stormwater Implementation Plan to inform strategic stormwater capital planning, maintenance, operations, and program management in the City. The plan must consolidate municipal stormwater quality compliance; targeted drainage and flood improvements; operations, maintenance, and non-structural program management; and financial strategy (government grants, regional programs and partnerships, City funds if required, General Fund and Safe, Clean Water Program) into one guiding program.	\$ 1,106,932	\$ 1,106,932	\$ -	\$ -	\$ -	\$ -	Measure W
	PW1692	*Carson Stormwater & Runoff Project (O&M Carriage Crest Park)	Operation & Maintenance of stormwater capture facility at Carriage Crest Park. Safe clean water program requirements	\$ 1,583,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ -	General Fund
	PW1714	Stormwater Compliance Projects	Clean-up the channel, correct the hydraulic inefficiencies, plant trees and native plants to allow infil treatment and infiltration, install lighting and fencing to comply with the SWRCB Permit requirements	\$ 15,000,000	\$ -	\$ 3,000,000	\$ 6,000,000	\$ 6,000,000	\$ -	Grant
PW1764	Dominguez Channel		\$ 100,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000		
SUB TOTAL				\$ 53,875,932	\$ 8,135,932	\$ 5,783,000	\$ 8,783,000	\$ 8,783,000	\$ 20,000	

* City Priority 1
** City Priority 2

FY 2022-2023 5-Year CIP Plan

TYPE	PROJECT #	PROJECT NAME	DESCRIPTION	Total Project Budget	FY 22-23 Proposed	FY 23-24 Estimate	FY 24-25 Estimate	FY 25-26 Estimate	FY 26-27 Estimate	Anticipated Funding Source(s)
Buildings	PW1524	Emergency Generator	Design and install Backup Emergency Generators - focus on EOC and cooling centers	\$ 4,000,000	\$ 400,000	\$ 3,600,000	\$ -	\$ -	\$ -	General Fund
	PW1632	**Community Center Coiling Wall & Seismic Analysis	Repair coiling wall at Community Center Main Hall - Seismic Analysis, Install Lighting and AV Equipment	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1656	*Community Center Upgrades	Additional funding for upgrade at Community Center restrooms	\$ 2,200,000	\$ 1,900,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1662	City Hall Renovation (HVAC & Roof)	Upgrade havoc & roof at city hall and community center	\$ 6,546,676	\$ 3,115,376	\$ 79,237	\$ 69,882	\$ 60,375	\$ -	General Fund (Load Shed)
	PW1666	*Carpet Replacement-CH	Carpet Replacement at City Hall	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1683	Park Gym Lighting - Stevenson & Veteran's	Replace gym and office lighting to led fixtures at both gyms (2 at Vets and Stevenson)	\$ 50,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	Local: Quimby
	PW1693	Electric Vehicle Charging Infrastructure	Install 128 EV Chargers in City Parks. At City Hall install EV Charger infrastructure and charging equipment. SCE Charge Ready Program - Assume SCE will cover all infrastructure.	\$ 1,500,000	\$ -	\$ 100,000	\$ 1,400,000	\$ -	\$ -	General Fund \$100k, SCE Charge Ready
	PW1695	Security Block Wall	Design and construct a security block wall adjacent to 18518 S Broadway Ave to protect property. (90k)	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1696	Battery Backup System at City Hall	Design and installation of Battery Backup for Information Technology	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1699	Community Center Upgrades - Halls and Kitchen	Upgrades to facility kitchen and halls at community center (Later to avoid construction conflicts w/ HVAC, coiling wall, bathrooms)	\$ 1,870,000	\$ -	\$ 1,870,000	\$ -	\$ -	\$ -	General Fund
	PW1704	Exterior Refurbishment of City Hall	Repair all bricks and planters at entrance of City Hall; Repair cracks, stucco, peeling paint at City Hall Repair Building Exterior at Community Center	\$ 1,850,000	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1708	Citywide Resiliency Analysis	Review program & develop a plan to have the City be a sustainable City. Create a roadmap & potential funding.	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1712	Park Facility HVAC Installation	Design and Construct - \$750k per Gymnasium and Facility	\$ 2,000,000	\$ 500,000	\$ 1,500,000	\$ 500,000	\$ -	\$ -	General Fund
	PW1713	Park Facility Restroom Remodel - water efficient systems for 67 bathrooms. Will work on grant funding	Design and Construct - \$350k per restroom remodel	\$ 2,000,000	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	FEMA
	PW1719	Asset Management Plan for all Infrastructure City-wide and CMMS	A consultant to provide the conditions of all city owned facility and their assets	\$ 856,000	\$ 426,985	\$ 355,819	\$ -	\$ -	\$ -	General Fund
	PW1720	City Hall & Community center Elevators	Full modification of City Hall & Community Center Elevator	\$ 175,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1724	ADA Upgrade Study	Citywide ADA Program Study - Upgrade existing facilities to comply with ADA standards. Study to evaluate all ADA issues citywide. Includes ADA for building and parking lots.	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	General Fund
	PW1725	Community Center - Teen/Innovation Center Expansion	Build out the Community Center campus to include a full-service Teen/Innovation Center focused on the needs of Carson's youth. The center would be charged with providing social and recreational programs in a safe and positive environment that will enhance personal and social skills, teach responsibility and leadership. Activities will promote self-esteem, inspire positive personal growth, and increase citizenship to Carson youth. An additional focus of the Center would include technology and innovation with amenities including computers, gaming, job training and readiness, college preparation, STEM, and more.	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1726	Community Center Courtyard (West)	Redesign/Upgrade Courtyard area. Outdoor entertainment - Although used occasionally by the public, the West courtyard and garden area of the Community Center it is not optimized for reservations in private events. The project proposes redesigning to include a raised Amphitheatre stage, large shade sales , open grass and concrete seating areas , and enclosed fenced perimeter to accommodate private rentals. Additional lighting , sound , and landscape amenities will also be included.	\$ 2,000,000	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	DIF or Quimby
	PW1727	Community Center East Parking Lot	Redesign Parking lot island in front of East entrance - With the addition of a mobile stage for large scale citywide special events come on the east parking lot of the Community Center is in need of modification to allow for easy set up and orientation of the stage to accommodate better visibility and access by the community. Parking lot adjustments will include the full or partial elimination of a single parking lot planter and associated landscape adjustments. The resulting design will allow for the stage to be erected at the east entrance of the Community Center with the stage facing toward the east.	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	DIF or Quimby
PW1728	City Hall Carpet Replacement and Cubicle upgrade	Replace existing carpet on the ground floor of City Hall Building including upgrade to existing cubicles	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000		
PW1729	City Hall Interior Lights Upgrade	Remove and Replace existing interior lights and replace with LED.	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ -		
PW1730	EV Chargers at City Hall North Parking Lot	Install EV Charger Level 3 infrastructure and charging equipment at City Hall North Parking Lot	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -		
PW1731	EOC Renovations	Modify CY facility to accommodate for all upgrades required	\$ 1,000,000	\$ 200,000	\$ 800,000	\$ -	\$ -	\$ -	ARPA	
PW1748	Corporate Yard Energy Efficient & Other Improvements - Evaluate and construct, if viable	<ul style="list-style-type: none"> •Optimize equipment layout and parking space •Wall and roof repair and insulation at main corporate yard building •Driveway at 18601 S. Main St for alternate Corporate Yard exit Wash station and compliance requirements •Covered parking 	\$ 1,900,000	\$ 1,900,000	\$ -	\$ -	\$ -	\$ -		
PW1749	EV Bus Chargers	Installation of EV bus chargers with electrical conduits and potential transformer	\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -		
SUB TOTAL				\$ 49,697,676	\$ 13,257,361	\$ 13,055,056	\$ 1,969,882	\$ 60,375	\$ 3,000,000	

* City Priority 1
** City Priority 2

FY 2022-2023 5-Year CIP Plan

TYPE	PROJECT #	PROJECT NAME	DESCRIPTION	Total Project Budget	FY 22-23 Proposed	FY 23-24 Estimate	FY 24-25 Estimate	FY 25-26 Estimate	FY 26-27 Estimate	Anticipated Funding Source(s)
Technology	PW1738	WiFi in Parks	Expand WiFi throughout the parks to have accessibility on fields, parking lots, courts, etc.	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -	ARPA
	PW1739	Security: Firewall & Antivirus Replacement	Replace firewall; is no longer supported. Request two Next-Generation Firewalls (NGFW)	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1740	Replace Core Switches for City Hall	Current switches out of support, antiquated, and cannot support technical growth.	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1741	Security: SIEM	Live monitoring of network & port security to block rogue hardware. Centralized log collection and management that allows for review of all access and activity on the network	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1742	AV Upgrade Council Chamber v2	Chamber equipment upgrade	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	PEG
	PW1743	Citywide Broadband Study	Assess current City state on Broadband technologies	\$ 700,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1744	Broadband Tower	Broadband Tower w/ SBCOG Team to pilot technology at City Hall.	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1745	ManageEngine OS Deployer	To decrease the waiting time for new staff to receive computers, software is needed to create a master 'image' that contains all the City's apps that can be deployed in 30 minutes (as opposed to 4 hours). This will increase productivity time by getting staff members online faster.	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	General Fund
	PW1747	City Hall Rewiring	Current cube wiring in PW wing is antiquated, slow, and unable to support future technical needs which includes Voice over IP (VOIP), CAD, and larger bandwidth projects.	\$ 24,500	\$ 24,500	\$ -	\$ -	\$ -	\$ -	General Fund
SUB TOTAL				\$ 2,474,500	\$ 2,474,500	\$ -	\$ -	\$ -	\$ -	
GRAND TOTAL				\$ 501,846,066	\$ 81,848,782	\$ 124,798,033	\$ 66,225,236	\$ 41,613,375	\$ 132,140,000	

SUMMARY OF PROJECT COSTS BY PROJECT TYPE

Project Type	Total Project Budget	FY 22-23 Proposed	FY 23-24 Estimate	FY 24-25 Estimate	FY 25-26 Estimate	FY 26-27 Estimate
Parks	\$51,061,862	\$13,259,511	\$18,088,839	\$4,275,000	\$2,000,000	\$4,000,000
Roadways	\$319,806,096	\$42,921,478	\$77,291,138	\$41,047,354	\$28,370,000	\$125,120,000
Bikeways	\$24,930,000	\$1,800,000	\$10,580,000	\$10,150,000	\$2,400,000	\$0
Stormwater	\$53,875,932	\$8,135,932	\$5,783,000	\$8,783,000	\$8,783,000	\$20,000
Buildings	\$49,697,676	\$13,257,361	\$13,055,056	\$1,969,882	\$60,375	\$3,000,000
Technology	\$2,474,500	\$2,474,500	\$0	\$0	\$0	\$0
GRAND TOTAL	\$501,846,066	\$81,848,782	\$124,798,033	\$66,225,236	\$41,613,375	\$132,140,000

* City Priority 1
** City Priority 2

SPECIAL REVENUE FUNDS

Special Revenue Fund Name	Description	Estimated Balance as of 7/1/22	Estimated Revenue	Appropriated Expenditures	Net Activity	Estimated Balance 6/30/23
Restricted Donations		10,747				10,747
Asset Forfeiture		78				78
Beverage Container Recycling		33,147				33,147
SB1383 Resident Organic Recycl		130,217				130,217
Federal Public Safety Grants		-				-
State COPS Grants		425,008				425,008
Family Support Grant		426				426
State Gas Tax	is received monthly on a per capita basis and a fixed annual amount based on population. The county also shares its gasoline tax revenues with the City to maintain City streets, which serve as county thoroughfares.	2,946,916	2,145,000	1,004,744	1,140,256	4,087,172
Home		291				291
Comm Development Block Grant	is restricted by law to housing, public services and capital projects that benefit low-income persons or neighborhoods. CDBG is funded by HUD Exchange Title 1 of the Housing and Community Development Act of 1974.	(541,463)	700,000	220,000	480,000	(61,463)
Park Development	represent two funds used to account for capital improvements at City parks and recreation facilities.	3,855,388	-	3,755,070	(3,755,070)	100,318
Bikeway/Pedestrian Access	is provided by the state. It is restricted to local pedestrian and bikeway-related projects, including maintenance.	14,851	75,000	20,000	55,000	69,851
Proposition A	Half-cent sales tax approved by Los Angeles County voters in 1980. Twenty-five percent of the tax collected is distributed to cities on a per-capita basis. The revenue must be used for develop and improve local public transit, paratransit and related transportation infrastructure.	3,616,758				3,616,758
Proposition C	Half-cent sales tax approved by Los Angeles County voters in 1990. Twenty percent of the tax collected is distributed to cities on a per-capita basis. Funds must be used for public transit, paratransit, and related services. Funds can also be used to increase safety and improve road conditions by repairing and maintaining streets heavily used by public transit. Transportation system and demand management programs are also eligible.	3,999,089				3,999,089
Federal Highway Planning		(493,153)	-	359,259	(359,259)	(852,412)
LA County Measure A, Prop A		82,458	2,573,102	260,000	2,313,102	2,395,560
Used Oil State Grant		196,504				196,504
Air Quality	accounts for clean air fees received from the South Coast Air Quality Management District (SCAQMD). Expenditures in this fund are restricted.	593,960	115,000	61,490	53,510	647,469
Building Plan Retention Fees		(381,767)				(381,767)
Load Shed Program	accounts for revenues received by the City from Southern California Edison for participating on the Load Shed Program. As part of the Load Shedd Program Southern California Edison will notify the City of peak usage times and the City will turn off lights for 1 hour during peak usage.	6,356,366	80,000	3,215,376	(3,135,376)	3,220,990
Public Educ/Govn Broadcasting	accounts for fees that are restricted to broadcasting.	111,410	-	166,468	(166,468)	(55,058)

Special Revenue Fund Name	Description	Estimated Balance as of 7/1/22	Estimated Revenue	Appropriated Expenditures	Net Activity	Estimated Balance 6/30/23
Raised Median Fees	accounts for fees collected from development in-lieu and is restricted for construction of raised medians.	375,214	-	-	-	375,214
Utility Undergrounding Fees	accounts for undergrounding of utility lines funded by a development in-lieu fee.	713,793	-	-	-	713,793
Measure R	accounts for the revenues of Measure R activities. Measure R is funded from a ½ cent sales tax allocation administered by MTA. Fifteen percent of the allocation goes to the Local Returns Program (LRP) that provides the funding for the cities. Funding from this measure can be used to synchronize traffic signals, repair potholes, and for transportation projects and related improvements.	1,539,240	1,391,279	3,065,844	(1,674,565)	(135,326)
Housing Authority		12,265,263				12,265,263
MR-MM Bonds Series 2019		22,606,027	1,700	-	1,700	22,607,727
Neighborhood Stabilization		333,772	-	-	-	333,772
Work Investment Act		100				100
Measure R Highway Program	accounts for the revenues of Measure R activities. Measure R is funded from a ½ cent sales tax allocation administered by MTA. Fifteen percent of the allocation goes to the Local Returns Program (LRP) that provides the funding for the cities. Funding from this measure can be used to synchronize traffic signals, repair potholes, and for transportation projects and related improvements.	(183,105)	183,105	368,645	(185,540)	(368,645)
Restricted Admin Tow Fees	The City collects a fee for administering the towing program. Thirty-two percent of the fee is deposited into a restricted fund and used for...	156,933				156,933
Youth Services		51,232				51,232
Proposition 1B		(3,574)				(3,574)
Measure M	accounts for the revenues of Measure M activities. Measure M is funded from a ½ cent sales tax allocation administered by MTA. Seventeen percent of the allocation goes to the Local Returns Program (LRP) that provides the funding for the cities. Funding from this measure can be used to improve transportation, transit services and ease traffic congestion.	2,383,386	1,576,783	4,356,241	(2,779,458)	(396,072)
Measure M PS&E and Constructio		(187,712)	-	-	-	(187,712)
Coop Agreement Bond Proceeds	accounts for unspent bond proceeds transferred to the City from the Successor Agency to the Dissolved Carson Redevelopment Agency (Successor Agency) in accordance with Cooperation Agreement entered into by and between the City of Carson and the Successor Agency.	2,273,404	-	1,000,000	(1,000,000)	1,273,404
State CIP Grants	accounts for all grants received from the State of California to fund the non-recurring CIP projects of the City	(28,850)	-	-	-	(28,850)
MTA Call for Projects	Reimbursement Grant	641,858	-	1,622,778	(1,622,778)	(980,920)

Special Revenue Fund Name	Description	Estimated Balance as of 7/1/22	Estimated Revenue	Appropriated Expenditures	Net Activity	Estimated Balance 6/30/23
Road Repair Act 2017 SB1	is funded by a state imposed per-gallon excise taxes on gasoline and diesel fuel, sales taxes on diesel fuel and registration taxes on motor vehicles and dedicates these revenues to transportation purposes. This is restricted to road maintenance, rehabilitation, and critical safety projects.	4,093,889	1,689,133	4,872,328	(3,183,195)	910,694
Development Impact Fee	accounts for the revenues collected from the various development impact fees.	9,514,117	2,000,000	700,000	1,300,000	10,814,117
Facility Maintenance	accounts for the 10% surcharge on the Community Center and Park Facility Rentals	117,711	-	-	-	117,711
Community Facilities District	accounts for fees and moneys received related to the activities within the operation of the Communities Facilities District	248,655	286,485	-	286,485	535,140
Carson Stormwater	accounts for grant moneys received for the City's Stormwater projects	3,164,946	2,315,854	5,352,932	(3,037,078)	127,868
American Rescue Plan Act 2021	American Rescue Plan Act appropriated from Biden Administration for municipalites to recover from Covid-19 pandemic	(82,191)	8,888,381	4,050,000	4,838,381	4,756,190
Project Area 1 Debt Service		3,489,010				3,489,010
Compensated Absences Payable		-				-
Bonds Payable (LTD)		-				-
Capital Asset Replacement		155,626				155,626
Self Insurance		-				-
Deferred Compensation		-				-
Trust Deposits		-				-
AD Wilmington Ave		-				-
AD 92-1 Sepulveda		-				-
AD2001-1 Dom Tech Ctr W	Dominguez Technology Center	-	3,381,845	2,173,200	1,208,645	1,208,645

OTHER ENTITIES

CARSON HOUSING AUTHORITY

The Carson Housing Authority (CHA) was established on March 8, 2011 to carry out the housing function of the former Carson Redevelopment Agency in accordance with the California Housing Authority Law and other applicable housing-related regulations. Expenditures include rent subsidies and affordable housing financial incentives, which are funded from the accumulated fund balance and receipts of housing loan payments.

CARSON SUCCESSOR AGENCY

The Carson Successor Agency (CSA) is the custodian of assets held to wind down the affairs of the former redevelopment agency, which was dissolved by state law on January 31, 2012. In addition to assets held, revenue from the Redevelopment Property Tax Trust Fund (RPTTF) is received to pay the recognized obligations of the former redevelopment agency, including payments of outstanding debt.

	Balance at June 30, 2022	FY22-23 Principal	FY22-23 Interest	FY22-23 Total Debt Service
2014A Tax Allocation Refunding Bonds	9,980,000	3,600,000	376,338	3,976,338
2014A Tax Allocation Refunding Bonds	5,420,000	1,705,000	228,375	1,933,375
2015B Tax Allocation Bonds	34,085,000	3,590,000	1,723,583	5,313,583
2016A Tax Allocation Bonds	16,545,000	915,000	649,504	1,564,504
2017A Tax Allocation Bonds	9,665,000	540,000	370,006	910,006
2018A Tax Allocation Bonds	19,795,000	635,000	759,519	1,394,519
2020A Tax Allocation Refunding Bonds	21,595,000	2,035,000	395,580	2,430,580
2020B Tax Allocation Refunding Bonds	11,555,000	170,000	462,200	632,200
Totals	\$ 128,640,000	\$ 13,190,000	\$ 4,965,104	\$ 18,155,105

CARSON RECLAMATION AUTHORITY

The Carson Reclamation Joint Powers Authority (CRJPA) was established on February 17, 2015 by the governing boards of the Carson Housing Authority and the Carson Community Facilities Districts Nos. 2012-1 and 2012-2. The purpose of the Reclamation Authority is to oversee and facilitate the reclamation of any and all contaminated properties in the City. Expenditures are funded with the accumulated fund balance and developer contributions. The fund balance is a combination of former redevelopment bond proceeds and a trust set aside by the owner of a former landfill. Current expenditures are related to the preparation of a 157-acre site for future development.

	Estimated Balance 7/1/2022	Estimated Revenue	FY22-23 Expenditures	FY22-23 Transfers In	FY22-23 Transfers Out	Estimated Balance 6/30/2023
CHA	\$ 12,266,794	\$ 239,926	\$ 837,619	\$ 233,844	\$ -	11,902,945
CSA	(\$ 134,903,111)	\$ 13,386,361	\$ 33,279,281	\$ -	\$ 233,844	(155,029,875)
CRJPA	\$ 13,524,969	\$ 89,654,000	\$ 79,734,648	\$ -	\$ -	23,444,321

Estimated fund balance for CHA and CRJPA do not include the land asset, which is non-spendable. The estimated fund balance for the Successor Agency does include the land asset, as well as the outstanding debt.

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
255-70-720-100-5sum-	Economic Development	Management & Control	Employee Comp	114,277	154,678	159,876	160,616
255-70-720-100-6011-	Economic Development	Management & Control	Telephone	238	436	523	0
255-70-720-100-6013-	Economic Development	Management & Control	Auto Allowance/Mileage	1,877	3,050	4,034	0
255-70-720-100-6020-	Economic Development	Management & Control	CPU Hardware and Software		0	0	0
255-70-720-964-5sum-	Economic Development	Housing	Employee Comp	148,752	82,130	54,298	81,659
255-70-720-964-6003-	Economic Development	Housing	Printing/Binding/Duplication	97	262	814	0
255-70-720-964-6004-	Economic Development	Housing	Professional Services	148,804	44,265	144,927	361,500
255-70-720-964-6006-	Economic Development	Housing	City Memberships		0	0	0
255-70-720-964-6009-	Economic Development	Housing	Materials & Supplies	175	1,219	0	0
255-70-720-964-6011-	Economic Development	Housing	Telephone	277	288	1,063	0
255-70-720-964-6013-	Economic Development	Housing	Auto Allowance/Mileage	14	0	0	0
255-70-720-964-6014-	Economic Development	Housing	Conference and Travel		0	0	0
255-70-720-964-6020-	Economic Development	Housing	CPU Hardware and Software		0	0	0
255-70-720-964-6048-	Economic Development	Housing	Rent Subsidy	217,654	222,696	222,586	233,844
255-70-720-964-6055-	Economic Development	Housing	Legal		0	0	0
255-70-720-964-6056-	Economic Development	Housing	Training	538	0	0	0
255-70-720-964-6058-	Economic Development	Housing	Financial Incentives		0	0	0
255-70-720-964-6062-	Economic Development	Housing	Neigh Pride Prog		0	0	0
255-70-720-964-6086-	Economic Development	Housing	Cost of Issuance		0	0	0
255-70-720-964-6088-	Economic Development	Housing	Payment to Escrow Agent		0	0	0
255-70-720-964-6999-	Economic Development	Housing	Other		0	0	0
255-70-720-964-7002-	Economic Development	Housing	Equipment Rental		0	0	0
255-70-720-964-8001-	Economic Development	Housing	Rights-of-Way/Land Rights		0	0	0
255-70-720-964-8002-	Economic Development	Housing	Land		0	0	0
255-70-720-964-9401-	Economic Development	Housing	Operating Transfers Out		33	0	0
255-70-999-999-7999-	Non-Departmental	Non-Program	Budget Expenditure		0	0	0
Grand Total				632,703	509,056	588,120	837,619

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
578-70-781-100-5sum-	CRA Administration	Management & Control	Employee Comp	81,237	112,968	114,699	75,000
578-70-781-100-6003-	CRA Administration	Management & Control	Printing/Binding/Duplication	0	0	0	0
578-70-781-100-6004-	CRA Administration	Management & Control	Professional Services	-395,137	17,829	1,725,337	12,368,531
578-70-781-100-6009-	CRA Administration	Management & Control	Materials & Supplies	77	0	336,853	136,538
578-70-781-100-6013-	CRA Administration	Management & Control	Auto Allowance/Mileage	2,168	2,178	2,813	0
578-70-781-100-6014-	CRA Administration	Management & Control	Conference and Travel		0	0	0
578-70-781-100-6015-	CRA Administration	Management & Control	Permit Fees		0	9,960	11,586
578-70-781-100-6017-	CRA Administration	Management & Control	Subscriptions & Publications	50,000	0	0	0
578-70-781-100-6019-	CRA Administration	Management & Control	Miscellaneous Fees	14,352	16,555	0	0
578-70-781-100-6053-	CRA Administration	Management & Control	Postage	15	0	0	0
578-70-781-100-6055-	CRA Administration	Management & Control	Legal	128,001	416,714	592,867	320,000
578-70-781-100-6056-	CRA Administration	Management & Control	Training		-500	0	0
578-70-781-100-6077-	CRA Administration	Management & Control	Gas	67,298	120,859	21,661	45,000
578-70-781-100-6078-	CRA Administration	Management & Control	Electric	65,439	68,465	31,026	75,000
578-70-781-100-6079-	CRA Administration	Management & Control	Water	45,794	19,540	12,284	33,000
578-70-781-100-6090-	CRA Administration	Management & Control	Bank Service Charge Fees		0	0	0
578-70-781-100-6999-	CRA Administration	Management & Control	Other	0	0	0	0
578-70-781-100-7002-	CRA Administration	Management & Control	Equipment Rental	365	0	776	1,000
578-70-781-101-6014-	CRA Administration	Operations	Conference and Travel		0	0	0
578-70-781-965-6004-	CRA Administration	2015B Tax Alloc Ref Bond	Professional Services	282,909	298	9,956	0
578-70-781-965-6019-	CRA Administration	2015B Tax Alloc Ref Bond	Miscellaneous Fees		0	0	9,126
578-70-781-965-6020-	CRA Administration	2015B Tax Alloc Ref Bond	CPU Hardware and Software		0	0	0
578-70-781-965-6028-	CRA Administration	2015B Tax Alloc Ref Bond	Liability Insurance	1,154,217	0	0	0
578-70-781-965-6033-	CRA Administration	2015B Tax Alloc Ref Bond	Obsolete Loss Inventory		0	0	0
578-70-781-965-7003-	CRA Administration	2015B Tax Alloc Ref Bond	Vehicle Lease		0	0	0
578-70-781-965-8008-	CRA Administration	2015B Tax Alloc Ref Bond	Improvements Other Than Bldg	1,908,760	44,610,834	-545,620	32,500,000
578-70-781-965-8009-	CRA Administration	2015B Tax Alloc Ref Bond	Infrastructure Roadways	0	0	0	25,437,064
578-70-782-820-6004-	CRA Site Remediation	CRA O&M Carry Costs	Professional Services		0	0	0
578-70-782-820-6014-	CRA Site Remediation	CRA O&M Carry Costs	Conference and Travel		0	0	0
578-70-782-820-6019-	CRA Site Remediation	CRA O&M Carry Costs	Miscellaneous Fees		0	0	0
578-70-782-820-6028-	CRA Site Remediation	CRA O&M Carry Costs	Liability Insurance	0	1,372,570	402,993	447,333
578-70-782-820-7001-	CRA Site Remediation	CRA O&M Carry Costs	Maintenance & Repairs		0	0	0
578-70-782-821-6004-	CRA Site Remediation	CRA Alternate Plan	Professional Services	0	0	0	0
578-70-782-821-6014-	CRA Site Remediation	CRA Alternate Plan	Conference and Travel	0	0	0	2,000
578-70-782-821-6056-	CRA Site Remediation	CRA Alternate Plan	Training		0	0	0
578-70-782-965-6004-	CRA Site Remediation	2015B Tax Alloc Ref Bond	Professional Services	192,722	51,705	0	0
578-70-782-965-7001-	CRA Site Remediation	2015B Tax Alloc Ref Bond	Maintenance & Repairs		0	0	0
578-70-782-965-7003-	CRA Site Remediation	2015B Tax Alloc Ref Bond	Vehicle Lease		0	234	0
578-70-782-965-8008-	CRA Site Remediation	2015B Tax Alloc Ref Bond	Improvements Other Than Bldg		0	0	1,500,000
578-70-999-999-7999-	Non-Departmental	Non-Program	Budget Expenditure		0	0	6,773,470
578-99-999-999-6009-	Non-Departmental	Non-Program	Materials & Supplies		0	0	0
578-99-999-999-7100-	Non-Departmental	Non-Program	CRA Deposit to EAA Trust		0	0	0
578-99-999-999-7999-	Non-Departmental	Non-Program	Budget Expenditure		0	0	0
578-99-999-999-8009-	Non-Departmental	Non-Program	Infrastructure Roadways	0	0	0	0
Grand Total				3,598,217	46,810,015	2,715,838	79,734,648

ACCOUNT	DIVISION	PROGRAM	OBJECT	FY19-20 ACTUALS	FY20-21 ACTUALS	FY21-22 ESTIMATE	FY22-23 BUDGET
783-70-720-101-5sum-	Economic Development	Operations	Employee Comp	30,188	27,390	39,999	37,757
783-70-720-101-6004-	Economic Development	Operations	Professional Services	61,474	29,298	28,902	39,250
783-70-720-101-6009-	Economic Development	Operations	Materials & Supplies		0	0	0
783-70-720-101-6011-	Economic Development	Operations	Telephone	527	534	403	0
783-70-720-101-6014-	Economic Development	Operations	Conference and Travel		0	0	0
783-70-720-101-6020-	Economic Development	Operations	CPU Hardware and Software		655,441	0	0
783-70-720-101-6021-	Economic Development	Operations	Interest Payments	7,620,316	6,368,280	5,461,443	5,945,436
783-70-720-101-6022-	Economic Development	Operations	Principal Payments	11,730,000	0	12,330,000	10,680,000
783-70-720-101-6036-	Economic Development	Operations	Liability Claims Settlements	0	0	0	0
783-70-720-101-6040-	Economic Development	Operations	Retiree Health Insurance		0	0	0
783-70-720-101-6048-	Economic Development	Operations	Rent Subsidy		0	0	0
783-70-720-101-6055-	Economic Development	Operations	Legal	0	100,671	108,449	140,000
783-70-720-101-6056-	Economic Development	Operations	Training	23	0	0	0
783-70-720-101-6059-	Economic Development	Operations	Property Tax Admin	761,642	891,635	934,738	0
783-70-720-101-6068-	Economic Development	Operations	AB1290 PassThru-RetainedbyCnty	23,015,582	29,069,460	28,073,622	10,045,888
783-70-720-101-6078-	Economic Development	Operations	Electric	0	0	0	0
783-70-720-101-6079-	Economic Development	Operations	Water	0	0	0	0
783-70-720-101-6086-	Economic Development	Operations	Cost of Issuance		855,533	0	0
783-70-720-101-6088-	Economic Development	Operations	Payment to Escrow Agent		0	0	0
783-70-720-101-6999-	Economic Development	Operations	Other		204	0	0
783-70-720-101-7002-	Economic Development	Operations	Equipment Rental	0	0	0	0
783-70-720-101-9401-	Economic Development	Operations	Operating Transfers Out	0	0	0	233,845
783-70-720-904-5sum-	Economic Development	Capital Projects	Employee Comp		0	0	0
783-70-720-905-5sum-	Economic Development	RPTTF Admin	Employee Comp	495,439	414,108	298,055	350,317
783-70-720-905-6003-	Economic Development	RPTTF Admin	Printing/Binding/Duplication	0	116	0	0
783-70-720-905-6004-	Economic Development	RPTTF Admin	Professional Services	4,031	12,084	32,849	100,000
783-70-720-905-6009-	Economic Development	RPTTF Admin	Materials & Supplies	0	0	0	0
783-70-720-905-6011-	Economic Development	RPTTF Admin	Telephone	282	327	422	0
783-70-720-905-6013-	Economic Development	RPTTF Admin	Auto Allowance/Mileage	5,152	4,405	5,688	0
783-70-720-905-6019-	Economic Development	RPTTF Admin	Miscellaneous Fees	30	0	0	0
783-70-720-905-6020-	Economic Development	RPTTF Admin	CPU Hardware and Software	0	0	0	0
783-70-720-905-6040-	Economic Development	RPTTF Admin	Retiree Health Insurance	65,467	55,396	60,432	0
783-70-720-905-6055-	Economic Development	RPTTF Admin	Legal		0	0	0
783-70-720-905-6056-	Economic Development	RPTTF Admin	Training	515	0	0	0
783-70-720-905-6078-	Economic Development	RPTTF Admin	Electric		0	0	0
783-70-720-905-6079-	Economic Development	RPTTF Admin	Water		0	0	0
783-70-720-905-7002-	Economic Development	RPTTF Admin	Equipment Rental		0	0	0
783-70-999-999-7999-	Non-Departmental	Non-Program	Budget Expenditure		0	0	0
783-99-999-999-9401-	Non-Departmental	Non-Program	Operating Transfers Out		0	0	0
Grand Total				43,790,669	38,484,880	47,375,001	27,572,493